

IICA

ACTION STRATEGY

AT COUNTRY LEVEL

SURINAME

1992 - 1993

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SURINAME

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PRESENTATION.

The IICA office in Suriname opened its doors in October 1981 At present almost 10 years later it has seen the Country move from a stable and high income economy with stable prices, to a declining economy with a deepening recession and economic instability.

This Country strategy for 1992 - 1993 has been prepared based on instructions of the IICA headquarters, and shows in general and specific terms the interest from the Government, Non-Government Organizations, Private sector and Farmers, it also shows the areas in which IICA technical cooperation is needed to ameliorate and solve partially, some of the many problems of the Agricultural sector of Suriname.

Dr. Hector Munoz Animal Production Specialist. Dr. Percy Aitken - Soux Representative.

Paramaribo October 30th, 1990.

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I. EXECUTIVE SUMMARY OF THE COUNTRY.

1.1 OVERALL ECONOMIC SITUATION OF THE COUNTRY.

The economy of Suriname was the strongest in the Caribbean and its per Capita Income the highest in the area. The economy has historically been based on agriculture (Plantation economy). Since the end of World War II, the economic base shifted to Minning (bauxite). Since then, bauxite represented 75% - 90% of the total Government income. This income was based on a system of export levies and other taxes to mineral exports.

The economy is now in a state of decline; the bauxite price has declied in the World Market while variable costs increased in Suriname. The plantation economy is difficult also, due to the lack of available labour. The efficiency of labour has decreased; as inputs, tools and spare parts have increased in price and become rare.

The Government deficit is ± 25% of GDP. This is financed by monetary expansion which results in rapid inflation. The official Price Index rose from 100 (1984) to 671,0 for December 1989.

Emmigration has created a shortage of professionals applying for jobs. They have to be replaced by ungraduates if at all.

Government enterprises (Parastatals) have multiplied. Most of them loose money and demand subsidies. The Suriname Guilder has shown a declining purchasing power.

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1.2. EVOLUTION OF AGRICULTURE'S SHARE OF THE GDP.

The agricultural share of GDP keeps on increasing as people try to produce a larger part of their sustenance and as import substitutes are produced in the country.

The following statistics show a consistent trend:

 1976
 1978
 1980
 1981
 1982
 1983
 1984
 1985

 8%
 8.3%
 9.1%
 9.0%
 9.4%
 9.0%
 9.6%
 9.6%

1986 1987 10% 11.3%

1.3. EMPLOYMENT.

As the economy deteriorated more people entered the sector as a secondary source of income and for the production of food products which were imported from Holland before. (Milk, cheese, dry fruits, marmalades, etc.). Nonetheless the agricultural production for export decreased; because of lack of inputs, export foreign exchange control, etc. Labour force in agriculture decreased as a full time occupation from 7 600 farmers in 1982 to 6 610 farmers in 1987. There is no up to date statistic. The largest employer is the Government with 43% of the total labour force. (It is assumed by non-official sources that it is over 50%).

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1.4. GENARATION OF FOREIGN INCOME.

It is estimated that a 75% of the Foreign Income has been genarated by the mining sector. The agricultural sector exported mainly rice, bananas, fruits, palm oil and a few other crops. But due to the Government policy to return to the exporters 1.78 Guilders for every US Dollar received by the Central Bank, most exporters decreased their exports to a shadow of their farmer self. (The Dollar has a black market value 10 times the official rate).

1.5. PER CAPITA INCOME.

An approach to estimate the present real per Capita Income is to apply the appropriate exchange US\$/Sf. As per the Bureau of Statistics 1988 the per Capita Income was Sf 5 400. At the official exchange rate of Sf 1.78 this was equal to US\$ 3 034. At the parallell market of US\$ 1.00 equals Sf 17.00 (October 12th, 1990) is equal to US\$ 317.6 which is assumed closer to the reality.

1.6. IMPORTANCE OF THE SECTOR IN THE DEVELOPMENT STRATEGY.

The Central Government of Suriname still has not internalized that their potential economic development is to be based on the agricultural sector; its great potential and its great multiplier to investment.



The priorities are still divided at present among the other sector of the economy. Also the agricultural products of large producers are directed to export. The local market is too small. The Ministry of Agriculture is not only poorly financed but is also a politically weak Ministry.

1.7. PRINCIPAL PROBLEMS THAT LIMIT AGRICULTURAL AND RURAL DEVELOPMENT.

The enumeration of the problems does not imply an ordinal priority scale, because in different circumstances and for different projects the scale of priorities vary.

The problems observed among others are :

- 1.7.1. Centralized planning whose priority is not the agricultural sector.
- 1.7.2. Prejudicial outrank at potential markets.

 The national priority is Holland.
- 1.7.3. Lack of inputs for extensive agriculture, among these we can mention fertilizers, insecticides, pesticides, machines and machine parts.
 The country does not produce any.
- 1.7.4. Government policy on foreign currency emergent of agricultural exports.
 Cost of production is based on black market prices and external returns to producers are based on official rate of the exchange.

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- 1.7.5. Shortage and/or lack of services for the agri-livestock sub-sector which include Government and private services.
- 1.7.6. Low and/or lack of skilled agricultural related production personnel.

 Lack of industrial infrastructure to produce inputs for export such as carboard, paper and bags. The country has the raw materials to produce them.
- 1.7.7. Lack of transportation facilities to production areas, these were destroyed by the War. Many production areas are in the War Zone and are being abandoned.

1.8. OUTLOOK FOR THE SECTOR IN THE COMING BIENNIUM.

As the economic crisis deepends and the bauxite's "easy money" becomes more scarce, the Government will have to turn its attention to agriculture.

The authorities of the Ministry of Agriculture, the private sector and the NGO's agree that the sector will be the "bread winner" of the Surinamese economy in the near future.

In order to do that the Government will have to make an effort to invest more in creating linkages to the markets, as well as a stronger look to a market economy approach for the potential agricultural exports.

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This includes a more liberal treatment to foreign currency emergent from agricultural exports, and to allow more international carriers to stop or land in Suriname.

1.9. PRINCIPAL POLICIES ON AGRICULTURAL & RURAL DEVELOP-MENT.

The main agricultural and rural development policies have been emphazied in the Multi-annual Development Plan (1976 - 1990) and in the Plan of Actions (P.O.A) (1984 - 1990).

The major ploicy objectives for the agricultural sector are:

- Diversification of the economy to reduce the dominance of bauxite and rice industries.
- Self-sufficiency in food supply and improvement in the country's food balance.
- A drastic increase of productivity and production of agricultural products required to satisfy national, as well as the industry and export needs.
- Self-sufficiency in expertise through intensive education and training at all levels.
- Increase agricultural employment and wages.

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1.10. THE COUNTRY'S PRIORITY AREAS OF ACTION FOR THE BIENNIUM.

The outcome of the diagnostic was discussed with National Institutions, Government officers, Regional and International Organizations and Private sector. With their assistance the country priorities were identified. The Government priorities at present are concentrated in export and import substitution areas of the agricultural sector.

- Rice (Drainage and irrigation infrastructure).
- Bananas.
- Oil industry (palms and Soy bean).
- Livestock (Dairy and Beef).
- Fruit and vegetables production.
- Small industries at village level.

Suriname is the country in the Caribbean that has the greatest potential for the development of a strong agricultural sector. The markets are close: The tourist countries of Antilles, the US and Canada and finally the European markets. The country has traditionally been an agricultural country. The greatest resources of the country are in the agricultural sector.

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1.11. AREAS OF CONCENTRATION FOR IICA ACTION DURING THE BIENNIUM.

Based on the development policies and priorities in the agricultural area established by Government, the areas where IICA should concentrate its action for 1992 - 1993 are:

- Livestock production for import substitution of milk and beef for export. (Regular and external funds).
- Fruit and vegetables production for local and export demand (regular and external funds).
- The development of some agri-livestock alternatives for the oil palm industry. The drastic decline due to spear rot disease has caused great losses to the Government's oil palm company (External funds).
- Extension and training as a means of improvement personnel skills in the agricultural sector, and assist the private farmers (External funds).

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II. <u>INTRODUCTION</u>.

In accordance to instructions from Headquarters, Dr Hector Munoz, Animal Production Specialist and Dr. Percy Aitken - Soux, Representative of the office of IICA in Suriname hauted the following actions:

- Studied carefully the document, "Guidelines for Preparing IICA's Actions Strategy at Country Level".
- Made a list of potential people to be interviewed at:
 - International Organizations level.
 - Government level.
 - Private sector level.
 - Made the interviews.
 - Made an Aide Memoire with highlights of all the interviews.
 - Analyzed the Aide Memoires.
 - Proceeded to write the document as carefully as we could.

The responsibility of the total activity was shared by Dr. Hector Munoz and Dr. Percy Aitken - Soux. Also a selection of reference materials was made. Finally we obtained the help of a Ministry of Agricultura statistician for the collection of pertinent statistics.

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2.1. THE INTERNATIONAL ORGANIZATIONS INTERVIEWS.

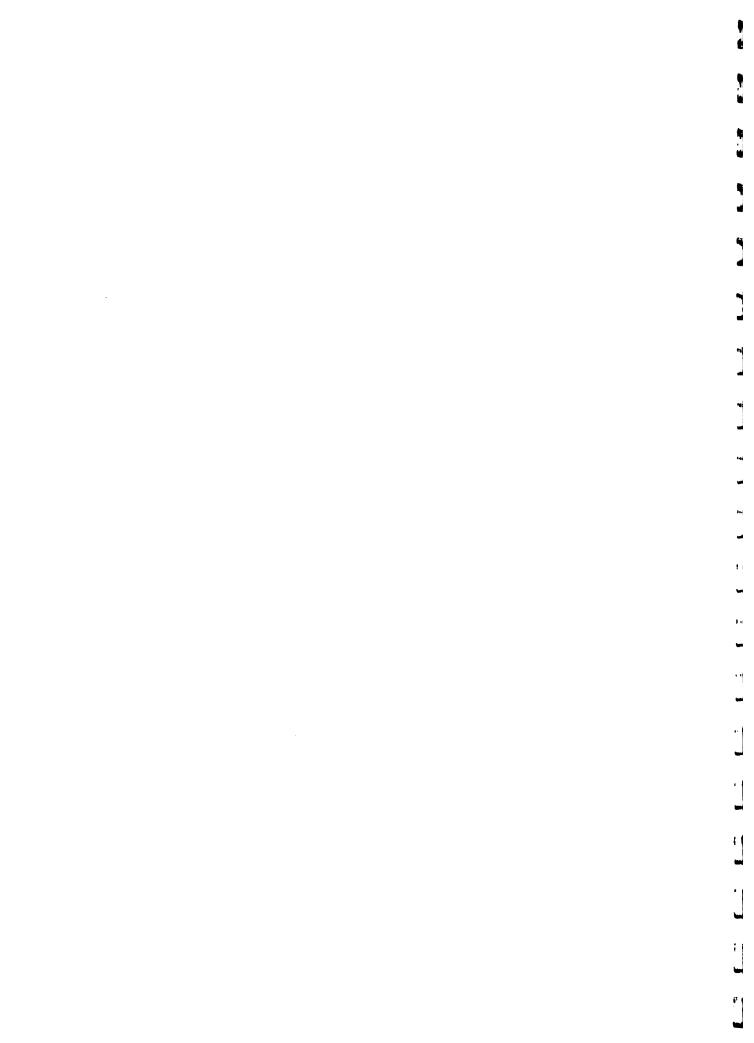
tary for Development. (In charge of all the economic assistance to Suriname).

He indicated that the economic assistance to Suriname is subjected to the changes that the Government will make in the Macro economic structure of the country. He also indicated that the Embassy would be happy to finance some Micro projects.

He asked if IICA had an agreement with the Ministry of Cooperation and Development, which is a division of the Ministry of Foreign Affairs. He commented very positively on the agreement with the Ministry of Agriculture of Holland.

Embassy of France, Ambassador Gaston Le
Paudet, personally deals with the problem
of the Suriname refugees in French Guyana
and the economic assistance to Suriname.
He is interested in assisting in the financing of any agricultural extension project that would assist the returning refugees.

The Representative of the EEC, Mr. Lutz Saltzman, repeated his offer to give IICA the execution of a project on "Credit to Small farmers". Also he asked if IICA had an agreement with the EEC.



We immediately requested the information to Headquarters since the project could probably start in January 1991. He indicated also that the future assistance to Suriname is subjected to Macro economic structural changes to be made by the Government.

The Representative of the PAHO, Dr. Michael O'Carrol indicated that he would be very happy to work with IICA in the area of Animal Health (Zoonoses). He also indicathat he has a small budget of ± 3 000 US Dollars per year for Animal Health and that he would seriously consider the possibility of a small Joint Venture with IICA.

The Representative of the OAS, Dr. Armand
Tjon A Hung. He provided a wealth of information on the Ministry of Agriculture and
indicated that the Ministry at present does
not use all the assistance available to
them. The Representative indicated that
OAS scholarships could be available for
Surinamese candidates that want to go to
CATIE, Costa Rica.

The Representative of the Belgian Technical Assistance.

Mr. Gerald Poppe has replaced Mr. J. de Smith. He has indicated that the level of activity of the missions has considerably decreased.

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The Representative of the IDB, Mr. Airto Texeira indicated that IDB is always ready to work with IICA. He repeated what the Dutch Embassy, the EEC and the OAS indicated, that the Government does not use all the money made available to them, and that they were tied to work with the Government Plan Bureau.

The Representative of the ACDI-Canada, Mr. A.F. Smit indicated that he was very interested in cooperating with IICA and that they were limited here to Micro projects of C\$ 50 000, but that they would be happy to consider projects that IICA would present. These projects would be sent to Georgetown, Guyana, as there is no Embassy in Suriname. Mr. Smit's office is honorary. The approval would come from the Embassy in Guyana.

Coincidentally the new Ambassador of Canada to Suriname arrived to present his ceedentials. He said that our projects should be sent first to our IICA Canada office to be presented to "ACDI" by our Representative in Canada. If "ACDI" can not finance it, he would be happy to consider the possibility to finance them from the "Canada Fund". The name of the Ambassador is John Zawsza.

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2.2. GOVERNMENT LEVEL INTERVIEWS.

We had separate one hour meetings with the following members of the Ministry of Agriculture and the office of Plan.

- <u>Ir.S.Redjosentono</u>, Minister of Agriculture.
- Ing.W. Esajas, Vice Minister of Agriculture.
- Ir.G.Soerjoesing, Permanent Secretary of the Ministry of Agriculture.
- Drs. R. Lieuw A Joe, Director of Livestock
 Production, Animal
 Healt and national
 Abattoir, Ministry of
 Agriculture.
- Ing.R. Huiswoud, Director of Research and crops division, Ministry of Agriculture.
- Ing.P.Sewdien, Director of Extension and Crop production, Ministry of Agriculture.
- A.van Sauers-Muller, Enthomologist.
- Dr.Lieveld, Veterinarian Pest Control Unit.

- <u>Mrs.Landen</u>, Pest Central officer.
- <u>Dr.Hok</u>, Animal Health Unit.
- Mr.I.E.Kortram, Office of Plan Bureau.

2.3. PRIVATE SECTOR INTERVIEWS.

The Private sector interviews in Suriname can be divided in three;

- A. The Missionaries or Church missions, which play a big role especially in the interior.

 Dr. John de Miranda Director of the "Dia-konessen Hospital", is the coordinator.
- B. The private enterpreneurs and exporters of agricultural products.
- C. The small farmers, that come to the office to ask for assistance.

Finally meetings were held with the following exporting "Parastatals" (Government sponsored Corporations):

- "S.E.L" Foundation for Experimental

 Agricultural Research.

 H.C.Alvares, General Director.
- "Oil Palm Industry" I Foeng Poen,
 General Director.

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- "Surland" -(Banana Exports)
 Stanley Gulzar, General
 Director.
 Jagoe Drielpman, Manager of
 Jarikaba Plantation.
- "Rice" J.Bhansing.
 A. King.

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III. SUMMARY OF THE SECTORAL ASSESSMENT.

3.1. DEVELOPMENT STRATEGY OF THE COUNTRY.

The Multi-Annual Development Plan (MNDP) which is still the official development document of the country has the major objectives, which are:

- Diversification of the economy to reduce the dominance of the bauxite and rice inductries.
- Self-sufficiency in food supply and improvement in the country's food balance with the rest of the world.
- Growth of domestic savings so that future development financing would be provided increasingly from local savings and less from abroad.
- Guarantee of an adequate share of benefits by contracts with foreign companies operating in the country.
- Self-sufficiency in expertise through intensive education and training at all levels.

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Wider international relations by expanding economic, social and cultural relations with the Caribbean and Latin American countries to reduce the exclusiveness of relations with Holland. The MNDP provided the basis for the preparation and execution of its agrarian component, the MAIOP Multi-Annual Integrated Agricultural Development Plan) in 1977.

As stated before, one of the major objectives was for Suriname to become self-sufficient in food. The actual expenditure compared to allocated funds for the sector was only a small portion of what was available as occured for the economy as a whole.

The utilization of less than ½ of available investment funds indicates the limited capacity of Suriname to implement an economic plan with large multi-sectoral components to implemented simultaneously. This experience suggests the need to concentrate on a few crucial programs for which the national human resources can be developed to properly implement.

3.2. MAIN CHARACTERISTICS AND PERFORMANCE OF THE ECONOMY

3.2.1. The bauxite industry that provides 75% of the foreign income to Suriname has been damaged by civil strike.

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If the costs of producing electricity (which is hydroelectric now) go up, they run the risk of closing.

3.2.2. Rice is by far the most important sectorial activity in agriculture. The rice industry lost in 1989 10 million Dollars.

In 1990 it is a little better because some inputs were provided by the EEC.

The other sectorial activities suffer mainly for two reasons:

- Lack of inputs (fertilizer, pesticides, insecticides, spare parts etc.).
- All export Dollars are surrendered to the Central Bank, which pay the exporters Sf 1.78 per US Dollar. As a consequence, nobody wants to export.

 Many observers suspect that they are exporting ilegally.

Industry seems to be stable, although the International organizations believe that they are working below their installed capacity. Trade has been affected by the diminishing exports. There is no tourism.

3.3. PERFORMANCE OF THE PRINCIPAL ECONOMIC INDICATORS.

3.3.1. The trade balance shows a deficit of ±70 million Dollars.

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- 3.3.2. The total demand for credit of the private sector remained weak due to the shortage of hard currency. The banks do not promote interest in time deposits. Interest rate on time deposits is 2 or 3%. The general level of prices followed the exchange rate rather than the Monetary supply.
- 3.3.3. Labour force and employment. Official figures put the present population at nearly over 400 000 people, versus some 365 000 in 1974, i.e. an average annual growth rate of 0.6%. The natural increase of 2.3% p.a. (birth rate 3.0%, mortality rate 0.7%), and a substantial inflow of migrant workers from Guyana and Haiti, was largely off-set by massive emigration mainly to the Netherlands, in 1974 - 1975 and in 1980 - 1982. The emigrants to Holland were well trained. The immigrants are not. The presence of some 200 000 people of Surinamese origin in the Netherlands, and a substantial number in the U.S.A. and the Dutch Antilles, is of economic significance, among them we can mention : gift parcels of food and other commodities, remittance of money. Also at the demand of Surinamese living in the Netherlands, a market for typical surinamese vegetables has developed.

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The economically active population is estimated at about 40% of the total population, i.e. 160 000 people, of whom 105 000 are gainfully employed. According to some sources, the sectorial distribution in 1974 and 1987 was as follows:

	1974	1987
Agriculture, Fisheries		
Forestry	29%	25%
Mining	88	4%
Industry, Construction	10%	10%
Services	21%	18%
Government	32%	43%

3.3.4. Operation and financing of the public sector .

The fiscal deficit has been financed by the emmision of new currency. This has caused a flood of bank notes in the market, a shift in the demand of the US Dollar, an increase of prices in the market etc.etc.

- 3.3.5. Summary of main problems.
 Among others we can mention:
 - A galloping inflation.
 - Shortage of foreign currency.
 - Shortage of inputs.
 - Declining exports.

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- Problems in freedom to travel inside the country (insecurity and civil strife).
- Limitation of linkages for foreign travel and shipping (airlines and shipping services.).

3.4. AGRICULTURAL SECTOR.

- 3.4.1. With respect to land use and water management, three agricultural production systems can be distinguished:
 - a. Irrigated crop production
 - b. Rainfed crop production
 - c. Food plots.

Irrigated production is restricted to wet rice cultivation in Nickerie and Coronie districts in the Northwest and in Saramacca district in the Central region. A distinction may be made between river irrigation, reservoir irrigation, and swamp irrigation.

Rainfed dryland crop production systems are found throughout the country. The main management concern is with drainage of excess water to the fields.

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The fertile heavy clay soils with low permeability require complicated drainage systems, which are expensive to conduct and to maintain. Proper drainage of these clay soils requires the construction of large, deep canals, spaced 200 metres apart. The field area in between is intersected by small drainage gullies spaced 6 to 9 metres apart. This lay-out hampers mechanization of production operations. For this reason, producers of rainfed crops give preference to the highly permeable but less fertile sandy soil of the ridges and to the unbleached sandy soil of the old coastal plains. In general, rainfed operations are for the production of various combinations of fruits, vegetables beans, pulses and root crops, beef and dairy cattle. Mechanization of the operations requires the use of small light equipment rather than heavy machines as those used in irrigated rice production. The main concern of land management is to maintain and improve soil fertility. The use of heavy machines in the clay causes soil compaction and detorioration of crop capacity.

Bushnegroes and Amerindians of the interior have <u>food plots</u>. The system is geared towards short-term rather than prolonged utilization of the land.

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Small tracts of rainforest of 0.5 has. are cleared by slashing and burning the vegetation. Preference is given to more fertile slopes close to the rivers. The food crops are raised in a multiple cropping system of cassave, yams, fruit trees and some vegetables.

Part-time farming, this is a new concept in Suriname. It is said that most of the public employees are part-time farmers. But given the economic crisis of the country the "part-time" farmers have increased in numbers and time dedicated to farming.

Finally, an additional category of farmers are "farmers without land", i.e. persons in urban or rural residences of 15 - 60 years of age, who without owning and agricultural parcel, feed their animals on public or private lands along the streets or highways.

Potentially the agricultural production of the country is very great, but now, crops that were traditionally exported such as; sugar and coffe are not being produced, Au Contraire" they are being imported.

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3.4.2. Sectoral performance in production.

Please see appendicies Ia, Ib, Ic and
Id: Agricultural Products, Livestock

Grassland & Fisheries.

At first, you notice an increase in the productivity of the sector. This is true of fisheries, grassland and livestock. But it is necessary to point out that the production of rice has dropped sharply in 1990. Same as of bananas and oil palm. All of them were export products.

3.4.3. There is a very small Agro-Industry developed in the country. Most of it is artisanal. It is expected to grow due to the need to produce import substitutes.

Due to the Government regulations that dictate that all the export Dollars will go to the Central Bank and will be paid at 1.78 Guilders per Dollar, exporters are not interested in exporting. The Black Market rate for US Dollar is 17 Guilders at present (October 12th, 1990).

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IV. COMPONENTS OF THE STRATEGY.

4.1. DEFINITION OF PRIORITY AREAS FOR IICA COOPERATION.

The guidelines for the definition of the IICA 1992 - 1993 cooperation action in Suriname is based on:

- Governments's policy statements 1988 1993 for the agricultural sector make
 emphasis in the modernization and diversification of the agri-sector and the strong
 importance that Government is given for
 exporting non-traditional agricultural
 commodities. However the policy and main
 efforts from the Ministry of Agriculture
 Animal husbandry and Fisheries is in their
 policy of self-sufficiency in food supply
 to reduce the dependence of foodstuffs importation.
- The objectives and strategies set down in IICA Medium Term Plan and the PLANALC.

The definition of the areas made with the Government officers, national institutions and private sector were also based on the IICA cooperation programme areas as follows;

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Generation and transfer technology

In this area the actions selected are related to vegetables and fruit production, as well as to milk and beef production and finally to oil palm managements and control.

Rural development

This are actions selected that will concentrate on: reral radio agricultural extension service, organization of farmers for small credits.

Animal and plant protection

In this area the country will benefit from an Hemispheric animal and plant protection project, as well as from a national action in improve animal health service.

Other external assistance.

The external technical cooperation on agriculture (IDB and EEC) that have being offering the country during the last two years is restricted mainly to the rice production (inputs supply) and the development of infrastructure of the rice areas and processing facilities.

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The Ministry of Agriculture and Plan have not mentioned any requests for technical assistance in Program I for the biennium 1992 - 1993.

4.2. <u>IDENTIFICATION OF COOPERATION INSTRUMENTS TO BE</u> USED.

The cooperation instruments identified also were the results of the analysis of national hemispheric, multinational and short term actions that have been carried by the Ministry of Agriculture and IICA.

A summary description of these proposed actions for 1992 - 1993 are presented in the following tables.

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COUNTERPART INSTITUTIONS	Ministry of Agricul- ture Women Organization.	Ministry of Agriculture Private farmers. Women Organization. Ministry of Agriculture Private farmers.	Ministry of Agricul- ture. Processing Private Companies. Women Organization.
EXPECTED RESULTS	Farmers and personnel from private sector trained in fruit production Personnel trained produce plants for fruit commercial farmers.	Nurseries and laborato- Ministry of Agricul- ry facilities esta- blished for fruit pro- duction. Technological package Ministry of Agricul on fruit production developed. Ministry of Agricul Private farmers. Women Organization.	Commercial fruit production farm established. Store , cooling and processing fruit proprocesing fruit proproved.
CONCENTRATION AREA	SURINAME. To conduct training activities for fruit production related personnel	To build and repair existing facilities (Nurseries and lab) to support fruit production. To introduce fruit selected cultivares for Suriname.	Transfer and adaptation of post harvesting pro- cessing and marketing practices.
PROGRAMME	II .		
PROJECT TITLE (NATIONAL PROJECT)	Development of fruit production project to be integrated to the multinational project "Supporting the Development of Tropical fruit crops in the Caribbean".		

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COUNTERPART INSTITUTIONS	Ministry of Agricultrure. Farmers Organization and Service Cooperatives.	Ministry of Agriculture Farmers Organization and Service Cooperatives.	Ninistry of Agricul- ture Farmers Organization and Service Coopera- tives.		Ministry of Agriculture Farmers Organization and Service Coopera- tives.
EXPECTED RESULTS	Production and marketing limiting factors gidentified.	Farmers and farm personncltrained in the main areas of vegetable production.	A vegatables technical package developed which includes main production and marketing practices.	Local vegatables demand satisfies and surplus production for export is available. Facilities for export established.	Vegetables are being exported on regular bases to Holland now.
CONCENTRATION AREA	Surveys and "Rapid ap- Production praisal" to identify ting limiti production and marketingidentified. limitations need to be carried out at local national and external	To organize training activities for farmers and realted personnel on production and marketing practices.	To adapt, test and generate technology in vegetable production.		
PROGRAMME	II				
PROJECT TITLE (NATIONAL PROJECT)	Imprving small farmers vegetables production (Preparation process). Project for quota funds.				

COUNTERPART INSTITUTIONS	iseascs and ture tified. Animal health and production Direction. th laborato- whinistry of Agricul- tes to far- duction Direction. th person- it to face the ture ses and house faci- house faci- ministry of Agriculture oved and production Direction. house faci- Ministry of Agriculture oved and production Direction. house faci- Animal health and production Direction. Animal health and production Direction. Animal health and production Direction. Production Direction. Animal health and production Direction. Or erradi- ior erradi- ture. Animal health and cound.
EXPECTED RESULTS	rough on diseases and Incidence of the major Minist to be carried out livestock diseases and tures and bational and farmer'spests identified. National and farmer'spests identified. Prodd upgrade and adjust Animal health laborato- Ministral and auxilaries ries improved and offerure needs. Conduct animal mers. Conduct animal the area to farmally farm personnel. Prepare a feasibiliangly acceptable farmally product animal pests. Prepare a feasibiliangly acceptable standyrouse facilities. Improved and lities improved an
CONCENTRATION AREA	Survey on diseases and pest to be carried out livestock diseases and tat National and farmer's pests identified. To upgrade and adjust ries improved and off laboratories for country needs. To conduct animal mers. To conduct animal major diseases and and farm personnel. To prepare a feasibili-slaughter house facty study to improve and lities improved and orders to rechnical major diseases and and farm personnel. To prepare a feasibili-slaughter house facty study to improve and lities improved and or retradice to rebuild the slaugh-with acceptable stanter's house facilities. Campaigns in place to control and or erradicate the major disease and pests found.
PROGRAMME	Λ
PROJECT TITLE (NATIONAL PROJECT)	Strengthening animal health service in Suriname. Conjunctural activity approved to prepare project in 1991.

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COUNTERPART INSTITUTIONS.	Ministry of Agriculture Ministry of Education Radio Nederland Farmers Organizations Women Organization Ministry of Transport and Communication Church Organizations.	Ministry of Agricul- ture Ministry of Education Ministry of Transport and Communication Radio Nederland.	Ministry of Agricul- ture. Ministry of Education Radio Nederland Women Organization Church Organizations.
EXPECTED RESULTS	Personnel trained for audio writing and visual activities. Dairy, fruit and vegetables farmers are using the technology promoted by radio monstrations.	Dairy,vegetables and fruit production radio news are daily trans- mitted.	Extension leaves, bul- letins, newspapers arti- cles and posters pre- pared for fruit, vege- tables and milk produc- ing farmers.
CONCENTRATION AREA	NATIONAL To prepare and carry. out field days, special demonstration and on farm visits to support radio news and writing information for fruit vegetables and dairy farmers.	To prepare and carry out radio news programs for dairy, fruit and ve getables production.	To prepare dossiers as means to support the radio programs and teaching activities.
PROGRAMME	II		
PROJECT TITLE (NATIONAL PROJECT)	Agricultural radio ex- tension to support Govern- ment and IICA technical cooperation actions.		

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COUNTERPART INSTITUTIONS.	Directorates of animal health and plant pro- tection.	Directorates of animal health and plant pro-	Directorates of animal health.	Directorates of plant protection.	
EXPECTED RESULTS IN THE COUNTRY	Plant and animal health Directorates of animal inspection services in health and plant pro- international points of tection. entry operate more effectively.	an.	Animal health laborato- ry services operate more efficiently.	Plant protection diagnostic services will have a liaison mechanism for receiving from and providing reciprocal technical cooperation to other countries	
ACTIONS AT THE COUNTRY LEVEL	SURINAME Transfer and adaptation Plant and animal health of international animal inspection services in and plant inspection international points of guarantine methods.	Transfer and adaptation Emergency system in of organizational modelsplace to deal with for agricultural health tic animal diseases emergency systems. pests and another in place for plants.	Boost participation of private sector to strengthen the operations of animal health laboratories and foster horizontal cooperation with laboratory services of other countries of LAC.	Study of the plant protection diagnostic services and development of horizontal cooperation actions with laboratory services of other countries of LAC.	33
PROGRAMME	Λ				
HLISPHERIC ' PROJECT	Hemispheric project on international quarantine and agricultural health emergencies. Project approved SC/PE- 1274 September 18th,1990.				

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COUNTERPART INSTITUTIONS.	Ministry of Agricul- ture NARI CARDI	Ministry of Agricul- ture NDDP CARDI Agriculture - Bank	NDDP CARDI	Ministry of Agriculture NDDP Agriculture-Bank.	NARI
EXPECTED RESULTS IN THE COUNTRY	National(NARI) and Regional (CARDI) generation and transfer of technology institutions strengthened.	National Dairy Development programme (NDDP) is carrying out a project to validate two milk production systems at farmers level.	Field days, in-service training and short courses offered to far- mers and NDDP personnel	A dairy development milk production pro- ject promoted.	Sheep production tech- nologics available to farmcrs.
ACTIONS AT THE COUNTRY LEVEL	IN GUYANA An.agreement::with CARDI signed to carry out, in collaboration, research and transfer of tech- nology activities.	To validate and trans- fer milk production technologies at farmers level	Carry out training activities to improve skill of dairy production related personnel.	The feasibility dairy production study pro- ject, adjusted and ac- tualized to be presen- ted to finance insti- tutions.	In collaboration with CARDI to develop sheep production models for small and medium size farmers.
PROGRAMME	II				
MULTINATIONAL PROJECT	Multinational project "Support for the Development of Livestock Sub-sector in Guyana and Suriname" (Extension for three years of actual project) Project for quota and external funds.	(1992 - 1993 - 1994)			

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MULTINATIONAL PROJECT	PROGRAMME		EXPECTED RESULTS	COUNTERPART
		COUNTRY LEVEL	IN THE COUNTRY	INSTITUTIONS
		To develop coconut- sheep production mixed systems.	Coconut farmers have technologies for utilizing un-used land under coconut trees.	NARI CARDI
		SURINAME		
		To transfer, to Surina- me dairy farmers. the validated milk produc- tion technology from Guyana.	Dairy farmers in Surina-Ministry of Agricul-me are using technology ture generated and validated Animal health and prin Guyana. Farmers Association.	Ministry of Agricul- ture Animal health and pro- duction Direction Farmers Association.
		Milk production feasi bility study prepared by IICA in 1987, adjus- ted, actualized and submitted to be finali- zed.	Dairy development milk production project pro- moted.	Ministry of Agricul- ture Agriculture-Bank
		To use Guyana project activities for in-ser vice training for farmers and technical personnel.	Farmer and technical personnel skill im- proved by training activities.	Ministry of Agriculture Animal health and pro- duction Direction Farmers Organization.
		To prepare a project for the development of beef production and processing facilities for export markets.	Farmers have improved their beef production and export markets are opened.	
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4.3. <u>MECHANISMS FOR REACHING AGREEMENT.</u> AND FOR CONSULTATION.

4.3.1. With autorities from the sector and from the counterpart.

Periodic meeting and courtesy visits have been used as tools to inform, consult and confront the Government officers.

Authority	Schedule
Minister	Twice a year
Vice-Minister	Twice a month
Director of Agriculture	Once a month
Director of Animal Health	Twice a month
and Production.	and when it
	is required.
Livestock Parastatals	Twice a year
S.E.L.	and when it
	is required

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4.3.2. With other international organizations and agencies.

Once a month lunch-meeting is promoted by this representation to use as a mean of consultation and information exchange between the organization and diplomatic mission providing or financing technical assistance in the country. In addition to these meetings an official visit is made once a year to advice the mission on IICA's activities in the country.

4.3.3. With subregional intergration agencies.

Suriname is only an observer member of CARDI and CARICOM. Suriname is invited to very few activities that are taking place in the region.

Suriname is indicating that as a member of the Caribbean area, they have the least opportunity to have direct benefits from Caribbean project actions.

However this office within its limitations have sent technical staff to participate in some Caribbean activities.

4.3.4. With representatives from private sector.

There is not a formal schedule fixed for the different groups in the private sector, however during the last two years this office maintained an open and permanent communication with the private sector.

- a. Livestock Farmers Organization, IICA office helped this group to prepare a project for IDB.
- b. Surinamese Women Movement. Information to prepare project profile in fruit production have been supplied by IICA.
- c. Industrial private group have verbally requested from IICA to prepare a project on fruit production processing and marketing. (Fernandez N.V.).
- d. "Stichting voor Experimentele Landbouwbedrijven" S.E.L. a parastatal group is requesting IICA collaboration in beef production and meat processing.
- e. "Tropica N.V", manufacturer of fruit sirops and juices, wishes IICA's cooperation.
- f. "Mrs.Ho N.V.", manufacturer of fruit sirops and juices, ishes the assistance of IICA on fruit production and transformation.
- g. A week farm visit is paid to farmers that are working in the livestock project.

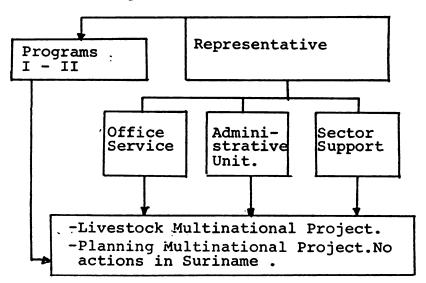
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h. More and more farmers and non-Government associations are visiting the office now.

4.4. DESIRED IMAGE OF THE OFFICE AND THE DEVELOPMENT OF ITS MANAGERIAL CAPABILITIES.

4.4.1. The actual internal office organization.

During 1989 and 1990 it is described in the following chart;



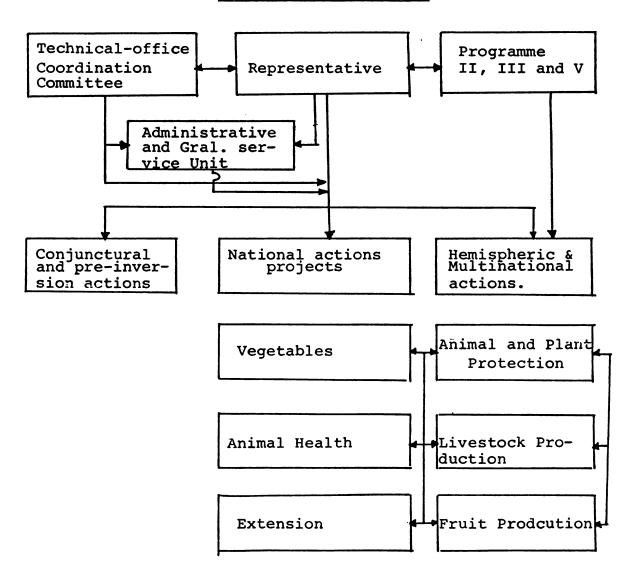
The Managerial activities of this representation are limited to a coordination and support of two multinational projects. Some conjunctural and pre-inversion activities were cancelled because IICA's economic crisis. No national project is carried out for the 1990 - 1991 period.

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The representation in Suriname needs to be prepared to support the Government in the implementation of the agri-policies, based on the areas of actions that were identified during the concertation and confrontation of activities carried out.

The areas needed to be strengthened are shown in the proposed chart,

IICA - SURINAME OFFICE



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4.4.2. Programming, Supervision and Follow up.

The Technical Office Coordination Committee will be established to help this representation to program, implement control and evaluate the actions carried out at country level. The activities of this committee will complement the IICA supervision and follow-up system in place.

4.4.3. Training

Language barrier

In Suriname dutch language is most important to communicate with people and farmers. All non-national IICA personnel must receive a course. Funds are needed to support this activity.

- Technical actualization.

Every year technical personnel should budget in their project funds for attending either, a technical meeting a seminar or a workshop in their field of specialization.

Service personnel

A refreshment seminar to administrative officers should be offered every two years at regional level.

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- 4.4.4. Support from Headquarters and exchanges with other offices.
 - Support from CEPI to prepare projects for external funding.
 - Beef production and meat processing.
 - Improving milk plant facilities and capacity.
 - Support from the Caribbean region technical personnel.

Organization of vegetables and fruit production for small and medium size farmers.

Strengthening dairy farmers organization.

4.5. DISSEMINATION OF IICA'S IMAGE.

A combination of tools to disseminate IICA's image will be used according to the level of authority, Government, International, Regional and National institutions as well as in the private sector.

Authority
Ministry of Agriculture and related Ministries.

Type
Consultation
and confrontation . Operative Plan.

Frequency.
Twice a year

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Authority Type Frequency. Strategy action Every two years. Plan. Vice-Minister Consulation and Twice a year. and Director confronta of Agriculture. tion. Operative Plan Beginning each year. Strategy action Every two Plan years. Information and At least once consultation month. visits. International A working lunch Once a month. on development and regional organization sctivities in and Diplomatic Suriname Missions providing Consultations As necessary. technical assistance to Suriname. Private sector A field day on Once a year IICA activities

in the country.

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Authority	<u>Type</u>	Frequency.
Farmers	Field days De- monstration,	Once a year.
	Written Infor- mation.	Twice a year.
Surinamese public	News paper in- formation.	As often as possible.

In addition to the mean activities described above the office will take all opportunities to represent IICA and participate in all activities where IICA can make an appearance and cause an impact.

4.6. RESOURCES NEEDS.

4.6.1. Criteria for allocating available regular resources.

The criteria for the allocation of regular resources was based on the priorities expressed by the Ministry of Agriculture officials as well as by the Minister Himself. These priorities can be summarized in one sentence: "To increase Agricultural and Livestock production in the private sector". This would permit the initiation of activities in areas that have the potential for the development of projects for external resources in accordance to the guidelines of the IICA system.

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The potential financial agencies have also showed interest in the possibility of financing small and micro projects for the private sector. (Holland, Canada and EEC).

Since the opening of the office in Suriname IICA did not obtain any external funded projects. For the first time in September 1989 IICA received an offer for support of a training project. This project was posponed for 1990 and later for 1991. The project is for Programme I, in "Project Preparation". It is expected that the project which is to be financed by IDB as a grant to the "Bureau of Plan" will generate some CATIS for 1991. But neither the Ministry of Agriculture nor the Bureau of Plan have requested any activity for 1992-1993.

If there is some CATIS generated for 1992-1993 this office will need to programme them for office equipment and office repairs urgently needed.

The reason why we are asking for two projects, one for fruit and the other for vegetables, is that one is extensive, uses large tracks of land and the other is intensive. Fruits are grown further away from the city vegetables close to the city. The beneficary groups are different.

The estimation of regular and external resources needed are shown in the table on page 47.

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ESTIMATION OR REGULAR AND EXTERNAL RESOURCES NEEDED FOR ACTIONS OF NATIONAL SCOPR (US\$).

TOTAL COST OF UNIT	a. Pre-inversion actions 1. To prepare Agri-live spearrot devastating 2. Study for the improversities. 3. To prepare a project farmers in order to facilities.	ment and IICA to	b. Projects pending of approval1. Strengthening animal hea2. Agricultural radio exten	a. Approved projects Nil	B. WITH EXTERNAL RESOURCES.	b. Approved projects Nil. c. Projects pending approval c. Improving small farmer vec l. Improving small farmer vec l. Development of fruit produ Project to be intergrated tional project Supporting of Tropical fruit crops in	H	FUNDING SOURCE	SURINAME COST OF UNIT AND
	inversion actions To prepare Agri-livestock activities for the spearrot devastating oil palm industry Study for the improvement of the milk plant facilities. To prepare a project to organize small rice farmers in order to benefit of the credit facilities.	ment and IICA technical cooperation action ULAR RESOURCES.	ects pending of approval Strengthening animal health service in Suriname Agricultural radio extension to support Govern-	11	•	oved projects Nil. ects pending approval ects pending small farmer vegetable production Improving small farmer vegetable production Development of fruit production in Suriname Project to be intergrated to the Multina- tional project "Supporting the Development of Tropical fruit crops in the Caribbean.			
310 220	14 000 6 500		58 000 28 000 ·			5 6 C	133 567	1992	
297 905	14 000		46 000 24 000			39 538 34 125		1993	YEARS
608 125	14 000 14 000 6 500		104 000* 52 000*			77	273 806	TOTAL	

^{*.}Total CATIES generated US\$ 18 720,00

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4.6.2. Strategy for securing external resources.

Suriname is a country with Centralized Planning. All external funds coming to Suriname have to be ok'ed by the "Plan Bureau" or Planning Office. The available financing for Suriname comes from the following ources:

- Dutch Development Fund (Independence).
- EEC.
- Belgian Technical Assistance.
- IDB.

The Centralization has created problems in the capacity to use the available funds. All the above institutions indicate that Suriname does not use all the funds made available to the country.

Some of the institutions expressed interest in working with IICA.

They are now dealing with the "Plan Bureau" and would like to obtain the authorization to deal directly with IICA.

Internal actions .

a. IICA visited the Embassies of Korea and Japan, which assist the Government in bi-lateral agreements in fisheries.

They indicated that they knew nothing of any possibility to work with IICA. They were supplied with information and publications.

b. Canadian and Dutch Embassies have funds for micro projects, which are available to Suriname without consultation with the Plan Bureau. Both Embassies were visited by IICA. They specially want assistance to private farmers and to women.

IICA is going to prepare two small projects for private farmers and women in agriculture.

- c. Potential list of sources and amounts.
 - Canada 30 000 Demonstration
 Farm for farmers.
 - Canada 20 000 Development on fruit orchards for women.
 - Holland 30 000 Radio extension & diffusion bulletins.

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- e. If the situation changes in Suriname and if the financing institutions do not have to go to the Bureau of Plan then negotiations may become easier and may begin for the large projects, then we will need assistance from Headquarters.

 The external financing is pressing for changes as well as the fact that internal pressures in the Bureau of Plan exist. (Two long strikes in 1989 and 1990).
- f. All legal instruments to commit and administer resources will be beforehand consulted with Headquarters.

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4.6.3. Human Resources needed.

In order to achieve the Proposal Strategy Plan for the 1992 - 1993 period the Unit will need the Human Resources showed in the following table;

HUMAN RESOURCES NEEDED

	AREA OF SPECIALIZATION	TYPE OF PROFES- SIONAL	YEARS OF EXPERIENCE	CONTRACT
1.	PROFESSIONAL STAFF REPRE-			
	SENTATIVE *	PPI - PHD		
	Animal Production Expert*	PPI - PHD		2 years
	Crop production	NPP - MS	4	2 years
	Fruit production	NPP - MS	4	2 years
	Extension	NPP - BS	3	2 years
	Animal Health	NPP - MUD	2	2 years
2.	GENERAL SERVICE PERSONNEL			
	Administrative officer	NGS HS	1	Permanent
	Executive Secretary *	NGS HS	2	Permanent
	Two auxiliary secretaries**	NGS - HS	1	Permanent
	Driver *	NGS	2	Permanent
	Maid *	NGS	1	Permanent
3.	CONSULTANTS			
	Milk processing	IPP MS	5+	1 month
	Crop livestock	IPP MS	5+	1 month
	Farmer Organization	IPP MS	5+	1 month

^{*} Existing personnel

^{**} Not existing personnel.

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4.6.4. Suriname's assistance to IICA.

Before this exercise is finished it is imperative that we present the efforts of the Government of Suriname to assist the IICA Suriname office. The economic support of Suriname to the office is kind. They provide among others the following things:

	Total	US\$62	476/year.
-	One technical field assistant.	US\$ 6	509/year
-	One National Profes- sional	us\$ 8	135/year
	A maid for cleaning and coffe service.	US\$ 4	040/year
-	A Chauffeur	US\$ 6	060/year
-	A gardener	US\$ 7	932/year
-	Gasoline	US\$ 5	800/year
-	Electricity	US\$ 6	000/Year
-	The office building (rent free)	US\$18	000/year

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It can be seen what great effort the Government is doing to assiste IICA. This is one more reason why IICA should try to support the country with the national actions proposed.

It may be interesting to know that the Ministry of Agriculture also use to pay for all telephone services since 1981 to June 1989. This service was cut because of lack of control.

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NOTE: 1 ton Orange = 4 000 pieces 1 ton Grapefruit = 2 000 pieces	TOTAL	TOTAL PERENNIAL CROPS	Other Perrennial crops	Coconut	Other Citrus	Grapefruit .	Orage	Palm bunches	COLLY	Cacac		- HOLDER CHOCK O	PERENUTAT, CRODS	TOTAL SEMI-PERENNIAL CROPS	Other Semi - Perennial Crops		Bananas	Sugarcane		SEMI-PERENNIAL CROPS	1	Other Annual crops	Other Vegetables	Tomatoes	Cabbage	Other leguminous	Oerdie (Bean)		Other tubers	Cassave	Mais	Paddy	ANNITAT. CRODS	DESCRIPTION	
es.	493.866	37.728		5.479	584	1.773	8.756	•	2	n	, Kn			187.585		2.918	39.226	146.399			268.553		3.401	733	516	50	63	210	622	2.956	290	257.629		1980	**************************************
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	529.236	44.608		7.177	455	1.197	7.717	881.88	•		3			171.254	304	3.166	42.399	125.391			313.195	2.976	4.351	498	436	36	77	344	586	2.571	211	301.130		1982.	
	496.452	48.886	•	6.453	.540	1.903	8.673	31.235)		J			169.196		3.495	36.598	128.823			278.370	1.860	3.778	447	355	35	68	257	788	2.659	165	267.958		1983	
	544.079	52.004		. 6.772	940	1.659	8.659	33.894	22 240	2	<u> </u>			177.292	١.,	5.512	41.063	130.625	•		314.803	2.170	0	450	- 1	40	80	485		3.760		301.995		1984	
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	395.494	40.534	1	11.270		•	N		,		3		·	73.317	2	. 0	45.943	. 4			6	'n	11.277	•	÷	40	88	410	178	1.995	186	260.895		1989	T

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APPENDIX Ib

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DESCRIPTION	AMOUNT	1980 .	1981	1982	1983	1984	1985 .	.1986	1987	1988	1989
CATTLE	·										
COWS	Piece	21.282	21.168	22.919	23.803	•		28.310	34.038	37.134	40.315
O.W. Milkgiving	piece	5.922	6.350	6.178	7.020	6.950	9	6.804	•	œ	
Young cattle female	piece	10.550	12.981	13.503	13.469	4	S	17.586	10	9	
cattle	picce	8.834	10.392	10.569	11.448	•	_	13.860	14.765	16.211	8
Bulls	piece	5.468	6.601	6.254	6.854	7.585	7.976	8.314	9.906	11:060	10.891
Oxes	piece	79	88	117	100			40	72	1	۱.,
Total number of cattle		46.213	51.230	53.362	55.674	58.092	60.430	66.895	76.367	83.732	89.335
PIGS											
Sous	piece	5.002	3.923	4.612	4.968			3.860	3.775	4.381	4.602
Bears Farrows	piece piece	2.210 12.758	1.800	1.879 12.102	1.504	16.124	1.683	1.384	1.420	15.178	19.193
Total number of pigs		20.000	17.723	18.593	21.395			19.193	1: -	21.000	25.115
POULTRY	-						•.				
Chicken and other poultry	1.000	4.500	4.600	4.700	4.700	4.800	5.600	5.400	5.400	6.210	
OTHER LIVESTOCK						•					
Buffalo's	piece	224	250	275	342	590	500	528	1.485	670	575 316
Horses Donkeys	piece	4.5	40	21	35	36	24	341 89			
Sheeps	piece	2.918	4.064	3.911	2.685	5.364 3.512	4.987 3.183	4.024	5.580	7.750	8.380

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APPENDIX

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TOTAL RAW MATERIAL	Concentrates Others	Mais Rice bran	SUPPLY RAW MATERIAL	TOTAL FOOD PRODUCTION	Cattle Others	Pigs	Hatchers	Chicken food	CATTLE FOOD PRODUCTION	TOTAL PASTURE	PASTURE Fence Not fenced	DESCRIPTION
. н	3 3	: :o		П	2 2	: 2	2	ton		**	ha:	UNIT
45.772	12.580. 295	29.912		46.676	1.356	5.442	1	39.781		14.973	13.210 1.763	1980
46.265	7.822	29.353 2.479 5.501		49 588	1.663	4.718	1	43.080		20.893	15.666 5.227	1981
-	1 1	111	000	68 393		6.839				15.470	13.084	1982
	11	111		63.209	316 632	6.321	12.010	43.930	•	17.935	15.463 2.472	1983
51.160		29.574 4.374		63 079	315	6.308	11.985	43.840		19.450	16.630 2.820	1984
54.052	νω.	17.466 16.256	1	59 270	3 6 3 5	·	11.428	0.		20.000	17.000 3.000	1985
58.019	Næ	23.424 13.440	1	55 572	1.135	7.	11.697	4		22.128	18.474 3.654	1986
50.048	10.341	10.742 26.207		47.064	860	3.931	9.400	32.196		27.395	22.800 4.595	1987
56.207	12.248 528	20.302 22.376		62.636	8 5 6 5 9 5 9		10.600			28.905	23.665	1988
63.937	11.509	21.585 30.455			284		13.259	4		29.110	23.860 5.250	1989
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A P P E N D I X Id FISHERIES

SUPPLY AND VALUE

OF

FISH

DE	DESCRIPTION	·	UNIT	1980	1981	1982	1983	1984	1985	1986	1987	1988
1.	Shrimps	Quantity Supply value Selling value	ton Sf.1 000 Sf.1 000	138 200 306	140 177 273	157 253 378	160 273 415	302 410 863	205 413 707	146 655 1.106	182 770 1.608	198 784 1.619
2.	Krabs	Quantity Supply value Selling value	ton Sf.1 000 Sf.1 000	31 88	37 56 90	43 79 124	853 533	40 59 103	40 72 126	22 48 102	42 98 202	38 104 239
·	Saltwater Fish scaled	Quantity Supply value Selling value	ton Sf.1 000 Sf.1 000	970 1.309 2.106	1.052 1.588 2.584	1.222 1.959 2.544	1.288 2.057 3.281	1.860 3.031 5.247	1.682 3.262 5.609	1.165 3.622 6.659	1.056 4.602 9.358	1.648 6.817 13.696
	Saltwater Fish Unscaled	Quantity Supply value Selling value	ton Sf.1 000 Sf.1 000	805 840 1.370	963 974 1.632	1.017 996 1.586	1.193 1.187 1.818	1.269 1.241 2.037	985 996 1.808	990 1.757 3.446	1.044 3.419 7.159	1.613 5.587 10.936
. .	Swamp Fish	Quantity Supply value Selling value	ton Sf.1 000 Sf.1 000	171 537 923	187 607 939	199 629 987	189 692 1.150	173 654 1.039	233 914 1.527	225 1.093 1.628	71 595 1.084	195 1.630 3.177
	TOTAL	Quantity Supply value Selling value	sf.1 000 Sf.1 000	2.115 2.941 4.793	2.379 3.402 5.518	2.638 3.916 5.619	2.863 4.262 6.747	3.644 5.395 9.279	3.145 5.657 9.777	2.548 7.175 12.941	2 394 9.484 19.411	3.692 14.492 29.667

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