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REPORT OF THE SEVENTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

SAN JOSE, COSTA RICA 15-17 JUNE 1987







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General Directorate Inter-American Institute for Cooperation on Agriculture San Jose, Costa Rica, 1987 MCA-Ca Jai



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The Inter-American Institute for Cooperation on Agriculture would like to express its gratitude to the Government of Canada, for the valuable cooperation in providing French translation and interpretation services in meetings of the Executive Committee and the Inter-American Board of Agriculture.



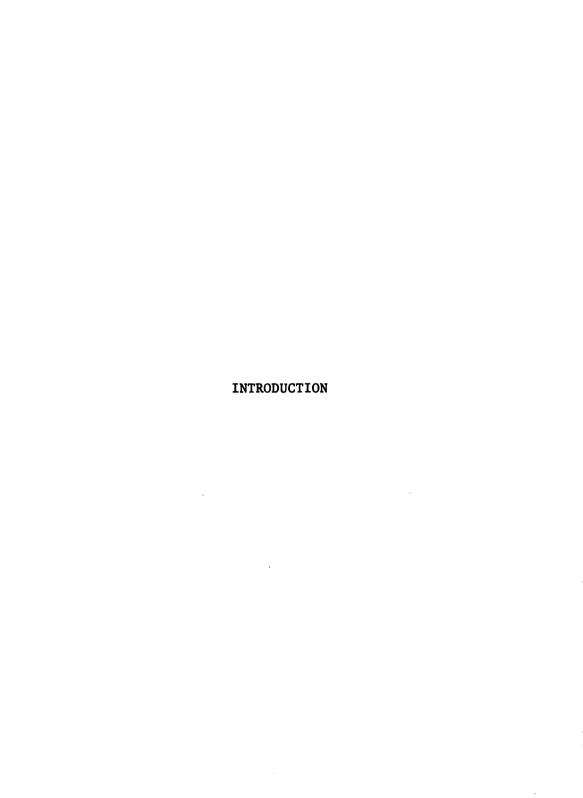
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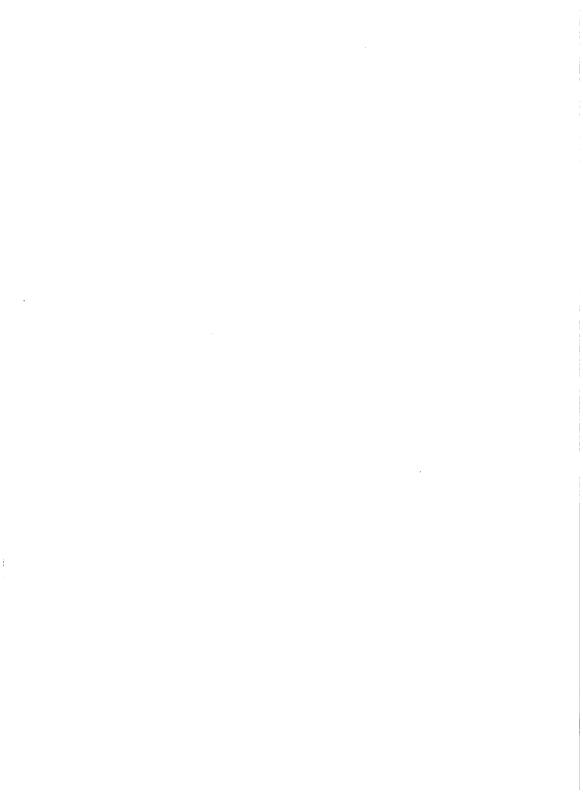




INTRODUCTION

The Report contains the Minutes of the Seventh Regular Meeting of the Executive Committee, which was held in San Jose, Costa Rica, from June 15 to 17, 1987. It further contains the approved resolutions, the list of participants, and other documents and addresses produced during the course of the meeting.

This publication is No. 36 of the Official Document Series and is available in separate volumes in English, French, Portugues, and Spanish. It was published for the purpose of disseminating information on the activities of the Inter-American Institute for Cooperation on Agriculture.



MINUTES OF THE SEVENTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

MINUTES OF THE SEVENTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

OF THE INTER-AMERICAN INSTITUTE FOR COOPERATION ON AGRICULTURE

San Jose, Costa Rica

June 15-17, 1987

The Seventh Regular Meeting of the Executive Committee of the Inter-American Institute for Cooperation on Agriculture (IICA) was held in compliance with the Rules of Procedure of the Executive Committee, the agreements reached at the Third Special Meeting of the Inter-American Board of Agriculture, held in October 1986 in Mexico, D. F., Mexico, and the Sixth Regular Meeting of the Executive Committee, held in San Jose, Costa Rica in July 1986.

PREPARATORY SESSION

- O.1 The Preparatory session of the Seventh Regular Meeting of the Executive Committee was called to order at 09:20 hours on June 15, 1987 in the United States room of IICA headquarters and was chaired by Mr. Victor Manuel del Angel, Delegate of Mexico, the country which presided over the Sixth Regular Meeting.
- 0.2 During the session, agreements were reached on the following items subsequent submission to the Executive Committee at the inaugural session:
 - Election of the Chair and the Rapporteur
 - Adoption of the agenda
 - Membership of the Credentials Committee and the Style Committee
 - Membership of the working committees and items to be addressed thereby
 - Deadline for submitting proposals
 - Approximate duration of the meeting
 - Drawing of lots to establish the order of precedence of the Member States
 - Other business
- 0.3 The preparatory session was adjourned at 09:50 hours.

INAUGURAL SESSION

- 0.4 The inaugural session of the Seventh Regular Meeting of the Executive Committee was called to order at 09:55 hours in the United States room of IICA headquarters on Monday, June 15, 1987. The session was chaired by Mr. Víctor Manuel del Angel, the Delegate of Mexico, the country which presided over the Sixth Regular Meeting of the Executive Committee.
- 0.5 The Provisional Chair conveyed kind regards to the distinguished representatives from Mr. Eduardo Pesqueira, Secretary of Agriculture and Water Resources of Mexico, and from Mr. Carlos Vidali, Director General of International Affairs of the Secretariat of Agriculture. Both Mr. Pesqueira and Mr. Vidali were currently in the People's Republic of China attending a meeting of the World Food Council. The Provisional Chair noted that Mr. Pesqueira had been elected to Chair that meeting.
- 0.6 The Chair recognized the Minister of Agriculture and Livestock of Costa Rica, Mr. Antonio Alvarez Desanti, who welcomed the distinguished delegations and expressed the hope that all items on the agenda of the Seventh Regular Meeting would be covered to satisfaction. The speech delivered by Mr. Alvarez figures as an annex to this report.
- 0.7 Lastly, the Chair recognized the Director General of IICA, Dr. Martin E. Piñeiro, who extended a warm welcome to the participants and thanked the member countries for the keen interest they displayed in IICA's activities. The words from the Director General also figure as an annex to this report.
- 0.8 The Chair informed the plenary of what transpired during the course of the preparatory session and submitted the following agreements for due consideration:

- Election of the Chair and the Rapporteur

The Executive Committee approved by acclamation the election of the Delegate of Canada, Mr. John E. McGowan, as Chairperson of the meeting. The Delegate of Mexico invited his colleague from Canada to take up the Chair. Mr. McGowan thanked the plenary for the display of confidence in his country, as reflected in his having been elected to chair the meeting. Thereafter, he invited the delegations to proceed with the election of a rapporteur.

The Chair then proposed that Mrs. Afda Núñez Rausseo, member of the Venezuelan delegation, act as Rapporteur. The proposal was approved by acclamation. The Rapporteur took up her position at the head table which was composed as follows:

Chair: Mr. John E. McGowan
Rapporteur: Ms. Aida Núñez Rausseo
Ex officio Secretary: Dr. Martin E. Piñeiro

- Item 1:

The Executive Committee approved the agenda submitted by the Director General.

0.9 The Executive Committee then proceeded to endorse the agreements of the preparatory session.

- Membership of the Credentials Committee

The Executive Committee approved the appointment of the Delegations of Guatemala, Peru, Uruguay and Suriname as members of the Credentials Committee.

- Membership of the Style Committee

The Chair proposed to the plenary that the Style Committee be made up of the Delegations of Bolivia for Spanish, Haiti for French Guyana for English and Brazil for Portuguese. The plenary ratified the proposal.

- Working Committees

It was agreed to establish working committees, if and when necessary, according to items under discussion. The proposal was ratified by the plenary.

- Deadline for Submitting Proposals

The Executive Committee agreed to set Tuesday, June 16 at 08:00 hours as the deadline for submitting proposals, with the understanding that this would not apply to proposals issued by any working committee that might be set up.

- Approximate Duration of the Meeting

It was agreed to hold the closing session of the Seventh Regular Meeting of the Executive Committee on Wednesday, June 17 at 16:00 hours.

- Order of Precedence of the Member States

The Executive Committee ratified the following order of precedence established by the drawing of lots in the preparatory session:

- 1. Guatemala
- 2. Suriname
- 3. Nicaragua
- 4. Bolivia
- 5. Peru
- 6. Haiti
- 7. Venezuela
- 8. Honduras
- 9. Brazil
- 10. Uruguay
- 11. Guyana

- Other Business

No other business was raised by the Delegations.

The Chair, having officially inaugurated the Seventh Regular Meeting of the Executive Committee, called the first plenary session to order, following a brief break.

0.10 The inaugural session came to a close at 10:20 hours.

FIRST PLENARY SESSION

1.1 The first plenary session of the Sixth Regular Meeting of the Executive Committee, presided over by the Delegate of Canada, was colled to order at 10:40 hours on June 15, 1987.

Item 2: 1986 Annual Report

- 1.2 In his presentation of the 1986 Annual Report, the Director General provided a brief account of the principal institutional changes implemented within the framework of the Medium Term Plan, with an update of IICA's most recent activities. He furthermore reported on extra quota contracts in excess of US\$250,000 and sought approval thereof from the Executive Committee. A list enumerating the extra quota contracts and agreements already signed or currently under negotiation was distributed in the meeting room.
- 1.3 The Director General made reference to the institutional reorganization taking place, focusing on the reduction in management costs, as reflected in the decrease in the number of international professional personnel positions and the reduction in the number of IICA programs from ten to five. As for procedural adjustments, he pointed to the need to strengthen the Institute's internal programming process, for which purpose a Programming and Evaluation Office had been established. The Director General also cited the need to establish an evaluation system, based on the use of external consultants, aimed essentially at the operating units and program offices. He spoke briefly on the nature of the decentralization process, noting that the assignment of technical personnel would take place on the basis of projects approved, following prior negotiations between the country and the Institute.
- 1.4 On the subject of external resources, the Director General mentioned IICA's efforts to establish a system with the donor countries to secure external resources. He pointed to the administrative ambiguity of the Financial Rules which require that for agreements in excess of US\$250,000, prior notice be given to the Executive Committee. He then briefly described the Institute's relations with international organizations, placing special emphasis on meetings held with authorities of the OAS and FAO to encourage joint activities.

- 1.5 The Director General ended his presentation with reference to the success with which the Institute had introduced the above-mentioned organizational modifications despite financial and personnel-related limitations common to any institution as large and complex as IICA. He expressed his hope that IICA would be entirely organized within the framework of the Medium Term Plan in 1988.
- 1.6 The Chair congratulated the Director General for his thorough presentation of the 1986 Annual Report and opened the floor for discussion.
- 1.7 In general, the presentation of the Anual Report was enthusiastically received by the Executive Committee. The Delegations expressed their satisfaction at the great effort made to synthesize and reflect the recommendations of the last meetings of the Executive Committee and the Inter-American Board of Agriculture.
- 1.8 The Delegation from Canada suggested that future reports contain a chapter evaluating the projects conducted under the five Programs, and added that the Institute should concern itself with ensuring that the design of the projects allowfor evaluation.
- 1.9 The Delegation from Ecuador referred to the geographic representation of IICA's technical personnel. The Director General agreed to give an explanation in response to this concern, which was also expressed by the Bolivian Delegation.
- 1.10 The Delegation from Haiti, in turn, expressed its concern regarding the allocation of resources to the Member States, which it felt favored the more developed countries and neglected the lesser developed nations.
- 1.11 The Delegation from Uruguay expressed its support for the programming strategy which allocated future resources to projects agreed to between the countries and the Institute. Similarly, it expressed support for the proposal made by the Canadian Delegation regarding the importance of the evaluation as a means of monitoring advances and introducing improvements. The Delegation from Bolivia seconded the recommendations made by the Delegation from Uruguay.
- 1.12 The Delegation from Colombia agreed with recommendations made by the other delegations and added a new parameter to the discussion of evaluation noting that it should include an assessment of growth in the agricultural sector in terms of imports and exports of food products. These observations were shared by the Delegation from Nicaragua, which referred to the impact of macroeconomic policies on the countries in the region and expressed its support for closer links with FAO and other international organizations.
- 1.13 The Delegation from Honduras, which supported the suggestions made by the Canadian Delegation, inquired as to the wisdom of the US\$250,000 ceiling for agreements, and requested the opinion of the General Directorate on this matter.
- 1.14 The Delegation from Mexico pointed out that the offices of the IICA representatives in the countries needed to establish closer ties with the governments. This would lead to more precision regarding resources allocated to the countries. The Delegation also request that IICA

representatives in the countries provide information on the breakdown of project resources and asked for assurance that resources freed through reductions in the international professional staff be used for new projects in the same country. This Delegation requested the Director General to hold seminars, similar to the one held in Cartagena, to determine the direction to be taken when fitting agriculture into international economic systems, in accordance with the new international division of labor.

- 1.15 Finally, the Delegations from Brazil and Guatemala supported the suggestions made by the Canadian Delegation regarding a mid-term evaluation of IICA's actions for cooperation.
- 1.16 At the request of the Chair, the Director General took up the suggestion made by the Delegation from Canada regarding the importance of disseminating project evaluations. Additionally, he indicated to the Mexican Delegation that the activities related to policy analysis were already included in programming processes. Similarly, the Director General shared the concern of the Delegation from Honduras regarding the application of the stipulations of the governing bodies requiring prior consultation with the Executive Committee when signing agreements involving sums greater than US\$250,000.
- 1.17 The Delegation from Venezuela reiterated that evaluations contained in the Annual Report could be used to support decision making by the Inter-American Board of Agriculture. Similarly, the Delegation from Colombia suggested concentrating the evaluations on the Programs for Technology Generation and Transfer, Marketing and Agroindustry, and Agrarian Policy Analysis and Planning. It also requested Institute support for the proposal expounded by the President of Colombia for a high level meeting on the topic of "Absolute Poverty in Latin America."
- 1.18 Since there were no additional comments, the Chair presented draft resolution "Annual Report" (IICA/CE/REs.72(VII-0/87)) to the Committee, and it was unanimously approved.
- 1.19 The session was adjourned at 12:35 hours.

SECOND PLENARY SESSION

- 2.1 The second plenary session of the Seventh Regular Meeting of the Executive Committee, chaired by the Delegate from Canada, was called to order at 14:20 hours on June 15, 1987.
- 2.2 The Chair recognized the presence of the Delegate from St. Vincent, in attendance for the first time at an Executive Committe meeting.

- 2.3 At the invitation of the Chair, IICA's Director General presented comments on the five new IICA programs and the concept of programming in general. He noted that IICA now had a separate Programming Division, and that the programs should, in the future, occupy a higher priority on the agenda the meetings of the Inter-American Board of Agriculture and the Executive Committee. He suggested that one or two programs could be dealt with more in depth at each such meeting, thus completing a full cycle of program review in either two or five years.
- 2.4 Dr. Piñeiro then presented the respective Program Directors: Dr. Carlos Pomareda, of Peru, for Program I (Agriculture Policy Analysis and Planning); Dr. Eduardo Trigo, of Argentina, for Program II (Technology Generation and Transfer); Dr. Fausto Jordán, of Ecuador, for Program III (Organization and Management for Rural Development); Dr. Rodolfo Quirós, of Costa Rica, for Program IV (Marketing and Agroindustry); and Dr. Harry Mussman, of the United States of America, for Program V (Animal Health and Plant Protection).
- 2.5 The Director General then proceeded to highlight some structural aspects of IICA programs, observing that each one had from one to three support personnel at headquarters, as well as regional technical specialists in the member countries.

Also, the Medium Term Plan for 1987-1991 (MTP) stipulated that each program should have an advisory committee, which could function as a support and evaluation group. Dr. Piñeiro made it clear that such committees would be very helpful in understanding and responding to the countries' needs.

However, he clarified, their proper formation required budgetary resources difficult to obtain; it might be better, he said, to constitute the advisory committees gradually, not for all programs at once.

- 2.6 He noted that the MTP provided that each program have three to four arenas or main foci of action, directed especially to institutional strengthening and the formation of networks to expedite technical cooperation.
 - Dr. Piñeiro said that each program would have a series of base documents, or "guidelines for action and cooperation," in which program directions and goals would be clearly set out. Two such documents, from Program I and II, had been prepared for the Committee's perusal, and the other three would be distributed in the near future. Perhaps, the Director General said, the programs could be continuously "fine-tuned" by the production of one such general orientation document every year.
- 2.7 Dr. Piñeiro then gave short descriptions of the programs and critically analyzed the processes inherent in their formation. He noted that Program I had formed its technical group and demonstrated its capacity for

assistance by undertaking a study of sectoral adjustment loans by World Bank; it was also working with IDB training programs.

- 2.8 In regard to Program II, the Director General said that it was more structured, as well as being the largest program; it was currently involved in defining projects and networks for technology transfer in Central America, working with AID, IDB and the UN.
- 2.9 The Director General then observed that Program III had been affected by a period of doubt and lack of definition in concepts of agrarian reform and was now experiencing a phase of changing and reordering of priorities in the countries, with concomitant delays in program action. Still, advances on the fronts of small farmer training (including literacy) and projects for the comparative analysis of experiences in rural development.
- 2.10 Program IV was described by the Director General as IICA's smallest, and that is was going through internal reorganization and the search for a main focus of action. It may be, he noted, that "agroindustry" as a concept needed careful rethinking at this time; its activities were rarely contained in single agencies in the member states, being divided among several ministries instead. The Director General noted that Program IV had begun, in the Cartagena meeting to compile information on the situation of international trade in the countries, and that it would shortly produce a document on how certain countries would be affected by the new patterns of international trade.
- 2.11 Program V, explained Dr. Piñeiro, was different from other IICA programs in that it had a number of regional experts already incorporated and active in regional networking involving quarantine measures, laboratory analysis and other health measures. This program wa to emphasize training activities for health officials and administrators. Upon concluding his presentation of the IICA programs, the Director General asked the Committee for questions.
- 2.12 The Delegate from the United States of America concurred with the Director General on the importance of technical advisory committees for the programs, and suggested reducing their size as an economy measure. He also noted that the IDB had a special fund for transportation costs for experts on similar committees, and that IICA should consider such a fund. The Delegate also suggested the waiving of honorariums for advisory committee members and taking advantage of other international meetings that brought technical experts to countries or regions in need of their services.
- 2.13 The Delegate from Canada applauded the initiative of the Director General as regarded IICA programs, noting also that program work plans should form part of IICA's Annual Report. He agreed with the elegate from the United States of America about the importance of the program advisory committees, as long as the cost of implementing them were not excessive, and hoped to see this item on future Executive Committee agendas.

- 2.14 The Delegate from Honduras stressed that priority in the formation of the technical advisory committees should be given to the area for policymaking in agriculture, so that production in the countries could be improved. He also said that Program II should place more emphasis on research and extension services, now in a crisis period in many countries.
- 2.15 After recalling the Director General's comments on the inchoate status of Programs III and IV, the Delegate from Nicaragua urged the Committee to consider the countries' experience to date in agrarian reform. Structural change, he said should not be postpone in the economies, in which agrarian reform played a vital role. The Nicaraguan Delegate also Expressed his agreement with the need to diversify in the sector, a tenet of Program IV, but only if there were real cooperation among the countries and agreement to help find new ways of entering the international markets.
- 2.16 At the request of the Chair, the Director General responded to the Delegate's remarks. He said that: 1) the technical advisory committees were apparently seen as important by the majority, and that he would give priority to their development in the programs indicated; 2) the 1987 Annual Report structure would reflect the importance of the IICA programs, and 3) the Delegate from Nicaragua should speak to the Director of Program III so that his ideas and suggestions would be fully understood.
- 2.17 The Chair then asked the Rapporteur to read the draft resolution "Report of the Director General on IICA Programs" (IICA/CE/Res.73(VII-0/87)) after which, there being no further comments, it was approved unanimously by the Committee.
 - Item 4: Report of the External Auditors on IICA's Financial Statements (IICA/CE/Doc.148(87))
 - Item 5: Comments by the Director General on the Report of the External Auditors (IICA/CE/Doc.149(87))
- 2.18 The Chair requested the Director General to address Item 4, and the Director General, in turn, asked Mr. Paul Sisk, Director of Finances, to present the report.
- 2.19 After explaining that he would be treating Items 4 and 5 simultaneously, the Director of Finances described the current economic situation in the region, also noting that in 1986 IICA had altered its accounting practices so as to better secure its assets, establishing a Comptroller position as well.
- 2.20 Mr. Sisk made it clear that the external auditors had noted IICA's better financial practices during 1986, as compared to the previous year, and that the revolving funds had also been phased out over the course of the year. He then proceeded to highlight certain changes made in 1986 in IICA's financial system, among which were:
 - 1. an allowance for over due doubtful accounts;
 - 2. reserves for severance liabilities and employee benefits;
 - fixed assets.

2.21 He then noted that, although the quota accounts receivable at December 31, 1986 had decreased relative to December 31, 1985, quota collection for 1987 were disappointing; of the 1987 assessment only \$1.5 million had been collected to date, or 7.5 percent of total yearly quotas. While clarifying that a funding deficit of some \$2 million had been incurred in the yaer to date and covered with working subfund monies, he noted that deficit could be reduced in June because of quota payments confirmed to be paid by that time. Mr. Sisk warned that another such deficit might appear by August.

Some of the measures taken by IICA to remedy this situation were:

- 1. to negotiate a bank line of credit;
- a freeze in the amount of international and local staff with some exceptions:
- 3. a 20% percent reduction in non-salary objects of expenditure;
- 4. a delay in non-capital outlays;
- 5. a freeze in non-statutory pay raises.

The Committee was informed that funds on hand at December 31, 1985 and comprising part of the working subfund used to finance operations in 1986 would not be restored should sufficient quotas not materialize.

- 2.22 Mr. Sisk also mentioned that, in response to a Board request expressed in 1985 on the Indirect Administrative and Technical Costs of projects (CATI's). a study had been conducted. It was determined that IICA had incurred an average of 16 percent of indirect costs for externally funded projects; however this rate varied from a low 6 percent for projects managed in the country offices to a high of 19 percent for those managed with the involvement of both the country office and headquarters. This study had also concluded that 37 percent of the indirect costs was incurred in the countries, while 63 percent was incurred at headquarters nevertheless, the distribution of the revenue from overhead recovery gave 65 percent to the countries and 35 percent to headquarters. In 1986, the distribution of origin of cost would not have changed greatly, while the allocations of revenue from overhead gave 80 percent to the countries and 20 percent to headquarters. IICA management was aware of the imbalance, and intended to correct it through gradual, prudent increases of overhead revenue to the Central Office, especially in those projects with significant input from headquarters.
- 2.23 The Delegate from the United States of America commended IICA for achieving more revenue from CATI's, also noting that the rate of indirect to direct costs was lower than in the US experience. He then went on to inquire about the difference in amounts spent for travel, 1.1 million in 1985 to 1.8 million in 1986, wanting to know if this expense could be expected to go down again in the future.
- 2.24 The Director General responded that, for 1986, the costs for statutory home leave were placed in the travel rubric, whereas previously they had been assigned as personnel expenses; this should explain the 1986 rise in travel costs.

- 2.25 The Delegate from Canada expressed his pleasure with the report of Dr. Sisk, noting, among other improvements, that IICA had come 1.8% under budget for 1986. However, he expressed his doubts about the wisdom of compensating quota arrears with a line of credit, something that might tend to diminish the responsibilities felt by the Member States; instead, Canada would push for more efficient quota collections.
- 2.26 In his response to the comments of the Canadian Delegate, the Director General noted that 103% of scheduled assessed contributions had been collected by IICA in 1986, and that the 1987 figure should be approximately 90 percent to 92 percent; Mr. Sisk was making reference to a short-term cash flow problem, caused by statutory restrictions on quota payments by some countries. This could necesitate the use of a credit line until October, 1987.
- 2.27 The Delegate from Canada expressed his concern that the line of credit not be used to finance expenditures beyond 90% to 92% of the assessed quotas. The Director General replied that the bank credit would be used only to overcome cash flow problems during the year, that is, the loan would not be used to make up 100 percent of the quota budget.
- 2.28 The Delegate from the United States confirmed that its quota payments were indeed restricted by Congress at the moment, and that a similar situation could occur in October, 1987.
- 2.29 The Delegate from Venezuela complemented the Director General on his skill in handling a difficult financial situation, expressing his hope that a solution would not involve indebtedness for IICA.
- 2.30 The Chair then asked the Rapporteur to read the draft resolution "IICA's Financial Statements" (IICA/CE/Res.74(VII-0/87)), which incorporated points 4 and 5 if the Provisional Agenda, and which was then approved by the Committee.
 - Item 6: Report on Compliance with the Resolutions of the IABA (IICA/CE/Doc.150(87)) rev.
- 2.31 When requested by the Chair to present this item, the Director General commented that, while some of the Resolutions were sent previously to the Delegates, others were not made available to them until the morning of June 15, 1987. He suggested, therefore, that consideration of item 6 be postponed until the third plenary session on June 16, a suggestion that was accepted by the Chair and the Committee.
- 2.32 The Chair recognized the presence of the Minister of Agriculture of Guyana, who had been delayed in arriving.

- Item 7: Progress Report on the Ninth Inter-American Conference of Ministers of Agriculture (IICA/CE/Doc.151(87))
- 2.33 After being invited by the Chair to present Item 7, the Director General confirmed that organization of the Ninth ICMA was going smoothly and well, thanks to the generous cooperation of host country Canada and the Organization of American States, especially its Secretary General. He then yielded the floor to Felix Cirio, Special Advisor to the Director General, and J. André Ouellette, Director for the Coordination of Institutional Affairs, in charge of logistics.
- 2.34 Mr. Cirio described the nature and the history of the ICMA, emphasizing that it would run concurrently with the IABA in 1987, and that IICA was responsible for preparing discussion topics, general organization and logistics. The main theme of the Ninth ICMA, "agricultural modernization, international trade and price policy in the framework of regional integration and present international conditions," reflected high-priority needs and concerns of the countries. Mr. Cirio described the process of preparing the working documents for the ICMA, noting that summaries were now available and would be discussed with Committee delegates and others at an informal meeting on June 17, 1987. The titles of the Working Documents were: 1) "Recent Trends, Outlook and Potential for Agriculture in the Economic Context of the Americas;"

 2) "Incentive Policies to Revitalize Agriculture," 3) "A Recurring Need for Technological Innovation in the Agriculture of Latin America and the Caribbean;" 4) "Crisis in the World Agricultural Commodities Market: Implications for International and Regional Cooperation."
- 2.35 J. André Ouellette emphasized the challenge posed to IICA by the holding of the IABA and the ICMA together. In discussions with Canada,it had been decided to hold the two preparatory sessions simultaneously, although the respective issues will be treated apart.

After mentioning another technical preparation session for country officials and the contents of an information booklet distributed by the Institute, Mr. Ouellette concluded by assuring the Delegates that all the necessary machinery was in motion and all appropriate measures taken to insure an efficient and productive Ninth ICMA in Ottawa.

- 2.36 The Chair thanked the expositors on the Ninth ICMA and solicited further questions.
- 2.37 The Delegate from Honduras, while recognizing IICA's important role prior to and during the ICMA, stressed the need to focus on the results of the Conference, in terms of a new sense of cooperation and unanimity among the countries of the Americas.
- 2.38 The Delegate from the United States of America expressed his pleasure at the Canadian venue of the ICMA, and reported that the United States Secretary of Agriculture would attend.

- 2.39 Citing words by Dr. Piñeiro to the effect that IICA would like to organize other meetings like that of Cartagena, the Delegate from Mexico asked if the ICMA could not be used, in its thematic organization, as a forum for planning such meetings.
- 2.40 The Delegate from Bolivia noted that his country's Minister of Agriculture would attend and, expressing his agreement with Honduras on the importance of the ICMA, stressed that the themes of discussion should not be diluted, and that IICA, which had taken care to summarize the main topics, should utilize the ICMA to launch future activities.
- 2.41 After stressing Canada's active role in IICA's agricultural activities, the Delegate from that nation, in the name of Minister John Wise, extended a formal invitation to all Delegates and Representatives to attend the Ninth ICMA in Ottawa, Canada, where a stimulating and topical agenda had been prepared.
- 2.42 After the Chair invited further comments, the Director General of IICA noted that seminars like Cartagena should be organized after the ICMA, not before; other meetings he had attended (CORECA, CARICOM) had served as sounding boards and had provided important feedback on the main themes of the Conference. He stressed that other country visits would be forthcoming, and that quantities of information were being sent almost monthly to ICMA delegates, in order to enrich discussions there.
- 2.43 As for the Delegations' concern with the aftermath of this ICMA, Dr. Piñeiro said that maximum benefits depended on IICA and the countries. He also made the following suggestions:
 - 1. that the countries make specific recommendations to IICA;
 - 2. that forthcoming seminars be technical events for joint actions;
 - that it might be feasible to introduce a technical theme at the 1989 IABA;
 - that another special meeting could be called for 1988, when no IABA was planned, although this would involve considerable quota expenditure.
- 2.44 The Delegate from the United States responded by saying that his country's policy was against the convocation of special meetings, and would not look favorably on annual meetings.
- 2.45 The Chair then asked the Rapporteur to read the draft resolution "Ninth Inter-American Conference of Minister of Agriculture" (IICA/CE/Res.75 (VII-0/87)), which was adopted by the Committee.
- 2.46 The Chair then noted that the government of Canada and IICA would sign an official Letter of Agreement on the Ninth ICMA immediately and thanked the IICA staff for helping with a very productive session.
- 2.47 The session adjourned at 17:14 hours.

THIRD PLENARY SESSION

- 3.1 The third plenary session of the Seventh Regular Meeting of the Executive Committee was presided over by the Delegate from Canada, and was initiated at 09:00 a.m. on June 16, 1987.
 - -Approval of the minutes of the second plenary session.
- 3.2 The Chair requested the Rapporteur to read the minutes from the second plenary session, which were approved.
- 3.3 The Director General informed the plenary of the upcoming inclusion as Member State of Antigua and Barbuda, which was in the process of depositing its instrument of ratification with the OAS Secretariat. He also mentioned that Saint Vincent, and the Grenadines, which was represented at the Meeting by its Minister of Agriculture, was initiating a similar process.
 - Item 6: Report on Compliance with Resolutions of the Inter-American Board of Agriculture (IICA/CE/Doc.150(87)rev.)
- 3.4 The Technical Secretary informed the plenary on the compilation of existing resolutions approved by the Inter-American Board of Agriculture that were no longer in effect, and suggested to the Committee that a resolution be drafted to eliminate them; this would then be elevated to the Board. The Delegation from Uruguay supported this suggestion and requested the General Directorate to clarify resolution 43(II-0/87) concerning the institutionalization of AGRINTER. The Director General briefly explained the information contained in the document presented to the Committee.
- 3.5 Discussion ensued on the importance of the participation of women in rural development, in response to an intervention by the Mexican Delegation, which requested information on advances made on resolution 15(I-0/81) regarding this subject. The Delegations from Bolivia, Haiti, Uruguay and Canada acknowledged the importance of the role of women to the rural economy and expressed interest in ensuring that these recommendations continue to be reflected in the context of the new guidelines of the Institute. The Director of Program III, "Organization and Management for Rural Development,"

expounded on the subject. The Delegation from Mexico also questioned why there had been no progress made on resolution 31(II-0/83), "Hemispheric Food Security Project."

- 3.6 The Delegation from Ecuador urged that resolution 52(II-0/83),
 "Harmonization of Pesticide Registration and Labelling," not be rescinded because of its continued relevance to the countries in the region. The Delegation from Honduras, for its part, requested a reevaluation of the Food Security Program adopted in 1983 by the Board, and this request was supported by the Delegation from Ecuador. The Representative from the Pan-American Health Organization (PAHO) indicated that his organization considered this to be a high priority program, and offered to provide the delegations with written information on the RIMSA V meeting.
- 3.7 The Delegation from the United States indicated that Executive Committee resolution 39(V-0/85) on "Trust Positions and Regular Positions" had not been included. It requested the Director General to present a detailed breakdown of all international professional and non-professional positions, as well as the positions of trust. The Director General explained the reason for omitting the list of international professional personnel from the Program Budget, indicating that the matter had to do with project procedures under which resources were allocated first, and personnel were recruited afterwards. He also expressed reservations at listing vacant positions prior to project approval. The Delegation from the United States indicated that this resolution was still relevant and expressed interest in ensuring that it be complied with. Consequently, it requested that said resolution be ratified by the next Executive Committee and subsequently elevated to the Inter-American Board of Agriculture.
- 3.8 The Chair moved to the following item on the agenda.
 - Item 8: Proposed Program Budget (IICA/CE/Doc.152(87)rev.)
- 3.9 At the request of the Chair, the Director General, Dr. Martin Piñeiro, briefly expounded on three points of the Program Budget, indicating that for the first time the document contained country-level information regarding the target of resources allocated to each of the Member States. In addition, he referred to the request for a five percent annual increase in quotas for 1988 and 1989, and noted that in essence this increase barely offset the effects of inflation, which was estimated at six percent for 1987. The Director General indicated that another innovation in this Program Budget was the inclusion of a list of projects under negotiation. He then gave the floor to the Director of Programming and Evaluation, Mr. Diego Londoño, who summarized the major characteristics of the Program Budget.
- 3.10 Mr. Londoño proceeded to explain the allocation of resources in terms of the three categories and by country, and called attention to different reductions in expenditures, in compliance with the guidelines

established in the Medium Term Plan approved by the Inter-American Board of Agriculture, at its special meeting held in Mexico the year before. Furthermore, he made special mention of the redistribution of certain resources as a means of strengthening IICA's operating units, and concluded by reiterating the importance to the Institute of formalizing negotiations for external funding currently under way, so as to adjust the share of regular resources to the guidelines established in the Medium Term Plan, thus reducing the Institute's dependence on the latter.

- 3.11 The Delegation from Saint Vincent and the Granadines requested clarification on the criteria used for grouping and allocation of resources to the countries and asked how new Member States that might enter the Institute during the period (specifically, Antigua and Barbuda and St. Vincent and the Grenadines) would be accommodated into budget plans for 1988-1989. The Director General responded to this concern.
- 3.12 The Delegation from Mexico congratuled the Director General for the clarity of his presentation and expressed its desire, shared by the Delegation from Bolivia, for an explication of allocation of project resources. It also expressed concern that in the event of restructuring, said resources could be reallocated. Similarly, the Mexican Delegation urged that the countries be provided with additional information on project readjustments. The Director General responded by taking note of these observations.
- 3.13 The Delegation from Bolivia, which acknowledged the needs of the Institute, made special mention of the critical situation confronting the countries in the region, which called for a reevaluation of the program. It also made mention of the reduction of IICA resources in Bolivia, as manifest by the existence of only one IICA project in that country, and indicated that, as a result, it would be difficult to accept the five percent quota increase.
- 3.14 The Delegation from Haiti seconded the observations made by Saint Vincent and the Grenadines and referred to the factors used to dermine the amount for each country's quota, adding that the services provided by IICA did not equal the amount paid by its country in quotas. The Delegation concluded saying that there seemed to be a certain determinism governing the allocation of resources, and that, as a result, it would be difficult for the Haitian Delegation to accept the five percent increase without prior consultation with the government.
- 3.15 The Delegation from Venezuela referred to the crisis affecting the countries in the region and indicated that it could not vote for the proposed increase. The Delegation called for further study to readjust the five percent figure and, by extension, to maintain present quota levels.
- 3.16 The Delegation from Ecuador supported the comments made by Bolivia and Venezuela and expressed interest in learning the opinions of the donor countries. The Chair took note of the suggestions.

- 3.17 The Delegation from Argentina expressed its support for the Program Budget and the proposed 5 percent increase.
- 3.18 The Delegation from Canada voiced satisfaction with the clarity of the Proposed Program Budget document, but at the same time expressed its concern with the position of certain countries regarding the Medium Term Plan, approved by the Board, in terms of the increase deemed necessary for the continuation of IICA's work. The Canadian Delegation supported the five percent increase, as it represented zero growth, but postponed any decision on the increase for 1989 until the Board meeting.
- 3.19 The Delegation from the United States congratulated the Director General for the quality of this work, indicating that the decision on the proposed increase would be postponeduntil the meeting of the Inter-American Board of Agriculture. It highlighted the importance for the Institute that all countries be up to date on their quota payments. It further stated that the budget reflected zero real growth and absorption of non-discretionnary increased costs.
- 3.20 The Delegation from Brazil expressed its satisfaction with the Program Budget, but declined to make a decision, because of the reorganization of the Brazilian economy, until the Board meeting in September.
- 3.21 The Delegation from Mexico, reiterating the importance of the Program Budget and efforts to make optimum use of resources, indicated that it was not in any capacity to assume the requested increase due to foreign exchange problems, but that in principle it was agreement with the increase.
- 3.22 The Delegation from Honduras supported the quota increase, because of the serious implications a real budget reduction would have on the Institute. However, it indicated that neither resource allocations by country, increased operations, not increases in local professional personnel was evident in the relatively less developed countries.
- 3.23 The Delegation from Colombia joined the delegations from Bolivia, Venezuela, Ecuador and Peru in their support of the five percent increase.
- 3.24 The Delegation from Uruguay expressed resolute support of the five percent quota increase and urged the other countries to be consistent with respect to the terms approved in the Medium Term Plan. It reiterated that its support was contingent on the maintenance of zero real growth.
- 3.25 The Delegation from Peru proposed the idea of paying the five percent increase in local currency. This proposal prompted a lengthy debate amongst the other delegations. The Director General responded by citing the rules presently in effect which did not allow this.
- 3.26 The Delegation from Guatemala supported the proposal of the Director General and requested that human and physical resources be allocated to the less developed countries.

- 3.27 The Delegation from Guyana, sharing Canada's position, also expressed support. The Delegation from Nicaragua did likewise, stating that the donor countries should express their intentions more decisively. The Delegation from Suriname insisted that a national of that country be appointed as a member of the international professional personnel and joined the Delegation from Peru in its stand concerning the payment of quotas in local currency.
- 3.28 The Chair, seeking consensus on this item and based on a suggestion filed by the Delegation from Peru, proceeded to set up an <u>ad hoc</u> group to prepare a draft resolution on mechanisms for payment of the quota increase. The <u>ad hoc</u> was made up of the following countries: Guyana, Peru, Canada and Guatemala.
- 3.29 The Delegation from Honduras requested the Technical Secretary to prepare a draft resolution concerning the ceiling of 250,000 dollars for contributions. The Delegation from Peru expressed its concern about the proportional representation of personnel by country and had prepared a pertinent draft resolution for distribution in the afternoon.
 - Item 9: Report of CATIE Activities during the 1986-1987 Biennium (IICA/CE/Doc.153/87)
- 3.30 The Chair invited Mr. Oscar Fonseca, Deputy Director of CATIE, to present a summary of CATIE's activities. In his expose, Mr. Fonseca referred to the strategy developed by the institution in its ten year plan recently approved by its Council of Directors. He further described the financial evolution of CATIE, highlighting its liquidity problems as well as the positive results achieved with the implementation of corrective measures. The Deputy Director also discussed the draft resolution concerning amendments to the CATIE Charter.
- 3.31 The Delegation from the United States commended the CATIE administration on the measures taken, and the Delegation from Canada underscored the need for an evaluation process as a vital instrument for modern management. The Delegations from Mexico and Saint Vicent and the Grenadines expressed their satisfaction at the effort undertaken by CATIE.
- 3.32 The Delegation from Brazil proposed that CATIE's financial records conform to generally accepted accounting principles. CATIE's Director of Finances explained why the Center's administrative practices had not been in keeping with generally accepted accounting principals.

The session was adjourned at 13:00 hours.

FOURTH PLENARY SESSION

- 4.1 The fourth plenary session of the Seventh Regular Meeting of the Executive Committee, which was presided over by the Delegation from Canada, was called to order at 14:50 hours on June 16, 1987.
 - Item 10: Report of CATIE Activities during the 1986-1987 Biennium (IICA/CE/Doc.154(87) (cont'd.)
- 4.2 The draft resolution "Biennial Report of the Tropical Agriculture Research and Training Center (CATIE), and Report of the External Auditors on CATIE's Financial Statements" (IICA/CE/Res.84(VII-0/87)) was approved unanimously.
- 4.3 The draft resolution "Amendments to the CATIE Charter" (IICA/CE/Res.83 (VII-0/87)) was also approved unanimously.
- 4.4 The Delegation from Bolivia, referring back to the concern of the Delegation from the United States of America, asked the Director General for information concerning follow-up of the draft resolution concerning the Program Budget. The delegation requested a detailed breakdown of international professional and non-professional positions as well as positions of trust. Dr. Piñeiro replied that a breakdown would be distributed as an annex to the Proposed Program Budget, explaining that the General Directorate had pursued a policy in keeping with Resolution No. 39 of the IABA. He specified that all new or renewed appointments pertained to temporary personnel. For that very reason the ratio of regular personnel to temporary personnel would show a downward trend in the future. Lastly, the Delegation from Bolivia underlined the need for a presentation on positions of trust for the following biennium.
 - <u>Item 11:</u> Proposed Amendment to Rule 4.10 of the Financial Rules (IICA/CE/Doc.155(87))
- 4.5 IICA's Director of Finances, Mr. Paul Sisk, explained that Rule 4.10 of the Financial Rules, approved in 1986 at the IABA meeting, and requiring the use of competitive methods for "any type of contract with a value of more than US\$10,000," conflicted with Article 29 of the Rules of Procedure of the General Directorate, which allows for certain exceptions. The draft resolution "Amendment to Rule 4.10 of the Financial Rules" (IICA/CE/Res.81(VII-0/87)) was designed to eliminate this inconsistancy and, after being read by the Rapporteur, was approved by the Committee.
- 4.6 The Director General invited Mr. Jorge Werthein, Director of External Relations, to comment and expand on Doc. 156. Mr. Werthein explained how IICA's current strategy to increase the availability of external resources to the countries was fully in accord with the 1987-1991 Medium Term Plan (MTP). IICA office in the countries served as points of contact with international funding agencies. He pointed out that the IICA offices in Canada and the United States of America were especially important as liaisons between these agencies and the countries.

- 4.7 The Directorate of External Relations was described as playing a key support role for national offices by serving as a clearing house for all information on cooperative and development needs and activities in the region. It also produced informative documents in this area, as well as cultivating relations between the Member States and Observer Nations of IICA, by paying personal visits and channeling pertinent information through embassies in Costa Rica.
- 4.8 Continuing his exposition of the progress made by IICA in tapping external resources, Dr. Werthein cited several countries as concrete examples. Spain, for instance, was shown to have a long history of collaboration, mostly through the Iberoamerican Institute of Cooperation. It was participating in activities varying from project planning with CEPI, the establishment of a Spanish language teaching center in Costa Rica, the Trifinio Project (joining teams from Honduras, Guatemala and El Salvador), and the Training Center at Santa Cruz de la Sierra, Bolivia.
- 4.9 The mounting of projects with other European countries was also shown to be fructifying. Italy, France and Germany were involved in discussion of projects of various kinds, and the Director General had visited or would be visiting some of these countries in order to firm up plans. The EEC was planning to finance the translation and production of selected IICA books to English; also, the Radio Netherlands Training Centre would soon mount a base of operations at the IICA's headquarters, directed at the training of personnel in rural development using the radio medium. Sweden and Norway were also preparing to begin cooperative action projects with IICA.
- 4.10 IICA's relations with international organizations were also shown to be developing in beneficial ways. Through its office in Venezuela, IICA had been able to convey the region's needs, and plans to meet them, to the Latin American office of the EEC, established in Caracas. Further, beneficial relations had been developed with JUNAC, CARICOM, FONPLATA, FAO, IFAD, UNDP and the Inter-American Commission of Women. While traditionally working mainly with ministries of agriculture to stimulate cooperative activities in the region, IICA had recently begun to serve as a go-between for countries involved in bilateral negotiations, like Mexico and the Dominican Republic.
- 4.11 The Delegate from the United States of America commended IICA for its efforts to augment external resources, confirming that the Washington and Ottawa offices did devote considerable time to channeling related information to IICA headquarters. Indeed, the Delegate said, even more cooperation should be sought with Observer Countries and organizations like FAO, OAS and IDB, as the United States of America was increasingly hard-pressed to maintain its commitments.
- 4.12 The Delegate from Canada joined in congratulating the Director General on obtaining more external resources, stressing that solid ties should also made with non-governmental organizations (NGO's), especially for the rural development and cooperative work of Program III. The more external resources were available, the better it would be for IICA. the delegate said, cauntion should be taken not to deviate from planned program directions.

- 4.13 Similar laudatory opinions were voiced by the Delegates from Mexico and Peru. The former praised IICA's role in bringing together international organizations and the countries, pointing out the importance of expanding this type of activity to include more multinational projects, while the latter emphasized that external resources would become even more important in the future, and should be focused on specific IICA programs.
- 4.14 The Delegate from Bolivia noted that his country had established a cooperative project with Spain at Santa Cruz de la Sierra that would benefit all of Latin America by stimulating training and horizontal transfer actions. Additionally, he suggested that priority be given to the areas pertinent to Program IV, in order to push for viable external markets for countries who lacked them.
- 4.15 The Delegate from Haiti echoed the congratulatory words of other Delegations, but expressed reserve about joint projects with NGO's, as theywere frequently so dispersed in their world-wide coverage that control and focus tended to suffer. If such funding were sought, he wondered, should not IICA develop parallel funds?
- 4.16 Dr. Werthein answered that IICA was aware of this problem, noting that the countried of the region tended to have "micro-experiences" that did not fit the large operating networks of many NGO's.
- 4.17 The Delegates from Brazil and Uruguay added their congratulations to the Director General for effective steps taken in regard to external resources, and the latter reminded the Committee that his country has a long experience with international organizations and NGO's, which should be tapped for IICA's benefit. He also stressed that there should be prior approval of international cooperation, and that national guidelines should not be violated.
- 4.18 The Chair then asked the Rapporteur to read the draft resolution The Role of External Resources and Action Strategy (IICA/CE/Res.82 (VII-0/67)), which was subsequently approved by the Committee.
 - Item 13: Nomination for Granting Titles of Emeritus (IICA/CE/Doc.
 157(87))
- 4.19 After briefly reviewing the valuable contributions of Dr. Jorge Soria, of Ecuador, during the course of his outstanding career in IICA, the Director General presented his nomination for the granting of Emeritus status.
- 4.20 The Delegates from the United States of America, Bolivia, Brazil, and Ecuador joined in lauding the dedication and leadership of Dr. Soria, especially for his work on cacao.
- 4.21 The Chair asked the Rapporteur to read the draft resolution "Emeritus Status for Dr. Jorge Soria" (IICA/CE/Res.90(VII-0/87)), which was approved unanimously.

REPORT OF THE CREDENTIALS COMMITTEE

- 4.22 The Rapporteur read the report of the Credentials Committee, which was favorably received. The draft resolution "Credentials" (IICA/CE/Res.89 (VII-0/87)) prepared at the request of the Credentials Committee was read and approved. This resolution urged the Director General of the Institute to be more specific in his call letters for future Executive Committee meetings on the type of credentials requerided by the participants.
- 4.23 The Chair invited the Technical Secretary to explain Item 14. The Secretary noted that the Board's Provisional Agenda must be approved by the Committee. Mr. Ouellette clarified that the operative paragraph of the proposed resolution would be modified so that the provisional agenda of the next Board Meeting would include any item decided upon by the Seventh Regular Meeting of the Executive Committee and not originally contemplated in Document 158.
- 4.24 The Rapporteur read the draft resolution "Provisional Agenda of the Fourth Regular Meeting of the Inter-American Board of Agriculture (IICA/CE/Res.91(VII-0/87), which was approved.
 - Item 15: Date and Place of the Eighth Regular Meeting of the Executive Committee (IICA/CE/Doc.159(87))
- 4.25 J. André Ouellette explained that, according to Doc. 159, if no other venue were offered for the next Executive Committee meeting, it must be held here at IICA's headquarters. The date was set for the first week in August, 1988.
- 4.26 The Rapporteur read the draft resolution "Date and Place of the Eighth Regular Meeting of the Executive Committee" (IICA/CE.Res.92(VII-0/87)) which was approved.
 - Item 8: Proposed Program Budget 1988-1989 (IICA/CE/Doc. 152(87))rev.
- 4.27 Explaining that this item had begun in the previous session, but not been completed, the Chair gave the floor to the Director General, who addressed the issue of a new proposed quota scale.
- 4.28 After asking the Committee's indulgence for the lack of versions of the draft resolution "Quota Scale" (IICACE/Res.76(VII-0/87)) in the four languages, the Director General proceeded to explain the resolution, noting that in addition to establishing the quota payments per country through 1989, including a five percent rise per year, it recommended to the Board:
 - 1. To authorize each Member State, as a one-time exception to Article 80 of the Rules of Procedure of the General Directorate and Rule 2.7 of the Financial Rules, at its option, to make the payment of the 5% adjustment in its quota assessments for each

year of the 1988-89 biennium in its national currency, provided the amount so paid is equal to the budget adjustment as established in U.S. dollars converted at the highest legal rate of exchange available at the moment the payment is made.

- To authorize the Director General to make short term use of the line of credit opened with the bank whenever delays in quota payment from the Member States create the need for available funds, duly reporting these actions to the Inter-American Board of Agriculture.
- 3. To provide for any amount received in excess of the total approved to enter the working subfund of the regular fund. In the same manner, any unexpected, uncommitted balance will also enter the working subfund of the regular fund.
- 4.29 After the Director General's presentation of the draft resolution, a spirited discussion ensued, in which some delegates said that the measures suggested were innovative and positive, while other expressed their concern about a 5% annual increase in quotas (economic conditions, especially inflation, would not permit their countries to comply) and about setting a precedent allowing payment of even partial quota allocations in local currencies. Several delegates noted that this thorny question was only to be debated here, and should be resolved at the next Board meeting. The draft resolution was not adopted in this session.
- 4.30 The Chair then asked the Director General to explain the draft resolution "Agreements, Contracts and Letters of Understanding (IICA/CE/Res.78 (VII-0/87)). He clarified that it also referred to projects in negotiation, such as those with the Canadian agency CIDA and the Radio Netherlands Training Centre, in all of which the contributions of IICA exceeded US\$250.000'
- 4.31 The Delegate from Ecuador noted that an agency of his government listed in the resolution under discussion no longer existed, and the Director General indicated that the corresponding change would be made before the Board meeting.
- 4.32 The Rapporteur read the draft resolution and it was approved by the Committee, with the understanding that the change noted by the Delegate from Ecuador would be incorporated in due time.
- 4.33 The Chair asked the Delegate from Honduras to present the draft resolution "Executive Committee Review and Approval of Agreements Involving Financing from External Sources (IICA/CE/Res.79(VII-0/87)). He noted that recent levels of inflation had made the old (1983) threshold amount or cap sum of US\$250,000 cumbersome and that the sum required for Executive Committee review should be US\$500,000 annually.

- 4.34 During the following discussion, some Delegations commented that this change would unduly diminish the number of project reviewed by the Executive Committee, but most commented that it would streamline the workings of the Central Office and that, indeed, inflation had made such a change necessary.
- 4.35 The Chair then asked the Rapporteur to read the draft resolution, and it was approved.
- 4.36 In accordance with Resolution IICA/CE/Res.39 (V-0/85)), the Director General presented to the Executive Committee for inclusion in the proposed Program Budget the roster of international professional and trust positions.
- 4.37 The Chair, noting that the order of the day had not yet been completed, suggested that the fourth plenary session reconvene at 08:30 hours on on June 17. The Technical Secretary advised the Committee that this would mean delaying the informal session on the ICMA, and that the closing session would be rescheduled for 18:00 hours on June 17.
- 4.38 The session was adjourned at 18:00 hours.

FIFTH PLENARY SESSION

5.1 The fifth plenary session of the Seventh Regular Meeting of the Executive Committee, which was presided over by the Delegation of Canada, was called to order at 09:05 hours on June 17, 1987 in order to address outstanding items on the agenda.

Draft Resolution: Quota Scale (IICA/CE/Res.76(VII-0/87))

- 5.2 The Delegation of Uruguay reiterated its support for a Program-Budget reflecting zero real growth and proposed that the General Directorate conduct pertinent studies to identify mechanisms for payment of the quota increase.
- 5.3 The Delegation of Bolivia reiterated its inability to accept the increase and cited the draft resolution "Proposed Criteria for Distribution of Resources for Technical Cooperation," as an element to be taken into consideration in discussing the quota increase.
- 5.4 The Delegation of Nicaragua sought consensus for approval of the Proposed Program Budget and urged the Delegation of Bolivia to make a more concrete proposal regarding mechanisms for paying the stated increase.
- 5.5 The Delegation of Venezuela noted that the guidelines of the Medium Term Plan prescribed reductions. Accordingly, it confirmed its stand against the quota increase.

- 5.6 The Delegation of the United States supported the principle of zero real growth and maximum absorption of non-discretionary cost increases, to realize administrative savings and to eliminate or reduce marginal obsolete activities, as well as program activities of lesser priority, so as to fund high priority activities.
- 5.7 The Chair, seeking consensus on the issue, enumerated a series of proposals for approval by the Committee: zero real growth of the Institute; no reduction in program activities and no increase in nondiscretionary costs. He proceed to give the floor to the Delegation of the United States.
- 5.8 The Delegation of the United States agreed with the principles concerning zero growth and non-discretionary costs. He proposed that projects which implied higher costs, at a time when austerity was being pursued, should not be implemented. On the same item, the Chair stressed the importance of not implementing more projects unless regular resources were available for them from the outset. The United States furthermore requested IICA to study different mechanisms to facilitate. The United States furthermore requested IICA to study different mechanisms to facilitate budgetary adjustments; such as voluntary contributions.
- 5.9 In principle, the Delegation of Haiti accepted the increase as an item for discussion so that firm proposals could be taken to the meeting of the Inter-American Board of Agriculture. He enumerated various criteria for this increase, such as delays in the payment of present quotas by several countries and the need to reallocate resources to relatively less developed countries.
- 5.10 The Chair once more sought consensus on the following: real zero growth no reduction in program activities, maximum absorption of non-discretionary costs, a five percent increase in quotas and studies conducted by the General Directorate concerning new payment mechanisms, for consideration by the Board in September.
- 5.11 In response to a concern expressed by the representative of Peru, the Director General clarified that these five points were consistent with the original proposed Program Budget, supplemented with a recommendation on payment mechanisms. The Delegation of Peru recommended that this proposal become a resolution. The Chair took note of the suggestion and requested the Technical Secretary to prepare a draft resolution on this item for the sixth plenary session.
 - Item 8: Proposed Program Budget 1988-1989 (IICA/CE/Doc.152(87))rev.
- 5.12 The Delegation of the United States proposed that the draft resolution "Program Budget" contain similar wording as the draft resolution "Quota Scale," making reference to the fact that the five percent increase in quotas reflected zero real growth and maximum absorption of non-discretionary cost increases. The Delegation added that his would facilitate ultimate approval of this draft resolution by the competent authorities of its country.
- 5.13 The Chair took cognizance of this suggestion and referred agreement on the draft resolution to the sixth plenary session.

Draft Resolution: Readjustment in the Personnel Roster (IICA/CE/Res.80(VII-0/87)

- 5.14 The Chair invited the Delegation of Peru to introduce the item, since it had made the initial recommendation which gave rise to this resolution. The Delegation of Peru referred to financial constraints and the need for greater flexibility to renew technical cadres as part of the Institute's adjustment process.
- 5.15 Dr. Piñeiro recognized the need to embark on a process of analysis in this area in order to approach the Board meeting equipped with more comprehensive proposals. The Delegation of Canada supported the Director General's interpretation of these resolutions. However, it pointed out that this resolution should not be used for creating restrictions that would interfere with the Institute's ability to operate.
- 5.16 On the same item, the Delegation of Mexico noted that the number of positions held by Mexican nationals remained unchanged.
- 5.17 The Chair reminded the plenary that this amended resolution would be submitted for the consideration of the Executive Committee at the sixth plenary session.

Draft Resolution: Proposed Criteria for Distribution of Resources for Technical Cooperation (IICA/CF/Res.85(VII-0/87))

- 5.18 The Delegation of Honduras, acting as spokesman for the five countries submitting this proposal, underlined their common concern about the reduction in the technical cooperation budget for the relatively less developed countries.
- 5.19 The Delegations of Peru, Nicaragua and Honduras proposed modifications to the draft resolution, which were noted by the Chair.
- 5.20 The Delegation of Canada expressed its support for this resolution, which was in keeping with Canada's general principles of cooperation, and proceeded to file a series of observations concerning the difficulties in assessing the distribution of resources to the countries for lack of information, as well as the need to evaluate the real impact of these resources in the countries, rather than dealing only with quantifiable issues.

Along these same lines, the Delegations of the United States, Honduras and Peru commented on the criteria which should govern the distribution of resources by country, particularly the relatively less developed countries.

5.21 The Delegation of Bolivia stated that it shared the same concerns as the other relatively less developed countries, maintaining that the latter should receive preferential treatment in order to strike a balance among the countries of the region. It then referred once more to the decrease in the number of projects in Bolivia.

- 5.22 The Delegation of Haiti supported the draft resolution and addressed a question to the Director General concerning the criteria for financing projects with external resources. Dr. Pineiro elaborated on that item.
- 5.23 The Delegation of Brazil stated that it was not in a position to analyze the draft resolution in depth for lack of pertinent information and, in response to earlier comments, noted that balance among countries should not mean the weakening of relatively more developed countries. The Delegations of Nicaragua and Honduras commented further on that item.
- 5.24 The IDB Representative spoke at length on the different ways in which technical cooperation resources were channeled to the relatively less and relatively more developed countries.
- 5.25 The Chair took cognizance of the proposals to amend the document and stated that this draft resolution would be presented for ratification by the plenary at it sixth session, scheduled for the same afternoon.

Draft Resolution: Study of Arrearages (IICA/CE/Res.86/VII-0787))

5.26 The draft resolution was read, and the Chair requested and received the Committee's approval of same.

Draft Resolution: Remuneration of the Director General for the 1988-1989 Biennium (IICA/CE/Res.87(VII-0/87)

5.27 The draft resolution was unanimously approved.

Draft Resolution: Revisions to the Inventory of Current Resolutions
of the Inter-American Board of Agriculture
(IICA/CE/Res.88(VII-0/87)

- 5.28 The United States Delegation reiterated its request that Res. 39(V-0/85) on "Positions of Trust and Regular Appointments" be included in the second operative part of this draft resolution.
- 5.29 The Chair entrusted the Technical Secretary to prepare an additional paragraph on this point to be submitted to the sixth plenary session. The Director General reported that a detailed list of positions had been distributed in response to the request made by the United States Delegation, and this was well received by the United States.
- 5.30 The Delegation of Uruguay requested that the first section of the operative part be clarified concerning resolutions that had not yet been carried out. It stressed the importance that the Board adopt a stance regarding this point and stating whether or not it applied.
- 5.31 The Chair compiled all modifications and proceeded to conclude the fifth plenary session.
- 5.32 The session was adjourned at 11:20 hours.

SIXTH PLENARY SESSION

- 6.1 The sixth plenary session of the Seventh Regular Meeting of the Executive Committee, chaired by the Delegate from Canada, was called to order at 18:30 hours on June 17, 1987.
- 6.2 The Chair asked the Rapporteur to read the revised version of the draft resolution "Ouota Scale" (IICA/CE/Res.76(VII-0/87)).
- 6.3 The Delegate from Venezuela, although expressing a desire to continue the tradition of Executive Committee consensus in the approbation of draft resolutions, asked that it appear on the record that his government would reserve its approbation of the Resolution under discussion. He clarified that the difficult economic situation currently experienced by his government mandated this decision.
- 6.4 The Delegate from Bolivia echoed the sentiments of Venezuela, and declared that he would reserve the approbation of his government on the resolution in question until the meeting of the Inter-American Board of Agriculture.
- 6.5 The Chair then solicited further opinions; there being none, the resolution was approved by the Committee.
- 6.6 The Chair asked the Rapporteur to read the draft resolution "Program Budget 1988-1989" (IICA/CE/Res.77(VII-0/87)), which was approved unanimously by the Committee.
- 6.7 The Chair asked the Rapporteur to read the draft resolution "Readjustment in the Personnel Roster" (IICA/CE/Res.80)), which was approved by the Committee with slight modifications.
- 6.8 The Chair asked the Rapporteur to read the draft resolution "Proposed Distribution of Resources for Technical Cooperation," (IICA/CE/Res.85 (VII-0/87));
- 6.9 The Chair asked the Rapporteur to read the draft resolution "Revisions to the Inventory of Current Resolutions of the Inter-American Board of Agriculture," (IICA/CE/Res.88(VII-0/87)), which was approved unanimously by the Committee.
 - Approval of the minutes of the second, third and fourth plenary sessions
- 6.10 The Chair requested the Delegates to read the minutes of the second third, and fourth plenary sessions, so that they might be revised or approved.
- 6.11 The minutes of the second plenary session were approved unanimously by the Committee.

- 6.12 The minutes of the third plenary session were approved by the Committee with minor modifications introduced by the Delegates from Ecuador, St. Vincent and the Grenadines, the United States of America, and Uruguay.
- 6.13 The Minutes of the fourth plenary session were approved unanimously by the Committee.
- 6.14 The Delegate from Canada, in the name of his country and Minister John Wise, reiterated the invitation to all Delegates, especially Ministers of Agriculture, to attend the Ninth Inter-American Conference of Ministers of Agriculture.
- 6.15 The session was adjourned at 19:00 hours.

CLOSING SESSION

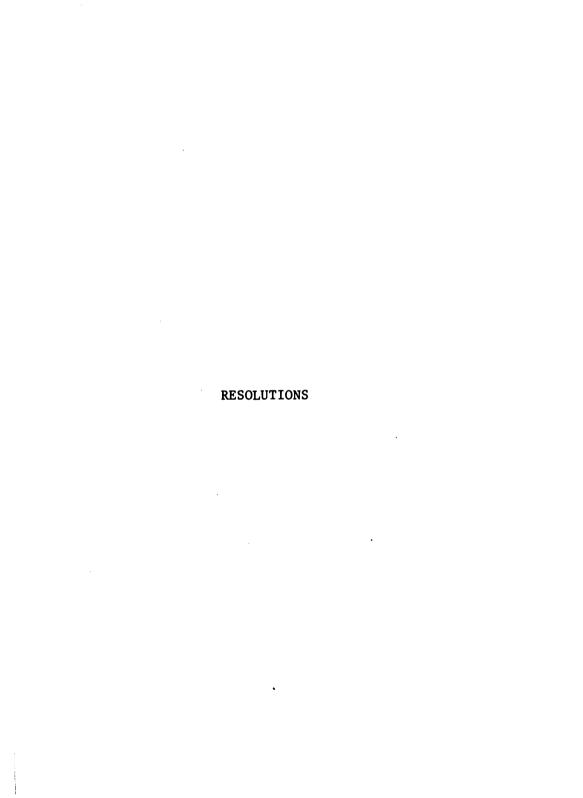
- 7.1 The closing session of the Seventh Regular Meeting of the Executive Committee, chaired by the Delegate from Canada, was called to order at 19:01 hours on June 17, 1987.
- 7.2 The Technical Secretary, J. André Ouellette, informed the Committee that, because of the unforeseen fifth and sixth sessions convened to complete the proposed agenda, the delegates would not all be able to see and approve the proceedings, as printing in the four official languages had been consequently delayed. After proposing a series of options, Mr. Ouellette obtained a consensus in the Committee to delegate the task of approving the minutes of the fifth and sixth sessions to the Chair and representatives of those delegations that would be remaining an extra day. This solution was approved by the Committee.

- Remarks by the Head of Delegation of a Selected Member State

The Delegate from Guatemala thanked the Committee for the honor of 7.3 being chosen to speak in its name. He expressed his appreciation to the people and government of Costa Rica, and exhorted the Director General of IICA to convey these sentiments to Presiden of the Republic Dr. Oscar Arias. Dr. Piñeiro was lauded for his clarifying interventions and general guidance, and the Delegate from Guatemala was highly complimentary of the work of the Technical Secretary and his staff, including interpreters, translators, editors, and the secretarial corps. He praised the Chair, Mr. John McGowan, for his capable direction of all discussions. Finally, he expressed the pride of all Delegations in participating in a series of administrative and technical decisions focusing on the real beneficiaries, those who made up the agricultural sector in the Americas. His profoundest wish was that similar progress would be made when the Delegations next met, in Ottawa.

- Remarks of the Director General

- 7.4 The Director General expressed his thanks to all participants for carrying out an effective and productive Executive Committee meeting. He noted that differences were frankly expressed, but always in a constructive way. Dr. Piñeiro reiterated the importance of the resolutions approved, whether with ease or with difficulty. He assured the Committee that the consensus gained here would allow IICA to confront the major problems in the sector with confidence. While recognizing the sacrifice that cooperation through IICA meant for many countries, he reminded all attending that the maximum effort must be given from this point until the inauguration of the meeting of the Inter-American Board of Agriculture. During this time, IICA's job of organizing and focusing the Ninth Inter-American Conference of Ministers of Agriculture could only benefit from ideas and suggestions originating in the countries. The Director General concluded by congratulating the Chair for his efficiency and wisdom in guiding the meeting, and praised the work of the Technical Secretary, his staff, and all other IICA functionaries. Dr. Piñeiro symbolically awarded the gavel of the meeting to the Chair from Canada.
- 7.5 The Chair echoed the Director General's sentiments and lauded the sincerity of the discussions directed toward improving the world's agriculture.
- 7.6 The session was adjourned at 19:25 hours.





IICA/CE/Res.72(VII-0/87)
15 June 1987
Original: Spanish

RESOLUTION No.72

1986 ANNUAL REPORT

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN.

The 1986 Annual Report,

CONSIDERING.

That Article 4 f. of the Rules of Procedure of the Executive Committee states that the Committee should analyze the annual report of activities of the General Directorate;

That in preparing the 1986 Annual Report, the General Directorate of the Institute took into account the recommendations approved by the Sixth Regular Meeting of the Executive Committee in Resolution 58/86, and

That the 1986 Annual Report was studied by the Seventh Regular Meeting of the Executive Committee and accepted as presented by the General Directorate,

- To remit the 1986 Annual Report to the consideration of the Inter-American Board of Agriculture.
- To recommend to the Inter-American Board of Agriculture that it approve the 1986 Annual Report.

IICA/CL/Res.73(VII-0/87) 15 June 1987 Original: Spanish

RESOLUTION No.73

REPORT OF THE DIRECTOR GENERAL ON IICA PROGRAMS

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.147(87), *Report of the Director General on IICA Programs,*

CONSIDERING:

That the document presented by the Director General provides the Executive Committee with information on the progress of IICA's programs, which were approved in the 1987-1991 Medium Term Plan,

- To accept with pleasure Document IICA/CE/Doc.147(67), "Report of the Director General on IICA Programs," and the oral presentation given by the Director General.
- To request the Director General to continue providing information to future meetings of the Committee concerning the progress of IICA's programs, so as to facilitate Committee participation in the Institute's concrete activities.

IICA/CE/Res.74(VII-0/87) 15 June 1987 Original: Spanish

RESOLUTION No.74

IICA'S FINANCIAL STATEMENTS

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN,

Document IICA/CE/Doc.148(87), "Report of the External Auditors on IICA's Financial Statements," and Document IICA/CE/Doc.149(87), "Comments by the Director General on the Report of the External Auditors,"

CONSIDERING:

That Article 4 of the Rules of Procedure of the Executive Committee states that the Committee should examine the financial status of the Institute and render the corresponding report to the Inter-American Board of Agriculture, and

That the external auditors attested to the proper management of the financial resources, in line with the stipulations of the Institute's rules and regulations,

RESOLVES:

To recommend to the Inter-American Board of Agriculture that it approve the documents entitled, "Report of the External Auditors on IICA's Financial Statements and "Comments by the Director General on the Report of the External Auditors."

IICA/CE/Res.75(VII-0/87) 15 June 1987 Original: Spanish

RESOLUTION No. 75

NINTH INTER-AMERICAN CONFERENCE OF MINISTERS OF AGRICULTURE

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.151(87), "Progress Report on the Ninth Inter-American Conference of Ministers of Agriculture,"

CONSIDERING:

That the document describes progress made by the government of Canada and IICA in the organization and preparation of the Conference,

- To extend its recognition to the government of Canada and the Institute for the progress they have in the organization and preparation of the Conference.
- To thank the Organization of American States (OAS) for its support in convening the Ninth Inter-American Conference of Ministers of Agriculture.
- To urge all of the Member States of the OAS and IICA to have their ministers of agriculture attend this forum so that the Declaration of Ottawa might reflect the consensus of the countries in the hemisphere on the issues discussed.

IICA/CE/Res.76(VII-0/87) 17 June 1987 Original: Spanish

RESOLUTION No.76 QUOTA SCALE

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN:

Document I1CA/CL/Loc.152(87), "Proposed Program Budget 1988-1989,"

CONSIDERING:

That the board of Directors of the Inter-American Institute of Agricultural Sciences established the method for calculating the quotas of Member States in a series of resolutions and decisions;

That in accordance with resolution IICA/JD-282 of 18 May 1962, the annual quotas of IICA shall be calculated on the basis of the percentage quota scale of the Organization of American States;

That resolution 11CA/JD-652, rev.2, of 28 harch 1969 established a limit of 66 percent as the maximum contribution of any Member State to the I1CA budget, and that only Member States are to be included in the scale of contributions;

That in resolution IICA/JD-658-7, of 23 April 1969, the procedure on how to arrive at the IICA percentage quota scale was approved, taking the provisions of resolution IICA/JD-652, rev.2, into account;

That Canada and Guyana are not Member States of the Organization of American States, and therefore the corresponding quotas must be added to the total amount of quotas from the other IICA Member States; and

That Article 23 of the Convention of the Inter-American Institute for Cooperation on Agriculture indicates that the Member States shall contribute to the maintenance of the Institute through annual quotas established by the Board, in accordance with the system for calculating quotas of the Organization of American States,

- 1. To recommend that the Inter-American Board of Agriculture:
 - a. Confirm that the quotas established for the 1988-89 biennium are predicated on the following principles: (1) zero real growth in the program budget; (2) no reduction in programs activities;
 (3) maximum absorption by the General Directorate of nondiscretionary increased costs; (4) an increased of five percent in quota payments to maintain the zero real growth desired.

b. Establish the quotas for the Member States of IICA for fiscal years 1988 and 1989, according to the amounts indicated below:

MEMBER STATES	% OAS	% 11CA	1988	1589
Antigua and Barbuda	0.02	-	-	-
Argentina	7.45	7.48	1 488 144	1 562 55
Bahamas	0.07	-	-	-
Barbados	0.08	0.08	15 916	16 71.
Bolivia	0.18	0.18	35 611	. 37 60
Brazil	9.34	9.37	1 864 159	1 957 360
Chile	0.81	0.81	161 149	169 20
Colombia	0.99	0.99	196 960	206 80
Costa Rica	0.18	0.18	35 811	37 60
Dominica	0.02	0.02	3 979	4 17
Dominica Dominican Republic	0.18	0.18	35 811	
Ecuador	0.18	0.18	35 811	37 60
El Salvador	0.18	0.18	35 811	37 60
Grenada	0.03	0.03	5 968	
Grenada Guatemala	0.18	0.18	35 811	
Guatemaia Haiti	0.18	0.18	35 811	
Honduras	0.18	0.18	35 811	7.2
Jamaica	0.18	0.18	35 811	= '
	7.00	7.03	1 398 617	
Mexico	0.18	0.18	35 811	
Nicaragua	0.18	0.18	35 811	
Panama -		0.18	35 811	
Paraguay	0.18 0.54	0.18 0.54	107 433	
Peru		0.34	107 435	112 00
Saint Vincent and the Grenadines	0.03		-	_
Saint Lucia	0.03	0.03	5 968	
Suriname	0.13	0.13	25 863	
lrinidad and Tobago	0.18	0.18	35 811	
United States of America	66.00	66.00	13 130 682	
Uruguay	0.36	0.36	71 622	
Venezuela	3.59	3.61	718 208	754 118
SUB-TOTAL	98.83	98.82	19 660 211	20 643 22
Cuba*	1.17	1.18	234 761	246 499
SUB-TOTAL	100.00	100.00	19 894 972	20 889 720
Other member governments:				
Canada	-	6.94	1 380 711	
Guyana	-	0.14	27 853	29 24
TOTAL	100.00	107.08	21 303 536	22 368 71

^{*} Appears solely for purposes of the total distribution of quotas.

- c. Authorize the Director General to make short term use of the line of credit opened with the Bank whenever delays in quota payments from the Member States create the need for available funds, duly reporting these actions to the Inter-American Board of Agriculture.
- d. Provide for any amount received in excess of the total approved to enter the working subfund of the regular fund. In the same manner, any unexpected, uncommitted balance will also enter the working subfund of the regular fund.
- Instruct the Director General to study alternative means for payment
 of proposed increases in quota payments and to present that study
 with corresponding recommendations to the Inter-American Board of
 Agriculture at its Fourth Regular Meeting.

IICA/CE/Res.77(VII-0/87) 17 June 1987 Original: Spanish

RESOLUTION No.77 PROGRAM BUDGET 1988-1989

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN,

Document IICA/CE/Doc.152(87) rev., "Proposed Program Budget 1988-1989."

CONSIDERING.

That Article 8.b of the Convention of the Inter-American Institute for Cooperation on Agriculture (IICA) establishes that the Inter-American Board of Agriculture shall have the following function. "To approve the biennial Program Budget and to determine the annual quotas of the Member States,"

That income from quotas from the Member States will be US\$21,303,536 for 1988 and US\$22,368,713 for 1989,

That the income anticipated for indirect administrative and technical costs will be US\$1,084,200 in 1988 and US\$801,500 in 1989,

That the Proposed Program Budget for regular resources, submitted by the Director General to the Inter-American Board of Agriculture, totals US\$22,387,736 for 1988 and US\$23,170,213 for 1989, and it identifies quota resources and income for indirect administrative and technical costs, separating them from one another,

That the proposed budget presented by the Director General indicates budgetary items for direct technical cooperation services, management costs and general costs and provisions, funded with quotas from the Member States;

That the Inter-American Board of Agriculture, in resolution IICA/JIA/Res. 104(III-E/86), approved the 1987-1991 Medium Term Plan, Chapter 6 of which calls for a five percent growth of quota resources for each year of the 1988-1989 biennium so as not to affect real service capabilities,

That the requested increase in quota resources is based on the situation of the countries and the presence of inflationary processes and is allocated primarily to strengthen areas of high priority recommended by the Member States, and

That the Proposed Program Budget reflects the efforts of the General Directorate, in conjunction with the Member States: to achieve zero real growth; to maximize absorption of nondiscretionary cost increases; to realize administrative savings; and to eliminate or reduce marginal, obsolete, and ineffective activities as well as program activities of lesser priority, instead funding high priority activities.

RESOLVES:

To recommend to the Inter-American Board of Agriculture:

 To approve IICA's biennial Program Budget, financed with Member State quotas, for the fiscal year from January 1 to December 31, 1988, for the amount of US\$21,303,536, and the fiscal year from January 1 to December 31, 1989, for the amount of US\$22,368,713, to be distributed as follows for each fiscal year.

	CATEGORY OF ACTIVITIES	US\$	x 000
		1988	1989
СНА	APTER I - DIRECT TECHNICAL COOPERATION SERVICES	17 136.9	17 843.9
1.	Programs	9 313.4	9 660.7
	1.1. Agrarian policy analysis and planning	1 470.0	1 524.8
	1.2. Technology generation and transfer	2 797.6	2 854.0
	1.3. Organization and management for rural development	2 283.9	2 367.8
	1.4. Marketing and agroindustry	1 160.3	1 222.8
	1.5. Animal health and plant protection	1 601.6	1 691.3
2.	Projects assigned to Directorates of Area Operations	534.7	545.4
3.	Operating structure of national offices	4 882.8	5 116.4
4.	Technical support units	1 051.4	1 114.1
5.	Contribution to the Tropical Agriculture Research and Training Center (CATIE)	1 054.6	1 107.3
6.	Unanticipated short-term technical cooperation and preinvestment	300.0	300.0
СНА	PTER II - MANAGEMENT COSTS	3 628.7	3 793.6
1.	Office of the Director General	568.2	585.8
2.	Managerial support units	2 310.1	2 422.2
3.	Office of the Assistant Deputy Director General for Operations	750.4	785.6

CATEGORY OF ACTIVITIES	US\$ x	: 000
CALEGORI OF ACTIVITIES	1988	1989
CHAPTER 111 - GENERAL COSIS AND PROVISIONS	538.0	731.2
1. Working subfund of the regular fund	234.8	246.5
2. OAS Administrative Tribunal	12.7	12.7
3. Meeting of the Executive Committee	93.0	93.0
4. Meeting of the Inter-American Board of Agriculture	-	181.5
5. IICA insurance	79.8	79.8
6. Pension, former IICA Directors General	77.7	77.7
7. External audit	40.0	40.0
TOTAL	21 303.6*	22 368.7*

^{*} This sum does not include the reimbursement by the United States of America for income tax paid by U.S. citizens employed by the Institute.

- To authorize the Director General to make transfers between chapters, except for entries 5 of Chapter 1, and 1 of Chapter 111, as long as total transfers neither increase nor reduce the affected chapters by more than 10 percent.
- 3. To authorize the Director General to make expenditures not included in item 1 of this resolution, on the basis of income received for indirect administrative and technical costs, in accordance with contracts and agreements carried out in the program framework established in the proposed Program Budget submitted by the Director General, and resolution 11CA/JIA/Res.70(1II-0/85).
- 4. To authorize the Director General to use the surplus of income over expenditures, from the operations of Institute units, for strengthening IICA's activities.
- 5. To authorize the Director General to make necessary adjustments in the expenditures authorized in this resolution, should income from the fiscal years fall below estimated levels, duly informing the lnter-American Board of Agriculture.
- 6. To establish that the quotas corresponding to the Cuban government be transferred to the working subtund of lICA's regular fund and that their subsequent use should be approved by the Inter-American Board of Agriculture. For this purpose, the Director General shall submit a budget in accordance with the amount received.

IICA/CE/Res.78(VII-0/87) 16 June 1987 Original: Spanish

RESOLUTION Nº 78

AGREDMENTS, CONTRACTS AND LETTERS OF UNDERSTANDING

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN, Document IICA/CE/Doc.152, "Proposed Program Budget 1988-1989,"

RESOLVES, To recommend to the Inter-American Board of Agriculture,

1. To authorize the Director General to utilize funds obtained through the following agreements, contracts and letters of understanding, during the 1988 and 1989 calendar years, for the specific purposes agreed upon

NAME	TITLE OF AGREBENT/CONTRACT/ LETTER OF UNDERSTANDING/ETC.	COUNTRY	SOURCE OF FUNDING	1988	US\$ × 000	1989
II. Technical cooperation services for the program to increase agri- cultural productivity (PIPA)	Operating contract between the Minisistry of Agriculture and Livestock of Osta Rica and IIGA for lending technical cooperation services to the Program to Increase Agricultural Productivity (PIPA)	Costa Rica	act.	142.3		•
III. Planning, integration and evaluation of rural production for self-management and participatory management	-Technical cooperation agreement between IICA and the Salvadoran Confederation of Agrarian Peform Cooperatives (PESACORA) for carrying out Agreement NAV/PE-2801_ES, on nonrelaborable technical cooperation between the IDB and PESACORA	El Salvador	ID B	13.6		14.0
 Improvement of double purpose cattle production systems⁶ 	-Memorandum of donations between the International Development Research Centre (IDRC) and IICA	Guatemala	IDRC	36.3		39.9
V. Technical cooperation for institutional strengthening of the animal health program	-Administrative contract between the Ministry of Agriculture, Livestock and Wurzition of Guatemala (MAGA) and IICA	Guatemala	ID8	134.8		ı

NAME	TITLE OF AGREBARN/CONTRACT/ LETTER OF UNDERSTANDING/ETC.	COUNTHY	SOURCE OF FUNDING	US\$ × 000	1989
 Technical Gooperation with SARH to strengthen activities for the iden- tification, preparation and manage- ment of projects in the states* 	-Agreement between the Secretariat of Agriculture and Water Resources of Mexico (SARH) and IICA	Mexico		30.0	30.0
I. Support to improve the capabil- ities for formulating and implement- ing agricultural policies	-Agreement between the Secretariat of State for Agriculture of the Dominican Republic (SEA) and IICA	Dominican Republic	SEA	14.3	14.3
III. Training and studies for agratian reform and rural development in the Central American Isthmus and the Dominican Republic	Operating agreement for the Training and Study Program on Agrarian Reform and Rural Development of the Central American Isthmus and the Dominican Republic	Central America, Dominican Rep.	Countries	140.0	140.0
Technical support for improving the effectiveness of the decision-making process of the Regional Council for Agricultural Cooperation in Central America, Mexico, Panama and the Dominican Republic	-Renewal of the technical cooperation agreement between the Ministries of Agriculture of Central America and Panama and the Secretariat of Agriculture of the Dominican Republic, and IICA	Central America, Panama, Mexico, Dominican Rep.	Countries	160.0	160.0
-Cooperative program for the pro- tection and modernization of coffee cultivation in Mexico, Central America, Panama and the Caribbean	Operating agreement of the Cooperative Program for the Protection and Modernization of Coffee Cultivation in Mexico, Central America, Panama and the Caribbean (PROMECAFE)	Central America, Mexico, Panama, the Caribbean	Countries	160.0	160.0
I. Strengthening technical capabilities of the Sectoral Planning Office and its alled institutions for designing and operating mechanisms of policy analysis and implementation*	-Technical cooperation contract between the Ministry of Agriculture of Colombia and IICA	Colombia	OPSA	51.9	51.9
 Support for the Colombian Agri- cultural Institute (ICA) 	-Agreement between the Colombian Agri- cultural Institute (ICA) and IICA to acquire bibliographic material abroad	Colombia	ICA/IBRD/BAC	33.0	33.0
	-Operating agreement between the Colombian Agricultural Institute (ICA) and IICA for scientific brokerage	Colombia	ICA/IBRD	550.0	550.0

* Estimate

ZIPEN	TITLE OF AGREMENT/CONTRACT/ LETTER OF UNDERSTANDING/ETC.	COUNTRY	SOURCE OF FUNDING	1988 LE\$ x 000	1989
 Support for the CENICAÑA insti- tutional research model 	-Agreement between the Colombian Sugar Cane Research Center (CENICAÑA) and IICA	Colombia	CENICAÑA	22.0	11.0
 Training in high priority areas of agricultural sector agencies (PMCA) 	-Agreement between the Ministry of Agriculture of Colombia and IICA to operate the National Agricultural Training Program	Colombia	PNCA	181.5	190.6
	-Agreement between the Colombian Agricultural Institute (ICA) and IICA for training	Colombia	ICA	17.3	17.3
	-Operating agreement between the Ministry of Agriculture of the Republic of Colombia and IICA	Colombia	Min. Agric.	4.6	3.2
III. Technical cooperation with the Ministry of Agriculture and IMODRA in formulation and management of rural development projects *	-Operating agreement between the Ministry of Agriculture of the Republic of Colombia and IICA	Colombia	Min. Agric.	5.0	5.0
	-AID Grant No. 598-0616-G-00-6003-00	Colombia	ALD	43.2	43.2
	-Technical cooperation agreement	Colombia	OPSA	137.8	137.8
IV. Support for the integrated rural development program - food and nu- trition plan (DRI-PAN) in marketing	-Letter of understanding for tech- nical cooperation between the Colombian Integrated Rural Develop- ment Program (DRI-PAN) and IICA	Colombia	DRI-PAN	121.0	121.0
Support for office operations	Operating agreement between the Ministry of Agriculture of the Papublic of Colombia and IICA	Colombia	Min. Agric.	25.4	26.8

NATE	TITLE OF AGREEMENT/CONTRACT/ LETTER OF UNDERSTANDING/ETC.	COUNTRY	SOURCE OF FUNDING	US\$ × 000	1989
II. Cooperative Agricultural Research Program for the Andean Subregion (PROCIANDINO)	Whonreimbursable technical coopera- tion agreement between the govern- ments of Bolivia, Colombia, Ecudor, Peru, Venerutela and IICA, and the IDB (IICA/IDB-PROCIANDINO, ATM/SF- 2686-RE)	Countries of the Andean Area	IDB/Countries	1 117.8	801.5
 Support for the Documentation Center of the Ministry of Poreign Affairs 		Rouador	IDRC	21.5	23.8
III. Technical cooperation for integrated rural development	-Agreement between the Ministry of Social Welfare and IICA for technical cooperation in the "Guamote" rural development project	Ecuador	MBS/CAF	55.9	48.6
	-Technical cooperation agreement between the government of Ecuador and IICA	Ecuador	MBS/IDB	379.0	389.8
	-Technical cooperation agreement between the Servatariat for Integrated Rural Development of the Office of the President of the Republic of Ecuador (SEDRI) and IIGA	Ecuador	MBS/AID	134.0	141.8
III. Support for the Yunquilla Valley development project	-IICA/IDRC agreement for sugar cane diversification in the Yunquilla Valley	Ecuador	DRC	4 .0	0.
Support for office operations*	Operating agreement between the Ministry of Agriculture and Livestock of Ecuador (MAG) and IICA	Ecuador	Min. Agric.	26.1	28.0
IV. Support for the FCA in opera- tional planning and in establishing a national oredit program for agri- cultural marketing and agroindustry development	-General agreement between the Veneruelan Agricultural Credit Fund (FCA) and IICA	Venezuela	ğ	35.0	35.0
* Batimate					

a wex	TITLE OF AGREEMENT/CONTRACT/ LETTER OF UNDERSTANDING/ETC.	COUNTRY	SOURCE OF FUNDING	US\$ × 000	1989
V. Neinforcing the animal health program of the NAC General Office of Livestock Development	-Agreement between the Republic of Veneruela, represented by the Min- istry of Agriculture and Animal Husbandry (MAC), and IICA	Venezuela	MAC-DGEDG	213.1	253.3
Support for office operations	Operating agreement between the Ministry of Agriculture and Animal Husbandry of Venezuela (MAC) and IICA	Venezuela	илс	20.2	20.6
I. Support for modernizing agri- culture (IICA/SAGyP-IBRD/UNDP Contract)	Agreement with the Secretariat of Agriculture, Livestock and Fisheries of the Republic of Argentina to carry out studies as a basis for formulating proposals to cover high priority policy matters of the Argentine agricultural sector	Argentina	IBRD/UNDP	250.0	
 Technology generation with INTA in technology generation and transfer 	Operating agreement between the National Agricultural Technology Institute of the Republic of Argentina and IICA for landing technical cooperation services to the project to strengthen agricultural research, extension and productivity	Argentina	INTA	372.8	141.7
II. Technical cooperation with the credit program and technical assistance for machinery acquistion (IICA/SAO,P-ISRD/UND Contract)	-Agreement between the Secretariat of Agriculture, Livestock and Fisheries of Argentina and the Institute for formulating a project as part of the agricultural credit program for acquistion of machinary and for grain storage by intermediaries	Argentina Argentina	IBRD/UND P	200.0	500.0
III. Support for the Secretariat of Agriculture, Livestock and Fisheries in formulation and implementation of tural development projects (IICA/SAGyP-IFAD/IDB Contract)	-IICA/SAOyP operating agreement for rural development	Argentina	IFAD/UND P	0.08	°.

NACE	TITLE OF AGREBAT/CONTRACT/ LETTER OF UNDERSTANDING/ETC.	COUNTRY	SOURCE OF FUNDING	US\$ x	98
IV. Institutional strengthening of information systems for the National Carin Board and National Beef Board (IICA/JNC/JNG/ISRD/UNDP Contract)*	Subcontract between the Mational Beef Board of Argentian and the Institute to prepare a propeal for an economic information system on livestock with which to improve decision making processes by private and public participants in beef production, marketing and consumption	Argentina	Tard/UND P	179.6	
·	-Subcontract between the National Grain Board of Argentina and IICA to prepare a proposal for an economic information system, which to improve and hardware, with which to improve decision making processes by private sector participants in the production and marketing of grains and by-products	Argentina	CHO P	15.6	
I. Technical cooperation with SUPLAN*	-Technical cooperation agreement between the Manistry of Agriculture of the Federal Republic of Brazil and IICA	Brazil	Netau S	130.8	139.2
II. Technical cooperation with CENAGRI*	-Agreement between the Ministry of Agriculture of Brazil and IICA	Brazil	CEMAGRI	s. s.	5.5
II. Support for CEFLAC to strengthen biological research activities*	-Agreement with the Executor Commis- sion of the Rural Economic Recovery Plan for Cace to encourage rural operations of the Caceo Research Center program for research and development of caceo production in Brasil	Brazil	GREAC	8	8. 8.
II. Technical cooperation with BABANA to carry out projects for developing agricultural research and determining technology for the southern sone (PIOCHSUL II)	-Cooperation agreement between BGRAPA Brazil and liCA	Brass 1.1	DS/Berapa	3 185.0	3 157.7

NAME	TITLE OF AGREDANT/CONTRACT/ LETTER OF UNDERSTANDING/ETC.	COUNTRY	SOURCE OF FUNDING	US\$ × 000	1989
 Technical cooperation with the National Research Council (CNPq)* 	-Agreement between IICA and the GNPq to train human resources in the northeastern part of the country	Brazil	ONPG	300.3	207.9
III. Technical cooperation with PROVARCEAS of the Ministry of Agri- culture in programs for irrigated agriculture*	-Technical cooperation agreement between the Ministry of Agriculture of the Federal Republic of Brazil and IICA	Brazil	Provarzeas	400.9	418.2
III. Technical cooperation with the National Department of Drought Con- trol (DNCS) in operation and main- tenance of irrigation districts*	-Agreement between the Ministry of the Interior of Brazil and IICA, with the participation of SUDENE, SERSE, CODEVASP, DNOCS and DNOS	Brazil	DNOCS	128.8	22.0
III. Technical cooperation with CODEWASF for developing irrigated agriculture*	-Agreement between the Ministry of the Interior of Brazil and IICA, with the participation of SUDENE, SERSE, CODEVASF, DNOCS and DNOS	Brazil	CODEVASF	448.9	4.77
III. Technical cooperation with the National Irrigation Program (PRONI)*	-Agreement between the Ministry of the Interior of Brazil and IICA, with the participation of SUDENE, SERSE, CODEVASP, DNOCS and DNOS	Brazil	PRONI	924.2	158.0
III. Support for the SUDENE rural development program*	-Agreement between the Superintendancy Brazil of Development of the Northeast (SUDENE) and IICA	Brazil	SUDENE	1 786.5	1 135.4
III. Technical cooperation for the preparation, implementation, expervision and evaluation of regional truth development programs and projects*	-Agreement between the state of Bahia and IICA	Brazil	Seplantec	606.5	312.0
* Estimate					

NAME	TITLE OF AGREBARY/CONTRACT/ LETTER OF UNDERSTANDING/ETC.	COUNTRY		US\$ × 000	1989
III. Cooperation with the Ministry of Education in framing strategies and implementing policies for formal and nonformal education in rural areas of the country*	Technical cooperation agreement between the Ministry of Education of Brazil and IICA (education)	Brazi l	8	160.0	•
IV. Cooperation with the agroenergy program of the Ministry of Agri- culture*	-Technical cooperation agreement between the Ministry of Agriculture of the Federal Republic of Brazil and IICA	Brazil	Min. Agric.	214.6	227.2
V. Technical cooperation in animal health*	-Agreement between the Ministry of Agriculture of Brazil and IICA (animal health)	Brazi l	Min. Agric.	61.2	61.3
Support for general operations of the IICA office in Brazil*	-Memorandum of understanding for cooperation between the Ministry of Agriculture of Brazil and IICA	Brazil CINGRA	Min. Agric./ CINGRA	23.0	23.5
Administrative support for CIP/CIAT*	-Agreement with the International Center for Tropical Agriculture to perform joint activities with the Braillan Agricultural Sciences Institute	Brazil	CIP/CIAT	138.3	147.7
	-Agreement with the International Potato Center to help maintain the Institute Office in Brasilia	Brazil	å	43.7	46.7
 Technical cooperation to strengthem the agrarian planning process of the Ministry of Agriculture 	-Letter of understanding between the Office of Agricultural Planning (ODEPA) of the Ministry of Agriculture of Chile	Chile	ODEPA	¥.2	37.0
 Mechaical cooperation for graduate training (MGAP/CIAAB) 	-Technical cooperation agreement between the Ministry of Livestock, Agriculture and Fisheries and IICA to train agricultural researchers from the "Alberto Boerger" Agricul- tural Research Center	Uruquay	MGAP/CIANB	67.0	67.0

NAME	TITLE OF AGREEMENT/CONTRACT/	COUNTRY	SOURCE OF FUNDING	US\$ × 000	000
III. Regional agricultural development (CALAGUA/CALPICA cooperatives)	-Technical cooperation agreement between the Calagua/Calpica Cooperatives and IICA	Uruguay	CALAGUA/CALPICA	182.6	182.6
II. Cooperative Agricultural Research Program for the Southern Come (IICA/IDB/PROCISUR)	-Agreement on nonreimbursable tech- nical cooperation between Argentina, Bolivia, Brazil, Chile, Paraquay, Uruquay and IICA, and the IDB (IICA/IDB/PROCISUR, AIN/IF-2414-RE)	Countries Southern Area and Bolivia	IDB/Countries	613.8	726.0
 Research network for animal production systems in Latin America (RISPAL) 	-Memorandum of donation between the IDRC and IICA	Headquarters	IDRC	£.	26.3
Project Preparation Unit* (IICA/DB-UPP)	-Agreement on technical cooperation between the Inter-American Develop- ment Bank (IDB) and IICA to prepare agricultural projects (IICA-IDB, ATM/SF-2568-RE)	Headquarters	IDB	168.5	170.6
TOTAL				14 915.0	11 679.1

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* Estimate

- To authorize the Director General to formalize and carry out projects funded with external resources, presently under negotiation, as presented in Appendix 2 of the Proposed Program Budget. ~
- To authorize the Director General to receive contributions and grants and to sign agreements not expressly included in this resolution, as long as they are in keeping with the objectives of IICA's programs, and to inform the Member States of the Executive Committee in advance whenever such agreements exceed US\$250 000 annually. These contracts must contain provisions for the amounts involved to cover IICA's indirect administrative and technical costs, in accordance with Resolution IICA/JIA/Res.70(III-0/85), approved at the meeting of the Inter-American Board of Agriculture in October 1985. ë
- To provide for any unused balance from agreements, contracts, letters of understanding and others during 1988 and 1989 to be maintained separately in an IICA trust fund and to be used in accordance with the conditions of the contributions. 4
- To authorize the Director General to alter the amounts of projects prepared on the basis of estimated figures, as resources are actually confirmed by participating institutions. š

IICA/CE/Res.79(VII-0/87) 16 June 1987 Original: English

RESOLUTION No. 79

EXECUTIVE COMMITTEE REVIEW AND APPROVAL OF AGREEMENTS INVOLVING FINANCING FROM EXTERNAL SOURCES

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

CONSIDERING:

That IICA/JIA/Res.49(II-0/83) provides: "all projects to be funded with economic participation from national or international public or private institutions or organizations, for which IICA commits contributions exceeding US\$250,000 must receive prior approval by the Executive Committee:"

That Article 3 i. of the Rules of Procedure of the Executive Gommittee states that: "The Executive Committee shall be empowered to review the reports of the General Directorate on extra-quota contracts with national and international agencies exceeding US\$250,000, in which IICA would be providing staff services and covering administrative costs;"

That Rule 3.6.3 of the Financial Rules requires the Director General to notify the Members of the Executive Committee of all agreements involving external financing in excess of US\$250,000 annually and to provide a thirty-day comment period from the date of notification for their observations; and

Due to currency devaluations and changes in the economic conditions in the Member States which have occurred since the enactment of the abovementioned rules and resolutions, the US\$250,000 figure established as a threshold for Executive Committee review and approval of projects containing external resources requires adjustment,

RESOLVES:

To recommend to the Inter-American Board of Agriculture:

- To amend IABA Resolution 49 so as to increase the threshold amount of contracts requiring prior approval by the Executive Committee from US\$250,000 to US\$500,000 annually.
- To amend Article li. of the Rules of Procedure of the Executive Committee to increase the threshold amount of contracts for Executive Committee review from US\$250,000 to US\$500,000 annually.

 To amend Rule 3.6.3 of the Financial Rules to increase the threshbld amount for contracts that must be sent to the Member States of the Executive Committee for review and comment from US\$250,000 annually to US\$500,000 annually.

IICA/CE/Res.80(VII-0/87) 17 June 1987 Original: Spanish

RESOLUTION No.80

READJUSTMENT IN THE PERSONNEL ROSTER

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN:

The Staff Rules approved by the Inter-American Board of Agriculture at its Third Special Meeting, held in 1986; and

The Medium Term Plan approved by the Inter-American Board of Agriculture at its Third Regular Meeting, held in 1986; and

Resolution IICA/CE/Res.62(VI-0/86), approved by the Executive Committee at its Sixth Regular Meeting, held in 1986,

CONSIDERING:

The urgent need for IICA's personnel cadre, at the technical and administrative levels, to be adjusted to the new Program guidelines as included in the Medium Term Plan;

The need to continue acting with scrupulous respect for personnel rights, and to facilitate resettlement of staff members returning to their countries of origin,

- To acknowledge efforts made by the Director General to readjust the personnel roster so as to be compatible with the guidelines of the Inter-American Board of Agriculture.
- 2. To request the Director General to study a duly quantified proposal, which should be presented at the next Meeting of the Inter-American Board of Agriculture, aimed at facilitating and hastening the process of technical personnel turnover, especially of regular staff, according to the guidelines established in this resolution.
- 3. To request the Director General that article 36 of the Rules of Procedure of the General Directorate be borne in mind when hiring international professional personnel: "Staff members shall be appointed or promoted fairly, with no discrimination whatsoever as to race, creed or sex. Only competence, experience, efficiency and integrity shall be taken into account together with the need for staff members to be selected with a view to as broad a geographical representation as possible among nationals of the Member States, except in special cases where the needs of the service require that nationals of other States be appointed."

IICA/CE/Res.81(VII-0/87) 16 June 1987 Original: English

RESOLUTION No.81

AMENDMENT TO RULE 4.10 OF THE FINANCIAL RULES

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.155(67), "Proposed Amendment to Rule 4.10 of the Financial Rules,"

CONSIDERING:

That Article 92 of the Rules of Procedure of the General Directorate requires the use of competitive methods in purchasing certain goods and services, subject to exceptions contained therein; and

That Rule 4.10 of the Financial Rules is inconsistent with Article 92 of the Rules of Procedure of the General Directorate because, without due regard for the exceptions in Article 92, it requires the use of competitive methods for "any type of contract with a value of more than US\$10,000,"

RESOLVES:

To recommend that the Inter-American Board of Agriculture amend the first sentence of Financial Rule 4.10 by adding to that sentence the phrase "Except as provided in Article 92 of the Rules of Procedure of the General Directorate,..."

IICA/CE/Res.82(VII-0/87) 16 June 1987 Original: Spanish

RESOLUTION No.82

THE ROLE OF EXTERNAL RESOURCES AND ACTION STRATEGY

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting.

HAVING SEEN:

Document IICA/CE/Doc.156(87), "The Role of External Resources and Action Strategy,"

CONSIDERING:

That the document submitted by the Director General provides the Executive Committee with information concerning the action strategy for obtaining extra-quota resources which the Institute will carry out within the framework of the 1987-1991 Medium Term Plan; and

That the Committee acknowledges the efforts made by IICA's General Directorate to obtain extra-quota resources to supplement and expand current actions being financed with quota resources.

- To accept with satisfaction Document IICA/CE/Doc.156(87), "The Role of External Resources and Action Strategy," as well as the related comments made by the General Directorate.
- To thank the countries and the donor organizations for their confidence in IICA, and to request their continued support in view of the benefits that accrue to the Member States from IICA's access to extra-quota resources.
- To request the member countries to support IICA in obtaining external resources, with a view to strengthening the action of the Institute in the countries.
- 4. To request the Director General to continue providing information at subsequent meetings of the Executive Committee, on progress made in securing external resources.

IICA/CE/Res.83 (VII-0/87) 16 June 1987 Original: Spanish

RESOLUTION №.83

AMENDMENTS TO THE CATIE CHARTER

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN:

Resolution No.5-87/7ROCD of the Council of Directors of CATIE and the pertinent comments of the Director General of IICA,

CONSIDERING:

That the Inter-American Board of Agriculture, at its Third Special Meeting held in Mexico, D.F., from October 27 to 30, 1986, adopted resolution IICA/JIA/Res.107(III-E/86) approving the modified version of the CATIE Charter;

That the Council of Directors of CATIE, at its Seventh Regular Meeting, held in Turrialba, Costa Rica on June 8, 1987, adopted resolution No.5-87/7ROCD, to amend the above mentioned modified Charter by eliminating clause thirty-seven, which is rendered unnecessary in light of clause thirty, which establishes that the Charter may be amended by a two-thirds majority vote of the Council of Directors and the Inter-American Board of Agriculture; and

That in its resolution, CATIE's Council of Directors requests the Board approve the recent amendment and authorize the implementation of the modified Charter as of January 1, 1988,

- To recommend to the Inter-American Board of Agriculture that it approve the request made by CATIE's Council of Directors, as contained in resolution No.5-87/7ROCD.
- That in light of the aforementioned: a) clause thirty-seven be deleted from the final version of the CATIE Charter, and the numbering of the two subsequent clauses be adjusted accordingly; and b) January 1, 1988 be set as the date that the amended Charter will will enter into effect.

IICA/CE/Res.84(VII-0/87) 16 June 1987 Original: Spanish

RESOLUTION No.84

BIENNIAL REPORT OF THE TROPICAL AGRICULTURE RESEARCH AND TRAINING CENTER (CATIE), AND REPORT OF THE EXTERNAL AUDITORS ON CATIE'S FINANCIAL STATEMENTS

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN:

Documents IICA/CE/Doc.153(87), "Report of CATIE Activities during the 1986-1987 Biennium," and IICA/CE/Doc.154(87), "Report of the External Auditors on CATIE's Financial Statements."

CONSIDERING:

That the report submitted by the Director General of IICA and the Director of CATIE highlights significant steps taken which have strengthened agricultural research and education devoted to regional development processes;

That progress made toward consolidation of the regional network system for cooperation in higher education and agricultural training has been considerable; and

That the Report of the External Auditors on CATIE's Financial Statements attests to the improvements made in the administrative management of CATIE,

RESOLVES:

- To express its satisfaction to CATIE's Council of Directors for progress made in the technical and administrative management of the Center.
- To recommend to the Inter-American Board of Agriculture that it accept the reports.

IICA/CE/Res.85(VII-0/87) 17 June 1987 Original: Spanish

RESOLUTIONS No. 85

PROPOSED CRITERIA FOR DISTRIBUTION OF RESOURCES FOR TECHNICAL COOPERATION

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN:

The proposed 1988-1989 Program Budget which is being recommended for the approval of the Inter-American Board of Agriculture; and

The proposed country-level distribution of regular resources included in the proposal.

CONSIDERING:

That the distribution of regular resources in the proposed 1988-89 Program Budget reflects a reduction in the allocations to some of the relatively less developed countries in the region;

That the Inter-American Board of Agriculture has not established criteria for implementing the policy prescribed in the 1987-1991 Medium Term Plan concerning an increase in the share of regular IICA resources allocated to the relatively less developed countries,

RESOLVES:

- To acknowledge the efforts undertaken by the Director General to reallocate Institute resources in conformity with the guidelines of the 1987-1991 Medium Term Plan.
- To recommend that the distribution of Institute resources reflect support by the more developed countries in favor of agricultural improvement and rural well-being of the relatively less developed countries in the region.
- 3. To request the Director General to submit proposed criteria to the next Board meeting, based on a classification of IICA countries according to their degree of development, whereby a greater share of technical cooperation resources is earmarked for the relatively less developed countries. Said criteria should also promote horizontal cooperation among Member States.

IICA/CE/Res.86(VII-0/87) 17 June 1987 Original: English

RESOLUTION No.86 STUDY OF ARREARAGES

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

CONSIDERING:

That there are arrearages in the payment of annual quotas;

That those arrearages stem from the temporary scarcity of hard currency in many of the Member States,

RESOLVES:

To instruct the Director General to study alternative means for settling arrearages in annual quota payments and to present that study with corresponding recommendations to the Inter-American Board of Agriculture at its Fourth Regular Meeting.

IICA/CE/Res.87(VII-0/87) 17 June 1987 Original: Spanish

RESOLUTION No.87

REMUNERATION OF THE DIRECTOR GENERAL FOR THE 1988-1989 BIENNIUM

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting.

CONSIDERING:

That Article 8 f. of the Convention of the Institute and Article 2 f. of the Rules of Procedure of the Inter-American Board of Agriculture provide that it is the function of the Board to set the remuneration of the Director General.

RESOLVES:

To recommend to the Inter-American Board of Agriculture that it set the remuneration of the Director General for the 1988-1989 biennium in the same amount agreed upon for the 1986-1987 biennium.

IICA/CE/Res.88(VII-0/87) 17 June 1987 Original: English

RESOLUTION No.88

REVISIONS TO THE INVENTORY OF CURRENT RESOLUTIONS OF THE INTER-AMERICAN BOARD OF AGRICULTURE

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.150(87) rev., "Report on Compliance with Resolutions of the Inter-American Board of Agriculture,"

CONSIDERING:

That a review of the above-mentioned document suggests that: 1) there are resolutions which should be eliminated from the inventory of current resolutions of the Inter-American Board of Agriculture because the actions required by those resolutions have been fully completed or because they are otherwise no longer pertinent; 2) there are resolutions which have a continuing normative impact which should be incorporated into the pertinent rules and regulations of the several organs of the Institute; and 3) there are outstanding resolutions of the Executive Committee which should be included in the inventory of the Institute's current resolutions.

RESOLVES:

- 1. To instruct the Director General:
 - a. To prepare for the Inter-American Board of Agriculture a study of the resolutions contained in the inventory of current resolutions, as well as any outstanding resolutions of the Executive Committee from prior sessions, which identifies: (1) resolutions which may be eliminated from the inventory because the actions mandated therein have been fully completed or because they are otherwise no longer pertinent, and (2) resolutions which require further action, such as reconfirmation, by the Inter-American Board of Agriculture.
 - b. To include in the inventory of the Institute's current resolutions, to be presented to the Executive Committee at future meetings, resolutions of the Executive Committee: 1) which have not been considered by the Inter-American Board of Agriculture; 2) which required the General Directorate to take either on-going measures or other action; and 3) which have not been fully carried out.

- c. To prepare for consideration by the Executive Committee at its next Regular Meeting draft amendments to the pertinent rules of IICA's several organs, to incorporate the provisions contained in current resolutions of the Inter-American Board of Agriculture having a permanent normative impact.
- To recommend that the Inter-American Board of Agriculture, based on the above-referenced study and recommendations, eliminate from the inventory of current resolutions of the Board all those resolutions which are no longer pertinent.

IICA/CE/Res. 89(VII-0/87) 16 June 1987 Original: English

RESOLUTION No. 89 CREDENTIALS

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

CONSIDERING:

That Article 7 of the Rules of Procedure of the Executive Committee states: "The representatives of the Member States on the Committee shall be accredited by their respective governments, through a communication addressed to the Director General, authorizing them to participate in decisions included on the agenda of the meeting of Committee;"

That Article 9 of the Rules of Procedure of the Executive Committee provides: "Representatives sent as observers for the Member States shall be accredited by their governments, by means of a communication addressed to the Director General:"

That the invitations from the Director General to participate in Executive Committee meetings and other meetings administered by the General Directorate do not provide sufficient information to assure uniformity in the presentation of credentials; and

That uniformity in the credentials presented by participants in IICA meetings would facilitate the work of credentials committees in evaluating the authenticity and complete terms of those credentials.

RESOLVES:

To recommend that the Director General, when convening meetings administered by the General Directorate, including meetings of the Executive Committee, include specific guidelines, drafted in accordance with the Rules of Procedure, for submitting credentials to those meetings.

IICA/CE/Res.90 (VII-0/87) 16 june 1987 Original: Spanish

RESOLUTION No. 90

EMERITUS STATUS FOR DR. JORGE SORIA

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN.

Document IICA/CE/Doc.157(87), "Nomination for Granting Title of Emeritus,"

CONSIDERING,

That Dr. Jorge Soria has devoted much of his professional life to the service of the Inter-American Institute for Cooperation on Agriculture, where he has occupied important positions and has discharged them successfully, capably and with great dedication, and

That Dr. Jorge Soria fulfills all the requirements established in Article 13 of the Rules of Procedure of the General Directorate, for achieving the status of "Emeritus,"

RESOLVES:

- To express its recognition of Dr. Jorge Soria for his outstanding performance and leadership in the agricultural sciences, especially for his major contributions in the field of cacao.
- To recommend to the Inter-American Board of Agriculture to grant Dr.
 Jorge Soria the title of IICA "Emeritus" of the Inter-American
 Institute for Cooperation on Agriculture, with all the rights and
 privileges it entails.

IICA/CE/Res.91(VII-0/87) 16 June 1987 Original: Spanish

RESOLUTION No. 91

PROVISIONAL AGENDA OF THE FOURTH REGULAR MEETING OF THE INTER-AMERICAN BOARD OF AGRICULTURE

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

HAVING SEEN,

Document IICA/CE/Doc.158(87), "Provisional Agenda of the Fourth Regular Meeting of the Inter-American Board of Agriculture,"

CONSIDERING.

That Article 4 p.of the Rules of Procedure of the Executive Committee states that the Committee must: "analy e the provisional agenda for the meetings of the Board...;" and

That the Executive Committee, in its Seventh Regular Meeting, analyzed the proposed agenda,

RESOLVES:

To adopt IICA/CE/Doc.158(87) as the Provisional Agenda for the Fourth Regular Meeting of the Inter-American Board of Agriculture, adding those items not originally included on the agenda of the Seventh Regular Meeting of the Executive Committee, but which were adopted in resolutions of that meeting.

IICA/CE/Res.92 (VII-0/87) 16 June 1987 Original: Spanish

RESOLUTION No. 92

DATE AND PLACE OF THE EIGHTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

The EXECUTIVE COMMITTEE, at its Seventh Regular Meeting,

CONSIDERING:

That it is necessary to set the date and site of the Eighth Regular Meeting of the Executive Committee,

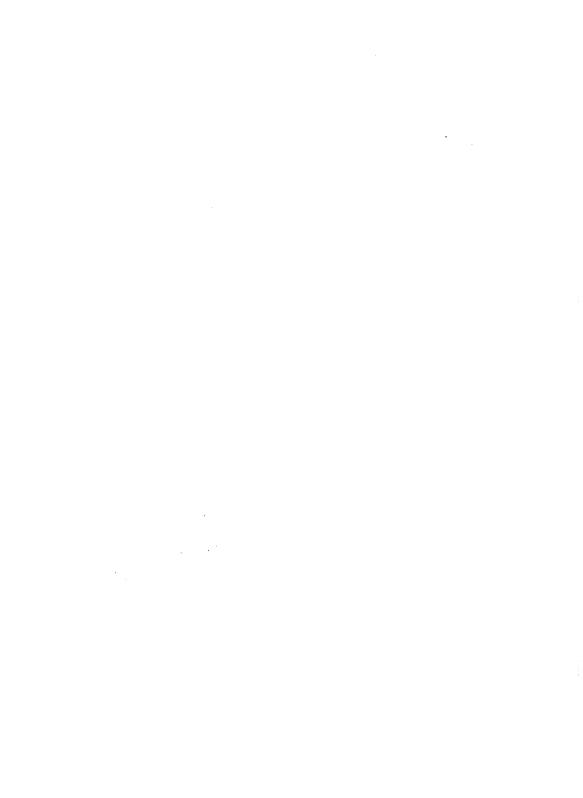
That in accordance with Article 19 of the Rules of Procedure of the Executive Committee, this governing body must hold a regular meeting annually, and

That in accordance with Article 22, if no site for the meeting is offered by one of the Member States, the meeting will be held at Institute head-quarters,

RESOLVES:

- To hold the Eighth Regular Meeting of the Executive Committee at the Headquarters of the Institute's General Directorate in San Jose, Costa Rica during the first week of August, 1988.
- To charge the Director General to issue the call to the meeting and invite the Member States and other participants, in compliance with the Rules of Procedure.

SIGNING OF THE FINAL REPORT



SIGNING OF THE FINAL REPORT OF THE SEVENTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

In compliance with the provisions of Article 91 of the Rules of Procedure of the Executive Committee, the Final Report of the Seventh Regular Meeting of the Executive Committee is hereby signed at 17:00 hours on the eighteenth day of June of the year nineteen hundred eighty-seven, at the Headquarters of the Inter-American Institute for Cooperation on Agriculture.

This Final Report is submitted in English, Spanish, French and Portuguese with all versions being authentic and of equal validity.

The Secretary shall file the original texts in the archives of the Inter-American Institute for Cooperation on Agriculture, and the General Directorate shall send copies of the official version of this report to the governments of the Member States, the Permanent Observers of the Institute and other participants in the meeting.

San Isidro de Coronado, San Jose, Costa Rica

Martin E Tiñeiro Director General John E. McGowan Chairperson



APPROVAL OF MINUTES

By authority of delegation conferred by the Plenary of the Seventh Regular Meeting of the Executive Committee, the undersigned hereby approve the minutes of the Fifth, Sixth, and Closing Sessions of that Meeting.

E M Can . C. C.

Marly 15/1/07



REPORT	OF TH	E CREDEN	NTIALS	COMMITTI	ΞE	

REPORT OF THE CREDENTIALS COMMITTEE OF THE SEVENTH REGULAR MEETING OF EXECUTIVE COMMITTEE

In compliance with the provisions of Article 50 of the Rules of Procedure of the Executive Committee, this Committee designated a Credentials Committee for the Seventh Regular Meeting, composed of the Delegates from Guatemala, Peru, Suriname and Uruguay.

The Committee examined the Credentials presented by the Delegates of the Member States on the Executive Committee: Bolivia, Brazil, Canada, Guatemala, Guyana, Haiti, Honduras, Nicaragua, Suriname, Uruguay and Venezuela, and found that they were in order.

This record is hereby signed in agreement in San Jose, Costa Rica, on June 16, 1987.

Carlos de León Prera

Delegate of Guatemala

Héctor Matallana Delegate of Peru

Cornelis S.H. Ardjosemito
Delegate of Suriname

Pedro Olmos

Delegate of Uruguay

AGENDA



IICA/CE/Doc.145(VII-0/87)rev. 15 June 1987

Original: Spanish

AGENDA

		Doc. No.
1.	Work Schedule	IICA/CE/Doc.146(87)
2.	1986 Annual Report	No number
3.	Report of the Director General on IICA Programs	IICA/CE/Doc.147(87)
4.	Report of the External Auditors on IICA's Financial Statements	IICA/CE/Doc.148(87)
5.	Comments by the Director General on the Report of the External Auditors	IICA/CE/Doc.149(87)
6.	Report on Compliance with the Resolutions of the IABA	IICA/CE/Doc.150(87)rev.
7.	Progress Report on the Ninth Inter- American Conference of Ministers of Agriculture	IICA/CE/Doc.151(87)
8.	Proposed Program Budget 1988-1989	IICA/CE/Doc.152(87)rev.
9.	Report of CATIE Activities during the 1986-1987 Biennium	IICA/CE/Doc.153(87)
10.	Report of the External Auditors on CATIE's Financial Statements	IICA/CE/Doc.154(87)
11.	Proposed Amendment to Rule 4.10 of the Financial Rules	IICA/CE/Doc.155(87)
12.	The Role of External Resources and Action Strategy	IICA/CE/Doc.156(87)
13.	Nomination for Granting Title of Emeritus	IICA/CE/Doc.157(87)
14.	Provisional Agenda of the Fourth Regular Meeting of the Inter- American Board of Agriculture (IABA)	IICA/CE/Doc.158(87)
15.	Date and Place of the Eighth Regular Meeting of the Executive Committee	IICA/CE/Doc.159(87)

16. Other Business

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LIST OF PARTICIPANTS



ESTADOS MIEMBROS DEL IICA INTEGRANTES DEL COMITE EJECUTIVO

MEMBER STATES OF IICA ON THE EXECUTIVE COMMITTEE

ESTADOS MEMBROS DO IICA PARTICIPANTES DO COMITÉ EXECUTIVO

ÉTATS MEMBRES DE L'IICA QUI SIÈGENT AU COMITÉ EXECUTIF

BOLIVIA/BOLÍVIA/BOLIVIE

Titular/Regular/Titulaire:

Jaime Muñoz-Reyes Asesor General - Cooperación Internacional Ministerio de Asuntos Campesinos y Agropecuarios La Paz

BRASIL/BRAZIL/BRÉSIL

Titular/Regular/Titulaire:

Roberto Rodrigues Corrêa de Araujo Diretor da Divisão Técnica - DITEC Coordenação de Assuntos Internacionais de Agricultura - CINGRA Ministério da Agricultura Brasília, D.F.

Suplente/Alternate/Suppléant:

José Vicente da Silva Lessa Segundo Secretário Embaixada do Brasil Apartado 10.132 San José

CANADA/CANADÁ

Titular/Regular/Titulaire.

John E. McGowan Senior Assistant Deputy Minister Agriculture Canada Sir John Carling Building Ottawa, Ontario KlA OC5

Suplentes/Alternates/Suppléants:

Bryan Perkins
Director General, Farm Development Policy
Agriculture Canada
Sir John Carling Building
Ottawa (Ontario), KIA OC5

Kenneth Harley Director South American Relations Division Department of External Affairs Ottawa, KIA 0A6

Domingus Donida
Director for South American Region
Canadian International Development
Agency - CIDA
Place du Centre
200 Promenade du Portage
Hull (Québec)
KlA 0G4

GUATEMALA

Titular/Regular/Titulaire:

Carlos de León Prera Viceministro de Agricultura Ministerio de Agricultura, Ganadería y Alimentación Guatemala

GUYANA/GUIANA/GUYANE

Titular/Regular/Titulaire:

Hon. Patrick L. McKenzie, A.A. Senior Minister in the Ministry of Agriculture Ministry of Agriculture Georgetown

HAITI

Titular/Regular/Titulaire:

Alex Louis Tanis Coordonnateur de l'Assistance Externe Ministère de l'Agriculture, des Resources Naturelles et du Développement Rural Damien Port-au-Prince

HONDURAS

Titular/Regular/Titulaire:

Roberto Villeda Toledo Asesor del Ministro de Recursos Naturales Ministerio de Recursos Naturales Tegucigalpa

NICARAGUA/NICARAGUA

Titular/Regular/Titulaire:

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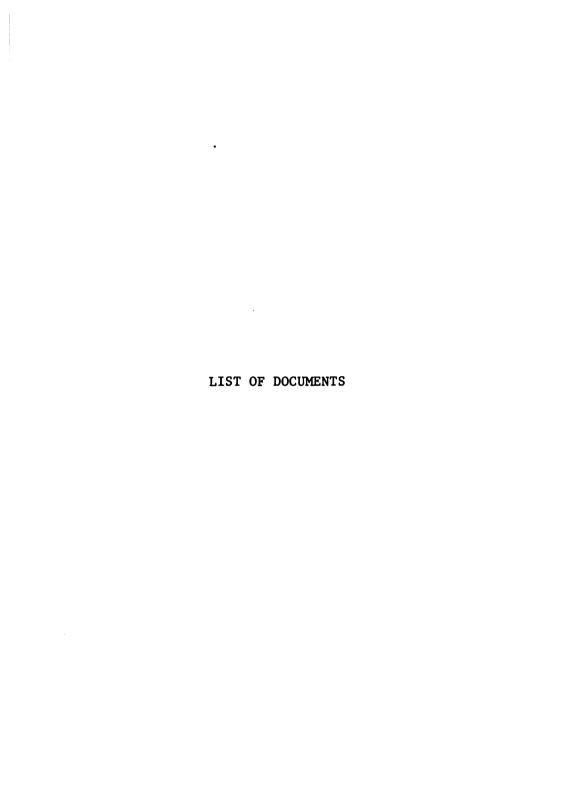
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LIST OF DOCUMENTS

IICA/CE/Doc.145(87)rev. Agenda

IICA/CE/Doc.146(87) Work Schedule

No number 1986 Annual Report

IICA/CE/Doc.147(87) Report of the Director General

on IICA Programs

IICA/CE/Doc.148(87) Report of the External

Auditors on IICA's Financial

Statements

IICA/CE/Doc.149(87) Comments by the Director General

on the Report of the External Auditors

IICA/CE/Doc.150(87)rev. Report on Compliance with the

Resolutions of the IABA

IICA/CE/Doc.151(87) Progress Report on the Ninth Inter-

American Conference of Ministers of

Agriculture

IICA/CE/Doc.152(87)rev. Proposed Program Budget 1988-1989

IICA/CE/Doc.153(87) Report of CATIE Activities during

the 1986-1987 Biennium

IICA/CE/Doc.154(87) Report of the External Auditors on

CATIE's Financial Statements

IICA/CE/Doc.155(87) Proposed Amendment to Rule 4.10

of the Financial Rules

IICA/CE/Doc.156(87) The Role of External Resources

and Action Strategy

IICA/CE/Doc.157(87) Nomination for Granting Title

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IICA/CE/Doc.158(87) Provisional Agenda of the Fourth

Regular Meeting of the Inter-

American Board of Agriculture (IABA)

IICA/CE/Doc.159(87) Date and Place of the Eighth

Regular Meeting of the Executive

Committee



APPENDICES



WORDS BY THE MINISTER OF AGRICULTURE OF COSTA RICA, MR. ANTONIO ALVAREZ,
DURING THE INAUGURAL SESSION OF THE SEVENTH REGULAR MEETING OF THE
EXECUTIVE COMMITTEE OF THE INTER-AMERICAN INSTITUTE FOR
COOPERATION ON AGRICULTURE

Mr. Chair of the Executive Committee, Mr. Director General, Mr. Deputy Director General of IICA, Delegates at the meeting.

It is a great honor to serve as host to representatives from so many countries which, like Costa Rica, yearn to discuss and solve the major problems affecting agriculture. Our countries share a common demoninator: they are all traditionally agricultural nations, economically dependent on the production of the agricultural sector; therefore it is of vital importance, and more so as a result of changes during the past few years, that we continue working, day by day, to improve agriculture in our countries. For these reasons we all place great hope in the outcome of the Inter-American Conference of Ministers of Agriculture, where all of our countries will help each other understand better the many issues of vital importance to our agricultural needs. We all sincerely believe that this upcoming meeting will mark a significant stage in our activities, and that, because of IICA's preparatory work during these past few months, the level of discussions and results will be of the highest level and of immense value to our countries.

Recently, I had the privilege of attending a seminar in Cartagena, Colombia, which had been organized by IICA for the purpose of discussing the influence of macroeconomic policies on agricultural development. I believe I speak for most of my colleagues when I say that the inaugural speech given on that occasion by the Minister of Agriculture of Colombia could have been uttered, word for word, by myself or any of the ministers of agriculture of the countries you represent. It is clear that we share the same concerns and problems, and the meeting in Cartagena served to analyze the development of events during recent years. Discussions held on macroeconomic policies and on specific aspects of the economies of each of the countries, and their influence on agriculture, transformed this seminar into a true training session for those of us fortunate enough to attend. On behalf of my government, and on my behalf, let me express our optimism about the success of the upcoming Inter-American Conference on Agriculture.

We firmly believe that we can expect great results from this Conference, including a series of decisions that will help shed light on the future of agricultural development in our countries. During a recent meeting with CATIE's Council of Directors in Turrialba, we were able to reach important decisions regarding the future of that Center, which will be presented to all of the members at the upcoming General Assembly. We wish to take this opportunity to ask for your full support and cooperation with all of the countries and all of the delegates so that the agreements reached by CATIE's Council of Directors can be discussed here and endorsed in the Assembly.

Finally, let me express my Government's wish that all of you will have a pleasant stay in Costa Rica, and that our efforts to advance in the preparation of high priority items for the next meeting will prove fruitful. In this manner we will attend the meeting in Ottawa ready to engage in an indepth discussion, leading to timely results and conclusions that will allow our countries, the Board, and the many interested institutions and organizations to improve agricultural conditions in Latin America and the Caribbean.

ADDRESS BY THE DIRECTOR GENERAL OF IICA, DR. MARTIN E. PIÑEIRO, IN THE INAUGURAL SESSION OF THE SEVENTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

Mr. Chairman, Minister of Agriculture of Costa Rica, Distinguished Delegates and participants:

First and foremost I should like to join the Minister of Agriculture in welcoming you to Costa Rica, and furthermore, welcome you to IICA and to the Seventh Regular Meeting of the Executive Committee. I should also like to begin by congratulating México and in particular, Victor del Angel, our present Chairman, and Carlos Vidali, who, as you recall, presided most competently over the last meeting of the Executive Committee. At this time I should also like to express my gratitude to the Mexican government forthe important role it played in the organization of last year's meeting of the Inter-American Board of Agriculture (IABA). I think the Administration has made a lot of headway since the last meeting of the Executive Committee which took place last year in this very same room, specifically in its efforts to implement the guidelines prescribed by the Executive Committee and the Inter-American Board of Agriculture especially those set out in the new Medium Term Plan. I think a series of important decisions have been taken to ensure the effective performance of the Institute and to shape a new course in response to the explicit priorities approved by you in the Plan.

I should like to touch briefly on these items in my interventions during the course of this Executive Committee meeting, and I believe that, generally speaking, the items we will be addressing will afford us the opportunity to both clarify and explain and to inform the Committee of these decisions, of the progress we have made, and of the difficulties encountered in the implementation of the recommendations and resolutions issued by this Committee and the Inter-American Board of Agriculture. We will be addressing a relatively limited number of items at this time, and the meeting will not be too long. However, some issues are of vital importance to the operations and the future of the Institute and its capacity to cooperate with the countries.

The first item and my first intervention are concerned with the 1986 Annual Report. However, what I will try to do in the second session is to provide you with a comprehensive activity report, trying to include as well what has occurred these first months of 1987.

The second major item, and perhaps the most important of this meeting, is the Program Budget. As you all know, the Proposed Program Budget varies somewhat from the previous budget, not only in terms of format, but also in the allocation of resources which we will be examining; we are requesting a five percent annual increase in the Program Budget. This is an item which I trust will be discussed and I am sure that some of the representatives will have queries which warrant some explanation as to the reason for such a request as well as details concerning the way in which these additional resources will be used.

We will also discuss the financial situation of the Institute. Much like last year, we are not only going to refer to the Report of the External Auditors and the financial situation to December 1986, but to the financial situation in 1987 as well. I should also add at this point that we regret to have to inform you that the financial situation for 1987 is extremely critical and complex. We will be requesting pertinent suggestions and asking the delegates to air their opinions on those actions which perhaps should be taken if our most pessimistic expectations concerning the financial situation are borne out. We will be elaborating on this item.

We will also be presenting a progress report on the organization of the Ninth Inter-American Conference of Ministers of Agriculture, which we consider to be one of the most important activities in 1987. At this time we will not elaborate on the subject areas which will be explored. These will be communicated to you in due time so that you are aware of the basic ideas which will be set forth in the working documents and of some ideas which we are considering as possible central themes for the declaration and the recommendations, which will be submitted for your consideration at the meeting in Ottawa. As you know, this will be done during the course of the field day, on Wednesday, which we jokingly refer to as the "intellectual field day."

Furthermore, there will be a presentation on the external resources strategy an item which I believe has been discussed at length in recent meetings. We have devoted a great deal of time this year to securing external resources. We have tried to establish certain policy guidelines for the obtention of external resources and we wish to inform you on this matter in sufficient detail, also noting the success we have achieved in this domain.

Lastly, there will be a presentation on the Tropical Agriculture Research and Training Center by the Director of CATIE which focuses on the technical advances made in 1986, as well as a financial report by the External Auditors of CATIE. We will also be addressing an item to which the Minister of Agriculture made cursory reference. The Council of Directors of CATIE is requesting the IABA, through the good offices of the Executive Committee, to eliminate Article 37 of the amended Charter approved in the meeting in Mexico, which stipulates that in order for the amended Charter to take effect it must first be approved by the Legislative Assembly of Costa Rica. Naturally, this item will be discussed at greater length in due time.

May I repeat that this relatively short agenda contains areas of extreme importance to IICA, not only for the year in course, but also for the future of the Institute. I should like to express my gratitude to all those who have participated in this Executive Committee meeting, particularly those countries which are not on the Executive Committee this year and nonetheless sent delegations, thereby displaying their interest in and support of IICA and our activities. Myself and my colleagues at IICA are at your entire disposal to answer any questions you may have concerning the different items on the agenda and to see to it that this meeting is fruitful and that you have a pleasant stay in Costa Rica.

ADDRESS BY MR. CARLOS DE LEON PRERA, DEPUTY MINISTER OF AGRICULTURE OF GUATEMALA

Delegates from the Member States, Observers, IICA Officials, Ladies and Gentlemen:

It is a great honor for me to have been selected to speak on behalf of the Delegates from the Member States in this closing ceremony of the Seventh Regular Meeting of the Executive Committee.

I would like to begin by expressing our sense of gratitude to the people and government of Costa Rica for their kind attentions, and ask the Director General of IICA, Dr. Martin Piñeiro, to personally convey our thanks to the President of Costa Rica, Dr. Oscar Arias. I would also like to thank Dr. Piñeiro, whose leadership and valuable contributions helped us make the best decisions, and other IICA staff members for their clear and concise explanations during the presentations and discussions.

Our gratitude also extends to the technical secretariat, its translators, editors, secretaries, and support personnel, without whose efficient and well organized services this event would not have been possible.

Needless to say, I commend my fellow delegates for their high sense of professionalism, responsibility, and expressed willingness to contribute to this new process of economic and political development in our countries.

Finally, I wish to thank Mr. John McGowan of Canada, Chairman of this meeting, for the dynamic, effective, and skillful manner in which he guided us to consensus.

We would ask you to communicate to your government our gratitude for its interest in IICA and the Member States, as evidenced by its offer to host the Ninth Inter-American Conference of Ministers of Agriculture and the Seventh Regular Meeting of the Inter-American Board of Agriculture, meetings of major importance to all of us. Similarly, we appreciate the hospitality of inviting us to your embassy on Tuesday evening to share some pleasant moments with the Canadian diplomatic corps in Costa Rica.

During these three days of intense work, administrative and technical decisions have been made which will produce concrete benefits for our farmers.

On behalf of the delegates, I extend, once again, our gratitude, and express the sincere hope of meeting you again at the Conference and Board meetings in Canada.

Thank you very much.



OFFICIAL DOCUMENTS SERIES

Doc. No.	
1	General Plan of IICA (1970 - English and Spanish)
2*	Advisory Committee (1970 English and Spanish)
3*	CIES Resolutions on Rural Development (1971 - Spanish)
4	Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador, Eleventh Annual Meeting of the Board of Directors - San Salvador,
5	Sixth Inter-American Conference on Agriculture Lima, Peru, May 27 to June 2, 1971 (Spanish)
6*	Twelfth Annual Meeting of the Board of Directors Santiago, Chile. May 10 to 13, 1973 (English and Spanish)
7	Principal Resolutions of the Board of Directors – Washington, D.C. 1962 to 1972 (English and Spanish)
8	Thirteenth Annual Meeting of the Board of Directors — Caracas. Venezuela, May 16 to 18, 1974 (English and Spanish)
9*	Fourteenth Annual Meeting of the Board of Directors – Ottawa Canada, May 6 to 9, 1975 (English and Spanish)
10*	Implementation of IICA's General Plan (Elements for Analysis) (1976 – English and Spanish)
11	Fifteenth Annual Meeting of the Board of Directors - Washington, D.C., May 6 to 12, 1976 (English and Spanish)

^{*} Out-of-print.

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- 12* Simon Bolivar Fund Rules and Regulations (1977 -- English and Spanish)
- 13* Sixteenth Annual Meeting of the Board of Directors Santo Domingo, Dominican Republic, May 11 to 19, 1977 (English and Spanish)
- 14* Seventh Inter-American Conference on Agriculture Tegucigalpa, Honduras, September 5 to 10, 1977 (English and Spanish)
- 15* Medium-Term Indicative Plan. IICA: The Next Five Years (1977 English and Spanish)
- Seventeenth Annual Meeting of the Board of Directors Asuncion, Paraguay, May 22 to 24, 1978 (English and Spanish)
- 17* Eighteenth Annual Meeting of the Board of Directors La Paz, Bolivia, May 14 to 16, 1979 (English and Spanish)
- Nineteenth Annual Meeting of the Board of Directors Mexico, D.F., September 22 to 26, 1980 (English and Spanish
- Principal Resolutions of the Board of Directors. Washington, D.C. 1973-1980 (English and Spanish)
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