

RESOLUTION No. 393

**MEASURES APPROVED BY THE IABA FOR RESTRUCTURING
THE FINANCES OF THE INSTITUTE**

The INTER-AMERICAN BOARD OF AGRICULTURE, at its Twelfth Regular Meeting,

HAVING SEEN:

The Report of the 2003 Meeting of the Special Advisory Commission on Management Issues (SACMI-IICA/CE/Doc.424(03)rev.) and Resolution IICA/CE/Res.391(XXIII-O/03) of the Twenty-third Regular Meeting of the Executive Committee,

CONSIDERING:

That, in accordance with Resolution IICA/JIA/Res.341(99), the purpose of the SACMI is “to facilitate more regular discussion between the Director General and the Member States on administrative and financial initiatives and issues in order to facilitate the process of reaching consensus on those issues and initiatives in the Executive Committee and the Inter-American Board of Agriculture (IABA)”;

That the SACMI held its 2003 meeting at IICA Headquarters on May 29-30, 2003, and, among other things, proposed a set of measures for restructuring the Institute’s finances;

That the Executive Committee instructed the Director General to adopt and implement the measures set out in the Appendix attached to this resolution that fall within its sphere of competence;

That the Executive Committee adopted the measures set out in the Appendix attached to this resolution that fall within its sphere of competence, and instructed the Director General to conduct the additional studies needed for implementing them;

That the Executive Committee, by Resolution IICA/CE/Res.391(XXIII-O/03), recommended that the IABA, at its Twelfth Regular Meeting, adopt the measures set out in the Appendix attached to this resolution that fall within its sphere of competence,

RESOLVES:

1. To accept the measures contained in the appendix to this resolution and instruct the Director General to take the steps necessary to fulfill same.
2. To urge the Member States to: a) make extra-quota financial contributions to fund high-priority programs and projects; b) provide the Institute, free of charge, office space suitable for its operations; and, c) make contributions in cash, assets and of other kinds to strengthen the Institute's Patrimonial Fund.

**SUMMARY OF MEASURES FOR
RESTRUCTURING THE INSTITUTE'S FINANCES**

MEASURE		DECISION LEVEL	NEEDS STUDY
For immediate application			
A	Any topic other than those included in the priorities set out in the current MTP must be financed with special funds.	Res. 365 XXII EC	No
B	Request special contributions from the countries for specific projects and to finance the actions of their respective Offices.	Res. 365 XXII EC	No
C	Promote the inclusion of new Associate Members.	Res. 312 IX IABA	No
D	Gradually abandon the practice of administering external resources without technical responsibility.	DG	No
E	Share the cost of offices and basic services with other international organizations.	DG	No
F	Mobilize external resources: a) the direct costs of externally-funded projects are financed by the external fund; b) externally-funded projects pay IICA for indirect costs (INR).	DG	No
G	CATIs/INR resources are assigned institutionally, in accordance with defined priorities.	DG	No
H	Take steps to secure resources for establishing the Endowment Fund.	Res. 299, IX IABA	No
I	Request countries that have not done so to provide physical installations for IICA Offices.	Res. 255, VIII IABA	No
J	Centralize the procurement of fixed assets and international services.	DG	No
K	Establish alliances with academic and research institutions that have volunteer programs.	DG	No
L	Review and adjust the per diem policy.	DG	No
M	Move in the direction of becoming a paperless organization, optimizing to this end the use of electronic communications.	DG	No
N	Keep the duration of meetings to a minimum, eliminating field trips and programs for accompanying spouses.	DG	No
O	Consider the possibility of holding IABA meetings at Headquarters, or that the host country covers the extra costs generated by holding them away from Headquarters.	DG	No
For presentation to IICA's governing bodies without additional study			
P	Support from the governments to make IICA the principal technical executing arm of multilateral financing organizations.	EC	No
Q	Redirect financial contributions to other institutions and cooperative programs toward the design and implementation of joint programs and projects, and strengthen the Institute's participation in managing said funds, without prejudice to the obligations already established in agreements in force.	EC	No
For presentation to IICA's governing bodies with additional study			
R	Review and adjustment of the current organizational structure with Offices and Representatives in the Member States.	EC, IABA	Yes
S	Invest in information and communications systems.	EC	No