



# INTER-AMERICAN BOARD OF AGRICULTURE

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## **FINANCING OF THE REGULAR FUND AND DISTRIBUTION OF RESOURCES FOR THE 2002-2003 BIENNIUM**

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## GENERAL CONTENTS

	<i>Page</i>
I. Foreword.....	3
II. Strategic Guidelines for 2002 .....	4
III. Allocation of Resources of the Regular Fund, by Chapter .....	5
IV. The Allocation of the Resources of the Regular Fund for Cooperation Services, by Strategic Area.....	6
V. Allocation of the Resources of the Regular Fund, by Major Object of Expenditure .....	9
VI. Allocation of the Resources of the Regular Fund, based on the Organizational Structure.....	9
VII. Contributions to other Cooperation Agencies and Mechanisms Associated with the Institute .....	11
VIII. Projection of External Resources to be Executed .....	12
List of Tables .....	13
Appendix No. 1: Resolution No. 344. Financing of The Regular Fund in 2002 and 2003 and Distribution of Resources for 2002. Twenty-first Regular Meeting of the Executive Committee.	
Appendix No. 2: Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project	
Appendix No. 3: Allocation of the Regular Fund by Unit and Priority, Chapter II: Management Costs	
Appendix No. 4: Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure	
Appendix No. 5: Priorities for Strategic Area	
Appendix No. 6: Results by Strategic Area and Unit	
Appendix No. 7: Chapter I: Direct Cooperation Services, Allocation of the Regular Fund by Strategic Area, Unit and Major Object of Expenditure	
Appendix No. 8: Projection of External Resources and CATIs/INR, by Unit	

## I. FOREWORD

The present document contains the proposed IICA Program Budget for the 2002-2003 biennium, and includes the adjustments in same agreed upon at the Twenty-first Regular Meeting of the Executive Committee (Resolution No. 344, attached herewith as **Appendix 1**).

The purpose of the Program Budget is:

- To define the cooperation actions on which the Institute will concentrate its efforts, with a view to implementing the strategic guidelines and priorities defined in the 1998-2002 Medium Term Plan, approved by the Executive Committee at its Eighteenth Regular Meeting, held in 1998; and in the Strategic Guidelines for 2002 "Consolidating our Leadership in the Americas," and
- To allocate the resources of the Regular Fund (member country quotas and miscellaneous income) to each one of the projects and priorities proposed by the internal units of the General Directorate of the Institute.

The proposal is based on the following considerations:

- a. Recognition of the financial limitations of the member countries, and the difficulty of increasing their quota payments to the Institute. This means that the total amount of quota resources will be equal to that of the 2000-2001 period.
- b. Concentration of the use of the resources of the Regular Fund on the priorities and guidelines defined in the 1998-2002 Medium

Term Plan, and in the Strategic Guidelines for 2002 "Consolidating our Leadership in the Americas."

c. Allocation of the resources of the Regular Fund for providing cooperation services in the six Strategic Areas defined in the 1998-2002 Medium Term Plan.

d. The need to itemize the allocation of the resources of the Regular Fund for 2002 only, inasmuch as a new Director General will take over the helm of the Institute that year; and the proposal that the Executive Committee, at its Twenty-second Regular Meeting, to be held in 2002, be authorized to approve the detailed allocation of the resources of the Regular Fund for 2003.

The allocation has been itemized for 2002, with emphasis being placed on the proposed allocation by priority, strategic area, project, and programming center or unit into which the General Directorate is organized.

In 2002, the budgeted resources of the Regular Fund total US\$30 million (zero nominal growth over 2001), including US\$27,508,700 in member country quotas, and US\$2,491,300 in miscellaneous income.

In 2003, the level of both quota resources and miscellaneous income remains unchanged, which means US\$30 million in the Regular Fund.

**Table No. 1** summarizes the evolution of the Regular Fund in recent years, and shows the overall proposal for the 2002-2003 biennium.

**Table No. 2** details the proposed quota contributions of the Member States, and an estimate of total receipts of miscellaneous income for the 2002-2003 biennium.

## II. Strategic Guidelines for 2002

### The Strategic Objectives

Based on the 1998-2002 Medium Term Plan, two sets of corporate strategic objectives have been identified, which correspond to the essential tasks set forth in the Mission: "... to provide cooperation services for agriculture and to strengthen and facilitate inter-American dialogue." These objectives are:

1. To consolidate our leadership in the provision of cooperation services, to support the Member States in their efforts to:
  - 1.a Develop the capabilities and conditions that will enable agriculture, throughout the agriculture-production-trade chains, to be more competitive, within the confines of social and ecological-environmental sustainability.
  - 1.b Develop capabilities and conditions so that the different segments of producers improve their quality of life and promote sustainable development in specific rural spaces or territories.
2. To consolidate our leadership in facilitating dialogue on agriculture and rural life at the national, regional and inter-American levels, so that Member State will be able to:
  - 2.a Reposition agriculture and the rural milieu in the minds of public and private leaders in the Americas, and of society in general.
  - 2.b Build the new institutional framework required by agriculture and the rural milieu to achieve sustainable development in the context of integration in the Americas.

### The Strategic Lines of Action

The lines of action are designed to enable the Institute to consolidate its leadership in the terms defined in the Strategic Objectives. They are:

SLA -1 Focusing the task of cooperation

### III. Allocation of Resources of the Regular Fund, by Chapter

The Rules of Procedure of the General Directorate and the Financial Rules state that the IICA budget is to be organized into three Chapters:

- Chapter I. Direct Cooperation Services
- Chapter II. Management Costs
- Chapter III. General Costs and Provisions

Included in Chapter I: Direct Cooperation Services are the costs of the units that provide cooperation services to the member countries. These units are located in the countries, the regions and, to a lesser extent, at Headquarters. The resources allocated for this Chapter are:

Chapter I: Direct Cooperation Services (US\$ x 000)		
Source	2001	2002
Quotas	24,308.6	24,440.2
Miscellaneous	2,365.8	2,356.7
<b>Total</b>	<b>26,674.3</b>	<b>26,796.9</b>

The total amount of resources allocated to Chapter I: Direct Cooperation Services is slightly larger than that allocated in the 2001 Program Budget.

Appendix 2 details, for each unit, the priorities, the strategic areas on which it focuses its actions, and the projects it executes.

Included in Chapter II: Management Costs are the resources of the units responsible for operating the Institute and providing support services. These units, located at Headquarters, are:

SLA -2 Efficiency in operations

SLA -3 Anticipating the future

Within each of the strategic lines of action, corporate priorities have been established for 2002, and the actions of the different units of the General Directorate must coincide with them.

**Line of Action 1 - Focusing the task of cooperation:** the priority for 2002 is to consolidate the focalization of cooperation in the two thematic focuses of the Institute's actions:

1. The competitiveness of agriculture within a framework of equity and sustainability.
2. Living conditions and sustainable development in rural spaces and territories.

**Line of Action 2 - Efficiency in Operations:** This refers to the IICA management system, which will be the target of actions aimed at bringing about significant and sustainable improvements in the efficiency of operations.

**Line of Action 3 - Anticipating the future:** This includes actions in two dimensions: internal and external.

The external dimension refers to the context in which the organization operates. Actions in this field are aimed at repositioning agriculture and the rural milieu and building the new institutional framework, in an effort to ensure that the leaders of agriculture in the Americas will be better prepared to meet the challenges posed by the new century. To do this, the Institute must have the capacity and the mechanisms needed for an accurate strategic-prospective interpretation of its context.

The second is the internal dimension of the organization, where efforts will continue to build an institutional culture for strategic thinking, action and learning. This will make it possible to consolidate the Institute as an organization that is learning continually, with up-to-date knowledge on agriculture and the context in which it operates, and capable of translating that knowledge into flexible strategies for action.

Senior Management and the Management Units for Planning and Coordination, and Corporate Services. The resources allocated for this Chapter are:

Chapter II: Management Costs (US\$ x 000)		
Source	2001	2002
Quotas	1,825.7	1,821.9
Miscellaneous	125.5	134.6
<b>Total</b>	<b>1,951.3</b>	<b>1,956.5</b>

Appendix 3 details the allocation of the resources of the Regular Fund to the units that make up Chapter II: Management Costs, indicating the priorities of each.

Chapter III: General Costs and Provisions refers to general obligations not directly related to the preceding Chapters or a specific unit. This includes support for the governing bodies, insurance, OAS Administrative Tribunal, external audit, pensions of former Directors General and former staff members, and the Cuban quota. The resources for this Chapter are:

Chapter III: General Costs and Provisions (US\$ x 000)		
Source	2001	2002
Quotas	1,374.4	1,246.6
Miscellaneous	-	-
<b>Total</b>	<b>1,374.4</b>	<b>1,246.6</b>

Table No. 3 presents the proposed Program Budget for 2002, by Chapter, compared with the allocation approved for the 2000-2001 biennium.

Tables No. 4, 5 and 6 specify, for each Chapter: i) the allocation by object of expenditure (International Professional Personnel, Local Professional Personnel, General Services Personnel, and Operating Costs); ii) the number of personnel positions by category and class; and iii) the participation of each Chapter in the total amount of the Regular Fund.

The breakdown by major object of expenditure for each Chapter and level of action (hemispheric, regional and national) is presented in Table No. 7.

In Appendix 4, the allocation is broken down by Chapter, unit, project and Major Object of Expenditure.

Table No. 8 is a summary of the status of the three Chapters, showing the overall allocation of the Regular Fund, by object of expenditure and indicating the number of personnel positions by category and class.

#### IV. The Allocation of the Resources of the Regular Fund for Cooperation Services, by Strategic Area

##### *The Cooperation Program of the Institute: "Support for the Sustainable Development of Agriculture and its Rural Milieu"*

In order to implement the strategic guidelines of the 1998-2002 Medium Term Plan and the Strategic Guidelines for 2002, the cooperation services financed with the Regular Fund are organized into a single program. This program comprises six strategic areas.

The objective of the cooperation program is to "Support the Sustainable Development of Agriculture and its Rural Milieu."

The strategic areas defined in the 1998-2002 Medium Term Plan are:

- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

These strategic areas are implemented through: i) national projects in the 34 Cooperation Agencies; ii) regional projects in the five IICA regions; and iii) hemispheric projects, conducted from Headquarters, with components at the regional and national levels. Appendix 2 details the projects in the Regions (national and regional levels) and at Headquarters (hemispheric level); and their participation by Strategic Area.

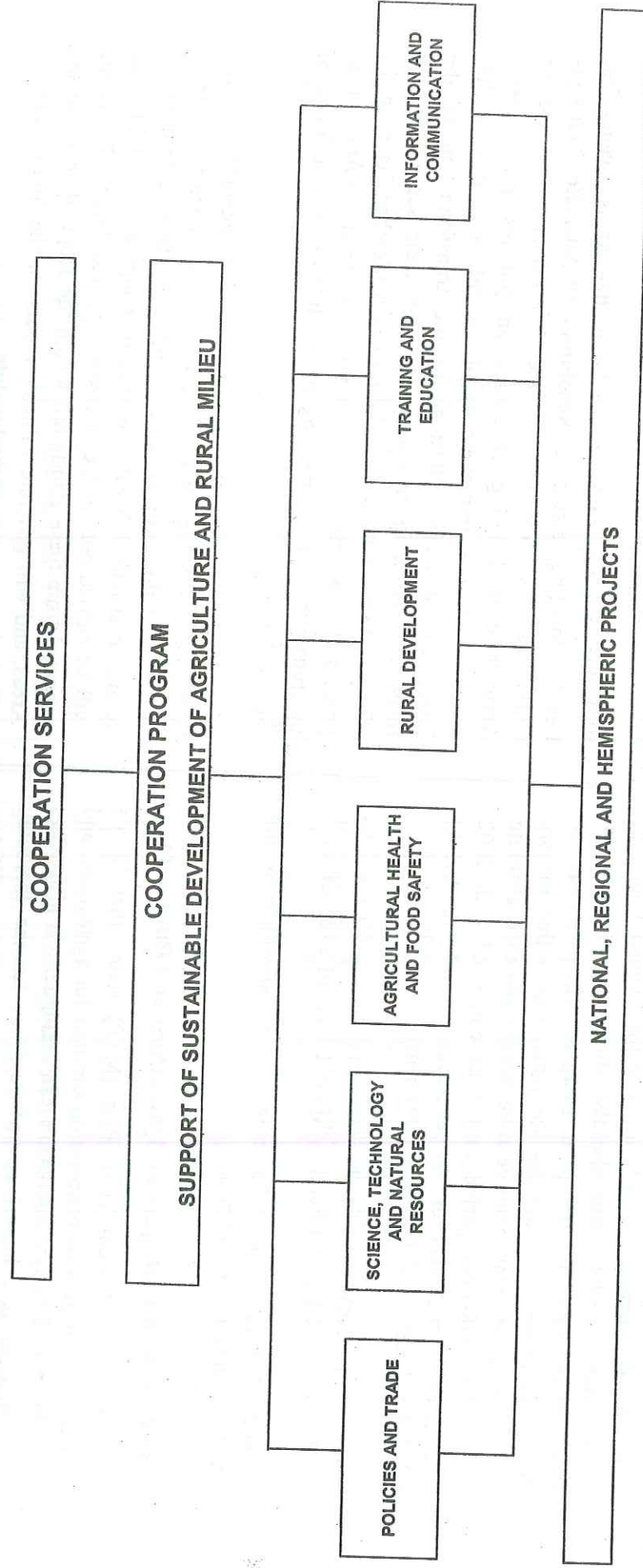
Figure No. 1 illustrates the Institute's cooperation program.

Table No. 9 shows the allocation of the Regular Fund for each of the Strategic Areas.

Based on the priorities defined at the Twenty-first Meeting of the Executive Committee, held in July of this year, the areas of Policies and Trade; Science, Technology and Natural Resources; and Agricultural Health and Food Safety, receive allocations of 20.4%, 21.1% and 19.5%, respectively, while Rural Development receives 18.6%, Training and Education 11.4%, and Information and Communication 9%.

In the 1998-2002 Medium Term Plan and the Strategic Guidelines for 2002, the priorities for each of the Strategic Areas are defined, and can be seen in Appendix 5.

Figure No. 1



The expected results for 2002 by Strategic Area and unit appear in Appendix 6. These results are based on the priorities indicated in the preceding paragraph.

Table No. 10 compares the allocation of the Regular Fund by Strategic Area for 2002 with the allocations approved for the 1998-1999 and 2000-2001 Program Budgets. The allocation for 2002, as compared with the one for 2001, shows that the six Strategic Areas maintain their relative weight and their absolute value. The 1998-1999 period cannot be compared with 2002 since the Program Budget for that period (approved by the IABA) included an additional Area (preinvestment).

Table No. 11 details, for each of the six Strategic Areas, the distribution of the Regular Fund by Major Object of Expenditure.

Appendix 7 details for each Strategic Area, the allocation by unit and Major Object of Expenditure.

#### **Inter-American Dialogue on Agriculture and Rural Life**

The 1998-2002 Medium Term Plan (MTP) states that IICA's mission is "...to provide cooperation services for agriculture, and strengthen and facilitate inter-American dialogue." It also states that "Dialogue is a key source of guidance for the Institute's cooperation services..., and is of particular importance to IICA... to contribute to repositioning agriculture in the new setting...and to ensure that the regional agendas of the ministers of agriculture and the Inter-American Agenda be integrated to form a coherent strategy for agriculture in the Americas."

The MTP also defines the types of action the Institute must undertake to support, strengthen and facilitate inter-American dialogue, to wit: "...monitor the Inter-American Agenda...; ...conduct periodic consultations with leaders of the public sector, the business community, trade associations and academia...;

#### **V. Allocation of the Resources of the Regular Fund, by Major Object of Expenditure**

Table No. 12 shows the proposed allocation of the Regular Fund, by Major Object of Expenditure, for the year 2002, compared with actual execution levels from 1992 to 2000, and an estimate of levels for 2001.

Major Object of Expenditure 1: International Professional Personnel, decreases in comparison with 2001 due to a reduction in positions, from 99 in 2001 to 96 in 2002. Major Object of Expenditure 2: Local Professional and General Services Personnel, decreases due to variations in the cost of local professionals and support personnel, and to a reduction in positions from 348 in 2001 to 339 in 2002.

Table No. 13 illustrates the variation in the number of personnel financed with resources of the Regular Fund.

The Major Objects of Expenditure (MOE): Staff Training and Scholarships (MOE 3); Official travel by ICA Staff (MOE 4); Publications and Office Materials (MOE 5); Lease and Acquisitions of Buildings, Equipment and Furniture (MOE 6); Maintenance, Communications and General Services (MOE 7), and Other Expenses (MOE 9), increase, on average, 3.3%, due to price increases.

Major Object of Expenditure 8: Performance Contracts increases by 6% in 2002 over 2001, in order to cover price increases and increase the number of consultancy contracts, with a view to offsetting, partially, the decrease in the number of International Professional Personnel positions.

In Tables 8 and 11, referred to above, the allocation of the Regular Fund, by Major Object of Expenditure for each Chapter, scope of action (hemispheric, regional and national) and Strategic Area, may be seen.

develop the capacity for reflection and prospective analysis...;... organize hemispheric and regional forums involving ministers, the agrusiness community, academics and international organizations...;...develop strategic information in support of actions to strengthen the inter-American dialogue on agriculture."

With this in mind, the Executive Committee, at its Twenty-first Regular Meeting, stated in Resolution IICA/CE/Res.349(XXI-O/01) that the new role of the Inter-American Board of Agriculture in building consensus on policies and strategic priorities for the improvement of agriculture and rural life "constitutes a major milestone in the transformation of the Institute." Also, its members expressed their support for the "General Directorate in its efforts to help Member States in the process of responding to the Summit of the Americas Action Plan in preparation for the meeting of the Inter-American Board of Agriculture."

In an effort to comply with this mandate, the General Directorate will continue to execute cooperation actions related to the inter-American dialogue on agriculture and rural life, as a complement to and in articulation with the specific cooperation activities that will be carried out in the different Strategic Areas. The results expected from these efforts fall within the scope of action of said Areas, and will generate valuable inputs for the future course of technical cooperation at the Institute.

To do this, some units at Headquarters (Management Unit for Planning and Coordination and the Technical Management Unit), the Directors of the Regional Centers and the IICA Representatives in the Member States, will include in their respective work programs those cooperation actions that must be implemented in connection with the inter-American dialogue process, a the corresponding geographic level (hemispheric, regional and national, respectively).

#### **VI. Allocation of the Resources of the Regular Fund, based on the Organizational Structure**

The Institute comprises three organs: the Inter-American Board of Agriculture (IABA), the Executive Committee (EC) and the General Directorate (GD). The General Directorate is organized into five Regions<sup>1</sup> and Headquarters.

The Regions, in turn, comprise the Cooperation Agencies in the respective countries, and a Regional Directorate.

Headquarters comprises Senior Management and the Management Units: Technical; Planning and Coordination; and Corporate Services.

The Central Region includes the Cooperation Agencies in Belize, Costa Rica, El Salvador, Guatemala, Honduras, Nicaragua and Panama, the Regional Directorate, headquartered in Guatemala, and the Inter-American Center for Rural Development (CIDER), headquartered in Panama. The resources allocated to this Region are:

Central Region (US\$ x 000)		
Source	2001	2002
Quotas	3,300.0	3,580.0
Miscellaneous	293.8	235.8
Total	3,593.8	3,815.8

The Caribbean Region includes the Cooperation Agencies in Antigua and Barbuda, Bahamas, Barbados, Dominica, Grenada, Guyana, Haiti, Jamaica, Dominican Republic, St. Lucia, St. Kitts and Nevis, St. Vincent

<sup>1</sup> Andean, headquartered in Peru; Caribbean, headquartered in Trinidad and Tobago; Central, headquartered in Guatemala; Northern, headquartered in the United States of America; and Southern, headquartered in Paraguay.

and the Grenadines, Suriname and Trinidad and Tobago, and the Regional Directorate, headquartered in Trinidad and Tobago. Its resources are:

Caribbean Region (US\$ x 000)		
Source	2001	2002
Quotas	4,725.0	4,725.0
Miscellaneous	26.6	52.9
<b>Total</b>	<b>4,751.6</b>	<b>4,777.9</b>

The **Andean Region** includes the Cooperation Agencies in Bolivia, Colombia, Ecuador, Peru and Venezuela, and the Regional Directorate, headquartered in Peru. Its resources are:

Andean Region (US\$ x 000)		
Source	2001	2002
Quotas	3,300.0	3,300.0
Miscellaneous	685.0	565.0
<b>Total</b>	<b>3,985.0</b>	<b>3,865.0</b>

The **Southern Region** includes the Cooperation Agencies in Argentina, Brazil, Chile, Paraguay and Uruguay, and the Regional Directorate, headquartered in Paraguay. Its resources are:

Southern Region (US\$ x 000)		
Source	2001	2002
Quotas	3,550.0	3,550.0
Miscellaneous	1,099.0	1,044.0
<b>Total</b>	<b>4,649.0</b>	<b>4,594.0</b>

US\$200,000 is proposed for 2002. For CATIE, the proposal for that same year is a transfer of up to US\$1 million, and funding for the personnel of the Orton Library in the amount of US\$130,000, for an annual total of US\$1,130,000.

Also, resources are allocated for the Institutional Funds and Line Items which are used to cover demands at the national, regional and hemispheric levels, in the following areas:

- Agricultural Health Emergencies
- Preinvestment
- Training
- Priority Actions

The resources of the Funds and Line Items are allocated during the year to the different operating units of the Institute, within the priorities defined in 1998-2002 Medium Term Plan and in the Strategic Guidelines for 2002.

At **Headquarters**, comprising Senior Management and the Management Units: Technical; Planning and Coordination; and Corporate Services, the following resources are allocated:

Headquarters (US\$ x 000)		
Source	2001	2002
Quotas	5,920.0	6,050.0
Miscellaneous	125.5	253.3
<b>Total</b>	<b>6,045.5</b>	<b>6,303.3</b>

**Tables No. 23 and 24** detail, for Headquarters and Other Cooperation Services, respectively, the allocation, by object of expenditure, the number of personnel positions by category and class, and participation in the Regular Fund.

The **Northern Region** includes the Cooperation Agencies in Canada, the United States of America and Mexico, and the Regional Directorate, headquartered in the United States of America. Resources are also assigned to this region to finance interinstitutional and inter-region actions (AgriFuture Foundation and Secretariat of the Regional Agricultural Technology Fund). Its resources are:

Northern Region (US\$ x 000)		
Source	2001	2002
Quotas	2,050.0	2,306.0
Miscellaneous	155.0	75.0
<b>Total</b>	<b>2,205.0</b>	<b>2,381.0</b>

**Table No. 14** shows the allocation of the Regular Fund for the Regions, and **Table No. 15** the allocations for the units that make up each Region.

**Tables No. 16, 17, 18, 19 and 20** show the allocation for each Region, by: i) object of expenditure; ii) number of personnel positions by category and class; and iii) the participation of each Region in the total amount of the Regular Fund.

**Table No. 21** shows the resources earmarked for Chapter III: General Costs and Provisions, which include costs attributable to the Institute as a whole, such as insurance, pensions for former staff members and Directors General, governing bodies, external audits, etc.

**Table No. 22** summarizes the overall allocation for the Regions, Headquarters, Other Cooperation Services and General Costs and Provisions.

Included in **Other Cooperation Services** are the contributions to CATIE<sup>2</sup> and CARDI<sup>3</sup>. In the case of CARDI, an allocation of

<sup>2</sup> Tropical Agriculture Research and Higher Education Center  
<sup>3</sup> Caribbean Agricultural Research and Development Institute

#### VII. Contributions to other Cooperation Agencies and Mechanisms Associated with the Institute

The Institute makes contributions to other cooperation agencies and mechanisms whose activities complement or add to the services it offers.

It should be pointed out that these contributions are included in the cooperation services. The allocation for 2002 is US\$2,786,700.

Considering that the Regular Fund is frozen in nominal terms, Institute policy is to gradually reduce such contributions, as these agencies and mechanisms become self-sustaining. The allocation for these organizations and mechanisms is:

Other Cooperation Agencies and Mechanisms Quota Resources (US\$ x 000)		
Organization/Mechanism	2001	2002
CORECA <sup>4</sup> /CAC <sup>5</sup>	140.0	130.0
COSAVE <sup>6</sup>	121.7	125.0
FONTAGRO <sup>7</sup>	127.1	130.0
AgriFuture Foundation	150.0	150.0
PROCIANDINO <sup>8</sup>	112.1	140.0
PROCISUR <sup>9</sup>	189.6	184.6
PROCTROPICOS <sup>10</sup>	137.0	133.7
PROCORDER <sup>11</sup>	99.9	99.9
PRODAR <sup>12</sup>	50.0	70.0
PROMECAFE <sup>13</sup>	90.5	90.0

<sup>4</sup> Regional Council for Agricultural Cooperation.

<sup>5</sup> Central American Agricultural Council.

<sup>6</sup> Southern Cone Plant Protection Committee.

<sup>7</sup> Regional Agricultural Technology Fund.

<sup>8</sup> Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion.

<sup>9</sup> Cooperative Program for the Development of Agricultural Technology in the Southern Cone.

<sup>10</sup> Cooperative Program on Research and Technology Transfer for the South American Tropics.

<sup>11</sup> Cooperative Program for Rural Development in the Southern Cone Countries.

<sup>12</sup> Hemispheric Rural Agroindustry Development Program.





**Evolution of the Regular Fund in Nominal Values  
1992-2001 and 2002-2003 (US\$ x 000)**

2002-2003

Program Budget

PERIOD	QUOTAS APPROVED		MISCELLANEOUS RECEIVED		TOTAL REGULAR FUND	
	Total US\$	%	Total US\$	%	Total US\$	%
1992	24,692.5	93.7	1,652.3	6.3	26,344.8	100.0
1993	25,680.2	97.8	585.8	2.2	26,266.0	100.0
1994	26,707.5	95.8	1,178.0	4.2	27,885.5	100.0
1995	27,508.7	94.8	1,521.0	5.2	29,029.7	100.0
1996	27,508.7	91.4	2,584.6	8.6	30,093.3	100.0
1997	27,508.7	89.3	3,280.7	10.7	30,789.4	100.0
1998	27,508.7	90.2	2,983.0	9.8	30,491.7	100.0
1999	27,508.7	90.9	2,767.4	9.1	30,276.1	100.0
2000	27,508.7	92.0	2,405.9	8.0	29,914.6	100.0
2001 <sup>(1)</sup>	27,508.7	91.7	2,491.3	8.3	30,000.0	100.0
2002 <sup>(2)</sup>	27,508.7	91.7	2,491.3	8.3	30,000.0	100.0
2003 <sup>(2)</sup>	27,508.7	91.7	2,491.3	8.3	30,000.0	100.0

(1) Approved 2001 Program Budget

(2) Proposed 2002-2003 Program Budget

Table No. 2

2002-2003  
Program BudgetQuota Scale of the Member States and Estimated Miscellaneous Income  
2002-2003  
(US\$)

MEMBER STATES <sup>1</sup>	% O.A.S.		% IICA		AMOUNT IICA	
	2002	2003	2002	2003	2002	2003
Antigua and Barbuda	0.02	0.02	0.02	0.02	5,502	5,502
Argentina	4.90	4.90	4.90	4.90	1,347,925	1,347,925
Bahamas	0.07	0.07	0.07	0.07	19,443	19,443
Barbados	0.08	0.08	0.08	0.08	22,007	22,007
Belize	0.03	0.03	0.03	0.03	8,253	8,253
Bolivia	0.07	0.07	0.07	0.07	19,256	19,256
Brazil	8.55	8.55	8.55	8.55	2,351,992	2,351,992
Canada	12.36	12.36	12.36	12.36	3,399,881	3,399,881
Chile	0.54	0.54	0.54	0.54	148,547	148,547
Colombia	0.94	0.94	0.94	0.94	258,582	258,582
Costa Rica	0.13	0.13	0.13	0.13	35,761	35,761
Dominica	0.02	0.02	0.02	0.02	5,502	5,502
Dominican Republic	0.18	0.18	0.18	0.18	49,516	49,516
Ecuador	0.07	0.07	0.07	0.07	19,256	19,256
El Salvador	59.47	59.47	59.47	59.47	16,359,412	16,359,412
United States of America	0.03	0.03	0.03	0.03	8,253	8,253
Grenada	0.13	0.13	0.13	0.13	35,761	35,761
Guatemala	0.02	0.02	0.02	0.02	5,502	5,502
Guyana	0.07	0.07	0.07	0.07	19,256	19,256
Haiti	0.07	0.07	0.07	0.07	19,256	19,256
Honduras	0.07	0.07	0.07	0.07	19,256	19,256
Jamaica	0.18	0.18	0.18	0.18	49,516	49,516
Mexico	6.08	6.08	6.08	6.08	1,672,528	1,672,528
Nicaragua	0.07	0.07	0.07	0.07	19,256	19,256
Panama	0.13	0.13	0.13	0.13	35,761	35,761
Paraguay	0.18	0.18	0.18	0.18	49,516	49,516
Peru	0.41	0.41	0.41	0.41	112,786	112,786
Dominican Republic	0.18	0.18	0.18	0.18	49,516	49,516
Saint Kitts and Nevis	0.18	0.18	0.18	0.18	49,516	49,516
St. Vincent & the Grenadines	0.41	0.41	0.41	0.41	112,786	112,786
St. Lucia	0.18	0.18	0.18	0.18	49,516	49,516
Suriname	0.26	0.26	0.26	0.26	71,523	71,523
Trinidad and Tobago	0.26	0.26	0.26	0.26	71,523	71,523
Uruguay	3.20	3.20	3.20	3.20	880,278	880,278
Venezuela	98.76	98.76	98.76	98.76	27,167,572	27,167,572
<b>SUB TOTAL</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>341,108</b>	<b>341,108</b>
<b>Cuba</b>	<b>1.24</b>	<b>1.24</b>	<b>1.24</b>	<b>1.24</b>	<b>27,508,680</b>	<b>27,508,680</b>
<b>TOTAL QUOTAS</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>2,491,320</b>	<b>2,491,320</b>
<b>MISCELLANEOUS INCOME</b>					<b>30,000,000</b>	<b>30,000,000</b>
<b>TOTAL REGULAR FUND</b>					<b>30,000,000</b>	<b>30,000,000</b>

Table No. 3

2002  
Program BudgetAllocation from the Regular Fund by Chapter  
2000-2001 and 2002 Program Budgets  
(US\$ x 000)

CHAPTER	2000		2001		2002	
	QUOTAS	MISC. FUND	QUOTAS	MISC. FUND	QUOTAS	MISC. FUND
CHAPTER I: Direct Cooperation Services	24,304.5	2,367.7	24,308.6	2,365.8	24,440.2	2,356.7
CHAPTER II: Management Costs	1,829.8	123.6	1,825.7	125.5	1,821.9	134.6
CHAPTER III: General Costs and Provisions	1,374.4	0.0	1,374.4	0.0	1,246.6	0.0
<b>TOTAL</b>	<b>27,508.7</b>	<b>2,491.3</b>	<b>27,508.7</b>	<b>2,491.3</b>	<b>27,508.7</b>	<b>2,491.3</b>
					<b>30,000.0</b>	<b>30,000.0</b>
					<b>26,674.3</b>	<b>26,796.9</b>
					<b>1,951.3</b>	<b>1,956.5</b>
					<b>1,374.4</b>	<b>1,246.6</b>
					<b>30,000.0</b>	<b>30,000.0</b>

Table No. 4

**CHAPTER I: DIRECT COOPERATION SERVICES**  
**REGULAR FUND**

(US\$ x 000 and Number of Positions)

Summary by Object of Expenditure	2002	
	US\$	%
International Professional Personnel (IPP)	9,042.0	33.7%
Local Professional Personnel (LPP)	3,803.6	14.2%
General Services Personnel (GSP)	3,070.8	11.5%
Operating Costs (MOE 3 to 9)	10,880.5	40.6%
<b>Total</b>	<b>26,796.9</b>	<b>100.0%</b>

Share of Chapter I (Direct Cooperation Services) in Total Budget:		
Source of Funds	2002	
	US\$	%
Quota Resources	24,440.2	88.8%
Miscellaneous Resources	2,356.7	94.6%
<b>Total Regular Fund</b>	<b>26,796.9</b>	<b>89.3%</b>

2002			
Summary IPP	No.	Summary LPP	No.
DG		PL5	4
SDG		PL4	36
D2	15	PL3	30
D1	5	PL2	17
P6		PL1	7
P5	50	<b>TOTAL</b>	<b>93</b>
P4	15	Summary GSP	
P3	2	CLASS	No.
P2		G9	9
P1		G8	41
<b>TOTAL</b>	<b>86</b>	G7	62
		G6	30
		G5	28
		G4	19
		G3	12
		G2	1
		G1	1
		<b>TOTAL</b>	<b>201</b>
		Total LPP & GSP	
		<b>TOTAL</b>	<b>294</b>

Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table (Chapter I), as well as those earmarked for Chapter II: Management Costs (Table No. 5) and for Chapter III: General Costs and Provisions (Table No. 6).

Table No. 5

**CHAPTER II: MANAGEMENT COSTS**  
**REGULAR FUND**

(US\$ x 000 and Number of Positions)

Summary by Object of Expenditure	2002	
	US\$	%
International Professional Personnel (IPP)	1,106.2	56.5%
Local Professional Personnel (LPP)	255.5	13.1%
General Services Personnel (GSP)	431.9	22.1%
Operating Costs (MOE 3 to 9)	162.9	8.3%
<b>Total</b>	<b>1,956.5</b>	<b>100.0%</b>

Share of Chapter II (Management Costs) in Total Budget:

Source of Funds	2002	
	US\$	%
Quota Resources	1,821.9	6.6%
Miscellaneous Resources	134.6	5.4%
<b>Total Regular Fund</b>	<b>1,956.5</b>	<b>6.5%</b>

Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table (Chapter II), as well as those earmarked for Chapter I: Direct Cooperation Services (Table No. 4) and for Chapter III: General Costs and Provisions (Table No. 6).

2002			
Summary IPP	No.	Summary LPP	No.
DG	1	PL5	1
SDG	1	PL4	3
D2	4	PL3	3
D1	1	PL2	1
P6		PL1	1
P5	1	<b>TOTAL</b>	<b>8</b>
P4	1	Summary GSP	
P3		CLASS	No.
P2		G9	2
P1		G8	1
<b>TOTAL</b>	<b>9</b>	G7	4
		G6	8
		G5	3
		G4	3
		G3	10
		G2	6
		G1	1
		<b>TOTAL</b>	<b>37</b>
		Total LPP & GSP	
		<b>TOTAL</b>	<b>45</b>

Table No. 6

**CHAPTER III: GENERAL COSTS AND PROVISIONS  
REGULAR FUND**

(US\$ x 000 and Number of Positions)

	2002		2002	
	US\$	%	US\$	%
<b>Summary by Object of Expenditure</b>				
International Professional Personnel (IPP) <sup>1</sup>	180.0	14.4%		
Local Professional Personnel (LPP)				
General Services Personnel (GSP)	1,066.6	85.6%		
Operating Costs (MOE 3 to 9)			1,246.6	100.0%
<b>Total</b>				

Source of Funds	2002	
	US\$	%
Quota Resources	1,246.6	4.5%
Miscellaneous Resources		
<b>Total Regular Fund</b>	1,246.6	4.2%

2002		2002	
Summary IPP	Summary LPP	Summary IPP	Summary LPP
CLASS	No.	CLASS	No.
DG		PL5	
SDG		PL4	
D2		PL3	
D1		PL2	
P6		PL1	
P5		TOTAL	
P4		Summary GSP	
P3		CLASS	No.
P2		G9	
P1		G8	
TOTAL		G7	
		G6	
		G5	
		G4	
		G3	
		G2	
		G1	
		TOTAL	
		Total LPP & GSP	
		TOTAL	

Share of Chapter III (General Costs and Provisions) in Total Budget:

	2002	
	US\$	%
Source of Funds		
Quota Resources	1,246.6	4.5%
Miscellaneous Resources		
<b>Total Regular Fund</b>	1,246.6	4.2%

1/ Corresponds to pensions of former directors and former employees.

Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table (Chapter III), as well as those earmarked for Chapter I: Direct Cooperation Services (Table No. 4) and for Chapter II: Management Costs (Table No. 5).

Table No. 7

**Allocation of the Regular Fund by Chapter, Scope of Action  
and Major Object of Expenditure -MOE- (US\$)**

Chapter/Scope of Action	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	TOTAL
<b>Direct Cooperation Services</b>	9,041,984	6,874,412	312,681	1,152,951	611,809	1,057,113	1,319,456	5,878,598	547,918	26,796,921
Hemispheric	2,358,031	1,354,376	60,776	224,099	118,917	205,471	256,462	909,378	106,499	5,594,008
National	4,143,608	4,506,717	171,745	633,278	336,047	580,638	724,734	2,569,801	300,953	13,967,521
Regional	2,540,345	1,013,319	80,160	295,574	156,845	271,005	338,260	2,399,419	140,466	7,235,393
<b>Management Costs</b>	1,106,195	687,391	5,261	19,400	10,294	17,787	22,201	78,722	9,219	1,956,471
Hemispheric	1,106,195	687,391	5,261	19,400	10,294	17,787	22,201	78,722	9,219	1,956,471
<b>General Costs and Provisions</b>	180,000	0	23,434	86,407	45,852	79,225	98,886	350,634	382,171	1,246,608
Hemispheric <sup>1</sup>	180,000	0	23,434	86,407	45,852	79,225	98,886	350,634	382,171	1,246,608
<b>TOTAL</b>	10,328,179	7,561,803	341,376	1,258,757	667,955	1,154,125	1,440,542	6,307,954	939,308	30,000,000

1/ The US\$180,000 of MOE 1 of the Chapter "General Costs and Provisions" corresponds to the pensions of former Directors and retired international personnel.

Table No. 8

### OVERALL ALLOCATION REGULAR FUND

(US\$ x 000 and Number of Positions)

2002  
Program Budget

Summary by Object of Expenditure	2002		2002		Summary IPP		Summary LPP	
	US\$	%	CLASS	No.	CLASS	No.	CLASS	No.
International Professional Personnel (IPP)	10,328.2	34.4%	DG	1	PL5	5		
Local Professional Personnel (LPP)	4,059.1	13.5%	SDG	1	PL4	36		
General Services Personnel (GSP)	3,502.7	11.7%	D2	19	PL3	33		
Operating Costs (MOE 3 to 9)	12,110.0	40.4%	D1	6	PL2	20		
<b>Total</b>	<b>30,000.0</b>	<b>100.0%</b>	P6	51	PL1	8		
			P5	16	<b>TOTAL</b>	<b>101</b>		
			P4	2				
			P3	0				
			P2	96				
			P1					
			<b>TOTAL</b>	<b>96</b>				

Source of Funds	2002	
	US\$	%
Quota Resources	27,508.7	100.0%
Miscellaneous Resources	2,491.3	100.0%
<b>Total Regular Fund</b>	<b>30,000.0</b>	<b>100.0%</b>

2002	
<b>TOTAL</b>	<b>238</b>
<b>Total LPP &amp; GSP</b>	<b>339</b>

Table No. 9

### Chapter I: Direct Cooperation Services Allocation of the Regular Fund by Strategic Area (US\$)

2002  
Program Budget

Strategic Area	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
Policies and Trade	5,142,112	323,035
Science, Technology and Natural Resources	5,170,157	475,810
Agricultural Health and Food Safety	4,783,506	440,725
Rural Development	4,309,783	677,967
Training and Education	2,704,239	349,193
Information and Communication	2,330,461	89,933
<b>TOTAL:</b>	<b>24,440,258</b>	<b>2,356,663</b>
		<b>26,796,921</b>
		<b>100.00%</b>

Notes:

- The US\$30.0 million are made up of the resources in this Table (Chapter I), those earmarked for Chapter II: Management Costs; and for Chapter III: General Costs and Provisions.
- The contributions to CATIE (US\$ 1,130,000) and CARDI (US\$ 200,000) are included in the Strategic Area of Science, Technology and Natural Resources.

Table No. 10

2002

## Program Budget

**Priority Areas of Direct Cooperation Services  
1998-1999, 2000-2001 and 2002 Program Budget  
Regular Fund: Quotas and Miscellaneous**

(US\$ x 000)

PRIORITY AREAS	1998		1999		2000		2001		2002	
	US\$x000	%	US\$x000	%	US\$x000	%	US\$x000	%	US\$x000	%
Policies and Trade	6,542.4	24.7	6,579.0	25.0	5,368.2	20.1	5,407.1	20.3	5,454.7	20.4
Science, Technology and Natural Resources	7,127.7	26.9	7,331.9	27.9	5,772.2	21.6	5,612.8	21.0	5,656.4	21.1
Agricultural Health and Food Safety	4,467.4	16.8	4,472.7	17.0	5,119.3	19.2	5,181.8	19.4	5,224.2	19.5
Rural Development	4,041.3	15.2	3,985.4	15.2	4,916.5	18.4	4,958.8	18.6	4,987.8	18.6
Training and Education	1,801.8	6.8	1,727.1	6.6	3,060.9	11.5	3,077.3	11.5	3,054.3	11.4
Information and Communication	732.7	2.8	479.3	1.8	2,435.1	9.1	2,436.5	9.1	2,419.5	9.0
Preinvestment	1,817.8	6.9	1,713.1	6.5		0.0	0.0	0.0		0.0
<b>TOTAL</b>	<b>26,531.1</b>	<b>100.0</b>	<b>26,288.5</b>	<b>100.0</b>	<b>26,672.2</b>	<b>100.0</b>	<b>26,674.3</b>	<b>100.0</b>	<b>26,796.9</b>	<b>100.0</b>

Note: In the 1998-1999 Program Budget, the priority thematic areas were:

Socioeconomic Policy, Trade and Investments  
Science and Technology, Natural Resources and Agricultural Production  
Agricultural Health  
Sustainable Rural Development  
Training, Education, Communications and Institutional Marketing  
Documentation and Informatics  
Preinvestment

Table No 11

2002

## Program Budget

**Allocation of the Regular Fund by Strategic Area  
and Major Object of Expenditure (US\$)**

Strategic Area	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
Policies and Trade	1,991,408	1,542,260	62,387	230,039	122,070	210,918	263,261	933,484	109,322	5,465,147
Science, Technology and Natural Resources	1,789,357	1,178,477	86,504	318,966	169,258	292,452	365,029	1,294,341	151,582	5,645,967
Agricultural Health and Food Safety	1,846,770	1,310,906	66,750	246,127	130,606	225,668	281,671	998,766	116,967	5,224,231
Rural Development	1,702,190	1,205,914	67,173	247,686	131,434	227,097	283,456	1,005,093	117,708	4,987,750
Training and Education	1,106,124	766,960	38,125	140,579	74,598	128,894	160,881	570,462	66,808	3,053,432
Information and Communication	606,135	869,895	30,503	112,474	59,684	103,125	128,717	456,411	53,451	2,420,394
<b>Total:</b>	<b>9,041,984</b>	<b>6,874,412</b>	<b>351,441</b>	<b>1,295,871</b>	<b>687,649</b>	<b>1,188,153</b>	<b>1,483,016</b>	<b>5,258,558</b>	<b>615,838</b>	<b>26,796,921</b>

Table No. 12

**Resources of the Regular Fund by Major Object of Expenditure  
1992-2001 and 2002**  
(% and US\$ x 000)

2002  
Program Budget

MAJOR OBJECT OF EXPENDITURE	EXECUTED										ESTIMATED		PROGRAMMED					
	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	US\$	%	US\$	%			
	%	%	%	%	US\$	%	US\$	%	US\$	%	US\$	%	US\$	%				
1. International Professional Personnel	43.3	43.7	42.6	42.7	10,553.4	39.0	10,827.6	37.7	11,029.2	38.6	10,367.0	36.9	10,442.1	37.0	10,328.2	36.3		
2. Local Professional and General Services Personnel	22.3	22.9	23.4	26.3	6,771.3	25.1	6,858.6	23.9	7,025.9	24.6	6,743.6	24.0	8,005.9	28.3	7,561.8	26.6		
3. Staff Training and Scholarships	0.4	0.2	1.1	1.1	269.3	1.0	375.7	1.3	311.3	1.1	238.9	0.8	325.0	1.2	341.4	1.2		
4. Travel by IICA Personnel	5.0	4.5	5.1	4.5	1,388.8	5.1	1,689.7	5.9	1,356.5	4.8	1,544.9	5.5	1,186.5	4.2	1,222.1	4.3		
5. Publications and Office Materials	3.2	3.4	3.1	2.9	722.4	2.7	714.8	2.5	682.7	2.4	795.7	2.8	630.1	2.2	649.0	2.3		
6. Lease and Acquisition of Facilities, Equipment and Furniture	6.3	4.3	5.0	3.9	2,015.7	7.5	1,777.8	6.2	1,748.8	6.1	1,057.8	3.8	1,077.8	3.8	1,110.1	3.9		
7. Maintenance, Communications and General Services	5.7	6.0	4.8	4.7	1,253.1	4.6	1,343.4	4.7	1,208.3	4.2	1,212.0	4.3	1,357.4	4.8	1,398.1	4.9		
8. Performance Contracts <sup>(1)</sup>	11.9	13.2	13.0	11.7	3,523.5	13.0	4,457.6	15.5	4,508.0	15.8	5,581.1	19.8	4,678.0	16.6	4,818.3	16.8		
9. Other Expenditures <sup>(2)</sup>	2.0	1.9	2.0	2.2	530.5	2.0	651.5	2.3	665.4	2.3	580.7	2.1	554.5	2.0	571.2	2.0		
TOTAL	100.0	100.0	100.0	100.0	27,028.0	100.0	28,696.6	100.0	28,536.1	100.0	28,121.6	100.0	28,257.2	100.0	28,600.2	100.0	28,458.9	100.0

<sup>(1)</sup> Does not include transfers from IICA to CATIE and CARDI.

<sup>(2)</sup> Does not include Cuban quota.

Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table and those earmarked for CATIE, CARDI and the Cuban quota.

Table No. 13

**Staff Positions Financed by the Regular Fund  
1992 - 2002 Program Budgets**

2002  
Program Budget

YEAR	IPP	LPP	GSP	TOTAL
1992	134	82	346	562
1993	134	79	344	557
1994	132	80	349	561
1995	132	81	312	525
1996	121	87	289	497
1997	117	95	285	497
1998	110	98	249	457
1999	103	101	247	451
2000	99	97	251	447
2001	99	97	251	447
2002	96	101	238	435

Note: Does not include positions financed with external resources and CATIs/INR

IPP: International Professional Personnel

LPP: Local Professional Personnel

GSP: General Services Personnel

Table N° 14

2002  
Program Budget

## Allocation of the Regular Fund by Region (US\$)

	Resources Allocated from the Regular Fund		Total
	Quotas	Miscellaneous	
Central Region	3,580,000	235,766	3,815,766
Caribbean Region	4,725,000	52,916	4,777,916
Andean Region	3,300,000	565,000	3,865,000
Southern Region	3,550,000	1,044,000	4,594,000
Northern Region	2,306,000	75,000	2,381,000
<b>TOTAL:</b>	<b>17,461,000</b>	<b>1,972,682</b>	<b>19,433,682</b>

Table N° 15

2002  
Program Budget

## Allocation of the Regular Fund by Region and Unit (US\$)

	Resources Allocated from the Regular Fund		Total
	Quotas	Miscellaneous	
Central Region	3,580,000	235,766	3,815,766
Inter-American Center for Rural Development (CIDER)	405,000	0	405,000
CA Belize	225,000	5,000	230,000
CA Costa Rica	304,500	15,000	319,500
CA Guatemala	346,900	10,000	356,900
CA Honduras	295,400	43,766	339,166
CA Nicaragua	297,500	30,000	327,500
CA Panama	311,400	90,000	401,400
CA El Salvador	314,500	42,000	356,500
Central Regional Directorate	1,079,800	0	1,079,800
Caribbean Region	4,725,000	52,916	4,777,916
CA Barbados	268,887	0	268,887
CA ECS	654,484	0	654,484
CA Guyana	266,420	0	266,420
CA Haiti	408,441	0	408,441
CA Jamaica	392,088	0	392,088
CA Bahamas	192,461	0	192,461
CA Dominican Republic	491,609	10,916	502,525
CA Suriname	188,620	30,000	218,620
CA Trinidad and Tobago	311,378	12,000	323,378
Caribbean Regional Directorate	1,550,612	0	1,550,612
Andean Region	3,300,000	565,000	3,865,000
CA Bolivia	381,750	5,000	386,750
CA Colombia	450,000	300,000	750,000



Table N° 15

## Allocation of the Regular Fund by Region and Unit (US\$)

2002

Program Budget

	Resources Allocated from the Regular Fund			Total
	Quotas	Miscellaneous		
CA Ecuador	450,000	100,000		550,000
CA Peru	448,250	40,000		488,250
CA Venezuela	500,000	0		500,000
Andean Regional Directorate	1,070,000	120,000		1,190,000
	3,550,000	1,044,000		4,594,000
Southern Region	500,000	60,000		560,000
CA Argentina	833,000	800,000		1,633,000
CA Brazil	413,000	80,000		493,000
CA Chile	347,000	50,000		397,000
CA Paraguay	347,000	54,000		401,000
CA Uruguay	1,110,000	0		1,110,000
Southern Regional Directorate	2,306,000	75,000		2,381,000
Northern Region	280,000	0		280,000
Inter-institutional and inter-regional actions	568,485	5,000		573,485
CA Canada	444,650	0		444,650
CA United States of America	600,000	70,000		670,000
CA Mexico	412,865	0		412,865
Northern Regional Directorate	17,461,000	1,972,682		19,433,682
<b>TOTAL:</b>				

Table No. 16

CENTRAL REGION  
REGULAR FUND

(US\$ x 000 and Number of Positions)

Summary by Object of Expenditure	2002	
	US\$	%
International Professional Personnel (IPP)	1,914.0	50.2%
Local Professional Personnel (LPP)	308.2	8.1%
General Services Personnel (GSP)	357.3	9.4%
Operating Costs (MOE 3 to 9)	1,236.2	32.4%
Total	3,815.8	100.0%

## Share of the Central Region in the Total Budget:

Source of Funds	2002	
	US\$	%
Quota Resources	3,580.0	13.0%
Miscellaneous Resources	235.8	9.5%
Total Regular Fund	3,815.8	12.7%

Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table (Central Region) as well as those earmarked for the other four regions (Tables Nos. 17-20), Headquarters (Table No. 23), Other Cooperation Services (Table No. 24) and General Costs and Provisions (Table No. 21).

2002		2002	
Summary IPP	Summary LPP	Summary IPP	Summary LPP
CLASS	No.	CLASS	No.
DG		PL5	1
SDG		PL4	3
D2	2	PL3	4
D1		PL2	
P6		PL1	1
P5	11	TOTAL	9
P4	5	Summary GSP	
P3	1	CLASS	No.
P2		G9	3
P1		G8	6
TOTAL	19	G7	6
		G6	3
		G5	8
		G4	4
		G3	3
		G2	
		G1	
		TOTAL	33
		Total LPP & GSP	42
		TOTAL	

Table No. 17

**CARIBBEAN REGION  
REGULAR FUND**

(US\$ x 000 and Number of Positions)

2002  
Program Budget

2002		2002		2002	
Summary IPP	Summary LPP	Summary IPP	Summary LPP	Summary IPP	Summary LPP
CLASS	No.	CLASS	No.	CLASS	No.
DG		PL5	10		
SDG		PL4	8		
D2	1	PL3	8		
D1	1	PL2			
P6		PL1			
P5	8	TOTAL	26		
P4	5	Summary GSP			
P3		CLASS	No.		
P2		G9	2		
P1	15	G8	15		
TOTAL	15	G7	14		
		G6	9		
		G5	10		
		G4	5		
		G3	2		
		G2			
		G1			
		TOTAL	57		
		Total LPP & GSP			
		TOTAL	83		

Summary by Object of Expenditure	2002	
	US\$	%
International Professional Personnel (IPP)	1,610.8	33.7%
Local Professional Personnel (LPP)	918.3	19.2%
General Services Personnel (GSP)	931.8	19.5%
Operating Costs (MOE 3 to 9)	1,317.1	27.6%
Total	4,777.9	100.0%

Share of the Caribbean Region in the Total Budget:

Source of Funds	2002	
	US\$	%
Quota Resources	4,725.0	17.2%
Miscellaneous Resources	52.9	2.1%
Total Regular Fund	4,777.9	15.9%

Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table (Caribbean Region) as well as those earmarked for the other four regions (Tables Nos. 16, and 18-20), Headquarters (Table No. 23), Other Cooperation Services (Table No. 24) and General Costs and Provisions (Table No. 21).

Table No. 18

**ANDEAN REGION  
REGULAR FUND**

(US\$ x 000 and Number of Positions)

2002  
Program Budget

2002		2002		2002	
Summary IPP	Summary LPP	Summary IPP	Summary LPP	Summary IPP	Summary LPP
CLASS	No.	CLASS	No.	CLASS	No.
DG		PL5	7		
SDG		PL4	2		
D2	1	PL3	2		
D1		PL2			
P6		PL1			
P5	12	TOTAL	11		
P4	1	Summary GSP			
P3		CLASS	No.		
P2		G9	6		
P1	14	G8	17		
TOTAL	14	G7	1		
		G6	5		
		G4	6		
		G3	6		
		G2	6		
		G1	1		
		TOTAL	42		
		Total LPP & GSP			
		TOTAL	53		

Summary by Object of Expenditure	2002	
	US\$	%
International Professional Personnel (IPP)	1,483.1	38.4%
Local Professional Personnel (LPP)	410.3	10.6%
General Services Personnel (GSP)	463.7	12.0%
Operating Costs (MOE 3 to 9)	1,508.0	39.0%
Total	3,865.0	100.0%

Share of the Andean Region in the Total Budget:

Source of Funds	2002	
	US\$	%
Quota Resources	3,300.0	12.0%
Miscellaneous Resources	565.0	22.7%
Total Regular Fund	3,865.0	12.9%

Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table (Andean Region) as well as those earmarked for the other four regions (Tables Nos. 16-17, and 19-20), Headquarters (Table No. 23), Other Cooperation Services (Table No. 24) and General Costs and Provisions (Table No. 21).

Table No. 19

**SOUTHERN REGION  
REGULAR FUND**

(US\$ x 000 and Number of Positions)

2002  
Program Budget

2002		2002	
CLASS	No.	CLASS	No.
DG		PL5	2
SDG		PL4	5
D2	1	PL3	2
D1		PL2	3
P6		PL1	1
P5	9	TOTAL	13
P4	2	Summary GSP	
P3		CLASS	No.
P2		G9	2
P1		G8	11
TOTAL	12	G7	2
		G6	10
		G5	4
		G4	4
		G3	4
		G2	1
		G1	
		TOTAL	33
		Total LPP & GSP	
		TOTAL	46

Summary by Object of Expenditure	2002	
	US\$	%
International Professional Personnel (IPP)	1,279.0	27.8%
Local Professional Personnel (LPP)	843.3	18.4%
General Services Personnel (GSP)	509.2	11.1%
Operating Costs (MOE 3 to 9)	1,962.4	42.7%
Total	4,594.0	100.0%

**Share of the Southern Region in the Total Budget:**

Source of Funds	2002	
	US\$	%
Quota Resources	3,550.0	12.9%
Miscellaneous Resources	1,044.0	41.9%
Total Regular Fund	4,594.0	15.3%

Note: The US\$330.0 million of the Regular Fund are made up of the resources set out in this Table (Southern Region) as well as those earmarked for the other four regions (Tables Nos. 16-18, and 20), Headquarters (Table No. 23), Other Cooperation Services (Table No. 24) and General Costs and Provisions (Table No. 21).

Table No. 20

**NORTHERN REGION  
REGULAR FUND**

(US\$ x 000 and Number of Positions)

2002  
Program Budget

2002		2002	
CLASS	No.	CLASS	No.
DG		PL5	2
SDG		PL4	
D2	1	PL3	
D1	3	PL2	
P6		PL1	1
P5	2	TOTAL	3
P4	1	Summary GSP	
P3		CLASS	No.
P2		G9	1
P1		G8	1
TOTAL	7	G7	9
		G6	1
		G5	1
		G4	1
		G3	
		G2	
		G1	
		TOTAL	13
		Total LPP & GSP	
		TOTAL	16

Summary by Object of Expenditure	2002	
	US\$	%
International Professional Personnel (IPP)	810.4	34.0%
Local Professional Personnel (LPP)	176.7	7.4%
General Services Personnel (GSP)	471.3	19.8%
Operating Costs (MOE 3 to 9)	922.6	38.7%
Total	2,381.0	100.0%

**Share of the Northern Region in the Total Budget:**

Source of Funds	2002	
	US\$	%
Quota Resources	2,306.0	8.4%
Miscellaneous Resources	75.0	3.0%
Total Regular Fund	2,381.0	7.9%

Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table (Northern Region) as well as those earmarked for the other four regions (Tables Nos. 16-19), Headquarters (Table No. 23), Other Cooperation Services (Table No. 24) and General Costs and Provisions (Table No. 21).

Table No 21

**2002**  
**Program Budget**

**Chapter III: General Costs and Provisions**  
**Allocation from the Regular Fund (US\$)**

	Resources Allocated from the Regular Fund		Total
	Quotas	Miscellaneous	
General Costs and Provisions	1,246,608	0	1,246,608
General Working Subfund	341,108	0	341,108
Governing Bodies	400,000	0	400,000
Insurance	205,000	0	205,000
Pensions	180,000	0	180,000
OAS Administrative Tribunal	25,000	0	25,000
External Audit	95,500	0	95,500
<b>TOTAL:</b>	<b>1,246,608</b>	<b>0</b>	<b>1,246,608</b>

*Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table (Chapter III: General Costs and Provisions), as well as those earmarked for Chapter I: Direct Cooperation Services and for Chapter II: Management Costs.*

Table No. 22

**2002**  
**Program Budget**

**Allocation from the Regular Fund by Programming Center**  
**2000-2001 and 2002 Program Budgets**  
**(US\$ x 000)**

PROGRAMMING CENTER	2000			2001			2002		
	QUOTAS	MISC.	TOTAL REGULAR FUND	QUOTAS	MISC.	TOTAL REGULAR FUND	QUOTAS	MISC.	TOTAL REGULAR FUND
<b>REGION</b>	16,925.0	2,188.3	19,113.3	16,925.0	2,259.3	19,184.3	17,461.0	1,972.7	19,433.7
Central Region	3,300.0	289.8	3,589.8	3,300.0	293.8	3,593.8	3,580.0	235.8	3,815.8
Caribbean Region	4,725.0	28.6	4,753.6	4,725.0	26.6	4,751.6	4,725.0	52.9	4,777.9
Andean Region	3,300.0	664.0	3,964.0	3,300.0	685.0	3,985.0	3,300.0	565.0	3,865.0
Southern Region	3,550.0	1,081.0	4,631.0	3,550.0	1,099.0	4,649.0	3,550.0	1,044.0	4,594.0
Northern Region	2,050.0	125.0	2,175.0	2,050.0	155.0	2,205.0	2,306.0	75.0	2,381.0
<b>HEADQUARTERS</b>	5,920.0	123.6	6,043.6	5,920.0	125.5	6,045.5	6,050.0	253.3	6,303.3
Senior Management	770.0		770.0	770.0		770.0	945.0		945.0
Technical Management Unit	3,500.0		3,500.0	3,500.0		3,500.0	2,940.0	118.7	3,058.7
Management Unit for Planning and Coordination	400.0		400.0	400.0		400.0	845.0		845.0
Management Unit for Corporate Services	1,100.0	123.6	1,223.6	1,100.0	125.5	1,225.5	1,320.0	134.6	1,454.6
Management Unit for Regional Operations	150.0		150.0	150.0		150.0			
<b>OTHER SERVICES</b>	3,289.3	179.3	3,468.6	3,289.3	106.4	3,395.7	2,751.1	265.3	3,016.4
Institutional Funds and Budget Items <sup>1</sup>	1,978.2	179.3	2,157.5	2,115.6	106.4	2,222.0	1,421.1	265.3	1,686.4
Contribution to CATIE <sup>2</sup>	1,112.8		1,112.8	1,015.0		1,015.0	1,130.0		1,130.0
Contribution to CARDI	198.3		198.3	158.7		158.7	200.0		200.0
<b>GENERAL COSTS AND PROVISIONS</b>	1,374.4		1,374.4	1,374.4		1,374.4	1,246.6		1,246.6
<b>TOTAL</b>	<b>27,508.7</b>	<b>2,491.3</b>	<b>30,000.0</b>	<b>27,508.7</b>	<b>2,491.3</b>	<b>30,000.0</b>	<b>27,508.7</b>	<b>2,491.3</b>	<b>30,000.0</b>

1/ The Institutional Funds and Budget Items are those resources earmarked for agricultural health emergencies, pre-investment, training and priority actions. These funds are assigned during the year to the different operating units, in accordance with the priorities and strategic areas defined in the 1998-2002 MTP.

2/ The contribution to CATIE includes US\$130,000 in the year 2002 to finance the staff of the Orton Library in Turnaliba.

Table No. 23

2002  
Program Budget

**HEADQUARTERS  
REGULAR FUND**  
(US\$ x 000 and Number of Positions)

Summary by Object of Expenditure	2002	
	US\$	%
International Professional Personnel (IPP)	3,050.9	48.4%
Local Professional Personnel (LPP)	1,287.3	20.4%
General Services Personnel (GSP)	754.4	12.0%
Operating Costs (MOE 3 to 9)	1,210.6	19.2%
<b>Total</b>	<b>6,303.3</b>	<b>100.0%</b>

## Share of Headquarters in the Total Budget:

Source of Funds	2002	
	US\$	%
Quota Resources	6,050.0	22.0%
Miscellaneous Resources	253.3	10.2%
<b>Total Regular Fund</b>	<b>6,303.3</b>	<b>21.0%</b>

Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table (Headquarters) and those earmarked for Other Cooperation Services (Table No. 24), for the five Regions (Tables Nos. 16-20) and for General Costs and Provisions (Table No. 21).

2002		
Summary IPP	Summary LPP	
CLASS	No.	CLASS No.
DG	1	PL5 2
SDG	1	PL4 9
D2	13	PL3 16
D1	2	PL2 6
P6		PL1 4
P5	9	<b>TOTAL 37</b>
P4	2	Summary GSP
P3	1	CLASS No.
P2		G9 2
P1		G8 2
<b>TOTAL</b>	<b>29</b>	G7 6
		G6 22
		G5 8
		G4 3
		G3 10
		G2 6
		G1 6
		<b>TOTAL 59</b>
		<b>Total LPP &amp; GSP</b>
		<b>TOTAL 96</b>

Table No. 24

2002  
Program Budget

**OTHER COOPERATION SERVICES<sup>1</sup>  
REGULAR FUND**  
(US\$ x 000 and Number of Positions)

Summary by Object of Expenditure	2002	
	US\$	%
International Professional Personnel (IPP)		
Local Professional Personnel (LPP)	115.0	3.8%
General Services Personnel (GSP)	15.0	0.5%
Operating Costs (MOE 3 to 9)	2,886.4	95.7%
<b>Total</b>	<b>3,016.4</b>	<b>100.0%</b>

## Share of Other Cooperation Services in the Total Budget:

Source of Funds	2002	
	US\$	%
Quota Resources	2,751.1	10.0%
Miscellaneous Resources	265.3	10.6%
<b>Total Regular Fund</b>	<b>3,016.4</b>	<b>10.1%</b>

1/ Includes Institutional Funds and Budget Items, and contributions to CATTIE and CARDI.

Note: The US\$30.0 million of the Regular Fund are made up of the resources set out in this Table (Other Cooperation Services) and those earmarked for Headquarters (Table No. 23), for the five Regions (Tables Nos. 16-20) and for General Costs and Provisions (Table No. 21).

2002		
Summary IPP	Summary LPP	
CLASS	No.	CLASS No.
DG		PL5 1
SDG		PL4 1
D2		PL3 1
D1		PL2 1
P6		PL1 1
P5		<b>TOTAL 3</b>
P4		Summary GSP
P3		CLASS No.
P2		G9 1
P1		G8 1
<b>TOTAL</b>		G7 1
		G6 1
		G5 1
		G4 1
		G3 1
		G2 1
		G1 1
		<b>TOTAL 1</b>
		<b>Total LPP &amp; GSP</b>
		<b>TOTAL 4</b>

# APPENDICES

## APPENDIX 1

Resolution No. 344

Financing of The Regular Fund in 2002 and 2003 and Distribution of Resources for 2002  
Twenty-first Regular Meeting of the Executive Committee

IICA/CE/Res.344(XXI-O/01)  
26 July 2001  
Original: Spanish

RESOLUTION No. 344

FINANCING OF THE REGULAR FUND IN 2002 AND 2003  
AND DISTRIBUTION OF RESOURCES FOR 2002

The EXECUTIVE COMMITTEE, at its Twenty-first Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.387(01) "2002-2003 Program Budget,"

CONSIDERING:

That the Convention on the Inter-American Institute for Cooperation on Agriculture (IICA) establishes:

In Article 8.b that a function of the Inter-American Board of Agriculture (IABA) is "to approve the biennial Program Budget and to determine the annual quotas of the Member States";

In Article 23 that "the Member States shall contribute to the maintenance of the Institute through annual quotas established by the Board, in accordance with the system for calculating quotas of the Organization of American States"; and

In Article 14 that a function of the Executive Committee is "to examine the proposed Program Budget that the Director General submits to the Board and to make such observations and recommendations as it deems appropriate";

That during this meeting the delegates offered comments and observations on the proposal submitted by the Director General, which will require the introduction of changes in the detailed allocation of resources by thematic priority for 2002;

That inasmuch as a new administration will take office in 2002, and will require the flexibility necessary for proposing the detailed allocation of resources for 2003, the Director General has submitted a proposed Program Budget in which a detailed allocation of funds appears only for 2002, and an overall figure is proposed for 2003,



**RESOLVES:**

1. To recommend that the Inter-American Board of Agriculture, at its Eleventh Regular Meeting, approve as the overall allocation for the 2002-2003 Program Budget, the sum of US\$30 million per year from the Regular Fund.
2. To instruct the Director General to prepare a revised version of the distribution of resources for 2002, which should take into account the verbal and written suggestions, comments and observations put forth during this Regular Meeting of the Executive Committee. Said version is to be sent, no later than August 31 of this year, to all the Member States for additional comments, which will enable the Director General to prepare the proposed Program Budget to be submitted for the consideration of the IABA at its Eleventh Regular Meeting, within the time frame established in the rules currently in effect.
3. To recommend that the Inter-American Board of Agriculture, at its Eleventh Regular Meeting:
  - 3.1 Authorize the Executive Committee, at its Twenty-second Regular Meeting, to be held in 2002, to approve the detailed allocation for 2003, in the amount of US\$30 million from the Regular Fund;
  - 3.2 Establish that for 2002 and 2003, to finance the Regular Fund, the Member States shall contribute quota funds totaling the amount of US\$27,508,680 annually, as per the amounts indicated on the Quota Scale attached to this Resolution as "Appendix A"; and the US\$2,491,320 in miscellaneous income the Institute expects to receive annually;
  - 3.3 Authorize the Director General to make transfers between Chapters of the Program Budget, provided total transfers neither increase nor reduce the amount allocated to the affected Chapters by more than 10% and do not substantially affect the priorities approved;
  - 3.4 Authorize the Director General to make the necessary adjustments in the allocation of resources recommended in this Resolution should income from each of the years fall below the amount estimated. The Director General shall inform the Executive Committee and the IABA of this situation; and
  - 3.5 Instruct the Director General that any contribution of resources from the Regular Fund received that exceeds the total amount approved for the biennium and the balance of uncommitted, unspent appropriations shall be deposited in the Working Subfund of the Regular Fund.

**APPENDIX A**

MEMBER STATES <sup>1</sup>	QUOTA SCALE 2002-2003 (US\$)		% IICA		AMOUNT IICA	
	2002	2003	2002	2003	2002	2003
Antigua and Barbuda	0.02	0.02	0.02	0.02	5,502	5,502
Argentina	4.90	4.90	4.90	4.90	1,347,925	1,347,925
Bahamas	0.07	0.07	0.07	0.07	19,443	19,443
Barbados	0.08	0.08	0.08	0.08	22,007	22,007
Belize	0.03	0.03	0.03	0.03	8,253	8,253
Bolivia	0.07	0.07	0.07	0.07	19,256	19,256
Brazil	8.55	8.55	8.55	8.55	2,351,992	2,351,992
Canada	12.36	12.36	12.36	12.36	3,399,881	3,399,881
Chile	0.54	0.54	0.54	0.54	148,547	148,547
Colombia	0.94	0.94	0.94	0.94	258,582	258,582
Costa Rica	0.13	0.13	0.13	0.13	35,761	35,761
Dominica	0.02	0.02	0.02	0.02	5,502	5,502
Ecuador	0.18	0.18	0.18	0.18	49,516	49,516
El Salvador	0.07	0.07	0.07	0.07	19,256	19,256
United States of America	59.47	59.47	59.47	59.47	16,359,412	16,359,412
Grenada	0.03	0.03	0.03	0.03	8,253	8,253
Guatemala	0.13	0.13	0.13	0.13	35,761	35,761
Guyana	0.02	0.02	0.02	0.02	5,502	5,502
Haiti	0.07	0.07	0.07	0.07	19,256	19,256
Honduras	0.07	0.07	0.07	0.07	19,256	19,256
Jamaica	0.18	0.18	0.18	0.18	49,516	49,516
Mexico	6.08	6.08	6.08	6.08	1,672,528	1,672,528
Nicaragua	0.07	0.07	0.07	0.07	19,256	19,256
Panama	0.13	0.13	0.13	0.13	35,761	35,761
Paraguay	0.18	0.18	0.18	0.18	49,516	49,516
Peru	0.41	0.41	0.41	0.41	112,786	112,786
Dominican Republic	0.18	0.18	0.18	0.18	49,516	49,516
Saint Kitts and Nevis	0.02	0.02	0.02	0.02	5,502	5,502
St. Vincent & the Grenadines	0.02	0.02	0.02	0.02	5,502	5,502
St. Lucia	0.03	0.03	0.03	0.03	8,253	8,253
Suriname	0.07	0.07	0.07	0.07	19,256	19,256
Trinidad and Tobago	0.18	0.18	0.18	0.18	49,516	49,516
Uruguay	0.26	0.26	0.26	0.26	71,523	71,523
Venezuela	3.20	3.20	3.20	3.20	880,278	880,278
<b>SUB TOTAL</b>	<b>98.76</b>	<b>98.76</b>	<b>98.76</b>	<b>98.76</b>	<b>27,167,572</b>	<b>27,167,572</b>
Cuba <sup>2</sup>	1.24	1.24	1.24	1.24	341,108	341,108
<b>TOTAL QUOTAS</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>100.00</b>	<b>27,508,680</b>	<b>27,508,680</b>
<b>MISCELLANEOUS INCOME</b>					<b>2,491,320</b>	<b>2,491,320</b>
<b>TOTAL REGULAR FUND</b>					<b>30,000,000</b>	<b>30,000,000</b>

1/ In Spanish alphabetical order.

2/ Included only for the purposes of the distribution of total resources

## APPENDIX 2

Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project

# CONTENTS

## Appendix 2

	Page		Page
<b>Central Region</b>		<b>Andean Region</b>	
Inter-American Center for Rural Development .....	1	CA Bolivia .....	24
CA Belize .....	2	CA Colombia .....	25
CA Costa Rica .....	3	CA Ecuador .....	26
CA Guatemala .....	4	CA Peru .....	27
CA Honduras .....	5	CA Venezuela .....	28
CA Nicaragua .....	6	Andean Regional Directorate .....	29
CA Panama .....	8	<b>Southern Region</b>	
CA El Salvador .....	9	CA Argentina .....	30
Central Regional Directorate .....	10	CA Brazil .....	31
<b>Caribbean Region</b>		CA Chile .....	32
CA Barbados .....	12	CA Paraguay .....	34
CA ECS .....	13	CA Uruguay .....	35
CA Guyana .....	14	Southern Regional Directorate .....	36
CA Haiti .....	15	<b>Northern Region</b>	
CA Jamaica .....	16	Interinstitutional and Inter-regional Actions .....	37
CA Bahamas .....	17	CA Canada .....	38
CA Dominican Republic .....	18	CA United States of America .....	40
CA Suriname .....	20	CA Mexico .....	41
CA Trinidad and Tobago .....	21	Northern Regional Directorate .....	42
Caribbean Regional Directorate .....	22		

	<i>Page</i>
<b>Headquarters</b>	
Directorate of External Relations.....	43
Directorate of Policies and Trade.....	44
Directorate of Science, Technology and Natural Resources....	45
Directorate of Agricultural Health and Food Safety.....	46
Directorate of Training and Education.....	47
Office of the Technical Manager .....	48
Center for Integration and Agribusiness Development..	49
Directorate of Information.....	50
Directorate of Strategic Planning.....	51
Center for Projects and Pre-investment Activities.....	52
Center for Data for Planning and Coordination.....	53
Office of the Manager for Planning and Coordination.....	54
Directorate of Informatics.....	55
Editorial Agroamerica.....	56

	<i>Page</i>
Directorate of External Relations.....	43
Directorate of Policies and Trade.....	44
Directorate of Science, Technology and Natural Resources....	45
Directorate of Agricultural Health and Food Safety.....	46
Directorate of Training and Education.....	47
Office of the Technical Manager .....	48
Center for Integration and Agribusiness Development..	49

*Appendix 3 Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)* 2002 Program Budget

	Quotas	Miscellaneous	Total
<b>Unit: Inter-American Center for Rural Development (CIDER)</b>	405,000	0	405,000

**I. PRIORITIES:**

1. Strategic thinking and action	0	0	405,000
2. Institutional development and strengthening of CIDER and the Inter-Agency Group on Rural Development	134,858	0	134,858
3. Information and communication	149,948	0	149,948
<b>Total:</b>	<b>405,000</b>	<b>0</b>	<b>405,000</b>

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Rural Development	376,519	0	376,519
- Training and Education	28,481	0	28,481
<b>Total:</b>	<b>405,000</b>	<b>0</b>	<b>405,000</b>

**III. PROJECTS:**

Support for rural development	405,000	0	405,000
<b>Total:</b>	<b>405,000</b>	<b>0</b>	<b>405,000</b>

**Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)**

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
<b>Unit: CA Belize</b>	225,000	5,000
<b>Total:</b>	<b>225,000</b>	<b>5,000</b>
		<b>230,000</b>

**I. PRIORITIES:**

1. Management and administration.	176,340	5,000	181,340
2. Diversification, trade and import substitution.	37,400	0	37,400
3. Modernize agricultural health services and food safety	5,960	0	5,960
4. Regional initiatives	5,300	0	5,300
<b>Total:</b>	<b>225,000</b>	<b>5,000</b>	<b>230,000</b>

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade	52,890	1,250	54,140
- Science, Technology and Natural Resources	35,256	750	36,006
- Agricultural Health and Food Safety	42,553	1,000	43,553
- Rural Development	35,256	750	36,006
- Training and Education	37,671	750	38,421
- Information and Communication	21,374	500	21,874
<b>Total:</b>	<b>225,000</b>	<b>5,000</b>	<b>230,000</b>

**III. PROJECTS:**

Support for sustainable development of agriculture and the rural milieu in Belize	176,340	5,000	181,340
Support diversification, trade and import substitution.	37,400	0	37,400
Support the modernization of agricultural health services and food safety.	5,960	0	5,960
Support for regional initiatives.	5,300	0	5,300
<b>Total:</b>	<b>225,000</b>	<b>5,000</b>	<b>230,000</b>

**Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)**

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
<b>Unit: CA Costa Rica</b>	304,500	15,000
<b>Total:</b>	<b>304,500</b>	<b>15,000</b>
		<b>319,500</b>

**I. PRIORITIES:**

1. Cooperation for increasing the competitiveness of Costa Rican agricultural and agroindustrial businesses	243,600	12,000	255,600
2. Cooperation for formulating and executing actions to promote development in the rural milieu	45,675	2,250	47,925
3. Cooperate with public agricultural sector authorities in policy definition	15,225	750	15,975
<b>Total:</b>	<b>304,500</b>	<b>15,000</b>	<b>319,500</b>

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade	167,475	8,250	175,725
- Science, Technology and Natural Resources	18,270	900	19,170
- Agricultural Health and Food Safety	18,270	900	19,170
- Rural Development	82,215	4,050	86,265
- Information and Communication	18,270	900	19,170
<b>Total:</b>	<b>304,500</b>	<b>15,000</b>	<b>319,500</b>

**III. PROJECTS:**

Foster the growth of organic farming by strengthening its organizations and designing strategic plans	91,350	4,500	95,850
Contribute to developing information systems for the public and private sectors	91,350	4,500	95,850
Contribute to the domestic marketing of agricultural products and improve the export capacities of businesses	60,900	3,000	63,900
Support the definition of projects and proposals to foster development in the rural milieu	45,675	2,250	47,925
Cooperate with public agricultural sector officials in designing policies	15,225	750	15,975
<b>Total:</b>	<b>304,500</b>	<b>15,000</b>	<b>319,500</b>

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
<b>Unit: CA Guatemala</b>	346,900	10,000
<b>Total:</b>	<b>346,900</b>	<b>10,000</b>
<b>I. PRIORITIES:</b>		
1. Competitiveness of agriculture in a framework of equity and sustainability	44,300	0
2. Improve living conditions and sustainable development in rural areas	170,600	0
3. Create a culture of strategic thinking, action and learning, and strengthen the strategy formation process	22,000	5,000
4. Consolidate the decentralization process	110,000	5,000
<b>Total:</b>	<b>346,900</b>	<b>10,000</b>
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>		
- Policies and Trade	28,536	1,250
- Science, Technology and Natural Resources	54,352	1,250
- Agricultural Health and Food Safety	20,562	1,250
- Rural Development	133,450	1,250
- Training and Education	35,000	5,000
- Information and Communication	75,000	0
<b>Total:</b>	<b>346,900</b>	<b>10,000</b>
<b>III. PROJECTS:</b>		
Support the process to improve agricultural competitiveness within a framework of equity and sustainability	44,300	0
Support the strategic, prospective analysis of Guatemalan agriculture	192,600	5,000
Support for the Network of Associated Technical Services (PRESTA)	75,000	0
Support for re-engineering processes and the quality system	35,000	5,000
<b>Total:</b>	<b>346,900</b>	<b>10,000</b>

**III. PROJECTS:**

Support the process to improve agricultural competitiveness within a framework of equity and sustainability

Support the strategic, prospective analysis of Guatemalan agriculture

Support for the Network of Associated Technical Services (PRESTA)

Support for re-engineering processes and the quality system

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
<b>Unit: CA Honduras</b>	295,400	43,766
<b>Total:</b>	<b>295,400</b>	<b>43,766</b>
<b>I. PRIORITIES:</b>		
1. Support the Secretariat of Agriculture and Livestock (SAG) in reactivating agricultural development	91,574	31,766
2. Support the National Sustainable Rural Development Program and the National Research and Technology Innovation System	100,436	12,000
3. Support the modernization of the national agricultural health system	103,390	0
<b>Total:</b>	<b>295,400</b>	<b>43,766</b>
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>		
- Policies and Trade	18,808	7,942
- Science, Technology and Natural Resources	73,112	13,942
- Agricultural Health and Food Safety	122,702	10,942
- Rural Development	71,853	10,942
- Training and Education	4,463	0
- Information and Communication	4,463	0
<b>Total:</b>	<b>295,400</b>	<b>43,766</b>
<b>III. PROJECTS:</b>		
Support the sustainable development of Honduran agriculture and the rural milieu	127,514	31,766
Support the rehabilitation and transformation of agriculture in areas affected by Hurricane Mitch	52,045	0
Support the development of agricultural research and technology innovation and sustainable rural development in Honduras	57,081	12,000
Support the modernization of agricultural health services in Honduras	58,760	0
<b>Total:</b>	<b>295,400</b>	<b>43,766</b>

Support the sustainable development of Honduran agriculture and the rural milieu

Support the rehabilitation and transformation of agriculture in areas affected by Hurricane Mitch

Support the development of agricultural research and technology innovation and sustainable rural development in Honduras

Support the modernization of agricultural health services in Honduras

Appendix 2 Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)

	Resources Allocated from the Regular Fund		Total
	Quotas	Miscellaneous	
<b>Unit: CA Nicaragua</b>	297,500	30,000	327,500
<b>I. PRIORITIES:</b>	<b>Total: 297,500</b>	<b>30,000</b>	<b>327,500</b>
1. Develop competitiveness in the agri-business sector	59,500	6,000	65,500
2. Support rural areas and upgrade the leadership capabilities of the agricultural and forestry public sectors	44,625	4,500	49,125
3. Modernize the national training and intermediate and higher agricultural and forestry education system	44,625	4,500	49,125
4. Create and develop information and communication systems for agricultural, forestry and environmental development	29,750	3,000	32,750
5. Strengthen dialogue on agriculture and the rural milieu	29,750	3,000	32,750
6. Strengthen the institutional image and strategic alliances of the CA	44,625	4,500	49,125
7. Consolidate the modernization and decentralized operations of the CA in Nicaragua	44,625	4,500	49,125
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>	<b>Total: 297,500</b>	<b>30,000</b>	<b>327,500</b>
- Policies and Trade	56,361	6,000	62,361
- Science, Technology and Natural Resources	58,700	5,550	64,250
- Agricultural Health and Food Safety	57,392	5,550	62,942
- Rural Development	46,927	5,550	52,477
- Training and Education	42,338	3,900	46,238
- Information and Communication	35,782	3,450	39,232
<b>III. PROJECTS:</b>	<b>Total: 297,500</b>	<b>30,000</b>	<b>327,500</b>
Support the sustainable development of Nicaraguan agriculture and the rural milieu	115,712	18,000	133,712
Support the development of competitiveness in the agribusiness sector	20,929	0	20,929
Support the rural milieu and strengthen the public sector's capacity to direct the institutional and forestry sectors	15,697	0	15,697

## Appendix 2

## Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)

	Resources Allocated from the Regular Fund		Total
	Quotas	Miscellaneous	
Support modernization of the national system for training and intermediate and higher education in agricultural and forestry sciences	15,697	0	15,697
Support the creation and development of information and communication systems for agricultural, forestry and environmental development	10,465	0	10,465
Support the institutional reform of MAG/FOR	19,285	3,000	22,285
Support efforts to strengthen dialogue on agriculture and the rural milieu	10,465	0	10,465
Support for projecting the institutional image	28,928	4,500	33,428
Support efforts to strengthen the institutional image and the strategic alliances of the CA	15,697	0	15,697
Support for managerial development of the CA	28,928	4,500	33,428
Support consolidation of the modernization and decentralized operations of the CA	15,697	0	15,697

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

*Program Budget*

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Panama</b>	311,400	90,000	401,400
<b>I. PRIORITIES:</b>			
1. Develop rural territories in Panama			
2. Strengthen the institutional framework for agriculture and rural areas (public and private)			
<b>Total:</b>	<b>311,400</b>	<b>90,000</b>	<b>401,400</b>
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Policies and Trade	52,004	15,030	67,034
- Science, Technology and Natural Resources	31,140	9,000	40,140
- Agricultural Health and Food Safety	31,140	9,000	40,140
- Rural Development	134,836	38,970	173,806
- Training and Education	31,140	9,000	40,140
- Information and Communication	31,140	9,000	40,140
<b>Total:</b>	<b>311,400</b>	<b>90,000</b>	<b>401,400</b>
<b>III. PROJECTS:</b>			
Support for the development of rural areas in Panama	311,400	90,000	401,400
Support for strengthening the institutional framework of agriculture and rural areas (public and private)	102,762	29,700	132,462
	208,638	60,300	268,938

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

*Program Budget*

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA El Salvador</b>	314,500	42,000	356,500
<b>I. PRIORITIES:</b>			
1. Include agriculture in international trade and in the hemispheric process to develop the institutional framework			
2. Integrated natural resource development and management			
3. Improve living conditions in rural communities			
4. Modernize the institutional framework of agriculture			
5. Financial management and sustainability			
<b>Total:</b>	<b>314,500</b>	<b>42,000</b>	<b>356,500</b>
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Policies and Trade	62,900	8,400	71,300
- Science, Technology and Natural Resources	78,625	10,500	89,125
- Agricultural Health and Food Safety	47,175	6,300	53,475
- Rural Development	47,175	6,300	53,475
- Training and Education	78,625	10,500	89,125
<b>Total:</b>	<b>314,500</b>	<b>42,000</b>	<b>356,500</b>
<b>III. PROJECTS:</b>			
Support the sustainable development of Salvadoran agriculture and the rural milieu	314,500	42,000	356,500



**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002  
Program Budget

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
Unit: Central Regional Directorate	Total	Total
	1,079,800	0
	1,079,800	1,079,800

**I. PRIORITIES:**

**Total: 1,079,800**

1. Upgrade negotiating skills and policy harmonization for agricultural competitiveness in Central America
2. Strengthen technology transfer systems of community organizations and institutions for improving living conditions in rural Central America

0      0

627,400      627,400

452,400      452,400

**II. PARTICIPATION IN STRATEGIC AREAS:**

**Total: 1,079,800**

- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

0      0

236,464      236,464

215,716      215,716

228,464      228,464

195,716      195,716

147,220      147,220

56,220      56,220

**III. PROJECTS:**

**Total: 1,079,800**

Regional Cooperative Program for the Protection and Modernization of Coffee Cultivation in Central America, Mexico, Panama and the Dom. Republic (PROMECAFE)

0

1,079,800

0

90,000

90,000

Modernize agricultural health services in the countries of the Central Region

125,000

0

125,000

Support for the Regional Technical Assistance Unit (RUTA)

95,000

0

95,000

Direct the plan of action to support sustainable development of agriculture and the rural milieu

200,000

0

200,000

Coordinate operations to support the sustainable development of agriculture and the rural milieu

174,800

0

174,800

Coordinate and consolidate national and regional agricultural technology systems in

80,000

0

80,000

## Appendix 2

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002  
Program Budget

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
Central America	Total	Total
Support agricultural education in Central America	90,000	0
Support the processes of change in agroindustries and rural micro-enterprises in Central America	95,000	0
Support to the CORECA/CAC Secretariat for Coordination	130,000	0
	90,000	90,000
	95,000	95,000
	130,000	130,000

Central America

Support agricultural education in Central America

90,000

0

90,000

Support the processes of change in agroindustries and rural micro-enterprises in Central America

95,000

0

95,000

Support to the CORECA/CAC Secretariat for Coordination

130,000

0

130,000

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002  
Program Budget

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Barbados</b>	268,887	0	268,887

**I. PRIORITIES:**

1. Improve agriculture's position in agri-commercial chains in international trade and in the hemispheric integration process.			
2. Improve living conditions and support the empowerment of rural communities.			
3. Modernize the institutional framework and the understanding of strategic issues impacting on national and regional agriculture.			
4. Develop and foster the integrated management of natural resources by strengthening the alliance for sustainable development.			
<b>Total:</b>	<b>268,887</b>	<b>0</b>	<b>268,887</b>

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade	115,621	0	115,621
- Science, Technology and Natural Resources	34,955	0	34,955
- Agricultural Health and Food Safety	34,955	0	34,955
- Rural Development	56,466	0	56,466
- Training and Education	26,889	0	26,889
<b>Total:</b>	<b>268,887</b>	<b>0</b>	<b>268,887</b>

**III. PROJECTS:**

Preparation and distribution of courses for the private sector and the governments.			
Rural Development Project.			
Informing private sector about new agreements WTO, FTAA.			
Develop better links among agri-business partners for sustainable development.			
<b>Total:</b>	<b>268,887</b>	<b>0</b>	<b>268,887</b>

**Unit: CA ECS****I. PRIORITIES:**

1. Improve the viability of agri-commercial chains.			
2. Improve living conditions in rural communities.			
3. Improve the understanding of strategic issues impacting on national and regional agriculture and rural life.			
4. Secure external resources to facilitate implementation of cooperation services.			
5. Consolidate the alliance for sustainable development.			
<b>Total:</b>	<b>654,484</b>	<b>0</b>	<b>654,484</b>

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade	75,393	0	75,393
- Science, Technology and Natural Resources	270,483	0	270,483
- Agricultural Health and Food Safety	188,100	0	188,100
- Rural Development	118,107	0	118,107
- Training and Education	1,200	0	1,200
- Information and Communication	1,200	0	1,200
<b>Total:</b>	<b>654,484</b>	<b>0</b>	<b>654,484</b>

**III. PROJECTS:**

Assistance to increase economic competitiveness of selected commodities in the ECS.			
<b>Total:</b>	<b>654,484</b>	<b>0</b>	<b>654,484</b>

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous Total
<b>Unit: CA Guyana</b>	266,420	0 266,420

**I. PRIORITIES:**

1. Improve the viability (competitive, equitable and sustainable) of agri-commercial chains.
2. Promote and support the empowerment of rural communities.
3. Develop the human resource base (within and outside IICA) necessary to facilitate sustainable development of agriculture and rural communities.
4. Secure external resources to facilitate implementation of cooperation services.
5. Improve the understanding of strategic (critical) issues impacting on national and regional agriculture and rural life (with special consideration for rural-urban balance and the hemispheric-global context).
6. Consolidate the alliance for sustainable development of agriculture and the rural milieu in the wider Caribbean.

<b>Total:</b>	266,420	0	266,420
	26,640	0	26,640
	40,000	0	40,000
	44,880	0	44,880
	49,960	0	49,960
	79,920	0	79,920
	25,020	0	25,020

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

<b>Total:</b>	266,420	0	266,420
	29,024	0	29,024
	47,939	0	47,939
	34,352	0	34,352
	92,187	0	92,187
	30,440	0	30,440
	32,478	0	32,478

**III. PROJECTS:**

Strengthening rural development in Guyana.

Support for the development of agriculture and the rural milieu in Guyana.

<b>Total:</b>	266,420	0	266,420
	110,606	0	110,606
	155,814	0	155,814

## Appendix 3

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous Total
<b>Unit: CA Haiti</b>	408,441	0 408,441

**I. PRIORITIES:**

1. Improve the viability (competitiveness, equity and sustainability) of agri-commercial chains.
2. Promote and support the empowerment of rural communities.
3. Develop the human resources base (within and outside IICA) necessary to facilitate sustainable development of agriculture and rural communities.
4. Secure external resources to facilitate implementation of cooperation services.
5. Improve the understanding of strategic (critical) issues impacting on national and regional agriculture and rural life (with special consideration for rural-urban balance and the hemispheric-global context).
6. Consolidate the alliance for sustainable development of Caribbean agriculture and the rural milieu, and develop its national chapters.

<b>Total:</b>	408,441	0	408,441
	102,110	0	102,110
	81,688	0	81,688
	81,688	0	81,688
	61,266	0	61,266
	40,844	0	40,844
	40,845	0	40,845

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

<b>Total:</b>	408,441	0	408,441
	66,372	0	66,372
	92,920	0	92,920
	74,541	0	74,541
	55,139	0	55,139
	55,140	0	55,140
	64,330	0	64,330

**III. PROJECTS:**

Strengthening farmer's organizations through different projects implemented by the Agency.

<b>Total:</b>	408,441	0	408,441
	408,441	0	408,441

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
<b>Unit: CA Jamaica</b>	392,088	0
	<b>Total:</b>	<b>Total:</b>

Resources Allocated from the Regular Fund

Total

Total

**I. PRIORITIES:**

<b>Total:</b>	392,088	0	392,088
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174,427

140,661

77,000

1. Improve the viability (competitiveness, equity and sustainability) of agro-commercial chains.
2. Promote and support the empowerment of rural communities.
3. Consolidate the alliance for sustainable development of agriculture and the rural milieu in the wider Caribbean.

**II. PARTICIPATION IN STRATEGIC AREAS:**

<b>Total:</b>	392,088	0	392,088
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180,644

7,700

110,314

78,031

7,700

7,700

- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

**III. PROJECTS:**

<b>Total:</b>	392,088	0	392,088
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212,927

0

179,161

Technical support to the Jamaican agricultural sector in its preparation for free trade and participation in the global economy.

Support agri-business micro-enterprise with emphasis on participation of women and youth in agricultural development.

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
<b>Unit: CA Bahamas</b>	192,461	0
	<b>Total:</b>	<b>Total:</b>

Resources Allocated from the Regular Fund

Total

Total

**I. PRIORITIES:**

1. Improve the viability of commercial chains.
2. Develop the human resource base necessary to facilitate sustainable development of agriculture and rural communities.
3. Improve the understanding of strategic (critical) issues impacting on national and regional agriculture and rural life.
4. Consolidate the alliance for sustainable development of Caribbean agriculture and the rural milieu, and develop national chapters.

<b>Total:</b>	192,461	0	192,461
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153,970

19,246

9,623

9,622

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

<b>Total:</b>	192,461	0	192,461
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52,446

67,843

52,446

6,255

7,698

5,774

**III. PROJECTS:**

Revitalization of agriculture in the Bahamas.

<b>Total:</b>	192,461	0	192,461
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192,461

0

192,461

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	
Total	Total	Total	
<b>Unit: CA Dominican Republic</b>	491,609	10,916	502,525
<b>I. PRIORITIES:</b>	<b>491,609</b>	<b>10,916</b>	<b>502,525</b>
	135,070	1,000	136,070
1. Improve the viability (competitiveness, equity and sustainability) of agro-commercial chains.	55,287	1,000	56,287
2. Promote and support the empowerment of rural communities.	131,919	2,000	133,919
3. Develop the human resource base (within and outside IICA) necessary to facilitate sustainable development of agriculture and rural communities.	48,127	3,500	51,627
4. Secure external resources for facilitating the implementation of cooperation services.	73,079	916	73,995
5. Improve the understanding of strategic (critical) issues impacting on national and regional agriculture and rural life (with special emphasis on the urban-rural balance and the hemispheric-global context).	48,127	2,500	50,627
6. Consolidate the alliance for sustainable development of agriculture and the rural milieu in the Caribbean region.			
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>	<b>491,609</b>	<b>10,916</b>	<b>502,525</b>
	187,388	3,250	190,638
- Policies and Trade	39,312	1,200	40,512
- Science, Technology and Natural Resources	91,709	1,216	92,925
- Agricultural Health and Food Safety	106,173	3,750	109,923
- Rural Development	36,009	1,100	37,109
- Training and Education	31,017	400	31,417
- Information and Communication			
<b>III. PROJECTS:</b>	<b>491,609</b>	<b>10,916</b>	<b>502,525</b>
	135,070	1,000	136,070
Support for the new institutional framework of agriculture	55,287	1,000	56,287
Support for rural development and the struggle against poverty	54,376	1,000	55,376
Support for institutions of the public agricultural sector. SEA, BAGRICOLA			
Support for institutions of the public agricultural sector. SEA, BAGRICOLA			

## Appendix 2

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	
Total	Total	Total	
agricultural structure, the management of international negotiations, staff training and technical assistance.			
Support for the agricultural information system	77,543	1,000	78,543
Support to strengthen efforts with national and international agencies in order to secure new resources for implementing cooperation services	48,127	3,500	51,627
Support for strengthening the agricultural health system in the Dominican Republic	73,079	916	73,995
Support for activities to consolidate and participate in regional integration mechanisms and to create the Regional Information Network	48,127	2,500	50,627

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

Unit: CA Suriname	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
	188,620	30,000	218,620
<b>I. PRIORITIES:</b>			
1. Improve the viability of the agri-commercial chains.			
2. Promote and support the empowerment of rural communities.			
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Policies and Trade	32,709	5,250	37,959
- Science, Technology and Natural Resources	55,386	9,000	64,386
- Agricultural Health and Food Safety	32,709	5,250	37,959
- Rural Development	47,755	7,500	55,255
- Training and Education	10,031	1,500	11,531
- Information and Communication	10,031	1,500	11,531
<b>III. PROJECTS:</b>			
Promoting the development of cottage and small scale agro-processing industries in Suriname	88,310	15,000	103,310
Integrated rural community development upper Suriname river basin.	100,310	15,000	115,310
<b>Total:</b>	<b>188,620</b>	<b>30,000</b>	<b>218,620</b>

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

Unit: CA Trinidad and Tobago	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
	311,378	12,000	323,378
<b>I. PRIORITIES:</b>			
1. Improve the viability (competitive, equitable and sustainable) of agri-commercial chains.			
2. Promote and support the empowerment of rural communities.			
3. Develop the human resource base (within and outside IICA) necessary to facilitate sustainable development of agriculture and rural communities.			
4. Secure external resources to facilitate implementation of cooperation services.			
5. Improve the understanding of strategic (critical) issues impacting on national and regional agriculture and rural life (with special consideration for rural-urban balance and the hemispheric-global context).			
6. Consolidate the alliance for sustainable development of agriculture and the rural milieu in the wider Caribbean.			
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Policies and Trade	77,845	3,000	80,845
- Science, Technology and Natural Resources	46,707	1,800	48,507
- Agricultural Health and Food Safety	46,707	1,800	48,507
- Rural Development	77,845	3,000	80,845
- Training and Education	31,138	1,200	32,338
- Information and Communication	31,138	1,200	32,338
<b>III. PROJECTS:</b>			
Integrated national project in Trinidad and Tobago.			
<b>Total:</b>	<b>311,378</b>	<b>12,000</b>	<b>323,378</b>

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
	1,550,612	0
	Total	
	1,550,612	1,550,612

**Unit: Caribbean Regional Directorate****I. PRIORITIES:**

<b>Total:</b>	<b>1,550,612</b>	<b>0</b>	<b>1,550,612</b>
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	416,058	0	416,058
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	155,250	0	155,250
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	284,387	0	284,387
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	202,732	0	202,732
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	246,194	0	246,194
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	245,991	0	245,991
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1. Improve the viability (competitiveness, equity and sustainability) of agro-commercial chains.
2. Promote and support the empowerment of rural communities.
3. Develop the human resource base (within and outside IICA) necessary to facilitate sustainable development of agriculture and rural communities.
4. Secure external resources to facilitate implementation of cooperation services.
5. Improve the understanding of strategic (critical) issues impacting on national and regional agriculture and rural life (with special consideration for rural-urban balance and the hemispheric-global context).
6. Consolidate the alliance for sustainable development of agriculture and the rural milieu in the wider Caribbean.

**II. PARTICIPATION IN STRATEGIC AREAS:**

<b>Total:</b>	<b>1,550,612</b>	<b>0</b>	<b>1,550,612</b>
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	628,660	0	628,660
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	174,056	0	174,056
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	360,210	0	360,210
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	184,610	0	184,610
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	120,395	0	120,395
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	82,681	0	82,681
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- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

**III. PROJECTS:**

<b>Total:</b>	<b>1,550,612</b>	<b>0</b>	<b>1,550,612</b>
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	219,320	0	219,320
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	346,016	0	346,016
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	139,563	0	139,563
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	121,200	0	121,200
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Regional programming, planning and preinvestment.  
Policy and trade support for agri-food sector competitiveness in the Caribbean.  
Supporting the development of tropical fruit crops in the Caribbean.

## Appendix 2

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
	16,686	0
	Total	
	16,686	16,686

competitiveness.

Promoting the development and transfer of technology for sustainable agriculture in the Caribbean

16,686

0

16,686

Dairy sector development in the southern Caribbean.

43,730

0

43,730

Supporting agricultural health services in the Caribbean to facilitate production and trade.

330,163

0

330,163

Caribbean rural development regional programme.

45,101

0

45,101

Training for professionals from the Caribbean.

30,014

0

30,014

Regional agricultural integration in the Caribbean.

109,319

0

109,319

Support to agricultural cooperation between Latin America and the Caribbean.

38,744

0

38,744

Agro-enterprise development.

110,657

0

110,657

PP-A-02-Ing BD CPS-DIPRE

Page 23 of 56

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Bolivia</b>	381,750	5,000	386,750

**I. PRIORITIES:**

	<b>Total:</b>	<b>381,750</b>	<b>5,000</b>	<b>386,750</b>
1. Strengthen the competitiveness of agri-production chains.	267,225	3,500	270,725	
2. Strengthen institutions of higher and intermediate agricultural education.	38,175	500	38,675	
3. Strengthen mechanisms for agricultural information and documentation.	76,350	1,000	77,350	

**II. PARTICIPATION IN STRATEGIC AREAS:**

	<b>Total:</b>	<b>381,750</b>	<b>5,000</b>	<b>386,750</b>
- Policies and Trade	85,894	1,125	87,019	
- Science, Technology and Natural Resources	53,445	700	54,145	
- Agricultural Health and Food Safety	66,806	875	67,681	
- Rural Development	80,168	1,050	81,218	
- Training and Education	38,175	500	38,675	
- Information and Communication	57,263	750	58,013	

**III. PROJECTS:**

	<b>Total:</b>	<b>381,750</b>	<b>5,000</b>	<b>386,750</b>
Improve the competitiveness of agri-production chains	267,225	3,500	270,725	
Upgrade agricultural education	38,175	500	38,675	
Improve agricultural information and documentation	76,350	1,000	77,350	

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Colombia</b>	450,000	300,000	750,000

**I. PRIORITIES:**

	<b>Total:</b>	<b>450,000</b>	<b>300,000</b>	<b>750,000</b>
1. Management and strengthening of technical cooperation.	90,000	75,000	165,000	
2. Improve the competitiveness the broader agricultural sector.	112,500	75,000	187,500	
3. Sustainable management of agri-environmental resources.	112,500	75,000	187,500	
4. Sustainable rural development.	135,000	75,000	210,000	

**II. PARTICIPATION IN STRATEGIC AREAS:**

	<b>Total:</b>	<b>450,000</b>	<b>300,000</b>	<b>750,000</b>
- Policies and Trade	45,000	30,000	75,000	
- Science, Technology and Natural Resources	90,000	60,000	150,000	
- Agricultural Health and Food Safety	90,000	60,000	150,000	
- Rural Development	135,000	90,000	225,000	
- Training and Education	45,000	30,000	75,000	
- Information and Communication	45,000	30,000	75,000	

**III. PROJECTS:**

	<b>Total:</b>	<b>450,000</b>	<b>300,000</b>	<b>750,000</b>
Support for the sustainable development of Colombian agriculture and the rural milieu	450,000	300,000	750,000	



**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Ecuador</b>	450,000	100,000	550,000

**I. PRIORITIES:**

	<b>Total:</b>	<b>100,000</b>	<b>550,000</b>
1. Institutional modernization and strengthening.	150,000	10,000	160,000
2. Market opportunities and sustainability of resources	150,000	30,000	180,000
3. Strengthen the CA in the areas of competitiveness and sustainability.	150,000	60,000	210,000

**II. PARTICIPATION IN STRATEGIC AREAS:**

	<b>Total:</b>	<b>100,000</b>	<b>550,000</b>
- Policies and Trade	142,500	34,500	177,000
- Science, Technology and Natural Resources	90,000	16,000	106,000
- Agricultural Health and Food Safety	52,500	10,500	63,000
- Rural Development	165,000	39,000	204,000

**III. PROJECTS:**

	<b>Total:</b>	<b>100,000</b>	<b>550,000</b>
Support institutional modernization and strengthen Ecuadoran agriculture	150,000	10,000	160,000
Develop market opportunities and the sustainability of resources in rural areas	150,000	30,000	180,000
Strengthen technical cooperation to support the sustainable development of Ecuadoran agriculture and the rural milieu	150,000	60,000	210,000

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Peru</b>	448,250	40,000	488,250

**I. PRIORITIES:**

	<b>Total:</b>	<b>448,250</b>	<b>40,000</b>	<b>488,250</b>
1. Include agriculture in international trade.	122,287	13,300	135,587	
2. The new rurality and human development in rural areas.	104,817	13,400	118,217	
3. Develop agricultural technological knowledge.	132,172	13,300	145,472	
4. Consolidate binational cooperation between Chile and Peru in the area of agricultural health.	88,974	0	88,974	

**II. PARTICIPATION IN STRATEGIC AREAS:**

	<b>Total:</b>	<b>448,250</b>	<b>40,000</b>	<b>488,250</b>
- Policies and Trade	122,287	13,300	135,587	
- Science, Technology and Natural Resources	10,482	1,340	11,822	
- Agricultural Health and Food Safety	88,974	0	88,974	
- Rural Development	83,854	10,720	94,574	
- Training and Education	142,654	14,640	157,294	

**III. PROJECTS:**

	<b>Total:</b>	<b>448,250</b>	<b>40,000</b>	<b>488,250</b>
Actions in the area of policies and trade	122,287	13,300	135,587	
New rurality and rural development	104,817	13,400	118,217	
Actions in the area of higher agricultural education	132,172	13,300	145,472	
Support Peruvian-Chilean trade in the area of agricultural health	88,974	0	88,974	

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Venezuela</b>	500,000	0	500,000

**I. PRIORITIES:**

**Total: 500,000**      **0**      **500,000**

350,000      0      350,000

1. Contribute to the development of competitiveness in national agriculture, providing continuity to topics related to the design and operation of the new institutional framework for recovering, transforming and stimulating agri-production chains, as well as the proper management of natural resources in efforts to promote sustainable development.

2. Support the design and implementation of rural development actions, through a stronger institutional framework which provides guiding strategies and policies, as well as mechanisms for articulation at the national, regional and local levels, in order to make it possible to implement regional development actions, an essential component of sustainable development.

150,000      0      150,000

**II. PARTICIPATION IN STRATEGIC AREAS:**

**Total: 500,000**      **0**      **500,000**

115,000      0      115,000

70,000      0      70,000

140,000      0      140,000

60,000      0      60,000

100,000      0      100,000

15,000      0      15,000

- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

**III. PROJECTS:**

**Total: 500,000**      **0**      **500,000**

350,000      0      350,000

Support efforts to upgrade competitiveness of national agriculture

150,000      0      150,000

Support the design and execution of rural development actions

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Andean Regional Directorate</b>	1,070,000	120,000	1,190,000

**I. PRIORITIES:**

1. Integrated rural development.

**Total: 1,070,000**      **120,000**      **1,190,000**

2. Competitiveness.

432,610      112,000      544,610

637,390      8,000      645,390

**II. PARTICIPATION IN STRATEGIC AREAS:**

**Total: 1,070,000**      **120,000**      **1,190,000**

159,854      4,140      163,994

- Policies and Trade

200,375      4,060      204,435

- Science, Technology and Natural Resources

241,500      1,840      243,340

- Agricultural Health and Food Safety

235,206      7,400      242,606

- Rural Development

185,778      101,600      287,378

- Training and Education

47,287      960      48,247

- Information and Communication

**III. PROJECTS:**

**Total: 1,070,000**      **120,000**      **1,190,000**

70,000      2,000      72,000

Program of rural agro-industrial development for Latin America and the Caribbean

23,025      0      23,025

Alternative Rural Development Unit

108,500      100,000      208,500

Hemispheric Training System for Agricultural Development (SIHCA)

231,085      10,000      241,085

Support for the plan of action for rural development

150,000      0      150,000

Program to support the competitiveness of agri-production chains in the Andean region

140,000      0      140,000

Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion (PROCIANDINO)

160,000      0      160,000

Support for the agricultural health and food safety system in the Andean region

187,390      8,000      195,390

Support for the plan of action for competitiveness

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Argentina</b>	500,000	60,000	560,000
<b>I. PRIORITIES:</b>			
1. Support for strengthening Argentina's agri-food sector.	140,000	5,000	145,000
2. Support for higher education.	20,000	0	20,000
3. Support for agri-food development programs in the Provinces.	150,000	10,000	160,000
4. Support for institution building.	90,000	10,000	100,000
5. Strengthen the CA in Argentina.	80,000	30,000	110,000
6. Improve living conditions in rural communities.	20,000	5,000	25,000
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Policies and Trade	173,000	15,750	188,750
- Science, Technology and Natural Resources	12,000	4,500	16,500
- Agricultural Health and Food Safety	204,000	15,250	219,250
- Rural Development	32,000	9,500	41,500
- Training and Education	63,000	9,000	72,000
- Information and Communication	16,000	6,000	22,000
<b>III. PROJECTS:</b>			
Support the sustainable development of Argentinean agriculture and the rural milieu	480,000	55,000	535,000
Microcredits for agricultural laborers or low-income farmers in Partido de Lujan in the Province of Buenos Aires	20,000	5,000	25,000
<b>Total:</b>	<b>500,000</b>	<b>60,000</b>	<b>560,000</b>

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Brazil</b>	833,000	800,000	1,633,000
<b>I. PRIORITIES:</b>			
1. Strengthen innovation and technology transfer systems.	86,362	82,942	169,304
2. Improve living conditions in rural communities and modernize the institutional framework of agriculture.	738,321	709,072	1,447,393
3. Strengthen agricultural health and food safety and modernize the institutional framework of agriculture.	8,317	7,986	16,303
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Science, Technology and Natural Resources	273,314	262,487	535,800
- Agricultural Health and Food Safety	190,526	182,977	373,503
- Rural Development	369,161	354,536	723,697
<b>III. PROJECTS:</b>			
Support the sustainable development of Brazilian agriculture and the rural milieu	833,000	800,000	1,633,000
<b>Total:</b>	<b>833,000</b>	<b>800,000</b>	<b>1,633,000</b>

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Chile</b>	413,000	80,000	493,000

**I. PRIORITIES:**

	Total:	80,000	493,000
1. Competitiveness and market development.	61,950	12,000	73,950
2. Education and training.	103,250	20,000	123,250
3. Rural development.	103,250	20,000	123,250
4. Institutional modernization and management.	49,560	9,600	59,160
5. Trade and negotiations.	61,950	12,000	73,950
6. Information and documentation.	33,040	6,400	39,440

**II. PARTICIPATION IN STRATEGIC AREAS:**

	Total:	80,000	493,000
- Policies and Trade	163,448	30,780	194,228
- Science, Technology and Natural Resources	14,888	2,100	16,988
- Agricultural Health and Food Safety	34,270	5,750	40,020
- Rural Development	68,380	16,300	84,680
- Training and Education	98,975	18,670	117,645
- Information and Communication	33,040	6,400	39,440

**III. PROJECTS:**

	Total:	80,000	493,000
Agricultural Commodity Exchange	6,000	4,000	10,000
Future scenarios of agriculture	4,000	4,000	8,000
Support the sustainable development of Chilean agriculture and the rural milieu	345,400	28,600	374,000
Design human resource policies	10,000	5,000	15,000
Modernize higher agricultural education	15,000	5,000	20,000

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
Training in agricultural health	7,000	5,000	12,000
Support for rural micro-enterprises	4,000	6,000	10,000
Support for rural youth	4,000	6,000	10,000
Study of the organization of public agricultural institutions	5,000	5,000	10,000
Analysis of the position of Chilean agriculture in MERCOSUR	5,000	5,000	10,000
Virtual library	5,000	3,000	8,000
Electronic newsletter	2,600	3,400	6,000

Appendix 2 Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous Total
<b>Unit: CA Paraguay</b>	347,000	50,000
<b>Total:</b>	<b>347,000</b>	<b>397,000</b>

**I. PRIORITIES:**

1. Sustainable rural development and improvement of living conditions in rural areas.
2. Institutional modernization of agriculture.
3. Modernize and strengthen the agricultural health and food safety system.

<b>Total:</b>	<b>347,000</b>	<b>50,000</b>	<b>397,000</b>
	90,502	16,666	107,168
	90,504	16,667	107,171
	165,994	16,667	182,661

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

<b>Total:</b>	<b>347,000</b>	<b>50,000</b>	<b>397,000</b>
	64,876	10,000	74,876
	51,715	7,500	59,215
	100,838	15,000	115,838
	62,940	7,500	70,440
	38,139	5,000	43,139
	28,491	5,000	33,491

**III. PROJECTS:**

- Support the sustainable development of Paraguayan agriculture and the rural milieu
- Support sustainable rural development and the improvement of living conditions in rural communities
- Support the modernization of agricultural institutions
- Support the modernization and strengthening of the agricultural health and food safety system

<b>Total:</b>	<b>347,000</b>	<b>50,000</b>	<b>397,000</b>
	221,246	50,000	271,246
	16,754	0	16,754
	16,755	0	16,755
	92,245	0	92,245

Appendix 2 Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous Total
<b>Unit: CA Uruguay</b>	347,000	54,000
<b>Total:</b>	<b>347,000</b>	<b>401,000</b>

**I. PRIORITIES:**

1. Modernize the institutional framework for agriculture.
2. Improve living conditions in rural communities.
3. Strengthen technology innovation systems.
4. Include agriculture in international trade and in the hemispheric integration process.

<b>Total:</b>	<b>347,000</b>	<b>54,000</b>	<b>401,000</b>
	127,000	12,000	139,000
	87,000	14,000	101,000
	73,000	14,000	87,000
	60,000	14,000	74,000

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development

<b>Total:</b>	<b>347,000</b>	<b>54,000</b>	<b>401,000</b>
	187,000	26,000	213,000
	71,450	13,300	84,750
	27,650	4,900	32,550
	60,900	9,800	70,700

**III. PROJECTS:**

- Modernize the agricultural sector
- Develop capabilities for improving the quality of life and fostering sustainable development
- Human resource development
- Information and training in trade negotiations

<b>Total:</b>	<b>347,000</b>	<b>54,000</b>	<b>401,000</b>
	127,000	12,000	139,000
	87,000	14,000	101,000
	73,000	14,000	87,000
	60,000	14,000	74,000

**Appendix 2 Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Southern Regional Directorate</b>	1,110,000	0	1,110,000

**I. PRIORITIES:**

1. Agricultural competitiveness.			
2. Living conditions and sustainable development in rural areas.			
3. Support for higher education.			
4. Efficient operations.			
<b>Total:</b>	<b>1,110,000</b>	<b>0</b>	<b>1,110,000</b>

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade	160,213	0	160,213
- Science, Technology and Natural Resources	384,897	0	384,897
- Agricultural Health and Food Safety	224,413	0	224,413
- Rural Development	210,437	0	210,437
- Training and Education	90,020	0	90,020
- Information and Communication	40,020	0	40,020
<b>Total:</b>	<b>1,110,000</b>	<b>0</b>	<b>1,110,000</b>

**III. PROJECTS:**

Direct the plan of action to support sustainable development and the rural milieu	566,766	0	566,766
Cooperative Program for the Development of Agricultural Technology in the Southern Cone (PROCISUR)	184,600	0	184,600
Cooperative Program on Research and Technology Transfer for the South American Tropics (PROCIPTROPICOS)	133,700	0	133,700
Strengthen national agricultural health systems to facilitate the trade of agricultural products in Southern Cone countries	125,000	0	125,000
Cooperative Program for Rural Development in the Southern Cone Countries (PROCIPOD)	99,934	0	99,934
<b>Total:</b>	<b>1,110,000</b>	<b>0</b>	<b>1,110,000</b>

**Appendix 2 Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Inter-institutional and inter-regional actions</b>	280,000	0	280,000

**I. PRIORITIES:**

1. Institutional strengthening of FONTAGRO.			
2. Strengthen the AgriFuture Foundation.			
<b>Total:</b>	<b>280,000</b>	<b>0</b>	<b>280,000</b>

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade	27,000	0	27,000
- Science, Technology and Natural Resources	157,000	0	157,000
- Agricultural Health and Food Safety	27,000	0	27,000
- Rural Development	27,000	0	27,000
- Training and Education	21,000	0	21,000
- Information and Communication	21,000	0	21,000
<b>Total:</b>	<b>280,000</b>	<b>0</b>	<b>280,000</b>

**III. PROJECTS:**

Support for the institutional consolidation of FONTAGRO	130,000	0	130,000
Support for the AgriFuture Foundation	150,000	0	150,000
<b>Total:</b>	<b>280,000</b>	<b>0</b>	<b>280,000</b>

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: CA Canada</b>	568,485	5,000	573,485

**I. PRIORITIES:**

1. Promote linkages between Canadian and Latin American and Caribbean agri-food and agribusiness associations.
2. Establish strategic alliances between Canada and the Americas.
3. Sustainable rural development.
4. Safe agricultural trade between Canada and Latin America and the Caribbean.
5. Develop and use new information and communication technologies (ICT) in agriculture.

<b>Total:</b>	568,485	5,000	573,485
	141,039	5,000	146,039
	135,924	0	135,924
	85,947	0	85,947
	104,772	0	104,772
	100,803	0	100,803

**II. PARTICIPATION IN STRATEGIC AREAS:**

- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

<b>Total:</b>	568,485	5,000	573,485
	113,607	3,000	116,607
	48,085	500	48,585
	159,909	750	160,659
	111,066	0	111,066
	21,156	750	21,906
	114,662	0	114,662

**III. PROJECTS:**

- Promoting Canadian agri-food agribusiness initiatives and expertise.
- Exchange programs in agricultural sciences, communication and information technologies, and agricultural production systems in the Americas.
- Strengthening rural community capacity building, leadership and skills development.
- Food safety in international agricultural trade.

<b>Total:</b>	568,485	5,000	573,485
	141,039	5,000	146,039
	135,924	0	135,924
	85,947	0	85,947
	104,772	0	104,772
	53,386	0	53,386

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
society.			
Rural community access to information and communication technologies.	47,417	0	47,417

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
<b>Unit: CA United States of America</b>	444,650	0
<b>Total:</b>	<b>444,650</b>	<b>0</b>

**I. PRIORITIES:**

1.	Representation before the U.S. Executive and Legislative Branches.	444,650	
2.	Strategic alliances with U.S. agricultural associations and organizations/universities.	63,521	63,521
3.	Support USG, IICA and NRC priorities.	63,521	63,521
4.	Develop and implement appropriate communications vehicles.	63,521	63,521
5.	Human capital development.	63,521	63,521
6.	Efficient operations.	63,521	63,521
7.	Anticipate the future.	63,524	63,524
<b>Total:</b>		<b>444,650</b>	<b>444,650</b>

**II. PARTICIPATION IN STRATEGIC AREAS:**

		444,650	
-	Policies and Trade	80,037	80,037
-	Science, Technology and Natural Resources	80,037	80,037
-	Agricultural Health and Food Safety	80,037	80,037
-	Rural Development	80,037	80,037
-	Training and Education	62,251	62,251
-	Information and Communication	62,251	62,251
<b>Total:</b>		<b>444,650</b>	<b>444,650</b>

**III. PROJECTS:**

		444,650	
<b>Total:</b>		<b>444,650</b>	<b>444,650</b>

Support for the sustainable development of agriculture and rural areas.

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous
<b>Unit: CA Mexico</b>	600,000	70,000
<b>Total:</b>	<b>600,000</b>	<b>70,000</b>

**I. PRIORITIES:**

1.	Agricultural health, phyto-sanitary inspection and food safety.	600,000	
2.	Improve living conditions in rural communities.	429,000	469,000
3.	Modernize the institutional framework for agriculture.	130,000	134,000
<b>Total:</b>		<b>600,000</b>	<b>670,000</b>

**II. PARTICIPATION IN STRATEGIC AREAS:**

		600,000	
-	Policies and Trade	59,300	73,700
-	Science, Technology and Natural Resources	17,100	20,100
-	Agricultural Health and Food Safety	424,400	469,000
-	Rural Development	99,200	107,200
<b>Total:</b>		<b>600,000</b>	<b>670,000</b>

**III. PROJECTS:**

		600,000	
<b>Total:</b>		<b>600,000</b>	<b>670,000</b>
Cooperation for supporting, fostering and strengthening program development in the areas of agricultural, aquaculture, and forestry health and food safety			
Cooperation to support the implementation of rural development components		130,000	134,000
Cooperation to upgrade actions to modernize the institutions of the public agricultural sector		41,000	67,000
		26,000	



**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Northern Regional Directorate</b>	412,865	0	412,865
<b>I. PRIORITIES:</b>			
1. Strengthen the process of regional integration.			
2. PROCINORTE.			
3. Agricultural health and food safety.			
4. Rural sustainable development program.			
5. Cooperative programs with international organizations			
6. Follow-up of the Summit process			
7. Efficient operations.			
8. Anticipate the future.			
<b>Total:</b>	<b>412,865</b>	<b>0</b>	<b>412,865</b>
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Policies and Trade	113,738	0	113,738
- Science, Technology and Natural Resources	49,544	0	49,544
- Agricultural Health and Food Safety	111,474	0	111,474
- Rural Development	49,544	0	49,544
- Training and Education	45,415	0	45,415
- Information and Communication	43,151	0	43,151
<b>Total:</b>	<b>412,865</b>	<b>0</b>	<b>412,865</b>
<b>III. PROJECTS:</b>			
<b>Total:</b>	<b>412,865</b>	<b>0</b>	<b>412,865</b>

Support for the sustainable development of agriculture and rural areas.

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Directorate of External Relations</b>	160,000	0	160,000
<b>I. PRIORITIES:</b>			
1. Project the institutional image, strengthening the Institute's area of communication and dissemination; support production of the magazine COMUNIICA.	160,000	0	160,000
<b>Total:</b>	<b>160,000</b>	<b>0</b>	<b>160,000</b>
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Policies and Trade	16,000	0	16,000
- Science, Technology and Natural Resources	16,000	0	16,000
- Agricultural Health and Food Safety	16,000	0	16,000
- Rural Development	16,000	0	16,000
- Training and Education	16,000	0	16,000
- Information and Communication	80,000	0	80,000
<b>III. PROJECTS:</b>			
Development of communications mechanisms for agriculture	160,000	0	160,000
<b>Total:</b>	<b>160,000</b>	<b>0</b>	<b>160,000</b>

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Directorate of Policies and Trade</b>	561,845	0	561,845
<b>I. PRIORITIES:</b>	<b>Total:</b> 561,845	0	561,845
1. Strategic thinking and action.	224,738	0	224,738
2. Training and education.	224,738	0	224,738
3. Information and communication.	112,369	0	112,369
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>	<b>Total:</b> 561,845	0	561,845
- Policies and Trade	561,845	0	561,845
<b>III. PROJECTS:</b>	<b>Total:</b> 561,845	0	561,845
Cooperation in the area of Policies and Trade	561,845	0	561,845

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Directorate of Science, Technology and Natural Resources</b>	443,630	0	443,630
<b>I. PRIORITIES:</b>	<b>Total:</b> 443,630	0	443,630
1. Institutional strengthening of technology innovation systems and facilitation of inter-American dialogue on agricultural research and technology development.	313,780	0	313,780
2. Institutional strengthening for the design and implementation of soil and water conservation policies; modernization of water resources management systems.	129,850	0	129,850
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>	<b>Total:</b> 443,630	0	443,630
- Science, Technology and Natural Resources	443,630	0	443,630
<b>III. PROJECTS:</b>	<b>Total:</b> 443,630	0	443,630
Cooperation in the area of Science, Technology and Natural Resources	443,630	0	443,630

Appendix 2 **Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)** 2002  
Program Budget

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous Total
<b>Unit: Directorate of Agricultural Health and Food Safety</b>	428,284	0 428,284
<b>I. PRIORITIES:</b>	<b>Total: 428,284</b>	<b>0 428,284</b>
1. Strategic thinking and action.	115,636	115,636
2. Training and education.	171,314	171,314
3. Information and communication.	141,334	141,334
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>	<b>Total: 428,284</b>	<b>0 428,284</b>
- Agricultural Health and Food Safety	428,284	0 428,284
<b>III. PROJECTS:</b>	<b>Total: 428,284</b>	<b>0 428,284</b>
Cooperation in the area of Agricultural Health and Food Safety	428,284	0 428,284

Appendix 2 **Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)** 2002  
Program Budget

	Resources Allocated from the Regular Fund	
	Quotas	Miscellaneous Total
<b>Unit: Directorate of Training and Education</b>	725,633	118,720 844,353
<b>I. PRIORITIES:</b>	<b>Total: 725,633</b>	<b>118,720 844,353</b>
1. Strategic thinking and action.	216,262	0 216,262
2. Training and education.	324,394	0 324,394
3. Create and consolidate the Inter-American Network for Distance Education and Training (RIECDI).	61,659	11,872 73,531
4. Support technical training at IICA in its strategic areas of action.	61,659	53,424 115,083
5. Consolidate CECADI in the national market as a leader in the provision of quality distance education and training services.	61,659	53,424 115,083
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>	<b>Total: 725,633</b>	<b>118,720 844,353</b>
- Training and Education	725,633	118,720 844,353
<b>III. PROJECTS:</b>	<b>Total: 725,633</b>	<b>118,720 844,353</b>
Cooperation in the area of Education and Training	540,656	0 540,656
Inter-American Network for Distance Education and Training (RIECDI/CECADI)	184,977	118,720 303,697

**Appendix 2 Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Office of the Technical Manager</b>	340,016	0	340,016
<b>I. PRIORITIES:</b>	<b>Total: 340,016</b>	<b>0</b>	<b>340,016</b>
1. Strategic thinking and action.	136,006	0	136,006
2. Training and education.	119,006	0	119,006
3. Agro-socioeconomic information.	85,004	0	85,004
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>	<b>Total: 340,016</b>	<b>0</b>	<b>340,016</b>
- Policies and Trade	57,803	0	57,803
- Science, Technology and Natural Resources	57,803	0	57,803
- Agricultural Health and Food Safety	57,803	0	57,803
- Rural Development	57,803	0	57,803
- Training and Education	54,403	0	54,403
- Information and Communication	54,403	0	54,403
<b>III. PROJECTS:</b>	<b>Total: 340,016</b>	<b>0</b>	<b>340,016</b>

Coordination of technical cooperation to support the sustainable development of agriculture and the rural milieu

**Appendix 2 Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Center for Integration and Agribusiness Development (CIDAÉ)</b>	261,060	0	261,060
<b>I. PRIORITIES:</b>	<b>Total: 261,060</b>	<b>0</b>	<b>261,060</b>
1. Strategic thinking and action.	87,020	0	87,020
2. Training and education.	87,020	0	87,020
3. Information.	87,020	0	87,020
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>	<b>Total: 261,060</b>	<b>0</b>	<b>261,060</b>
- Policies and Trade	20,885	0	20,885
- Agricultural Health and Food Safety	10,442	0	10,442
- Rural Development	10,442	0	10,442
- Training and Education	96,592	0	96,592
- Information and Communication	122,698	0	122,698
<b>III. PROJECTS:</b>	<b>Total: 261,060</b>	<b>0</b>	<b>261,060</b>

Cooperation in the area of Integration and Agribusiness Development

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Directorate of Information</b>	179,532	0	179,532
<b>I. PRIORITIES:</b>			
1. Improve the process to organize and disseminate agro-socioeconomic information.	179,532	0	179,532
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Information and Communication	179,532	0	179,532
<b>III. PROJECTS:</b>			
Information to support the sustainable development of agriculture and the rural milieu	179,532	0	179,532

**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Directorate of Strategic Planning</b>	273,515	0	273,515
<b>I. PRIORITIES:</b>			
1. Monitor and support the process to implement the mandates of the Third Summit of the Americas relative to agriculture and rural life.	95,730	0	95,730
2. Support the process to draw up the long-term vision of IICA and the 2002-2006 Medium Term Plan.	68,379	0	68,379
3. Consolidate an institutional mechanism for an updated strategic-prospective understanding of agriculture and its setting.	54,703	0	54,703
4. Support the Regional Directorates and Cooperation Agencies in updating the strategies for IICA's action in the countries and regions.	54,703	0	54,703
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Policies and Trade	68,379	0	68,379
- Science, Technology and Natural Resources	68,379	0	68,379
- Agricultural Health and Food Safety	68,379	0	68,379
- Rural Development	68,379	0	68,379
<b>III. PROJECTS:</b>			
Mechanism to monitor the implementation of the mandates of the Third Summit of the Americas	95,730	0	95,730
Support for implementing IICA's process of strategic thinking, action and learning	177,785	0	177,785

Appendix 2 Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Center for Projects and Pre-investment Activities (CEPPI)</b>	130,247	0	130,247
<b>I. PRIORITIES:</b>			
1. Contribute to the competitiveness of agriculture within a framework of equity and sustainability, and improve living conditions and sustainable development in rural areas or territories.			
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Policies and Trade	19,537	0	19,537
- Science, Technology and Natural Resources	19,537	0	19,537
- Agricultural Health and Food Safety	19,537	0	19,537
- Rural Development	19,537	0	19,537
- Training and Education	19,537	0	19,537
- Information and Communication	32,562	0	32,562
<b>III. PROJECTS:</b>			
Support for the development of the competitiveness of agriculture and for improving living conditions and sustainable development in rural areas	130,247	0	130,247

2002  
Program Budget  
Allocation of the Regular Fund by Unit, Priority, Strategic Area and Project (US\$)

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Center for Data for Planning and Coordination</b>	142,402	0	142,402
<b>I. PRIORITIES:</b>			
1. Facilitate access to data on the setting and on IICA, essential for the Institute's planning and coordination processes.			
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
- Policies and Trade	14,240	0	14,240
- Science, Technology and Natural Resources	14,240	0	14,240
- Agricultural Health and Food Safety	14,240	0	14,240
- Rural Development	14,240	0	14,240
- Training and Education	14,240	0	14,240
- Information and Communication	71,201	0	71,201
<b>III. PROJECTS:</b>			
Information for planning and institutional coordination	142,402	0	142,402

**2002**  
**Allocation of the Regular Fund by Unit, Priority, Strategic Area**  
**and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Office of the Manager for Planning and Coordination</b>	97,147	0	97,147

**I. PRIORITIES:**

<b>Total:</b>	97,147	0	97,147
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<b>Total:</b>	97,147	0	97,147
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- Support for the inter-American dialogue and the process to reach agreement on agriculture and rural life, and coordination of cooperation services

**II. PARTICIPATION IN STRATEGIC AREAS:**

<b>Total:</b>	97,147	0	97,147
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- Policies and Trade
- Science, Technology and Natural Resources
- Agricultural Health and Food Safety
- Rural Development
- Training and Education
- Information and Communication

**III. PROJECTS:**

<b>Total:</b>	97,147	0	97,147
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<b>Total:</b>	97,147	0	97,147
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**2002**  
**Allocation of the Regular Fund by Unit, Priority, Strategic Area**  
**and Project (US\$)**

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Directorate of Informatics</b>	284,770	0	284,770

**I. PRIORITIES:**

<b>Total:</b>	284,770	0	284,770
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- Direct and manage informatics development, support and infrastructure.

**II. PARTICIPATION IN STRATEGIC AREAS:**

<b>Total:</b>	284,770	0	284,770
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- Information and Communication

**III. PROJECTS:**

<b>Total:</b>	284,770	0	284,770
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<b>Total:</b>	284,770	0	284,770
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<b>Total:</b>	284,770	0	284,770
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**Allocation of the Regular Fund by Unit, Priority, Strategic Area  
and Project (US\$)**

2002

Program Budget

	Resources Allocated from the Regular Fund		
	Quotas	Miscellaneous	Total
<b>Unit: Editorial Agroamerica</b>	200,091	0	200,091
<b>I. PRIORITIES:</b>			
1. Strengthen the Editorial Agroamerica.	200,091	0	200,091
	200,091	0	200,091
<b>II. PARTICIPATION IN STRATEGIC AREAS:</b>			
	200,091	0	200,091
	200,091	0	200,091
<b>III. PROJECTS:</b>			
- Information and Communication	200,091	0	200,091
	200,091	0	200,091

Editorial services for the sustainable development of agriculture and the rural milieu

## APPENDIX 3

### Allocation of the Regular Fund by Unit and Priority

#### Chapter II: Management Costs



**Allocation of the Regular Fund by Unit and Priority**  
**Chapter II: Management Costs (US\$)**

2002  
Program Budget

		Resources Allocated from the Regular Fund		
		Quotas	Miscellaneous	Total
<b>Unit: Office of the Director and Deputy Director General</b>		400,000	0	400,000
<b>PRIORITIES:</b>		<b>Total:</b>	<b>0</b>	<b>400,000</b>
1. Strategic and operational leadership of the Institute		400,000	0	400,000
<b>Unit: Internal Audit</b>		135,000	0	135,000
<b>PRIORITIES:</b>		<b>Total:</b>	<b>0</b>	<b>135,000</b>
1. Audit of Headquarters units, and of IICA Cooperation Agencies in the countries		135,000	0	135,000
<b>Unit: Directorate of External Relations</b>		250,000	0	250,000
<b>PRIORITIES:</b>		<b>Total:</b>	<b>0</b>	<b>250,000</b>
1. Support the strengthening of IICA's role as the specialized agency for agriculture and the rural milieu of the inter-American system, collaborating with process to strengthen the governing organs so that they can assume their new dimension.		91,540	0	91,540
2. Move toward the effective coordination of the Institute with international agencies and cooperating countries, promoting the Inter-American Network of External Relations for fostering and strengthening strategic alliances and identifying non-traditional sources of external resources and new ways for managing said external resources.		91,540	0	91,540
3. Prepare, conduct and hold meetings of the governing organs of IICA and monitor compliance of their rulings; support the organization and holding of technical and institutional.		66,920	0	66,920

**Allocation of the Regular Fund by Unit and Priority**  
**Chapter II: Management Costs (US\$)**

2002

Program Budget

		Resources Allocated from the Regular Fund		
		Quotas	Miscellaneous	Total
<b>Unit: Directorate of Programming and Evaluation</b>		169,313	0	169,313
<b>PRIORITIES:</b>				
1. Foster the planning process as a product of IICA's strategy.		169,313	0	169,313
2. Strengthen the capacity for learning and reflection on the results of institutional action.		91,273	0	91,273
		78,040	0	78,040
<b>Total:</b>				
		32,382	0	32,382
<b>Unit: Office of the Management Unit for Planning and Coordination</b>				
<b>PRIORITIES:</b>				
1. Lead the planning process at IICA.		158,512	49,637	208,149
<b>Unit: Directorate for Human Resources</b>				
<b>PRIORITIES:</b>				
1. Provide integrated services in the area of human resources.		158,512	0	158,512
2. Define strategic guidelines in the area of human resources.		0	49,637	49,637
<b>Unit: Directorate of Finance</b>				
<b>PRIORITIES:</b>				
1. Direct and coordinate actions in the area of finance.		391,874	70,000	461,874
<b>Total:</b>		391,874	70,000	461,874
		391,874	70,000	461,874

**Allocation of the Regular Fund by Unit and Priority**  
**Chapter II: Management Costs (US\$)**

2002

Program Budget

		Resources Allocated from the Regular Fund		
		Quotas	Miscellaneous	Total
<b>Unit: Support Services</b>		162,500	15,000	177,500
<b>PRIORITIES:</b>				
1. Administer support services at Headquarters.		162,500	15,000	177,500
<b>Total:</b>		162,500	15,000	177,500
<b>Unit: Office of the Manager of Corporate Services</b>				
<b>PRIORITIES:</b>				
1. Install the BaaN system in second-stage countries.		122,253	0	122,253
2. Direct and lead human resources programs		40,751	0	40,751
3. Provide integrated services and high-quality services to Consortium clients		40,751	0	40,751
<b>Total:</b>		122,253	0	122,253



## Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)

2002  
Program Budget

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Chapter 1 Direct Cooperation Services</b>		9,041,984	6,874,412	312,681	1,152,951	611,809	1,057,113	1,319,456	5,878,598	547,918	26,796,921
<b>Central Region</b>		1,914,023	665,515	39,930	147,235	78,130	134,996	168,498	597,469	69,971	3,815,766
<b>Inter-American Center for Rural Development (CIDER)</b>		168,205	0	7,648	28,202	14,965	25,858	32,275	114,443	13,403	405,000
Support for rural development	Hemispheric	168,205	0	7,648	28,202	14,965	25,858	32,275	114,443	13,403	405,000
<b>CA Belize</b>		105,918	43,200	2,612	9,633	5,112	8,832	11,024	39,090	4,578	230,000
Support for sustainable development of agriculture and the rural milieu in Belize	National	83,509	34,060	2,060	7,595	4,030	6,964	8,692	30,820	3,609	181,340
Support diversification, trade and import substitution.	National	17,223	7,025	425	1,566	831	1,436	1,793	6,356	744	37,400
Support the modernization of agricultural health services and food safety.	National	2,745	1,119	68	250	132	229	286	1,013	119	5,960
Support for regional initiatives.	National	2,441	995	60	222	118	204	254	901	105	5,300
<b>CA Costa Rica</b>		200,304	71,812	1,531	5,643	2,995	5,174	6,458	22,901	2,682	319,500
Foster the growth of organic farming by strengthening its organizations and designing strategic plans	National	60,091	21,544	459	1,693	898	1,552	1,938	6,870	805	95,850
Contribute to developing information systems for the public and private sectors	National	60,091	21,544	459	1,693	898	1,552	1,938	6,870	805	95,850
Contribute to the domestic marketing of agricultural products and improve the export capacities of businesses	National	40,061	14,362	306	1,129	599	1,035	1,292	4,580	536	63,900
Support the definition of projects and proposals to foster development in the rural milieu	National	30,046	10,772	230	847	449	776	969	3,435	402	47,925
Cooperate with public agricultural sector officials in designing policies	National	10,015	3,591	77	282	150	259	323	1,145	134	15,975

**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>CA Guatemala</b>		110,900	135,475	3,570	13,164	6,985	12,069	15,065	53,417	6,256	356,900
Support the strategic, prospective analysis of Guatemalan agriculture	National	61,401	75,007	1,977	7,288	3,867	6,682	8,341	29,575	3,464	197,600
Support for the Network of Associated Technical Services (PRESTA)	National	23,305	28,469	750	2,766	1,468	2,536	3,166	11,225	1,315	75,000
Support the process to improve agricultural competitiveness within a framework of equity and sustainability	National	13,765	16,816	443	1,634	867	1,498	1,870	6,630	776	44,300
Support for re-engineering processes and the quality system	National	12,429	15,184	400	1,475	783	1,353	1,688	5,987	701	40,000
<b>CA Honduras</b>		201,108	71,648	2,145	7,909	4,197	7,252	9,052	32,096	3,759	339,166
Support the sustainable development of Honduran agriculture and the rural milieu	National	94,445	33,648	1,007	3,714	1,971	3,406	4,251	15,073	1,765	159,280
Support the rehabilitation and transformation of agriculture in areas affected by Hurricane Mitch	National	30,860	10,994	329	1,214	644	1,113	1,389	4,925	577	52,045
Support the development of agricultural research and technology innovation and sustainable rural development in Honduras	National	40,961	14,593	437	1,611	855	1,477	1,844	6,537	766	69,081
Support the modernization of agricultural health services in Honduras	National	34,842	12,413	372	1,370	727	1,256	1,568	5,561	651	58,760
<b>CA Nicaragua</b>		191,399	69,494	2,151	7,933	4,210	7,273	9,079	32,191	3,770	327,500
Support the rural milieu and strengthen the public sector's capacity to direct the agricultural and forestry sector	National	9,174	3,331	103	380	202	349	435	1,543	181	15,697
Support efforts to strengthen dialogue on agriculture and the rural milieu	National	6,116	2,221	69	253	135	232	290	1,029	120	10,465
Support consolidation of the modernization and decentralized operations of the CA	National	9,174	3,331	103	380	202	349	435	1,543	181	15,697
Support for managerial development of the CA	National	19,536	7,093	220	810	430	742	927	3,286	385	33,428
Support efforts to strengthen the institutional image and the strategic alliances of the CA	National	9,174	3,331	103	380	202	349	435	1,543	181	15,697

**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>CA Nicaragua</b>		191,399	69,494	2,151	7,933	4,210	7,273	9,079	32,191	3,770	327,500
Support for projecting the institutional image	National	19,536	7,093	220	810	430	742	927	3,286	385	33,428
Support modernization of the national system for training and intermediate and higher education in agricultural and forestry sciences	National	9,174	3,331	103	380	202	349	435	1,543	181	15,697
Support the development of competitiveness in the agribusiness sector	National	12,231	4,441	137	507	269	465	580	2,057	241	20,929
Support the sustainable development of Nicaraguan agriculture and the rural milieu	National	78,145	28,373	878	3,239	1,719	2,970	3,707	13,143	1,539	133,712
Support the institutional reform of MAG/FOR	National	13,024	4,729	146	540	286	495	618	2,190	257	22,285
Support the creation and development of information and communication systems for agricultural, forestry and environmental development	National	6,116	2,221	69	253	135	232	290	1,029	120	10,465
<b>CA Panama</b>		153,547	56,831	6,170	22,751	12,073	20,860	26,036	92,321	10,812	401,400
Support for the development of rural areas in Panama	National	50,671	18,754	2,036	7,508	3,984	6,864	8,592	30,466	3,568	132,462
Support for strengthening the institutional framework of agriculture and rural areas (public and private)	National	102,876	38,077	4,134	15,243	8,089	13,976	17,444	61,855	7,244	268,938
<b>CA El Salvador</b>		175,142	52,055	4,176	15,400	8,172	14,120	17,624	62,492	7,319	356,500
Support the sustainable development of Salvadoran agriculture and the rural milieu	National	175,142	52,055	4,176	15,400	8,172	14,120	17,624	62,492	7,319	356,500
<b>Central Regional Directorate</b>		607,500	165,000	9,926	36,599	19,421	33,557	41,885	148,518	17,393	1,079,800
Regional Cooperative Program for the Protection and Modernization of Coffee Cultivation in Central America, Mexico, Panama and the Dom. Republic (PROMECAFE)	Regional	50,634	13,753	827	3,051	1,619	2,797	3,491	12,379	1,450	90,000
Support to the CORECA/CAC Secretariat for Coordination	Regional	73,139	19,865	1,195	4,406	2,338	4,040	5,043	17,880	2,094	130,000

Appendix 4 Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)

Chapter/ Unit/ Project	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Central Regional Directorate</b>	607,500	165,000	9,926	36,599	19,421	33,557	41,885	148,518	17,393	1,079,800
Support the processes of change in agroindustries and rural micro-enterprises in Central America	53,447	14,517	873	3,220	1,709	2,952	3,685	13,067	1,530	95,000
Support agricultural education in Central America	50,634	13,753	827	3,051	1,619	2,797	3,491	12,379	1,450	90,000
Integrate and consolidate national and regional agricultural technology systems in Central America	45,008	12,224	735	2,712	1,439	2,486	3,103	11,003	1,289	80,000
Coordinate operations to support the sustainable development of agriculture and the rural milieu	98,343	26,711	1,607	5,925	3,144	5,432	6,780	24,042	2,816	174,800
Direct the plan of action to support sustainable development of agriculture and the rural milieu	112,521	30,561	1,838	6,779	3,597	6,215	7,758	27,508	3,222	200,000
Modernize agricultural health services in the countries of the Central Region	70,326	19,101	1,149	4,237	2,248	3,885	4,849	17,193	2,013	125,000
Support for the Regional Technical Assistance Unit (RUTA)	53,447	14,517	873	3,220	1,709	2,952	3,685	13,067	1,530	95,000
<b>Caribbean Region</b>	1,610,762	1,850,047	42,543	156,867	83,241	143,828	179,522	636,558	74,548	4,777,916
<b>CA Barbados</b>	118,282	85,431	2,105	7,762	4,119	7,117	8,883	31,499	3,689	268,887
Preparation and distribution of courses for the private sector and the governments.	47,313	34,172	842	3,105	1,648	2,847	3,553	12,599	1,476	107,555
Develop better links among agri-business partners for sustainable development.	11,828	8,543	211	776	412	712	888	3,150	369	26,889
Informing private sector about new agreements WTO, FTAA.	23,656	17,086	421	1,552	824	1,423	1,777	6,300	738	53,777
Rural Development Project.	35,485	25,629	632	2,329	1,236	2,135	2,665	9,450	1,107	80,666
<b>CA ECS</b>	99,827	457,598	3,135	11,560	6,134	10,599	13,229	46,909	5,494	654,484
Assistance to increase economic competitiveness of selected commodities in the ECS.	99,827	457,598	3,135	11,560	6,134	10,599	13,229	46,909	5,494	654,484

Appendix 4 Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)

Chapter/ Unit/ Project	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>CA Guyana</b>	100,692	87,249	2,535	9,347	4,960	8,570	10,697	37,929	4,442	266,420
Strengthening rural development in Guyana.	41,803	36,222	1,052	3,880	2,059	3,558	4,441	15,746	1,844	110,606
Support for the development of agriculture and the rural milieu in Guyana.	58,889	51,027	1,483	5,466	2,901	5,012	6,256	22,182	2,598	155,814
<b>CA Haiti</b>	107,182	132,509	5,451	20,098	10,665	18,428	23,001	81,557	9,551	408,441
Strengthening farmer's organizations through different projects implemented by the Agency.	107,182	132,509	5,451	20,098	10,665	18,428	23,001	81,557	9,551	408,441
<b>CA Jamaica</b>	131,066	202,261	1,898	6,998	3,714	6,417	8,009	28,399	3,326	392,088
Technical support to the Jamaican agricultural sector in its preparation for free trade and participation in the global economy.	71,177	109,840	1,031	3,801	2,017	3,485	4,349	15,422	1,806	212,927
Support agri-business micro-enterprise with emphasis on participation of women and youth in agricultural development.	59,889	92,421	867	3,198	1,697	2,932	3,660	12,977	1,520	179,161
<b>CA Bahamas</b>	110,055	34,320	1,553	5,727	3,039	5,251	6,554	23,240	2,722	192,461
Revitalization of agriculture in the Bahamas.	110,055	34,320	1,553	5,727	3,039	5,251	6,554	23,240	2,722	192,461
<b>CA Dominican Republic</b>	129,032	253,102	3,889	14,339	7,609	13,147	16,409	58,185	6,814	502,525
Support for institutions of the public agricultural sector, SEA, BAGRICOLA, INESPRE, IAD and INDRHI, to strengthen the program to reform and modernize the agricultural structure, the management of international negotiations, staff training and technical assistance.	14,219	27,891	429	1,580	838	1,449	1,808	6,412	751	55,376
Support for activities to consolidate and participate in regional integration mechanisms and to create the Regional Information Network	12,999	25,499	392	1,445	767	1,324	1,653	5,862	686	50,627
Support for strengthening the agricultural health system in the Dominican Republic	18,999	37,268	573	2,111	1,120	1,936	2,416	8,568	1,003	73,995

**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>CA Dominican Republic</b>		129,032	253,102	3,889	14,339	7,609	13,147	16,409	58,185	6,814	502,525
Support for the agricultural information system	National	20,167	39,559	608	2,241	1,189	2,055	2,565	9,094	1,065	78,543
Support for rural development and the struggle against poverty	National	14,453	28,350	436	1,606	852	1,473	1,838	6,517	763	56,287
Support for the new institutional framework of agriculture	National	34,938	68,533	1,053	3,882	2,060	3,560	4,443	15,755	1,845	136,070
Support to strengthen efforts with national and international agencies in order to secure new resources for implementing cooperation services	National	13,256	26,002	399	1,473	782	1,351	1,686	5,978	700	51,627
<b>CA Suriname</b>		110,325	28,916	2,564	9,454	5,017	8,668	10,819	38,364	4,493	218,620
Promoting the development of cottage and small scale agro-processing industries in Suriname	National	52,135	13,664	1,212	4,468	2,371	4,096	5,113	18,129	2,123	103,310
Integrated rural community development upper Suriname river basin.	National	58,190	15,252	1,352	4,986	2,646	4,572	5,707	20,235	2,370	115,310
<b>CA Trinidad and Tobago</b>		89,047	154,515	2,578	9,506	5,044	8,716	10,879	38,575	4,518	323,378
Integrated national project in Trinidad and Tobago.	National	89,047	154,515	2,578	9,506	5,044	8,716	10,879	38,575	4,518	323,378
<b>Caribbean Regional Directorate</b>		615,254	414,146	16,835	62,076	32,941	56,916	71,041	251,902	29,501	1,550,612
Caribbean rural development regional programme.	Regional	17,895	12,046	490	1,806	958	1,655	2,066	7,327	858	45,101
Policy and trade support for agri-food sector competitiveness in the Caribbean.	Regional	137,293	92,416	3,757	13,852	7,351	12,701	15,853	56,211	6,583	346,016
Support to agricultural cooperation between Latin America and the Caribbean.	Regional	15,373	10,348	421	1,551	823	1,422	1,775	6,294	737	38,744
Regional agricultural integration in the Caribbean.	Regional	43,376	29,198	1,187	4,376	2,322	4,013	5,008	17,759	2,080	109,319
Agro-enterprise development.	Regional	43,907	29,555	1,201	4,430	2,351	4,062	5,070	17,977	2,105	110,657
Training for professionals from the Caribbean.	Regional	11,909	8,016	326	1,202	638	1,102	1,375	4,876	571	30,014
Dairy sector development in the southern Caribbean.	Regional	17,351	11,680	475	1,751	929	1,605	2,003	7,104	832	43,730

**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Caribbean Regional Directorate</b>		615,254	414,146	16,835	62,076	32,941	56,916	71,041	251,902	29,501	1,550,612
Promoting the development and transfer of technology for sustainable agriculture in the Caribbean	Regional	6,621	4,457	181	668	354	612	764	2,711	317	16,686
Supporting the development of tropical fruit crops in the Caribbean.	Regional	55,376	37,275	1,515	5,587	2,965	5,123	6,394	22,672	2,655	139,563
Regional programming, planning and preinvestment.	Regional	87,022	58,577	2,381	8,780	4,659	8,050	10,048	35,629	4,173	219,320
Technology transfer management: Supporting regional production and competitiveness.	Regional	48,129	32,397	1,317	4,656	2,577	4,452	5,557	19,705	2,308	121,299
Supporting agricultural health services in the Caribbean to facilitate production and trade.	Regional	131,003	88,182	3,585	13,218	7,014	12,119	15,126	53,636	6,281	330,163
<b>Andean Region</b>		1,483,073	873,919	48,709	179,604	95,306	164,674	205,541	728,820	85,353	3,865,000
<b>CA Bolivia</b>		107,939	134,180	4,672	17,226	9,141	15,794	19,713	69,900	8,186	386,750
Upgrade agricultural education	National	10,794	13,418	467	1,723	914	1,579	1,971	6,990	819	38,675
Improve agricultural information and documentation	National	21,588	26,836	934	3,445	1,828	3,159	3,943	13,980	1,637	77,350
Improve the competitiveness of agri-production chains	National	75,557	93,926	3,270	12,058	6,398	11,056	13,799	48,930	5,730	270,725
<b>CA Colombia</b>		104,024	249,488	12,807	47,222	25,058	43,296	54,041	191,623	22,441	750,000
Support for the sustainable development of Colombian agriculture and the rural milieu	National	104,024	249,488	12,807	47,222	25,058	43,296	54,041	191,623	22,441	750,000
<b>CA Ecuador</b>		315,440	90,976	4,638	17,101	9,075	15,679	19,570	69,394	8,127	550,000
Support institutional modernization and strengthen Ecuadorian agriculture	National	91,764	26,466	1,349	4,975	2,640	4,561	5,693	20,187	2,364	160,000
Develop market opportunities and the sustainability of resources in rural areas	National	103,235	29,774	1,518	5,597	2,970	5,131	6,405	22,711	2,660	180,000
Strengthen technical cooperation to support the sustainable development of Ecuadorian agriculture and the rural milieu	National	120,441	34,736	1,771	6,529	3,465	5,987	7,472	26,496	3,103	210,000

**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

2002  
Program Budget

Chapter/ Unit/ Project	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>CA Ecuador</b>	315,440	90,976	4,638	17,101	9,075	15,879	19,570	69,394	8,127	550,000
<b>CA Peru</b>	211,350	83,895	6,234	22,987	12,198	21,076	26,307	93,279	10,924	488,250
Support Peruvian-Chilean trade in the area of agricultural health	38,514	15,288	1,136	4,189	2,223	3,841	4,794	16,998	1,991	88,974
Actions in the area of policies and trade	58,692	23,298	1,731	6,383	3,387	5,853	7,305	25,904	3,034	135,587
New rurality and rural development	51,173	20,313	1,509	5,566	2,953	5,103	6,369	22,585	2,645	118,217
Actions in the area of higher agricultural education	62,971	24,996	1,857	6,849	3,634	6,280	7,838	27,792	3,255	145,472
<b>CA Venezuela</b>	204,402	232,204	2,048	7,550	4,007	6,923	8,641	30,638	3,588	500,000
Support efforts to upgrade competitiveness of national agriculture	143,081	162,543	1,433	5,285	2,805	4,846	6,048	21,447	2,512	350,000
Support the design and execution of rural development actions	61,321	69,661	614	2,265	1,202	2,077	2,592	9,191	1,076	150,000
<b>Andean Regional Directorate</b>	539,978	83,176	18,311	67,519	35,828	61,906	77,269	273,986	32,087	1,190,000
Support for the agricultural health and food safety system in the Andean region	72,594	11,183	2,462	9,078	4,817	8,324	10,389	36,838	4,314	160,000
Support for the plan of action for competitiveness	88,651	13,657	3,007	11,086	5,883	10,165	12,687	44,987	5,268	195,390
Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion (PROCIANDINO)	63,520	9,785	2,154	7,943	4,215	7,283	9,091	32,234	3,775	140,000
Program to support the competitiveness of agri-production chains in the Andean region	68,057	10,484	2,308	8,511	4,516	7,803	9,740	34,536	4,045	150,000
Support for the plan of action for rural development	109,383	16,851	3,710	13,679	7,259	12,542	15,654	55,507	6,501	241,085
Hemispheric Training System for Agricultural Development (SIHCA)	94,599	14,573	3,208	11,830	6,278	10,847	13,538	48,005	5,622	208,500
Alternative Rural Development Unit	10,447	1,609	354	1,306	693	1,198	1,495	5,301	621	23,025
Program of rural agro-industrial development for Latin America and the Caribbean	32,667	5,032	1,108	4,085	2,168	3,746	4,675	16,577	1,941	72,000

PP-A-04- BD CPS-DIPRE

Page 8 of 18

**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

2002  
Program Budget

Chapter/ Unit/ Project	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Andean Regional Directorate</b>	539,918	83,176	18,311	67,519	35,828	61,906	77,269	273,986	32,087	1,190,000
<b>Southern Region</b>	1,279,048	1,352,512	63,387	233,727	124,026	214,298	267,481	948,447	111,074	4,594,000
<b>CA Argentina</b>	118,456	137,676	9,815	36,191	19,204	33,182	41,417	146,859	17,199	560,000
Microcredits for agricultural laborers or low-income farmers in Partido de Lujan in the Province of Buenos Aires	5,288	6,146	438	1,616	857	1,481	1,849	6,556	768	25,000
Support the sustainable development of Argentinean agriculture and the rural milieu	113,168	131,530	9,377	34,575	18,347	31,701	39,568	140,303	16,431	535,000
<b>CA Brazil</b>	203,404	495,364	30,176	111,267	59,043	102,078	127,336	451,514	52,878	1,633,000
Support the sustainable development of Brazilian agriculture and the rural milieu	203,404	495,364	30,176	111,267	59,043	102,078	127,336	451,514	52,878	1,633,000
<b>CA Chile</b>	0	328,268	5,321	19,620	10,411	17,989	22,453	79,615	9,324	493,000
Support for rural youth	0	6,659	108	398	211	365	455	1,615	189	10,000
Support for rural micro-enterprises	0	6,659	108	398	211	365	455	1,615	189	10,000
Electronic newsletter	0	3,995	65	239	127	219	273	969	113	6,000
Virtual library	0	5,327	86	318	169	292	364	1,292	151	8,000
Study of the organization of public agricultural institutions	0	6,659	108	398	211	365	455	1,615	189	10,000
Modernize higher agricultural education	0	13,317	216	796	422	730	911	3,230	378	20,000
Design human resource policies	0	9,988	162	597	317	547	683	2,422	284	15,000
Support the sustainable development of Chilean agriculture and the rural milieu	0	249,031	4,037	14,884	7,898	13,647	17,033	60,398	7,073	374,000
Future scenarios of agriculture	0	5,327	86	318	169	292	364	1,292	151	8,000
Agricultural Commodity Exchange	0	6,659	108	398	211	365	455	1,615	189	10,000
Training in agricultural health	0	7,990	130	478	253	438	547	1,938	227	12,000

PP-A-04- BD CPS-DIPRE

Page 9 of 18



**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>CA Chile</b>		0	328,268	5,321	19,620	10,411	17,989	22,453	79,615	9,324	493,000
Analysis of the position of Chilean agriculture in MERCOSUR	National	0	6,659	108	398	211	365	455	1,615	189	10,000
<b>CA Paraguay</b>		194,272	124,404	2,530	9,328	4,950	8,553	10,676	37,854	4,433	397,000
Support the sustainable development of Paraguayan agriculture and the rural milieu	National	132,734	84,998	1,729	6,374	3,382	5,844	7,294	25,863	3,029	271,246
Support sustainable rural development and the improvement of living conditions in rural communities	National	8,199	5,250	107	394	209	361	451	1,597	187	16,754
Support the modernization of agricultural institutions	National	8,199	5,250	107	394	209	361	451	1,598	187	16,755
Support the modernization and strengthening of the agricultural health and food safety system	National	45,140	28,906	588	2,167	1,150	1,987	2,481	8,796	1,030	92,245
<b>CA Uruguay</b>		211,317	84,387	3,401	12,541	6,655	11,498	14,352	50,890	5,960	401,000
Modernize the agricultural sector	National	73,250	29,251	1,179	4,347	2,307	3,986	4,975	17,640	2,066	139,000
Information and training in trade negotiations	National	38,996	15,573	628	2,314	1,228	2,122	2,648	9,391	1,100	74,000
Develop capabilities for improving the quality of life and fostering sustainable development	National	53,224	21,255	857	3,159	1,676	2,896	3,615	12,818	1,501	101,000
Human resource development	National	45,847	18,308	738	2,721	1,444	2,495	3,114	11,041	1,293	87,000
<b>Southern Regional Directorate</b>		551,599	182,413	12,144	44,780	23,762	41,058	51,247	181,715	21,281	1,110,000
Direct the plan of action to support sustainable development and the rural milieu	Regional	281,646	93,140	6,201	22,865	12,133	20,964	26,167	92,784	10,866	566,766
Cooperative Program for the Development of Agricultural Technology in the Southern Cone (PROCISUR)	Regional	91,734	30,336	2,020	7,447	3,952	6,828	8,523	30,220	3,539	184,600
Cooperative Program on Research and Technology Transfer for the South American Tropics (PROTROPICOS)	Regional	66,440	21,972	1,463	5,394	2,862	4,945	6,173	21,888	2,563	133,700

**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Southern Regional Directorate</b>		551,599	182,413	12,144	44,780	23,762	41,058	51,247	181,715	21,281	1,110,000
Strengthen national agricultural health systems to facilitate the trade of agricultural products in Southern Cone countries	Regional	62,117	20,542	1,368	5,043	2,676	4,624	5,771	20,463	2,397	125,000
Cooperative Program for Rural Development in the Southern Cone Countries (PROCODER)	Regional	49,661	16,423	1,093	4,032	2,139	3,696	4,614	16,360	1,916	99,934
<b>Northern Region</b>		810,369	648,043	29,800	109,880	58,308	100,747	125,749	445,887	52,218	2,381,000
<b>Inter-institutional and inter-regional actions</b>		245,117	0	1,127	4,155	2,205	3,809	4,755	16,859	1,974	280,000
Support for the institutional consolidation of FONTAGRO	Hemispheric	113,804	0	523	1,929	1,024	1,769	2,207	7,827	917	130,000
Support for the Agrifuture Foundation	Hemispheric	131,313	0	604	2,226	1,181	2,041	2,547	9,032	1,058	150,000
<b>CA Canada</b>		120,029	124,102	10,638	39,226	20,815	35,965	44,891	159,177	18,641	573,485
Strengthening rural community capacity building, leadership and skills development.	National	17,988	18,599	1,594	5,879	3,120	5,390	6,728	23,855	2,794	85,947
Rural community access to information and communication technologies.	National	9,924	10,261	880	3,243	1,721	2,974	3,712	13,161	1,541	47,417
Food safety in international agricultural trade.	National	21,929	22,673	1,944	7,166	3,803	6,571	8,201	29,081	3,406	104,772
Promoting Canadian agri-food agribusiness initiatives and expertise.	National	30,566	31,603	2,709	9,989	5,301	9,159	11,432	40,535	4,747	146,039
Exchange programs in agricultural sciences, communication and information technologies, and agricultural production systems in the Americas.	National	28,449	29,414	2,521	9,297	4,933	8,524	10,640	37,727	4,418	135,924
Supporting Canada to connect rural Canadians to the knowledge-base economy and society.	National	11,174	11,553	990	3,652	1,938	3,348	4,179	14,818	1,735	53,386
<b>CA United States of America</b>		0	247,688	6,362	23,458	12,448	21,508	26,846	95,192	11,148	444,650
Support for the sustainable development of agriculture and rural areas.	National	0	247,688	6,362	23,458	12,448	21,508	26,846	95,192	11,148	444,650

Appendix 4 Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
CA Mexico		219,149	237,669	6,886	25,390	13,473	23,279	29,057	103,031	12,066	670,000
Cooperation for supporting, fostering and strengthening program development in the areas of agricultural, aquaculture, and forestry health and food safety	National	153,404	166,368	4,820	17,773	9,431	16,296	20,340	72,122	8,446	469,000
Cooperation to support the implementation of rural development components	National	43,830	47,534	1,377	5,078	2,695	4,656	5,811	20,606	2,413	134,000
Cooperation to upgrade actions to modernize the institutions of the public agricultural sector	National	21,915	23,767	689	2,539	1,347	2,328	2,906	10,303	1,207	67,000
<b>Northern Regional Directorate</b>		<b>226,074</b>	<b>38,584</b>	<b>4,787</b>	<b>17,651</b>	<b>9,367</b>	<b>16,184</b>	<b>20,201</b>	<b>71,628</b>	<b>8,389</b>	<b>412,865</b>
Support for the sustainable development of agriculture and rural areas.	Regional	226,074	38,584	4,787	17,651	9,367	16,184	20,201	71,628	8,389	412,865
<b>Institutional Funds and Budget Items</b>		<b>0</b>	<b>0</b>	<b>54,469</b>	<b>200,844</b>	<b>106,577</b>	<b>184,149</b>	<b>229,849</b>	<b>815,012</b>	<b>95,447</b>	<b>1,686,347</b>
<b>Institutional Funds and Budget Items</b>		<b>0</b>	<b>0</b>	<b>54,469</b>	<b>200,844</b>	<b>106,577</b>	<b>184,149</b>	<b>229,849</b>	<b>815,012</b>	<b>95,447</b>	<b>1,686,347</b>
Support for the sustainable development of agriculture and the rural milieu	Hem/Reg/Nat	0	0	54,469	200,844	106,577	184,149	229,849	815,012	95,447	1,686,347
<b>Contribution to Other Institutions</b>		<b>0</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200,000</b>	<b>0</b>	<b>1,330,000</b>
<b>Contribution to CATIE</b>		<b>0</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>1,130,000</b>
Orton Library	Regional	0	130,000	0	0	0	0	0	0	0	130,000
Support for CATIE	Regional	0	0	0	0	0	0	0	1,000,000	0	1,000,000
<b>Contribution to CARDI</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>
Support for CARDI	Regional	0	0	0	0	0	0	0	200,000	0	200,000

Appendix 4 Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Senior Management</b>		<b>1,944,709</b>	<b>1,354,376</b>	<b>33,844</b>	<b>124,794</b>	<b>66,221</b>	<b>114,421</b>	<b>142,816</b>	<b>506,405</b>	<b>59,306</b>	<b>4,346,892</b>
<b>Directorate of External Relations</b>		<b>0</b>	<b>61,736</b>	<b>3,174</b>	<b>11,703</b>	<b>6,210</b>	<b>10,730</b>	<b>13,393</b>	<b>47,491</b>	<b>5,562</b>	<b>160,000</b>
Development of communications mechanisms for agriculture	Hemispheric	0	61,736	3,174	11,703	6,210	10,730	13,393	47,491	5,562	160,000
<b>Directorate of Policies and Trade</b>		<b>216,072</b>	<b>293,654</b>	<b>1,683</b>	<b>6,207</b>	<b>3,294</b>	<b>5,691</b>	<b>7,104</b>	<b>25,189</b>	<b>2,950</b>	<b>561,845</b>
Cooperation in the area of Policies and Trade	Hemispheric	216,072	293,654	1,683	6,207	3,294	5,691	7,104	25,189	2,950	561,845
<b>Directorate of Science, Technology and Natural Resources</b>		<b>319,321</b>	<b>79,052</b>	<b>1,462</b>	<b>5,390</b>	<b>2,860</b>	<b>4,942</b>	<b>6,169</b>	<b>21,873</b>	<b>2,562</b>	<b>443,630</b>
Cooperation in the area of Science, Technology and Natural Resources	Hemispheric	319,321	79,052	1,462	5,390	2,860	4,942	6,169	21,873	2,562	443,630
<b>Directorate of Agricultural Health and Food Safety</b>		<b>212,762</b>	<b>46,799</b>	<b>5,450</b>	<b>20,095</b>	<b>10,663</b>	<b>18,425</b>	<b>22,997</b>	<b>81,544</b>	<b>9,550</b>	<b>428,284</b>
Cooperation in the area of Agricultural Health and Food Safety	Hemispheric	212,762	46,799	5,450	20,095	10,663	18,425	22,997	81,544	9,550	428,284
<b>Directorate of Training and Education</b>		<b>294,382</b>	<b>237,412</b>	<b>10,096</b>	<b>37,226</b>	<b>19,754</b>	<b>34,131</b>	<b>42,602</b>	<b>151,060</b>	<b>17,691</b>	<b>844,353</b>
Cooperation in the area of Education and Training	Hemispheric	188,499	152,020	6,464	23,836	12,649	21,855	27,279	96,727	11,328	540,656
Inter-American Network for Distance Education and Training (RIECD/CECAD)	Hemispheric	105,883	85,392	3,631	13,389	7,105	12,276	15,323	54,333	6,363	303,697
<b>Office of the Technical Manager</b>		<b>224,939</b>	<b>42,238</b>	<b>2,353</b>	<b>8,675</b>	<b>4,603</b>	<b>7,954</b>	<b>9,928</b>	<b>35,203</b>	<b>4,123</b>	<b>340,016</b>
Coordination of technical cooperation to support the sustainable development of agriculture and the rural milieu	Hemispheric	224,939	42,238	2,353	8,675	4,603	7,954	9,928	35,203	4,123	340,016

**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

2002  
Program Budget

Chapter/ Unit/ Project	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Center for Integration and Agribusiness Development (CIDAE)</b>	112,226	101,839	1,518	5,597	2,970	5,132	6,405	22,713	2,660	261,060
Cooperation in the area of Integration and Agribusiness Development	112,226	101,839	1,518	5,597	2,970	5,132	6,405	22,713	2,660	261,060
<b>Directorate of Information</b>	0	126,919	1,699	6,266	3,325	5,745	7,171	25,428	2,978	179,532
Information to support the sustainable development of agriculture and the rural milieu	0	126,919	1,699	6,266	3,325	5,745	7,171	25,428	2,978	179,532
<b>Directorate of Strategic Planning</b>	207,583	30,932	1,131	4,169	2,212	3,822	4,771	16,916	1,981	273,515
Mechanism to monitor the implementation of the mandates of the Third Summit of the Americas	72,654	10,826	396	1,459	774	1,338	1,670	5,920	693	95,730
Support for implementing IICA's process of strategic thinking, action and learning	134,929	20,106	735	2,710	1,438	2,484	3,101	10,995	1,288	177,785
<b>Center for Projects and Pre-investment Activities (CEPPI)</b>	100,966	9,281	646	2,382	1,264	2,184	2,726	9,666	1,132	130,247
Support for the development of the competitiveness of agriculture and for improving living conditions and sustainable development in rural areas	100,966	9,281	646	2,382	1,264	2,184	2,726	9,666	1,132	130,247
<b>Center for Data for Planning and Coordination</b>	116,121	9,281	549	2,025	1,074	1,856	2,317	8,216	962	142,402
Information for planning and institutional coordination	116,121	9,281	549	2,025	1,074	1,856	2,317	8,216	962	142,402
<b>Office of the Manager for Planning and Coordination</b>	91,147	0	194	715	379	655	818	2,900	340	97,147
	91,147	0	194	715	379	655	818	2,900	340	97,147

**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

2002  
Program Budget

Chapter/ Unit/ Project	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Directorate of Informatics</b>	0	226,114	1,895	6,986	3,707	6,405	7,995	28,348	3,320	284,770
Informatics infrastructure for agricultural and rural development	0	226,114	1,895	6,986	3,707	6,405	7,995	28,348	3,320	284,770
<b>Editorial Agroamerica</b>	49,190	89,119	1,996	7,358	3,905	6,747	8,421	29,859	3,497	200,091
Editorial services for the sustainable development of agriculture and the rural milieu	49,190	89,119	1,996	7,358	3,905	6,747	8,421	29,859	3,497	200,091

**Appendix 4 Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Chapter 2 Management Costs</b>		1,106,195	687,391	5,261	19,400	10,294	17,787	22,201	78,722	9,219	1,956,471
<b>Senior Management</b>		1,106,195	687,391	5,261	19,400	10,294	17,787	22,201	78,722	9,219	1,956,471
<b>Office of the Director and Deputy Director General</b>		307,869	65,116	873	3,217	1,707	2,950	3,682	13,056	1,529	400,000
Office of the Director General	Hemispheric	307,869	65,116	873	3,217	1,707	2,950	3,682	13,056	1,529	400,000
<b>Internal Audit</b>		105,135	18,511	367	1,352	718	1,240	1,548	5,487	643	135,000
Internal Audit	Hemispheric	105,135	18,511	367	1,352	718	1,240	1,548	5,487	643	135,000
<b>Directorate of External Relations</b>		220,000	21,149	286	1,054	559	967	1,206	4,278	501	250,000
Directorate of External Relations	Hemispheric	220,000	21,149	286	1,054	559	967	1,206	4,278	501	250,000
<b>Directorate of Programming and Evaluation</b>		112,256	36,058	678	2,501	1,327	2,293	2,862	10,149	1,189	169,313
Directorate of Programming and Evaluation	Hemispheric	112,256	36,058	678	2,501	1,327	2,293	2,862	10,149	1,189	169,313
<b>Office of the Management Unit for Planning and Coordination</b>		30,382	0	65	238	126	218	273	967	113	32,382
Office of the Management Unit for Planning and Coordination	Hemispheric	30,382	0	65	238	126	218	273	967	113	32,382
<b>Directorate for Human Resources</b>		0	205,783	76	282	150	258	322	1,143	134	208,149
Human Resources Directorate	Hemispheric	0	205,783	76	282	150	258	322	1,143	134	208,149
<b>Directorate of Finance</b>		208,300	183,574	2,261	8,337	4,424	7,644	9,541	33,831	3,962	461,874
Finance Directorate	Hemispheric	208,300	183,574	2,261	8,337	4,424	7,644	9,541	33,831	3,962	461,874
<b>Support Services</b>		0	157,200	656	2,418	1,283	2,217	2,767	9,811	1,149	177,500
Support Services Unit	Hemispheric	0	157,200	656	2,418	1,283	2,217	2,767	9,811	1,149	177,500

PP-A-04- BD CPS-DIPRE

Page 16 of 18

**Appendix 4 Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

Chapter/ Unit/ Project	Scope	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Support Services</b>		0	157,200	656	2,418	1,283	2,217	2,767	9,811	1,149	177,500
<b>Office of the Manager of Corporate Services</b>		122,253	0	0	0	0	0	0	0	0	122,253
Management of the Consortium for Corporate Services	Hemispheric	122,253	0	0	0	0	0	0	0	0	122,253

**Allocation of the Regular Fund by Chapter, Unit, Project and Major Object of Expenditure (US\$)**

Chapter/ Unit/ Project	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Chapter 3 General Costs and Provisions</b>										
<u>General Costs and Provisions</u>										
General Working Subfund	0	0	0	0	0	0	0	0	0	0
General Working Subfund	180,000	0	23,434	86,407	45,852	79,225	98,886	350,634	382,171	1,246,608
<b>Governing Bodies</b>										
Governing bodies	180,000	0	23,434	86,407	45,852	79,225	98,886	350,634	382,171	1,246,608
<b>Insurance</b>										
Insurance	0	0	0	0	0	0	0	0	0	0
<b>Pensions</b>										
Pensions	180,000	0	12,920	47,640	25,280	43,680	54,520	193,320	22,640	400,000
<b>OAS Administrative Tribunal</b>										
OAS Administrative Tribunal	0	0	6,622	24,416	12,956	22,386	27,942	99,077	11,603	205,000
<b>External Audit</b>										
External Audit	0	0	6,622	24,416	12,956	22,386	27,942	99,077	11,603	205,000
<b>Pensions</b>										
Pensions	180,000	0	0	0	0	0	0	0	0	180,000
<b>OAS Administrative Tribunal</b>										
OAS Administrative Tribunal	180,000	0	808	2,978	1,580	2,730	3,408	12,083	1,415	25,000
<b>External Audit</b>										
External Audit	0	0	3,085	11,374	6,036	10,429	13,017	46,155	5,405	95,500
<b>External Audit</b>										
External Audit	0	0	3,085	11,374	6,036	10,429	13,017	46,155	5,405	95,500
<b>Total</b>	<b>10,328,179</b>	<b>7,561,803</b>	<b>341,376</b>	<b>1,258,757</b>	<b>667,955</b>	<b>1,154,125</b>	<b>1,440,542</b>	<b>6,307,954</b>	<b>939,308</b>	<b>30,000,000</b>

**APPENDIX 5**  
Priorities for Strategic Area

### *Priorities for Strategic Area*

#### **Strategic Area: Policies and Trade**

1. Support for the creation of the FTAA, and for agricultural negotiations conducted under the aegis of the WTO.
2. Support for the modernization and diversification of agricultural production, seeking to make agribusinesses and agricultural production chains more competitive, by stepping up efforts to modernize markets, improve the management of public policies and develop a new institutional framework.
3. Reform of policies related to agriculture and rural development, in keeping with the commitments they have assumed under relevant international agreements.
4. Design and implementation of programs and initiatives aimed at institutional modernization in the agrifood sector, including new spaces and mechanisms for building consensus between the public and private sectors on public policies intended to improve agriculture and rural life.
5. Organization and operation of an inter-American agribusiness network, and establishment of regional networks of agribusiness organizations.
6. Development of new services and institutions to provide support in the production of, and trade in, agricultural products and inputs, placing emphasis on agricultural commodity exchanges and e-commerce in agrifood products.
7. Design and promotion of rural centers offering information, training and services so that the different segments of producers can incorporate into their agricultural and agroindustrial activities modern agribusiness concepts and practices.

#### **Strategic Area: Science, Technology and Natural Resources**

1. Strengthening of cooperative research and transfer programs, and mechanisms for technology integration and exchanges at the regional and inter-American levels.
2. Development of national technology innovation systems, with emphasis on research and extension.
3. Institutional development for the integrated management of natural resources related to agriculture, especially biodiversity and genetic, soil and water resources.
4. Institutional strengthening with emphasis on the design and implementation of policies for the conservation of genetic, soil and water resources.
5. Development of environmental services associated with water resources and natural ecosystems.

### Priorities for Strategic Area

6. Formulation and implementation of policies on the modernization of systems for the management and development of water resources, with river basins serving as an operating unit.

#### Strategic Area: Agricultural Health and Food Safety

1. Updating and modernization of agricultural health and food safety systems, with the active participation of the private sector.
2. Practical application of sanitary and phytosanitary measures.
3. Implementation of sanitary and phytosanitary standards at the regional and country levels (in collaboration with the WTO Committee on Sanitary and Phytosanitary Measures and with the relevant international organizations: OIE, IPPC and Codex Alimentarius).
4. Development of food safety policies and systems that encompass the agrifood chain.
5. Provision of warnings on emerging issues in the sanitary, phytosanitary and food safety fields, and on emergencies related to pests and diseases.

#### Strategic Area: Rural Development

1. Formulation and execution of rural development strategies, policies and programs aimed at alleviating poverty.
2. Modernization of small-farm family enterprises, and organization and management of micro- and small-scale agricultural and agroindustrial enterprises.
3. Design and implementation of programs aimed at involving rural women and youths in agrifood chains and the rural economy.

#### Strategic Area: Training and Education

1. Preparation and implementation of modular training programs in each one of the Technical Areas, in support of their cooperation efforts.
2. Intensification of the use of the facilities of IICA's education and distance learning facilities and of the Inter-American Distance Education and Training Network.
3. Improvement in the relevance and quality of vocational and advanced training and education for human resources for agriculture.
4. Execution of training programs aimed at the personnel of public and private sector entities, in priority topics related to the Technical Areas of cooperation of the Institute.

### Priorities for Strategic Area

#### Strategic Area: Information and Communications

1. Development and operation of hemispheric and regional information networks and services on specialized topics within the Technical Areas, aimed at public and private organizations and specialized technical groups in the countries.
2. Organization, analysis and dissemination of agricultural and socioeconomic information, as support for decision making in the public and private sectors of the member countries.
3. Development of electronic forums and other virtual communication mechanisms for the exchange of information, as support for the exchange and generation of knowledge among the members of the networks of professionals, and between the Institute and its clients in the countries.
4. Promotion and strengthening of national and multinational initiatives and projects intended to support the use of agricultural and socioeconomic information by decision makers in rural communities.





**Policies and Trade**Central Region**CA Belize**

1. Market research materials and methods workshop carried out.

**CA Costa Rica**

1. Policies formulated and executed for the national agricultural sector.
2. Process under way to reach agreement on a national strategy for developing the organic production sector (medium and long term).
3. The project "Strengthening Organic Production and Developing Relevant Markets in Central America" implemented.
4. At least 30 small- and medium-scaled agro-industrial enterprises exporting to third markets.
5. Project to improve agricultural marketing prepared and negotiated.
6. National agro-industrial development plan in execution.

**CA Guatemala**

1. Ministry of Agriculture and Livestock (MAGA) executed agenda for implementing sectoral policies; mechanisms strengthened for reaching agreement with the private sector.
2. Trade and Competitiveness Unit set up in MAGA, operating in coordination with the Ministry of the Economy in bilateral agricultural negotiations and the process to create the FTAA.
3. MAGA's Unit for Gender, Youth and Rural Women has a consistent policy, developed by consensus, to foster equity in institutional programs and projects.
4. The competitiveness study of the dairy chain served as an input for preparing and implementing the strategic plan of action for upgrading the productivity and competitiveness of the dairy sector.
5. The competitiveness study of the beef chain served as an input for preparing and implementing the strategic plan of action for upgrading the productivity and competitiveness of the beef sector.
6. The competitiveness study of the basic grains chain served as an input for preparing and implementing the strategic plan of action for upgrading the productivity and competitiveness of the basic grains sector.
7. Agricultural commodity exchange consolidated and its operations expanded.

**CA Honduras**

1. Programs of the strategy for the agri-food strategy and the rural milieu in execution
2. Agricultural Competitiveness Unit for Agri-food Chains (UPEG/SAG) in operation.
3. Agribusiness Network in operation, through the Honduras Agribusiness Council (COAGROH).
4. Agricultural negotiations carried out under WTO and FTAA.
5. Honduras' Agricultural Commodity Exchange in operation.
6. Agribusiness Council of Honduras (COAGROH) working to full capacity.

**CA Nicaragua**

1. Support provided for the transformation of agricultural production, seeking greater competitiveness in agribusiness and in agri-production chains, by strengthening processes to modernize markets, manage public policy and develop the new institutional framework
2. Agricultural sector organized to participate in the agricultural policy development process.

## Annex 6

**Policies and Trade**

CA Nicaragua  
3. Inter-American Agribusiness Network organized and in operation, and regional networks of agribusiness organizations established.

CA Panama  
1. Agricultural Competitiveness Fund created as part of the Rural Panama Plan, established and operating in support of agricultural productivity in Panama  
2. Price and market information system operating in support of the platform for international exports and local marketing

CA El Salvador  
1. Trade Policy Office created and in operation, for dealing with trade negotiations and the administration of international trade agreements relative to agriculture  
2. Permanent capacity developed for interpreting developments in agriculture and the rural setting, at the national and international levels (initially with the National Fruit Program)  
3. Ongoing process of market intelligence and advisory services on the marketing of fresh and processed fruits in operation.

**Central Regional Directorate**

1. Central American agenda for the agricultural and rural sector internalized in the countries of the Central American Region.
2. Support, production and marketing services linked interactively with policy makers of the Central American Region.

**Caribbean Region**

CA Barbados

1. Agro-enterprises increase efforts to adapt to the new economic environment in the Caribbean.
2. Diversification of the agricultural production supported.
3. New marketing tools and information systems developed for the Ministry of Agriculture and private sector.

**CA ECS**

1. Competitiveness increased in production and in domestic, intra and extra-regional agri-food trade for selected commodities.
2. Programmes and initiatives implemented aimed at institutional modernization in the agri-food sector to improve agriculture and rural life.

**CA Guyana**

1. National Organic Agriculture Policy adopted.
2. Guyana Chapter of CABA established and active.
3. Marketing services centre for small-scale community based enterprises established and operational.
4. Cocoa Farmers Association processing and exporting its own organic cocoa production.
5. Two externally funded projects approved and operational.
6. Summit Mandate satisfied and recommendations noted and acted upon by Government of Guyana.

**CA Haiti**

1. Agricultural production modernized and diversified, by making information available on negotiation and agreement and keeping all actors updated on appropriate agricultural technology.
2. Agriculture and rural life improved through the creation and strengthening of local organizations and through workshops and seminars offered on negotiations.

Page 2 of 42

## Annex 6

Results by Strategic Area and Unit  
Program Budget**Policies and Trade****CA Haiti**

3. Process of establishing an inter-American agribusiness network started by reinforcing existing regional networks.
4. Agricultural products and inputs made available on the marketplace through services from existing networks (CABA, PROCICARIBE, CRIDNET and others).
5. Haitian producers receive information from IICA on modern agribusiness and practices through radio broadcasting, publication of information pamphlets, organization of field days, workshops etc.

**CA Jamaica**

1. National capabilities strengthened to understand, negotiate, interpret and develop policy options with respect to multilateral, bilateral and regional Trade Agreements.
2. Analyses of the competitiveness of three selected agricultural industries completed, and measures promoted to improve competitiveness of the industries analyzed.
3. Local chapter of Caribbean Agri-Business Association (CABA) functional.
4. National chapter of Alliance for Sustainable Development of Agriculture and the Rural Milieu operational.

**CA Bahamas**

1. Plan for the modernization of the agricultural sector developed and implemented, and roles and functions of key agencies in the public and private sectors identified and rationalized.
2. Expansion of the Bahamas Agribusiness Association (BAA) to include agribusiness groups from islands other than New Providence; Strengthening the BAA; and securing membership of the BAA in the Caribbean Agribusiness Association (CABA).

**CA Dominican Republic**

1. National Agricultural Council operating as a forum for discussion and sectoral agreement, with the Secretary of State for Agriculture and national agricultural sector representatives.
2. The municipal, provincial and municipal councils for agricultural development interact with the National Council, with the active participation of the private sector and NGOs.
3. The Undersecretary for Trade Negotiations, of the Secretariat of State for Foreign Relations (Foreign Office), have national strategies that contribute to improving the performance of its delegates and negotiators in different regional, hemispheric and world forums.
4. At the request of the Secretariat of State for Agriculture (SEA), a report prepared to evaluate the process of technical alignment and the degree of Dominican Republic's compliance in the area of agriculture under the World Trade Organization (WTO).
5. The SEA's Technical Undersecretariat of Agricultural Planning received technical assistance, and proposed, specific strategies from the CA for participating in the bimonthly FTAA negotiation processes and the quarterly negotiations of the WTO Agreement on Agriculture.
6. Notifications required by the World Trade Negotiations (WTO) prepared and presented to the relevant organizations.
7. The government has effectively advanced in preparing the legal framework for creation of the Agricultural Marketing Institute (INCOAGRO).
8. The private sector participates actively in formulating agricultural sector policy and in defining programs and projects at the national, regional, provincial and municipal levels.
9. The Dominican Agrarian Institute has been transformed into an agency more suited to the new circumstances so that it can effectively contribute to integral rural, sustainable development to improve the quality of life in the rural milieu.

**Policies and Trade****CA Dominican Republic**

10. Initiatives underway, to foster a greater exchange and increased integration with the Caribbean countries, under the process to strengthen the Alliance for the Sustainable Development of Agriculture and the Rural Milieu in the Caribbean Region, and existing or future integration mechanisms (e.g., the Caribbean Agribusiness Network).

**CA Trinidad and Tobago**

1. National Alliance for the Development of Agriculture and the Rural Milieu functioning.
2. Understanding enhanced of the requirements for sustaining trade and the viability of domestic agriculture in general and of specific commodities in particular.
3. Productivity improved through the analysis of policies for improved rural food access and organization of/by rural communities and community groups.
4. Cooperation programme that reflects the priorities of the country as influenced by globalization, the inter-American dialogue and regionalization enhanced.
5. Local chapter of CABA fully operational and economic situation of its members improved.

**Caribbean Regional Directorate**

1. Alliance for Sustainable Development of Agriculture and the Rural Milieu in the Wider Caribbean operationalized.
2. Stronger Caribbean participation in international and hemispheric agricultural trade and economic integration processes, including FTAA, ACP/ECU, WTO.
3. Improved planning framework and public-private sector dialogue facilitated.
4. National agricultural societies/associations strengthened; Caribbean Agribusiness Association (CABA) fully operationalized; and networking of agri-system organizations increased.
5. Agricultural diversification facilitated.

**Andean Region****CA Bolivia**

1. Bolivian Agribusiness Network in operation, holding business round in Santa Cruz
2. International Affairs Unit of the Ministry of Agriculture, Livestock and Rural Development in operation
3. Agricultural Commodity Exchange created

**CA Colombia**

1. New General Law on Agriculture and Rural Development approved and disseminated
2. National and regional agreements on competitiveness in operation
3. Competitiveness observatory for agri-trade chains operating through modules on indicators, referencing, policy and market intelligence

**CA Ecuador**

1. Agriculture undergoes modernization in order to increase competitiveness of agribusinesses and agri-production chains, through the strengthening of market modernization processes, the management of public policy and the development of a new institutional framework.

2. Programs and initiatives designed and implemented on institutional modernization in the agri-food sector, including new settings and mechanisms for public-private sector deliberation for defining public policies to improve agriculture and rural life.
3. Different segments of agricultural producers in the country incorporate into their activity (agricultural or agroindustrial) modern agribusiness concepts and practices disseminated through the Rural Information Centers designed and promoted by IICA.

Page 4 of 42

**Policies and Trade****CA Peru**

1. The General Directorate of the Ministry of Agriculture has upgraded its capabilities in international negotiations and free trade agreements.
2. New methodology established for orienting public agricultural sector, based on agri-production chains.
3. Mechanisms designed and operating for decentralized articulation of public-private sector action vis-à-vis agricultural policy management.
4. AGRICOM digital platform in operation for promoting agricultural trade.
5. Prototype of a national and local information system for agri-production chains and competitiveness designed and in operation.

**CA Venezuela**

1. Mechanisms created for coordination and integration of agri-food chains.
2. National and regional programs established and in progress to foster competitiveness of principal agri-food chains.
3. Funding program set up to foster agricultural development in execution: i) long-term funding and ii) funding for small farmers.

**Andean Regional Directorate**

1. Seminars and workshops held, and documents published on agricultural trade negotiations (WTO, FTAA and Andean country) with different negotiation arrangements (CAN, MERCOSUR, ALADI) and as a part of a sustained process to strengthen the private and public sectors in the Andean countries vis-à-vis international negotiations and free trade agreements.
2. New institutional and operating methodologies established for reorienting the public agricultural sector of the Andean countries taking into account national, regional and local agri-production chains.
3. Centralized and decentralized mechanisms for public-private sector articulation designed and in operation for the identification and management of public policy.
4. Hemispheric Digital Platform (AGRICOM) operating actively for the promotion of electronic agricultural commerce.
5. Prototype of a national and local information system designed and operating on the matter of agri-production chains and competitiveness.

**Southern Region****CA Argentina**

1. Periodic information and projections disseminated for the Argentine agrifood sector, including the results of a quarterly survey of local businesspeople, by means of the quarterly reports on the current situation prepared by IICA.

**CA Chile**

1. Agricultural Commodity Exchange operational.
2. The public and private agricultural sector is playing a more effective role in the WTO and FTAA negotiations and trade agreements.
3. The management capabilities of the public and private agricultural sector were enhanced.

**CA Paraguay**

1. The technical and operating capabilities of the MAG's General Planning Directorate have been enhanced, to develop and implement systems for monitoring sustainable rural development programs and projects.
2. With enhanced technical and administrative capabilities, the Ministry of Agriculture and DINCAP are successfully implementing the Program for the Modernization and Diversification of Small-scale Production.

**Policies and Trade****CA Paraguay**

3. Paraguay's vegetable and fruit production is more competitive on international markets, thanks to the creation of the Private Marketing Centers under the Program for the Modernization and Diversification of Small-scale Production
4. The Center for the Professionalization of Farmers was created, jointly with the private sector, to improve the positioning of rural youth and women in the Dpt. of Itapúa in agrifood chains and the rural economy, and to contribute to the modernization of small-scale production (i.e., the organization and management of groups of microenterprises).

**CA Uruguay**

1. National Technical and institutional capabilities enhanced, as well as the articulation of the agricultural sector at the regional and hemispheric levels, so it can take part in the construction of the FTAA and the agricultural negotiations of the WTO.
2. Public policies and the sectoral institutional framework were strengthened and overhauled, to help make agribusinesses and agricultural production chains more competitive.
3. Agricultural and rural development policies were adjusted to bring them into line with the obligations assumed under regional and multilateral international agreements.
4. Forums to build consensus between the public and private sectors were established and consolidated, to support the development of sectoral and public policies for agriculture.

**Southern Regional Directorate**

1. Officials of the countries and the private sector in the Southern Region are more aware of the progress being made by, and the major issues facing, MERCOSUR, through the dissemination of the MERCOSUR + Chile bulletins; the "Agriculture in MERCOSUR, Chile and Bolivia" Yearbook; and the reports on the latest developments produced by IICA's Cooperation Agencies and published by the Southern Regional Center.
2. Officials of the governments and the private sector in the Southern Region have access to integrated information on the agrifood potential of the expanded MERCOSUR, for use as input for the elaboration of development policies in the region.
3. The Member States have greater access to the information that exists on the agricultural sectors of Latin America, through an IICAVECLAC publication.

**Northern Region****CA Canada**

1. Latin American and Caribbean (LAC) countries have acquired and are using modern training and information management tools for agricultural trade negotiators, as a result of the Institute's support to the implementation of Agriculture and Agri-Food Canada's project of developing a hemispheric network based on a training and consulting structure on trade policies and regulations.
2. Canadian experts and agro-entrepreneurs have identified and developed business and employment opportunities, and technical cooperation activities in LAC, as a result of missions in selected LAC countries.

**CA United States of America**

1. Representation to U.S. Executive and Legislative Branches:  
- Continue to explore cooperation possibilities with USG organizations.  
- Conduct roundtable discussions with government personnel regarding agri-food, IICA and Western Hemisphere.
2. Strategic Alliances with U.S. Agricultural Associations and Organizations Including Universities:  
- Sponsor trade mission to Central American Agricultural Countries to U.S.

**Policies and Trade****CA United States of America**

3. Support USG, IICA and Northern Regional Center (NRC) Priorities:  
- Support Summit of the Americas implementation activities.

**CA Mexico**

1. Negotiating teams defending positions on agricultural products in the FTAA Working Groups and the one on Agricultural Negotiations, which are consistent with the negotiating positions adopted for the WTO Agricultural Committee.
2. Agricultural negotiator of ASERCA has joined the Informal Consultative Group of the Agricultural Negotiators of the Americas (GINA)
3. Actions needed for Mexico to take over as the headquarters of the FTAA negotiations in 2003 have been completed.
4. The agricultural commodity exchange is operational at MENAGRO headquarters, in Guadalaajara, Jalisco.
5. Program to modernize and diversify production had been designed, based on the analysis of competitiveness and production chains.

**Northern Regional Directorate**

1. Strengthen the process of regional integration:  
- Northern Regional Center (NRC) council informed of IICA's hemispheric and other regional initiatives.  
- Identify new areas of regional integration to develop strategic and operating plans for the following years.
2. Summit follow-up:  
- Coordinate actions to implement the summit mandates working in close cooperation with the OAS and other international organizations in Washington, D.C.  
- Inputs and relevant information provided to Headquarters and regional centers.
3. Represent IICA at SIRG (Summit Implementation Review Group) meetings as requested.
3. Anticipating the future. Ensure that the design of the following action items, incorporates a component dealing with the long-term perspective:  
- Strengthen the process of regional integration.  
- Cooperative Program in Agricultural Research and Technology for the Northern Region (PROCINORTE).  
- Agricultural Health and Food Safety.  
- Rural Sustainable Development Program.  
- Cooperative Programs with International Organizations.

**Technical Management Unit****Directorate of Policies and Trade**

1. At least four regional training workshops held on topics that are on the agenda of the trade negotiations; and 200 public- and private-sector officials trained.
2. The technical expertise of at least 30 IICA specialists enhanced; at 8-10 cooperation agencies in countries selected based on the main issues involved in the agricultural trade negotiations.
3. IICA took part in at least five national dissemination events on the issues involved in the agricultural trade negotiations; an average of 60 people from the public and private sectors attended each event.
4. At least one event held to generate thinking on new issues on the agenda of the WTO and FTAA trade negotiations.
5. Three studies published and disseminated on: a) performance of agricultural trade in the Americas; b) direction and buoyancy of agricultural trade; and c) status of food security in the countries.



## Science, Technology and Natural Resources

Central Region

## CA Belize

1. Project document produced on organic agriculture and legal framework revised.
2. Project document produced on dairy cattle improvement.
3. Improved genetic material from root and fruit crops introduced, propagated and distributed to farmers.
4. Appropriate technological packages for processing selected fruits and root crops (4 in all) developed, published and distributed to farmers through the Ministry of Agriculture

## CA Costa Rica

1. Proposal for adjusting and strengthening agricultural extension models prepared and negotiated.

## CA Guatemala

1. Capacity of the Executing Unit of the Rural Development Project for the Trifinio Region (PROPERT) upgraded to transfer know-how and extend agricultural technology to poor beneficiary communities.
2. MAGA consolidated its institutional presence and capabilities in the Peten and other fragile ecosystems for developing integral rural development actions in line with the integrated management of natural resources in buffer zones of protected areas.

## CA Honduras

1. National System for Research and Technology Transfer (SNITTA) in operation.
2. Policy for modernizing technical assistance services designed and implemented.

## CA Nicaragua

1. Integrated management developed for natural resources associated with agriculture, especially biodiversity, genetic resources, soil and water
2. Environmental services related to natural ecosystems developed

## CA Panama

1. Technical assistance system established as part of efforts to out-source services
2. National technology transfer system strengthened and modernized
3. Technology generation system improved through an alliance with universities and private enterprises
4. Process developed to support sustainability of the Panama Canal watershed, pursuant to the relevant resolution of the Inter-American Board of Agriculture.

## CA El Salvador

1. Organizations of cashew, lemon and coconut producers strengthened and receiving technical assistance services throughout the agri-food chains.
2. Nursery managers receive technical assistance and improved planting materials, and produce plants meeting quality and phytosanitary standards.
3. Fruit producers and nursery managers receive credit through the country's financial system.
4. Agricultural producers apply soil conservation and agroforestry techniques on more than 12,000 hectares, reducing erosion with alternative plant cover.
5. Some 8,000 producers increase their farm revenues by at least 20%, through the use of appropriate agricultural practices
6. Environmental development committees in operation, involving more than 6,000 people using self-management practices and technology innovation processes.
7. Watershed of the Tenancingo-Guazapa region managed with a sustainable development approach.

Page 10 of 42

## Science, Technology and Natural Resources

## CA El Salvador

8. New local facilitators trained to work with sustainability and gender focuses.

## Central Regional Directorate

1. Capacity strengthened to manage, conserve and exchange genetic resources in the Central Region, for purposes of organic agriculture.
2. National Councils of Plant Genetic Resources established in the Central American countries.
3. Documents prepared for harmonizing laws and policies on plant genetic resources, for ratification by the Central Region countries.

Caribbean Region

## CA Barbados

1. Measures for improving sustainable soil management system in agriculture better utilized and improved.

## CA ECS

1. National technology innovation systems supported, with emphasis on research and extension.
2. Selected commodities developed through modernization of production process and improved marketing arrangements.

## CA Guyana

1. Agricultural Information Network (GAIN) operational with timely information management.
2. Distance Learning Centre operational.

## CA Haiti

1. Cooperation strengthened with CIAT and other research centers such as CRDA, universities, etc.
2. Fora to present results of research and extension to agricultural actors in operation.
3. Agricultural sector acquires capacity to efficiently manage natural resources after participating in IICA-sponsored seminars on herbal medicines, biodiversity, genetic, soil and water resources management.
4. Full availability and implementation of policies on natural resources by the Ministry of Agriculture and the Ministry of Environment.
5. National federation created to provide environmental services in operation, composed of existing environmental associations regrouped by the CA.

## CA Jamaica

1. National authorities sensitized to agronomic and rural development issues involved in the establishment of a viable nutraceutical industry.
2. National authorities and rural communities sensitized to the value and management of agro-biodiversity.

## CA Bahamas

1. Expansion of the horticultural industry with an emphasis on the production and marketing of orchids, taking advantage of a growing tourism industry.

## CA Suriname

1. Production of selected fruit crops, vegetables, etc., promoted and supported by facilitating producers, processors and exporters with support services and strengthening their technical and institutional capacities.
2. Existing small-scale agro-processing activities upgraded and/or rehabilitated; and opportunities promoted for rural communities by establishing/rehabilitating small-scale and village-level agro-processing enterprises.

### Science, Technology and Natural Resources

#### CA Trinidad and Tobago

1. Understanding enhanced of the requirements for sustaining trade and the viability of domestic agriculture in general and of specific commodities in particular (citrus, pineapple).
2. Development initiated of national laws, guidelines and practices in the areas of intellectual property, GMOs, biosafety, etc.

#### Caribbean Regional Directorate

1. Regional guidelines and policies on science, technology and natural resource management in the context of the WTO harmonized.
2. Competitiveness of the fruit and dairy industries enhanced.
3. Cross section of persons associated with the development of agriculture and rural life aware of trade-related science and technology issues, such as biosafety, GMOs and bio-prospecting.
4. Organic farming practices commercialized.

#### Andean Region

##### CA Bolivia

1. Bolivian Agricultural Technology System (SIBTA) in operation with external resources
2. Agricultural Technology Development Foundations (FDTAs) in the highlands, valleys, humid tropics and Chaco conduct bidding processes and award projects on technology innovation, in accordance with users' demands

##### CA Colombia

1. IICA in a leadership position in education and technology for ecological agriculture
2. A group of municipalities in the country sensitized to sustainable agriculture, through organic agriculture
3. Applied research on bio-fertilizers, produces supply of same and dissemination at national level
4. Bio-dynamic agriculture program designed and implemented for Colombia
5. Technical cooperation agreements of the National Agricultural Technology Transfer Program (PRONATTA) completed and in full operation
6. Impact of PRONATTA evaluated and lessons learned documented for subsequent stages of the development of agricultural technology in Colombia
7. Proposal formulated for second stage of PRONATA, with emphasis on: a) establishing the agroindustrial science and technology systems; b) strengthening extension services; and c) continuing co-funding for adaptive research

##### CA Ecuador

1. Institution building process under way in national agencies responsible for integrated management of natural resources related to agriculture, with emphasis on the design and implementation of policies for conserving genetic resources, soil and water.

##### CA Peru

1. Strategic plan prepared for the national agricultural research and technology transfer system.
2. System designed for the protection of native varieties originating in Peru.
3. Project formulated and operating, to combat desertification and poverty in Peru.
4. Programs implemented on the modernization of management systems for water resources in watershed basins.
5. Project on research and technology transfer for organic products implemented by the National Agricultural Research Institute and on farmers' lands.

#### Annex 6

### Results by Strategic Area and Unit

2002  
Program Budget

### Science, Technology and Natural Resources

#### CA Venezuela

1. Proposals for the technical cooperation program with INIA, funded by IDB, institutionalized.
2. Program executed for implementing forestry policy and promoting sustainable development.

#### Andean Regional Directorate

1. Agenda for technological agricultural and agroindustrial innovation consolidated and implemented, with priorities and opportunities for cooperation in the Andean region.
2. Four regional projects on agricultural and agroindustrial research and innovation negotiated, financed and in execution, with a public-private sector consortium approach.
3. Seven regional technology research and development projects concluded, financed in part by FONTAGRO and implemented in coordination with IICA-PROCIANDINO.
4. IICA developed and implemented the platform for the information system on the supply of technology in the Andean region, related to production chains and strategically important topics, in collaboration with INFOTEC-FONTAGRO.
5. IICA formulated and implemented the binational strategy for the Colombian-Venezuelan border region, for the integrated and sustainable management of the Tachira River watershed.
6. Consortia for research and innovation set up and incorporated into the national systems, to consolidate a new institutional framework and enhance the competitiveness of production chains.

#### Southern Region

##### CA Brazil

1. The Ministry of Agriculture and Supply, and other national institutions in the sector, are operating with more modern administrative procedures and providing the public with better-quality services.
2. The response capacity of the agricultural sector of Brazil has been improved, thanks to the successful transfer of technologies.
3. National institutions received technical and managerial training to enable them to manage water resources better.

##### CA Paraguay

1. The conditions and procedures were created and consolidated for private-sector firms to finance the MAG's regional agricultural research tests.
2. The mechanisms were consolidated for the participation of national experts in cooperation programs involving research and dissemination, designed to enhance the Technology Research and Innovation System in the Agricultural Sector.

#### Southern Regional Directorate

1. Officials in the Southern Region responsible for the management and use of water have a better grasp of important policies and experiences in this field, following the discussion and analysis of the papers presented at the Third Meeting of the Waters, held in November 2001, in Santiago, Chile.
2. Three technological platforms were organized (following a general call for proposals) in problem areas of three priority strategic lines of action, incorporating the stakeholders in the agrifood and scientific-technological systems in the Southern Region. The strategic areas are: a) technological leap in competitiveness (molecular biology and genetic resources); b) quality of agrifood chains; c) and environmental sustainability.

**Science, Technology and Natural Resources****Southern Regional Directorate**

Southern Regional Directorate

3. Intermediate results of the implementation of externally funded projects:
  - Germ plasm for improving the quality of wheat (NARIs in Argentina, Brazil, Chile, Paraguay, Uruguay / CIMMYT, Uruguay and Mexico).
  - Fusarium head blight of wheat (NARIs in Argentina, Paraguay, Uruguay / CIMMYT, Uruguay and Mexico).
  - Nothofagus obliqua and N. Alpina by means of molecular and isoenzymatic markers (NARIs Argentina and Chile).
  - Lasting resistance to Pyricularia grisea in rice (NARIs in Argentina, Uruguay / IRGA Brazil / Purdue University, United States / CIAT Colombia).
  - Improvement of direct planting (NARIs in Argentina, Brazil, Chile, Uruguay / CIMMYT Bolivia, Uruguay and Mexico).
  - Biological control for integrated pest management – apple trees (NARIs in Argentina, Chile, Uruguay / Fac. Appliquées, France).
  - Quality of peaches and nectarines with a controlled/modified atmosphere (NARIs in Argentina, Brazil, Chile and Uruguay).
  - Economic impact and technological potential of climate change and agricultural research on the land use and productivity in the Southern Cone (NARIs in Argentina, Brazil, Chile, Paraguay and Uruguay / Yale University, United States).
4. Exchange of technical cooperation among the countries of the Southern Region in technical areas linked to biotechnology, genetic resources, natural resources and the environment, and institutional change.
5. An information system was organized and the members of the innovation networks of the agrifood and agroindustrial system of the Southern Region were linked via "PROCSUR on line."
6. The Program on Research and Technology Transfer for the South American Tropics (PROCITROPICOS) was strengthened, including its technological integration and exchange mechanisms related to savannah ecosystems, mainland and lowland tropical rainforests, and Eastern Piedmont.
7. National and regional technological innovation systems developed, with emphasis on research on, and the transfer of, sustainable technologies for the South American tropics.
8. National and regional institutional systems developed in the South American tropical region, for the integrated management of natural resources related to agriculture, especially biodiversity and the use and management of genetic resources, water and soils.

**Northern Region**

Northern Region  
as  
strengthened, as  
and  
the Internship Program in Agricultural Science and

**CA Canada**

1. Cooperative research activities and technology transfer between Canadian and LAC research and higher education organizations have been strengthened, as a result of their increased participation in the different exchange programs sponsored by IICA, in particular, the Internship Program in Agricultural Science and Agricultural Research.

**CA United States of America**

1. Representation to U.S. Executive and Legislative Branches:
  - Continue to explore cooperation possibilities with USG organizations.
  - Conduct roundtable discussions with government personnel regarding agri-food, IICA and Western Hemisphere.
2. Strategic Alliances with U.S. Agricultural Associations and Organizations Including Universities:
  - Develop informal network of private sector organizations to discuss potential collaboration.

**CA Mexico**

1. Cooperative research and technology transfer programs, as well as mechanisms for technology integration and exchange at the national and regional levels have received support in organizing and holding forums, seminars and networks related to science and technology.

Page 14 of 42

**Science, Technology and Natural Resources****Northern Regional Directorate**

1. PROCINORTE (Cooperative Program in Agricultural Research and Technology for the Northern Region):
  - V Meeting of the Task Force.
  - Establishment of the 4th and 5th Special Task Groups under PROCINORTE.
  - Implementation of action plan for PROCINORTE and review of results.
  - Further integration of PROCINORTE with other regional research mechanisms and hemispheric networks.

**Technical Management Unit****Directorate of Science, Technology and Natural Resources**

1. The Forum for the Americas on Agricultural Research and Technology Development (FORAGRO) was consolidated.
2. The national technological innovation systems of Latin America and the Caribbean have policy proposals and organizational models at their disposal, with emphasis on research priorities, intellectual property and biosafety.
3. The national rural extension systems of Latin America and the Caribbean possess conceptual elements and methodological guidelines for the design of policies and institutional organization.
4. The Scientific and Technological Information System of the Agricultural Sector of the Americas (INFOTEC) designed and implemented, linking the supply of technology with the needs of the countries.
5. The hemispheric dialogue on policies and the modernization of the management of water resources for agriculture promoted and facilitated, with an intersectoral perspective.
6. National programs for the management of water resources designed and organized in at least three countries.
7. National programs for the conservation of natural resources designed and organized, with emphasis on soil and water and subregional programs in at least 3 countries.

**Office of the Technical Manager**

1. The Institute's technical cooperation actions in the area of science, technology and natural resources are being implemented in a harmonious and articulated way by the units responsible at the hemispheric, regional and country levels.

**Management Unit for Planning and Coordination****Directorate of Strategic Planning**

1. IICA has facilitated the implementation of, and follow-up to, the decisions and commitments contained in the Ministerial Declaration and Plan of Action adopted by the IABA in November 2001, in its capacity as the principal ministerial-level forum.
2. IICA has assisted in and supported the operation of the ministerial forums and the process of dialogue among the stakeholders in agriculture, as well as the implementation of their decisions at the national, regional and hemispheric levels.
3. The long-term vision of IICA has been prepared and the Executive Committee has approved the 2002-2006 Medium Term Plan.
4. A consolidated institutional mechanism is in place for managing prospective strategic knowledge related to agriculture and the context in which it operates.
5. The Regional Directorates and Cooperation Agencies have updated the strategies for IICA's action in the countries and regions for implementing the 2002-2006 MTP and the long-term vision of the Institute.

**Center for Projects and Pre-investment Activities (CEPPI)**

1. Opportunities for cooperation have been identified in at least two countries, in the area of science, technology and natural resources.



## Results by Strategic Area and Unit

### Annex 6

#### Science, Technology and Natural Resources

##### Center for Projects and Pre-investment Activities (CEPPI)

- At least two technical-economic proposals have been prepared for technical cooperation projects in the area of science, technology and natural resources.
- At least one investment project has been formulated in IICA member countries in the area of science, technology and natural resources.

##### Center for Data for Planning and Coordination

- Access has been created to important information on IICA and its setting, needed for the Institute's planning and coordination processes in the area of science, technology and natural resources.
- IICA has articulated the operation of the institutional data bases and, by means of electronic links, has facilitated access to other (national and international) external sources of information that are useful for IICA's management of actions in the area of science, technology and natural resources.

##### Office of the Manager for Planning and Coordination

- Effective consensus-building and coordination mechanisms exist, at the hemispheric, regional and national levels, for the cooperation actions of the regional centers and the initiatives for the inter-american dialogue on agriculture and rural life.
- Preinvestment actions are being promoted at Headquarters and in the Regional Centers, aimed at the effective identification of opportunities for cooperation and support in preparing technically and financially viable project proposals

#### Agricultural Health and Food Safety

##### Central Region

###### CA Belize

- Proposal formulated for the design of an information system including technical characteristics of all hardware units for the Belize Agricultural Health Authority.
- Updated version of plant and animal health laboratory manuals published.
- Workshop on Hazard Analysis on Critical Control Points (HACCP) carried out.

###### CA Costa Rica

- National network of food safety specialists in operation.
- National information systems on food safety unified.

###### CA Guatemala

- Mechanism for coordination and consensus building institutionalized and in operation between MAGA, the Ministry of the Economy (MINECO) and pertinent private sector agencies, for administering and monitoring the commitments assumed under the WTO agreement on sanitary and phytosanitary measures

###### CA Honduras

- National Agricultural Security and Food Safety System modernized.
- National Food Safety Commission in full operation.
- Process to control lethal yellowing of coconut implemented by SENASA, at the national level.

###### CA Nicaragua

- Food safety policies and systems developed for the entire agri-food chain

### Annex 6

## Results by Strategic Area and Unit

#### Agricultural Health and Food Safety

###### CA Panama

- Process to control citrus leprosis launched
- Plant protection system strengthened to support exports to international markets.

##### Central Regional Directorate

- National export certification and product inspection services strengthened in the Central Region.
- Regulations harmonized on agri-chemicals, veterinary products and agricultural quarantine certification in the Central American countries

##### Caribbean Region

###### CA Barbados

- Agricultural health and food safety systems updated and modernized with the active participation of the private sector.

###### CA ECS

- Agricultural health and food safety systems modernized.
- Support provided for the application and harmonization of sanitary and phytosanitary measures.
- Forewarnings and support provided on emerging issues on sanitary, phytosanitary and food safety and on emergencies related to pests and diseases.

###### CA Guyana

- Media campaign conducted on WTO Agreement and SPS measures.
- Plant and Animal Health Unit established and operational.

###### CA Haiti

- Private and public sectors kept informed on the latest news on agricultural health and food safety by participating in IICA-sponsored seminars and receiving scientific newspaper.
- Sanitary and phytosanitary rules updated and published with IICA participation and applied by sector.
- Sanitary and phytosanitary standards applied in Haiti as per criteria set by OIE, IPPC, Codex Alimentarius and others.
- Agricultural production safety guaranteed as a result of CA support in updating quarantine structures.

###### CA Jamaica

- National authorities aware of the concept of a unified modern National Agricultural Health and Food Safety Agency.
- National Emergency Response Action Programme finalized.

###### CA Bahamas

- Expansion of the non-poultry sub-sector through further processing and the attainment of HACCP compliant status.

###### CA Dominican Republic

- The CA/DR, the pest and disease surveillance and notification system established in the Plant Protection Department of the Secretariat of State for Agriculture (SEA).
- Agreement signed between the Secretariat of State for Public Health and Social Assistance (SESPAS) and the SEA (Animal Health Department) to work together on the Agricultural Health Surveillance System, establishing the surveillance system in slaughter houses working under SESPAS supervision.

## Results by Strategic Area and Unit

## Annex 6

## Agricultural Health and Food Safety

- CA Dominican Republic
- Specific emergency plans drawn up for diseases and pests of high risk for introduction into the country. National Emergency Plant and Animal Health Groups in operation.
3. Animal and Plant Health Emergency Plan modernized and applied fully by the SEA's Animal and Plant Health Departments. Specific emergency plans drawn up for diseases and pests of high risk for introduction into the country. National Emergency Plant and Animal Health Groups in operation.
4. National system for the control of internal transfrontier posts and quarantine inspection strengthened with the implementation and equipping of 12 control posts in the country, and three quarantine posts on the Haitian border: implementation of a regulatory system involving the health services of the private sector and full participation of farmers.
5. Risk Analysis Units of the Animal and Plant Health Departments created and operational.
6. SEA and the private sector have developed and applied a more appropriate system for managing and collecting national and international agricultural health information, which is disseminated by different means, including IICA's web page. The country uses manuals of quarantine procedures that are harmonized and updated annually.
7. Legal and regulatory base modernized and updated, and in line with WTO requirements. The country uses manuals of suitable methodologies and the acquisition harmonized and updated annually.
8. International waste is managed appropriately in airports, sea ports and on the border, through the development of suitable methodologies and the acquisition and operation of equipment that meets international specifications for this type of operation.
9. Programs for the control of classic hog cholera, brucellosis and tuberculosis operating institutionally, efficiently, regularly and with funds and specialized staff provided by SEA and producers, resulting in improved health and productivity of beef cattle and hogs in the country.
10. Specialists from the Departments of Animal and Plant Health, primarily quarantine workers, have an index of plant pests and diseases updated to 2001.
11. SEA's Regional Veterinary Labs operating under the Regional Councils, after achieving consensus among the authorities and producers and obtaining a ruling authorizing this new means of operation.
12. SEA and SESPAS develop joint programs to improve the safety of foods of agricultural origin and to comply with Codex Alimentarius regulations.

## CA Suriname

1. Carambola Fruit Fly eradicated in Suriname and infested areas in Brazil and French Guiana reduced.

## CA Trinidad and Tobago

1. Risk management and food safety measures improved and capacity for determining and increasing same enhanced.
2. The concept of an integrated national agricultural health and food safety agency promoted and accepted.
3. Pesticide residues on selected vegetables identified and quantified, and programmes (as necessary) developed to introduce good agricultural practices.

## Caribbean Regional Directorate

- agricultural trade better understood by the stakeholders in agriculture and the public in general.
1. Food safety requirements and their implications for agricultural trade better understood by the stakeholders in agriculture and the public in general.
  2. Reduction of SPS barriers to trade within and outside the region.
  3. Harmonization of SPS and food safety measures in the Caribbean.
  4. Viability of a Regional Agricultural Health and Food Safety Agency determined.

Andean Region

## CA Bolivia

1. National Agricultural Health and Food Safety Service (SENASAG) in operation at its headquarters and in 9 district offices
2. Programs on foot-and-mouth disease, cotton boll weevil, poultry salmonellosis and potato wilt in operation with support of private, accredited professional

PP-A-06 BD CPS-DIPRE

Page 18 of 42

## Results by Strategic Area and Unit

## Annex 6

## Agricultural Health and Food Safety

## CA Colombia

1. Cooperation agreements between IICA and the Colombian Agricultural Institute signed and being implemented, for cooperation on matters of pink mealy bug, fruit flies, food safety and risk analysis
2. Staff of the Risk Analysis Office of the Colombian Agricultural Institute trained in the management of data bases on pests and diseases existing in the country
3. Data base available on national and international food safety experts

## CA Ecuador

1. Efforts to update and modernized agricultural health and food safety systems in Ecuador implemented, with active participation of the private sector.
2. Food safety policies and systems covering the agri-food chain of Ecuador designed and adopted by national authorities.

## CA Peru

1. National agricultural health system modernized and linked to the private sector.
2. Program for application of the WTO Sanitary and Phytosanitary Measures in operation.
3. Fruit fly in state of suppression in the departments of Tacna and Moquegua.

## CA Venezuela

1. National Agricultural Health and Food Safety System consolidated.

## Andean Regional Directorate

- Further progress was made in modernizing Andean agricultural health services.
1. Further progress was made in modernizing Andean agricultural health services.
  2. The Andean countries have implemented the WTO Agreement on Sanitary and Phytosanitary Measures, observing the standards of international organizations.
  3. Food safety policies and systems have been developed in the agrifood chains of the Andean countries.
  4. The Andean countries have systems in place for dealing with emergency issues and sanitary and phytosanitary emergencies.

Southern Region

## CA Argentina

1. Contacts facilitated between the Argentine authorities responsible for agricultural health and food safety, and institutions in other countries in the Southern Region, to coordinate activities and reach agreement on joint positions for the negotiations with international health organizations.

## CA Brazil

1. The services in charge of technical and health controls have improved as a result of the training provided to the public and private sectors.

## CA Chile

1. The programs are being implemented aimed at modernizing agricultural health and food safety systems, with the active participation of the private sector.

## CA Paraguay

1. Agricultural health institutions are implementing risk analysis programs and a system is in place for dealing with emergencies and emerging issues in the plant protection, animal health and food safety fields.
2. Agricultural health institutions have, and are using, manuals on control procedures, surveillance, diagnostic methods, sampling and laboratory techniques, harmonized with regional and international, animal and plant health standards and the criteria established in the WTO SPS agreement.

## Results by Strategic Area and Unit

## Annex 6

Agricultural Health and Food SafetyCA Paraguay

3. Agricultural health institutions are implementing programs for the eradication and control of the cotton boll weevil, the prevention and control of the white fly (*Anastrepha grandis*) in cucurbitaceae, classic swine fever and Newcastle disease in poultry, so that plant- and animal-based products can gain access to the regional market.

Southern Regional Directorate

1. The countries of the southern region have organized national agricultural health systems, made up of various government agencies working in this field and private agriculture sector organizations, to prevent and control the priority problems in regard to plant protection, animal health and food safety.
2. The countries of the Southern Region have strengthened and consolidated regional forums and mechanisms (COSAVE and FORESCA) for the analysis of plant and animal health issues that concern all of them, in order to reach agreement on joint regional actions to control and prevent them.
3. The countries of the Southern Region have updated their plant and animal health and food safety regulations, bringing them into line with the criteria, concepts and provisions of the WTO SPS Agreement.
4. The countries of the Southern Region have internalized, adopted and are implementing the sanitary and phytosanitary regulations and standards generated at the regional level (COSAVE and MERCOSUR) and the international level (IPPC, OIE, Codex Alimentarius). They are also following up on the decisions of the WTO Committee on Sanitary and Phytosanitary Measures.
5. The countries of the Southern Region have introduced and adopted systems for monitoring and tracking the main agrifood chains, to ensure that plant- and animal-based products for both domestic consumption and export are healthy and safe.
6. The countries of the Southern Region have established Technical Surveillance Units to monitor the epidemiological evolution of emerging internal and exotic sanitary and phytosanitary problems and have the capacity to respond to the introduction and spread of pests and diseases that are a priority concern.

Northern Region

CA Canada  
1. Caribbean countries, have modernized their Food Inspection systems, as a result of the Institute's support to a series of seminars and consultations fostering increased exchanges between the Canadian Food Inspection Agency (CFIA) and their Caribbean counterparts.

2. Caribbean countries have increased their participation in international sanitary and phytosanitary organizations, in particular the Codex Alimentarius, as a result of the Institute's support to the Canada-CARICOM Alliance on Codex and Food Control Systems.
3. CFIA has increased its preparedness in the recognition of animal and plant exotic diseases and pests, as a result of the Institute's support to continuing exchanges with LAC countries where such pests and diseases occur.

CA United States of America

1. Representation to U.S. Executive and Legislative Branches:

  - Continue to explore cooperation possibilities with USG organizations.
  - Conduct roundtable discussions with government personnel regarding agri-food, IICA and Western Hemisphere.

2. Support USG, IICA and Northern Regional Center (NRC) priorities:

  - Sponsor Technical Roundtables on relevant issues.

CA Mexico

1. The agreement on sanitary and phytosanitary measures, and the CODEX Alimentarius agreements, are being applied.
2. Food safety policies and systems have been developed based on the needs of the agricultural sector.

Page 20 of 42

## Annex 6

## Results by Strategic Area and Unit

2002  
Program BudgetAgricultural Health and Food SafetyCA Mexico

3. Warnings have been issued in connection with emerging issues in the sanitary, phytosanitary and food safety fields, and participation on plant and animal health emergencies
4. The national agricultural health and food safety system has been modernized.

Northern Regional Directorate

1. The competitiveness of agriculture within the framework of equity and sustainability:
  - Third meeting of the Steering Committee for the Agricultural Health/Food Safety Forum.
  - Implementation of Fora on the following topics: a) current agricultural practices under scrutiny; b) trace ability; c) interpretation of preferential and special treatment of developing countries under SPS.
  - Follow-up for 3rd. Equivalence Symposium.
  - Participation in INFAL initiative as member of its advisory committee.
  - Maintain current information on the web regarding regulatory requirements and policy guidelines for U.S. imports.
  - Food safety activities monitored and information disseminated as appropriate.

Technical Management UnitDirectorate of Agricultural Health and Food Safety

1. Via the training of leaders, IICA is fostering the implementation of integrated food safety policies, covering the agrifood chain, in 22 countries in the hemisphere.
2. Under the modernization model, strategies are being implemented to improve the institutional capacity of agricultural health and food safety systems, through the pilot plan of the Central Region.
3. Technical assistance programs are being implemented in the IICA Member States designed to improve the participation and application of the Agreement on Sanitary and Phytosanitary Measures under the aegis of the WTO and the FTAA.
4. The strategy is being implemented to establish a hemispheric liaison and consultation system, based on the dissemination of current and important information.

Office of the Technical Manager

1. The Institute's technical cooperation actions in the area of agricultural health and food safety are being implemented in a harmonious and articulated way by the units responsible at the hemispheric, regional and country levels.

Center for Integration and Agribusiness Development (CIDAÉ)

1. IICA fostered food quality and safety among members of the agribusiness community of the Americas, by means of the Cuadernos de Calidad de la agrifood series, available from both the Ibero-American Directory of Agrifood Organizations (DIGA) and the web site of "Agriexportamericas."

Management Unit for Planning and CoordinationDirectorate of Strategic Planning

1. IICA has facilitated the implementation of, and follow-up to, the decisions and commitments contained in the Ministerial Declaration and Plan of Action adopted by the IABA in November 2001, in its capacity as the principal ministerial-level forum.
2. IICA has assisted in and supported the operation of the ministerial forums and the process of dialogue among the stakeholders in agriculture, as well as the implementation of their decisions at the national, regional and hemispheric levels.

**Agricultural Health and Food Safety****Directorate of Strategic Planning**

3. The long-term vision of IICA has been prepared and the Executive Committee has approved the 2002-2006 Medium Term Plan.
4. A consolidated institutional mechanism is in place for managing prospective strategic knowledge related to agriculture and the context in which it operates.
5. The Regional Directorates and Cooperation Agencies have updated the strategies for IICA's action in the countries and regions for implementing the 2002-2006 MTP and the long-term vision of the Institute.

**Center for Projects and Pre-investment Activities (CEPPI)**

1. Opportunities for cooperation have been identified in at least two countries, in the area of agricultural health and food safety.
2. At least two technical-economic proposals have been prepared for technical cooperation projects in the area of agricultural health and food safety.
3. At least one investment project has been formulated in IICA member countries in the area of agricultural health and food safety.

**Center for Data for Planning and Coordination**

1. Access has been created to important information on IICA and its setting, needed for the Institute's planning and coordination processes in the area of agricultural health and food safety.

2. IICA has articulated the operation of the institutional data bases and, by means of electronic links, has facilitated access to other (national and international) external sources of information that are useful for IICA's management of actions in the area of agricultural health and food safety.

**Office of the Manager for Planning and Coordination**

1. Effective consensus-building and coordination mechanisms exist, at the hemispheric, regional and national levels, for the cooperation actions of the regional centers and the initiatives for the inter-american dialogue on agriculture and rural life.
2. Preinvestment actions are being promoted at Headquarters and in the Regional Centers, aimed at the effective identification of opportunities for cooperation and support in preparing technically and financially viable project proposals

**Rural Development****Central Region****Inter-American Center for Rural Development (CIDER)**

1. The Interagency Group on Rural Development has been consolidated and an approach to the New Rurality on which agreement was reached has been adopted as the framework for the group's institutional policies, particularly as regards the international agencies that belong to the IDB- WB- IFAD- GTZ- IICA- FAO Group.

2. A regional, sustainable rural development project has been designed and implemented as part of the policy on alternative development (new crops) for the Andean countries.

3. Four studies were completed on models for intervention to alleviate rural poverty.

4. At least ten countries supported in formulating a rural development policy that uses the New Rurality approach.

5. An agricultural and non-agricultural rural enterprise development strategy implemented, contributing to the coordination of actions of the PRODAR and PROMER hemispheric projects and the new alliances, in association with the Interagency Group on Rural Development and using the New Rurality approach.

6. A policy on the gender approach implemented at IICA.

7. IICA Member States adopt the gender approach as part of their rural policies.

8. A hemispheric-level training strategy developed on gender, youth and the New Rurality, benefiting the leaders of public and private institutions in this field.

Page 23 of 42

**Rural Development****Inter-American Center for Rural Development (CIDER)**

9. A process of analysis and studies involving national and international organizations fostered, addressing migration from the countryside to the city, rural areas of other countries.

**CA Belize**

1. Project document prepared on sustainable development for communities on border points.

**CA Costa Rica**

1. Proposal executed to foster the development of production in priority campesino settlements in the country.
2. Project to generate production alternatives for the Quitirrisi indigenous reserve prepared and negotiated.

**CA Guatemala**

1. Social capital developed in the PRODERT area through a gradual transfer of project operations to base organizations and the implementation of a mechanism for control, monitoring and evaluation.
2. The capacity of the Executing Units of PRODERT, PROBOTEN and PLAMAR upgraded for executing resources allocated by the funding sources to their respective projects.
3. FONAGRO's Technical Monitoring and Evaluation Unit increased its capacity to control and evaluate the resources allocated by their programs to different executing agencies.

4. MAGA policy and instruments defined for promoting the development of organic agriculture and a marketing strategy for small-scale and campesino farmers.
5. MAGA's fertilizers program operates successfully, serving as a basis for a program to support small farmers.

**CA Honduras**

1. National Program on Sustainable Rural Development (PRONADERS) in operation.
2. Policy on gender equity designed and being implemented in the agricultural sector of Honduras
3. Program to support rural women in Honduras (PROMURH) implemented.
4. PRONADERS' Communication Strategy adopted and implemented.
5. National program to rehabilitate production units affected by Hurricane Mitch under way.

**CA Nicaragua**

1. Rural development strategies, policies and programs that contribute to reducing rural poverty formulated and implemented
2. Programs to involve rural youths in agri-food chains and the rural economy designed and implemented

**CA Panama**

1. Rural Panama Plan incorporating the vision of the new rurality adopted as the national rural policy
2. Process fostered to facilitate local empowerment of rural communities, based on the development of a revolving fund and externally funded initiatives that the country executes with IICA support
3. The focus of gender, women, youth and indigenous populations incorporated into the national rural policy (Rural Panama Plan and New Rurality)

**CA El Salvador**

1. Capacities for productive, marketing and administrative management strengthened for small entrepreneurs organized into 4 first-tier agricultural associations

**Rural Development****CA El Salvador**

2. Market information and monitoring system provides demand-driven orientation and business opportunities to farmers, and establishes commercial contracts for organized selling of products
3. Program operating in coordination with CENTA, the PAES project and other supporting institutions, for transferring technology and meeting the requirements of production, marketing and sustainable management of natural resources.

**Central Regional Directorate**

1. New rural institutional framework developed for Central America, based on a consolidation of local and national organizations
2. Organizational policies and mechanisms implemented for fostering the sustainable use of hillside lands in Central America
3. At least 3 border area rural development projects, involving Guatemala, Honduras and El Salvador; and Guatemala and Mexico, in full operation
4. National and regional networks for the development of rural women consolidated in the Central Region

**Caribbean Region****CA Barbados**

1. Linkages between agricultural and tourism sectors improved.
2. Women and youth organizations in rural areas supported in developing their activities.
3. Management capabilities of small rural enterprises upgraded.

**CA ECS**

1. Economic conditions/income generating capacities of farm-based communities and groups improved.
2. Programmes implemented to involve women and youth in agri-food chains and rural economy

**CA Guyana**

1. Modernization of "society" categories for formal governmental registration of small-scale, community-based enterprises.
2. Increased export of non-traditional crops by small-scale, community-based enterprises.
3. Five small-scale community-based enterprises with viable business plans in operation.
4. Liberia coffee project reoriented to cassava production and processing for domestic consumption.
5. Cashew project processing centre diversified to produce products other than nuts.
6. Peanut Growers Association marketing peanut-processed products in Georgetown.

**CA Haiti**

1. Rural quality of life improved through the development and adoption in rural areas of strategies to boost production.
2. Agricultural market more equitable since CA contributed to technology innovation and small-farm management.
3. Women and youths participate IICA programs.

**CA Jamaica**

1. Skills of rural entrepreneurs, primarily women and youth, strengthened for the management of profitable micro-enterprises.
2. Opportunities for rural agro-industries and small agribusiness development identified.
3. Agribusiness and Youth in Agriculture Awards presented.

**Annex 6****2002  
Program Budget****Rural Development****CA Jamaica**

4. Network of rural women producers established as a profitable entity.
5. Mother (breeder) farm established and at least three satellite farms operational at Mocho.
6. Linkages established between two hotel chains and selected rural communities to foster agro-tourism.

**CA Bahamas**

1. Strategic analysis conducted of the cooperative movement in the Bahamas with a view to enhancing its sustainability.

**CA Dominican Republic**

1. More than 200 families participate in the Milk Bank project, doubling the number of beneficiaries in 2001.
2. As a result of project activities, family and community life have incorporated a new dimension of environmental quality and conservation of renewable natural resources.
3. The population participates actively in organizing and conducting participatory assessments and execute projects that reflect their express needs and generate positive change in the communities.
4. The Office of the First Lady and the Secretariat of State for Women formulate and execute projects within the framework of the Rural Women Development Program (PADEMUR).

**CA Suriname**

1. Farm production base and income-generating activities promoted and strengthened, including small-village community businesses, entrepreneurship and agro-processing facilities.

**CA Trinidad and Tobago**

1. Selected rural groups/farmers organizations, including the Network of Rural Women Producers, the National Dairy Committee, the Agricultural Society of Trinidad & Tobago and youth groups, operating effectively to promote income-generation and empowerment among communities.
2. Milk processing facility developed for retail niche markets for pasteurized milk and a quality assurance control programme, in keeping with international standards initiated by the Cattle Farmers Association of Trinidad & Tobago.

**Caribbean Regional Directorate**

1. Increased participation of indigenous peoples, women and youth in economic development.
2. Caribbean Network of Rural Women Producers consolidated.
3. Caribbean Association of Agricultural Youth formed.
4. Caribbean Network of Rural Women Producers created as an effective umbrella organization promoting income generation and empowerment among national networks and as a lobby promoting the interests of rural women, in general and of its members, in particular, through networking.

**Andean Region****CA Bolivia**

1. Three branches of the Rural Agroindustry Network in operation with the development of co-financed projects
2. Competitiveness agreements established in at least three agri-production chains
3. At least one new project to improve employment for rural youth in implementation
4. At least one new project on microbusinesses with rural women in implementation

## Results by Strategic Area and Unit

## Rural Development

## CA Colombia

1. Rural microenterprise program in execution, including management of processing and marketing projects
2. Fund in operation to strengthen campesino enterprises relative to the marketing and processing of rural products (Emprender Fund)
3. Project to generate rural jobs, by means of microenterprise management and execution of small projects resulting in profitable initiatives for economically disadvantaged population of rural poor, women heads of household, youths
4. Business management project in operation to strengthen marketing component of alternative development programs (illicit crops)
5. Associations of small farmers have improved administrative and management capabilities
6. Production projects on livestock, plantains and brown sugar in execution, with preliminary results documented
7. Community Livestock and Credit Funds regulated and in operation, resulting in improved farm infrastructure due to loans awarded
8. Parcels planted with improved plantain and brown sugar stock; sugar mills improved
9. Producers provided direct technical assistance, training and group activities
10. Community marketing funds in operation
11. Law on Rural Women approved and disseminated
12. Micro-credit system approved and implemented for the rural area
13. Organizational models being implemented in alternative development projects to strengthen farmers' organizations and make them sustainable
14. A model has been implemented for serving displaced persons returning to rural areas

## CA Ecuador

1. Rural development strategies, policies and programs formulated and implemented in Ecuador, to contribute to reducing rural poverty.
2. Proposals formulated and implemented on the modernization of campesino family enterprises and the organization and management of micro- and small-scale agricultural and agroindustrial businesses.
3. Programs to involve rural women and youths in the agri-food chains and rural economy of Ecuador designed and implemented.

## CA Peru

1. Ten-year strategic plan formulated and getting under way in communities of small-scale vicuña breeders.
2. Alternative rural development program formulated and in operation in areas that produce crops for illicit purposes.
3. Program formulated to modernize campesino family enterprises and to organize micro- and small-scale entrepreneurs for rural agroindustry.

## CA Venezuela

1. Technical capabilities strengthened of national, state and municipal institutions responsible for formulating and developing rural development plans and programs in Venezuela.
2. Mechanisms established for public-private sector articulation at the national, state and municipal levels, for establishing and developing rural development policies and programs in Venezuela.
3. Program developed for regional territorial strengthening (in the Orinoco-Apure and Oriental areas) and in the Colombia-Venezuela border region.

## Andean Regional Directorate

1. A dynamic bank of project profiles was established at each CA, with emphasis on initiatives aimed at providing alternatives to illicit crops.
2. The Network of Technical Support for Rural Development was set up and is in operation, based on the installed capacity at each CA and its network of strategic alliances.

PP-A-06 BD CPS-DIPRE

Page 26 of 42

## Results by Strategic Area and Unit

## Rural Development

## Andean Regional Directorate

3. Initiatives for new projects presented to possible donors, under a joint strategy involving the Directorate of the Regional Center and the Directorate of Rural Development.
4. Creation of regional teams that can support CAs that request assistance, for the elaboration of the priority rural development profiles and projects.
5. Five agricultural and agroindustrial campesino family businesses and small-scale enterprises strengthened and modernized under the FOODLINKS and FIAR (PRODAR) programs.
6. IICA's positioning improved with regard to alternative development through its exercise of the Technical Secretariat of the Andean Committee for Alternative Development (CADA).
7. The Regional Directorate responded to the requests for assistance regarding which IICA reached agreement with the organizations promoting alternative development in the Andean countries, individually or via CADA, in line with the organization's mission and functions.
8. A workshop was held in each Andean country to identify and formulate alternative development projects and define strategies for leveraging resources.
9. Agreements or alliances were entered into with other international cooperation agencies, for the implementation and financing of specific tasks that were identified as being regional priorities by IICA and organizations involved in alternative development.
10. Support provided to the five CAs in the Andean Region, regarding both the methodology and logistics of the programs and projects agreed with the alternative development authorities in each country.
11. The methodologies for developing and implementing agreements on competitiveness were incorporated into the sphere of alternative rural development.

## Southern Region

## CA Argentina

1. More poor people have access to credit and are in a position to participate in the capital market, through the continuation of the Micro-loans Program (Grameen Bank) with the non-governmental organization "De la Nada."

## CA Brazil

1. National infrastructure overhauled to make national agricultural production more efficient.
2. Agricultural sector more developed and progress made with the agrarian reform programs promoted under the institutional modernization process.
3. Family agriculture expanded and strengthened through the training provided to the country's social and human capital.
4. Institutional model for government rural poverty alleviation efforts reformulated; it is now more efficient and effective.
5. Local economic development strategy consolidated in the Northeast Region of Brazil.

## CA Chile

1. Policies and programs are being formulated and implemented aimed at incorporating rural youth into the economy of the rural sector.
2. The management and economic/productive activity of micro- and small-scale agricultural and agroindustrial enterprises are improving.
3. Rural land planning and management programs are being formulated and implemented that are helping to improve the quality of life in the rural milieu.
4. Redesign, formulation and implementation of rural development strategies, policies and programs aimed at alleviating rural poverty.

## CA Paraguay

1. With their technical and administrative capabilities enhanced, the Ministry of Agriculture and DINCAP are successfully implementing the Program to Support the Development of Small Cotton Farms (PRODESAL)

**Rural Development****CA Paraguay**

- The MAG is implementing outsourced technical assistance activities related to agricultural production, the sustainability of production and productivity, agribusiness and the strengthening of producers' organizations, by means of contracts with specialized firms, in 35 Territorial Intervention Units in five provinces of the country.
- The conditions were created for the sustainability of the implementation of outsourced technical assistance, by setting up and strengthening consulting firms, specialized institutions and partnerships of individuals with the expertise to assist small farmers and campesinos, in the areas of poverty alleviation, in the areas of specialized institutions and partnerships for managing hydroelectric energy have sustainable rural development strategies aimed at poverty alleviation, in the areas of influence of the large dams.
- The agencies responsible for Women were enhanced for the implementation of the Equal Opportunities Plan, which is designed to benefit rural women.

**CA Uruguay**

- Rural development strategies, policies and programs were formulated and implemented, to help combat rural poverty at the municipal level.

**Southern Regional Directorate**

- The Procoder network for cooperation and information-sharing among public institutions that implement rural development projects in the Southern Region was strengthened and consolidated.
- The institutions linked to the Procoder network:
  - are acquainted with and knowledgeable about the new concepts of sustainable rural development and are incorporating them into the political agendas of the governments of the countries of the Southern Region;
  - possess greater expertise in the fields of local development, family agriculture and non-agricultural rural employment.

**Northern Region****CA Canada**

- Canadian farmers' organizations and associations, NGOs, and staff of the Canadian government, have increased their participation in LAC countries poverty alleviation and rural development projects, as a result of the Institute's continuing support to facilitate missions of Canadian specialists to LAC countries in the framework of the Farmers Exchange Program, and to LAC countries' specific requests for technical support from Canadian experts.
- Canadian farmers' organizations and associations, NGOs, and the Canadian public services, in particular Agriculture and Agri-Food Canada's Rural Secretariat, have increased their participation in programs aimed at involving women and youth in agri-food chains and the rural economy, as a result of the Institute's support to the organization and execution of seminars and workshops in Canada, dealing with these issues.

**CA United States of America**

- Representation to U.S. Executive and Legislative Branches:
  - Continue to explore cooperation possibilities with USG organizations.
  - Conduct roundtable discussions with government personnel regarding agri-food, IICA and Western Hemisphere.
- Strategic Alliances with U.S. Agricultural Associations and Organizations Including Universities:
  - Develop existing cooperative relationships (FFA, NFWL, NASDA, etc.)
  - Explore relationships with new organizations.
  - Develop informal network of private sector organizations to discuss potential collaboration.

**Rural Development****CA Mexico**

- Rural development strategies, programs and projects aimed at alleviating rural poverty have been executed.
- As part of the modernization of small-farmer enterprises, efforts have focused on the development of capabilities needed to organize and manage small-scale and micro-enterprises.
- Programs have been implemented to incorporate rural women and young people in production processes and agrifood chains.
- Institutional strengthening has been provided for the development of professional services and technology development: preparation of studies and projects; strengthening of operations, exchanges of experiences in rural development; and horizontal technical cooperation.

**Northern Regional Directorate**

- Rural Sustainable Development Program:
  - Implement a dialogue on specific regional issues related to rural development in conjunction with public and private sector organizations within the countries.
  - Support the discussions and preparation of proposals for the establishment of financial tools, e.g., Women's Credit Fund (FeRural), Inter-American Fund for Rural Youth, etc.

**Technical Management Unit****Office of the Technical Manager**

- The Institute's technical cooperation actions in the area of rural development are being implemented in a harmonious and articulated way by the units responsible at the hemispheric, regional and country levels.

**Center for Integration and Agribusiness Development (CIDAE)**

- IICA is contributing to the modernization of the small- and medium-scale enterprises, and producers' organizations, in the agricultural and agroindustrial sector that participate in the export platforms promoted by IICA, equipping them with the basic tools to begin exporting or increase their export capacity.

**Management Unit for Planning and Coordination****Directorate of Strategic Planning**

- IICA has facilitated the implementation of, and follow-up to, the decisions and commitments contained in the Ministerial Declaration and Plan of Action adopted by the IABA in November 2001, in its capacity as the principal ministerial-level forum.
- IICA has assisted in and supported the operation of the ministerial forums and the process of dialogue among the stakeholders in agriculture, as well as the implementation of their decisions at the national, regional and hemispheric levels.
- The long-term vision of IICA has been prepared and the Executive Committee has approved the 2002-2006 Medium Term Plan.
- A consolidated institutional mechanism is in place for managing prospective strategic knowledge related to agriculture and the context in which it operates.
- The Regional Directorates and Cooperation Agencies have updated the strategies for IICA's action in the countries and regions for implementing the 2002-2006 MTP and the long-term vision of the Institute.

**Center for Projects and Pre-investment Activities (CEPPI)**

- Opportunities for cooperation have been identified in at least two countries, in the area of rural development.
- At least two technical-economic proposals have been prepared for technical cooperation projects in the area of rural development.
- At least one investment project has been formulated in IICA member countries in the area of rural development.

**Rural Development****Center for Data for Planning and Coordination**

Center for Data for Planning and Coordination on IICA and its setting, needed for the Institute's planning and coordination processes in the area of rural development.

1. Access has been created to important information on IICA and its setting, needed for the Institute's planning and coordination processes in the area of rural development.

2. IICA has articulated the operation of the institutional data bases and, by means of electronic links, has facilitated access to other (national and international) external sources of information that are useful for IICA's management of actions in the area of rural development.

**Office of the Manager for Planning and Coordination**

Office of the Manager for Planning and Coordination exist, at the hemispheric, regional and national levels, for the cooperation actions of the regional centers and the initiatives for the inter-american dialogue on agriculture and rural life.

1. Effective consensus-building and coordination mechanisms exist, at the hemispheric, regional and national levels, for the cooperation actions of the regional centers and the initiatives for the inter-american dialogue on agriculture and rural life.

2. Preinvestment actions are being promoted at Headquarters and in the Regional Centers, aimed at the effective identification of opportunities for cooperation and support in preparing technically and financially viable project proposals

**Training and Education****Central Region****CA Belize**

1. Three workshops for promoting dairy production offered for farmers and technicians.

**CA Guatemala**

1. The National Forum for Agricultural Education fulfills its role of coordinating and articulating the institutions of intermediate and higher education with a view to improving the educational supply.

**CA Honduras**

1. National teams working to transform the supply of agricultural education (accreditors) established and in full operation.

2. Distance Education Network operating in Honduras.

3. New curriculum for the National School of Agriculture (ENA) being implemented.

**CA Nicaragua**

1. Greater use made of IICA's distance education centers and the Inter-American Network for Distance Education and Training

2. The relevance and quality of intermediate and higher training for human resources in agriculture improved.

3. Training programs implemented for personnel from public and private agencies, addressing priority topics of the Institute's areas of technical cooperation

**CA Panama**

1. Process implemented to retrain rural professionals from the national institutions responsible for implementing the Rural Panama Plan.

2. Scholarship program fostered and in operation to provide training at local and international universities to 300 rural professionals on topics of strategic importance to the Rural Panama Plan, at the master's and doctorate degree levels

3. Process implemented to train and update agricultural professionals, private entrepreneurs, and small-farm organizations for implementing the Rural Panama Plan

4. Women rural leaders trained to foster rural undertakings

Page 30 of 42

PP-A-06 BD CPS-DIPRE

## Annex 6

## Results by Strategic Area and Unit

## Program Budget

**Training and Education****CA El Salvador**

1. Agribusiness training center created and operating at the national and Central American levels, targeting producers and professionals and emphasizing modern agribusiness concepts and practices.

**Central Regional Directorate**

1. Standing national and regional forums consolidated in support of transformation and integration of agricultural education in Central America

2. National and regional accreditation systems developed for institutions of agricultural education in Central America.

3. Academic curricula of agricultural education centers in Central Region updated.

**Caribbean Region****CA Barbados**

1. Rural centers offering training and communication services for the rural population developed.

2. Learning material prepared for technicians and agro-entrepreneurs in the rural world.

3. Training programs operating in the field of distance learning for the benefit of technicians and agro-entrepreneurs.

**CA ECS**

1. Use of IICA's distance education and learning facilities and of the Inter-American Distance Education and Training Network intensified.

2. Training programmes intensified on priority topics related to the Institute's technical areas of cooperation.

**CA Haiti**

1. All agricultural sector actors well trained though IICA programs on the following topics: Policies and Trade; Science, Technology and Natural Resources; Agricultural Health and Food Safety; and Rural Development.

2. More agricultural sector members taking advantage of tele-conference center installed in CA.

3. Agricultural education largely improved due to reinforcement of CACHE and the incorporation of many more universities into this association.

4. Public and private sector entities well trained on the following topics: <policies and Trade; Science, Technology and Natural Resources; Agricultural Health and Food Safety; and Rural Development, through programs promoted or organized by IICA.

**CA Jamaica**

1. National Agricultural Distance Learning Centre fully operational with three programmes administered.

2. Husbandry practices and business skills understood and used by Mocho goat farmers.

**CA Bahamas**

1. Utilization of the Agricultural Distance Learning Center (ADLC) in the Caribbean and the technical personnel in the CAs to reinforce the effectiveness of results in the technical areas.

**CA Dominican Republic**

1. Training component designed and implemented for fruit growers and technicians participating in the Special Dominican Fruit Crop Development Program (PRODEFRUD), through an agreement between IICA and SEA.

2. PRODEFRUD monitoring and evaluation system designed and executed.

3. Courses given on project formulation and evaluation; strategic planning and agricultural policy.



**Training and Education****CA Dominican Republic**

CA Dominican Republic Development Training Network sponsored by CIARA-IFAD develops program approved by member agencies and the Regional Program headquartered in Caracas, Venezuela.

4. The National Rural Development Training Network sponsored by CIARA-IFAD develops program approved by member agencies and the Regional Program headquartered in Caracas, Venezuela.

5. Beneficiary families of the Milk Bank project have acquired new production skills, in agricultural and crafts, and have received training in self-management, leadership, rural organization and health.

**CA Suriname**

1. IICA personnel trained in administrative matters and computer operations.

**CA Trinidad and Tobago**

1. Language, technical and administrative skills enhanced among staff, clients (particularly women and youth) and strategic partners.

2. Distance Learning Centre operationalized.

3. Training programmes using distance learning methodology developed for each of the following subjects: occupational safety and health, farm management, and organic farming for entrepreneurs.

4. Local chapter of the Caribbean Council of Higher Education in Agriculture (CACHE) operational and efforts to revise university agricultural curricula initiated.

5. University of the West Indies (UWI) student internship and M.Sc. programme consolidated.

**Caribbean Regional Directorate**

1. Agricultural Distance Learning Centre (ADLC) for improved information dissemination, training and decision-making in agriculture fully operational in most Caribbean countries.

2. Better use made of skills available within and outside the Caribbean Region.

**Andean Region****CA Bolivia**

1. Standing Forum for Dialogue and Integration of Agricultural, Forestry and Rural Education in Bolivia in operation

2. House of Agriculture Foundation in operation

**CA Colombia**

1. Distance Training Center operating at the national and international levels, and providing training to universities and national enterprises

2. Forums, seminars and workshops on the psychology of learning organized and developed through multimedia

**CA Ecuador**

1. Modular training programs designed and implemented for each of IICA's technical areas, in order to support cooperation efforts.

2. Training programs executed, targeting agencies of the public and private sectors and on priority topics of IICA's technical cooperation.

**CA Peru**

1. Peru's Network of Higher Agricultural Education strengthened.

2. Peru's Network of Agricultural Libraries consolidated.

**Training and Education****Andean Regional Directorate**

1. The Hemispheric Training Network for Agricultural Development was set up and is fully operational. The two hundred (200) member institutions interact by exchanging information on the supply of, and demand for, training via an internet portal. There is also a virtual training market, with 800 training events on offer.

2. One hundred public and private sector professionals trained in strategic topics by means of special events coordinated by SIHCA with the participation of the training institutions.

3. Training institutions belonging to the network have an institutional directory and an inventory of events offered in the hemisphere that are used as an instrument for facilitating exchanges in human resources training.

4. Five young professionals from the CReA participate in international internships in selected CAs and in the latest fields of technical cooperation, under a strategy to strengthen the professional capabilities of the Institute.

5. Course-workshop held for Representatives and senior technical staff of the CReA on fund raising and negotiations in follow up to the course-workshop held in Washington, D.C. in August 2001.

6. Three young professionals of the CReA receive certificates for course-workshops attended on promising topics required by organizations of the agricultural sector.

7. Institute's experience systematized vis-à-vis fund raising, negotiations and senior management, to serve as a basis for courses, workshops and introductory programs in this area.

**Southern Region****CA Argentina**

1. Forum of Deans of Agronomy fully operational.

2. Training programs on the management of food manufacturing enterprises, operating, with technical support from IICA, at the University of Buenos Aires and the Universidad Tres de Febrero.

**CA Chile**

1. A Human Resources Training Program is being implemented, designed to train the personnel of public and private institutions in the agroforestry sector, in priority areas of IICA's.

2. The quality of higher agroforestry education has been improved, through the certification and consolidation of the accreditation and curriculum modernization processes.

3. The quality of vocational agroforestry education has been improved, through the support provided for curriculum reform under Chile's educational policy for 2000-2010.

**CA Paraguay**

1. The management capabilities of rural joint microenterprises (MARs) were enhanced, through the dissemination and use of specialized manuals for professionals and producers in rural areas.

2. The capabilities of the institutions represented on the Council of Deans and Directors of Agrarian Science Courses were enhanced, in areas related to self-evaluation and the curricular performance of the institutions.

3. Training opportunities are available for young professionals, through scholarships for the preparation of graduate theses and in-service training in the fields of sustainable rural development and institutional modernization.

**Training and Education****CA Uruguay**

1. A forum and a national strategy were established to develop human resources for the agricultural sector.
2. A regional masters' degree program in policies and international agricultural trade was designed and set up, based in Uruguay.
3. Training programs are in operation for public-sector officials and representatives of the private sector, in the technical areas defined as a priority for IICA's action in Uruguay.

**Southern Regional Directorate**

- Southern Region countries have established processes for recognizing the equivalence of degrees and academic diplomas awarded by agricultural education institutions.
1. The Mercosur countries have established processes for recognizing the equivalence of degrees and academic diplomas awarded by agricultural education institutions.
  2. Professionals from institutions that generate and transfer technology in the Southern Region trained in the conservation and sustainable use of South American tropical genetic resources; the identification of needs and the setting of regional agricultural research priorities; institutional modernization and the management of research; and the conservation, valorization and sustainable management of South American tropical ecosystems.
  3. Virtual training center established for the specialized training of researchers, disseminators, professors and producers in the agricultural sector in the South American tropics.

**Northern Region**

CA Canada

1. Canadian young professionals in agricultural sciences have gained international experience, as a result of their increased participation in the different exchange programs sponsored by IICA, in particular, the Youth International Internship Program, and the Internship Program in Agricultural Science and Agricultural Research.

**CA United States of America**

1. Strategic Alliances with U.S. Agricultural Associations and Organizations including Universities:

- Develop informal network of private sector organizations to discuss potential collaboration.
- 2. Human Capital Development (Cochran Program; Internship Program; Volunteer Program):
  - Placement of 10 Cochran Fellows.
  - Placement of 5 volunteers.
  - Placement of 5 student interns.
  - Development of specialized USDA training program for IICA participants.

**CA Mexico**

1. Training programs are under way for professors from universities and other public and private institutions in the priority fields of the Technical Areas.

2. The quality and relevance of instruction in institutions of higher agricultural education has been improved.

**Technical Management Unit****Directorate of Training and Education**

1. Five distance training centers (CECADIs) established and operating, in selected countries of IICA's regional centers.
2. The Institute's Member States have access to a set of at least 40 distance training courses, given by the Inter-American Distance Education and Training System (RIECDI), in the areas of expanded agriculture and distance education using electronic media.

Page 34 of 42

PP-A-06 BD CPS-DIPRE

**Training and Education****Directorate of Training and Education**

3. The RIECDI has been consolidated as a key IICA instrument for institutional management and facilitation of the technical dialogue.

**Office of the Technical Manager**

1. The Institute's technical cooperation actions in the area of training and education are being implemented in a harmonious and articulated way by the units responsible at the hemispheric, regional and country levels.

**Center for Integration and Agribusiness Development (CIDAE)**

1. The training programs of the export platforms promoted by IICA in the field of foreign trade in agrifood products were implemented.
2. At least seven training workshops were held on the correct labeling of agrifood products, targeted at representatives of the public and private sectors in Costa Rica.

**Management Unit for Planning and Coordination****Center for Projects and Pre-investment Activities (CEPPI)**

1. Training materials are available related to investment projects and bidding processes.
2. The personnel of agricultural institutions of at least five countries have been trained.

**Center for Data for Planning and Coordination**

1. Access has been created to important information on IICA and its setting, needed for the Institute's planning and coordination processes in the area of training and education.
2. IICA has articulated the operation of the institutional data bases and, by means of electronic links, has facilitated access to other (national and international) external sources of information that are useful for IICA's management of actions in the area of training and education.

**Office of the Manager for Planning and Coordination**

1. Effective consensus-building and coordination mechanisms exist, at the hemispheric, regional and national levels, for the cooperation actions of the regional centers and the initiatives for the inter-american dialogue on agriculture and rural life.
2. Preinvestment actions are being promoted at Headquarters and in the Regional Centers, aimed at the effective identification of opportunities for cooperation and support in preparing technically and financially viable project proposals

**Information and Communication****Central Region****Inter-American Center for Rural Development (CIDER)**

1. Publication produced on a comparative study of rural municipalization.
2. Multinational project promoted on rural territorial development (New Rurality) in four demonstration countries. As a result, a rural development observatory created for Latin America and the Caribbean.

**CA Belize**

1. Information system designed for the Belize Agricultural Health Authority.

**Information and Communication****CA Costa Rica**

1. INFOAGRO information network consolidated for three core areas, additional information generated and disseminated, key points of the technological infrastructure updated, and training programs provided for final and intermediary users.
2. The National Agricultural Information Network (REDNIA) consolidated and being used directly by users at the local level.

**CA Guatemala**

1. Planning processes and responsiveness of sectoral institutions improved through an agricultural information system, the application of a model for conducting a strategic-prospective analysis of agriculture, and a model for agricultural decision making as part of institutional processes
2. Institutions that execute sectoral projects improve implementation levels and increase capacities and sustainability, with technical cooperation from the network of associated technical services of IICA's CA in Guatemala.

**CA Honduras**

1. National Agricultural Information Network operating through SIDALC.
2. Project Management Information System (SIEGPRO) designed and in implementation.
3. Centers for Agribusiness Information and Development (CIDES) established.

**CA Nicaragua**

1. Information networks and services for specialized topics of the Institute's areas of technical cooperation developed and in operation, targeting public and private organizations and specialized technical groups in the country.
2. Agro-socio-economic information organized, analyzed and disseminated to contribute to decision making in the public and private sectors
3. Electronic fora and other virtual mechanisms for communication and information exchange developed, in support of the exchange and generation of knowledge among members of the networks of professionals and between the Institute and its clientele in the country
4. National initiatives and projects on agro-socio-economic information fostered and strengthened to support decision making in rural communities.

**CA Panama**

1. Agricultural Information and Documentation Center for Latin America and the Caribbean established as a body for organizing the information initiatives and activities developed for the Rural Panama Plan by different sectoral institutions
2. Demonstration experience of a sustainable rural farm established under the Rural Panama Plan.

**Central Regional Directorate**

1. Regional Information System on Agricultural Health set up in Central America.
2. National agricultural nodes established for the exchange of information among the countries of the Central Region
3. Human resources in Central America trained in the modern management of agricultural information
4. Central American Network for Strategic Thinking and Action created.

**Caribbean Region****CA Barbados**

1. Development of information networks supported, with the Ministry of Agriculture.
2. Agricultural and socio-economic information disseminated in support of decision making in the public and private sectors.

**Information and Communication****CA ECS**

1. Agricultural and socio-economic information organized, analyzed and disseminated to public and private sector to promote a better understanding of agri-food markets, their realities, expectations and opportunities.

**CA Haiti**

1. SIDLAC fully operational and other services available on topics related to Policies and Trade; Science, Technology and Natural Resources; Agricultural Health and Food Safety; and Rural Development.
2. Public and private sectors in Haiti improve decision making due to access to database facilitated by IICA on agricultural and socioeconomic matters at hemispheric, regional, and national levels.
3. Socio-economical situation of agricultural producers improved through exchanges within the sector for the sale of production and the acquisition of inputs.

**CA Jamaica**

1. Jamaica Agricultural Development Network (JADIN) fully operational as part of hemispheric SIDALC programme.
2. Information made available to the community of agriculture and rural life on a timely basis.

**CA Bahamas**

1. Distribution of information to a network of clients and collaborators to enhance their awareness of developments of relevance to the agribusiness sector in the Bahamas.

**CA Dominican Republic**

1. Through exchanges with national and international agencies, relevant agricultural information of the Dominican Republic is kept up to date, as in regional, hemispheric and world information of importance to the country.
2. Important statistical agricultural information and the country's principal economic indicators are disseminated through IICA's web page in the country. Included are studies and research efforts carried out by IICA in the country with its own and external funds.
3. Directory of agricultural professionals and trade associations maintained up to date, in collaboration with universities, intermediate level institutes, and agencies of the public and private agricultural sector.
4. Data bases on agricultural prices and markets of the Dominican Republic and the CORECA member countries maintained up to date.
5. Dominican Agricultural Documentation and Information Center moves forward in developing mechanisms for locating information of member agencies and institutions, from any participating center.
6. Collections of periodicals expanded and up to date, through development of an exchange system and the earmarking of resources for acquiring certain very specialized periodicals on topics of importance to the agencies, institutions, and users of the IICA documentation center in the country.
8. Five new agencies joined the Dominican Agricultural Documentation and Information Center.
9. Some 45 officials, technicians and support staff working in public agencies of the agricultural sector training in Windows, Word, Excel, Power Point and Internet. This improves performance capacity of participants and the agencies they work for.
10. Some 25 staff members of documentation centers participating in the Network of Dominican Agricultural Documentation and Information Centers receive training in the matters of organization, classification, cataloguing of documents, and in the use of CDS/ISIS and Ariel systems.

**CA Suriname**

1. IICA bulletins produced and distributed throughout the year (IICA bulletin: every 3 months; Koboogo: every 2 or 3 months).
2. Suriname Documentation, Information and Training Center on Agribusiness established within IICA/SR (SIDALC + Distance Learning).

**Results by Strategic Area and Unit****Information and Communication****CA Trinidad and Tobago**

1. Local arm of the project, Agricultural Information and Documentation System for Latin America and the Caribbean (SIDALC), fully operational and a school programme initiated.

**Caribbean Regional Directorate**

1. Agricultural Information and Documentation System for Latin America and the Caribbean (SIDALC) consolidated and fully operational as a mechanism for improved information dissemination, training and decision-making in agriculture.
2. Greater number of stakeholders in the Caribbean have access to information from within and outside the region.

**Andean Region****CA Bolivia**

1. Bolivian Agricultural Information and Documentation Network (REDIDAB) in operation, from headquarters and 4 branches in the provinces
2. Information for Agri-production Chains (INFOAGRO-Bolivia) established

**CA Colombia**

1. BaaN Information System installed and operating in IICA/Colombia, and the corresponding informatics network upgraded
2. Distance Training Center connected to Internet for videoconferencing

**CA Ecuador**

1. Agro-socioeconomic information organized, analyzed and disseminated, for contributing to decision making in the public and private sectors of Ecuador.
2. At least 600 Rural Information and Communication Centers promoted and strengthened, involving 5 regional universities, to support decision making in the rural communities of Ecuador.

**CA Venezuela**

1. Strategic alliance established between INFOAGRO and INFOCENTRO (Ministry of Science and Technology).

**Andean Regional Directorate**

1. CReA's electronic system established and operating on Extranet. Using the program Coldfusion, it provides a platform for communications, access to information and systematization of the institutional memory, in coordination with Headquarters' units.
2. 52 issues of the CReA's weekly Electronic Bulletin disseminated and reaching 1,000 addresses with the most relevant news on IICA's work in the Andean region.
3. Three documents published explaining the Institute's position in the Andean region on matters of strategic interest to the CReA.
4. Two publications published containing technical fascicles on matters of strategic interest to the CReA.
5. Four virtual forums established and operating for management personnel (1), administrative personnel (at least 2), involving mechanisms of exchange, socialization of experiences, consultation, and participation in the formulation and analysis of proposals.

**Annex 6****Information and Communication****Southern Region****CA Argentina**

1. IICA is maintaining an adequate presence and its position as a technical organization in the country, as a point of reference and source of information, by issuing periodic press releases on the Argentine agrifood sector and holding meetings with members of the agribusiness community, to keep them abreast of the latest developments.

**CA Chile**

1. Preparation, analysis and dissemination of agrosocioeconomic information, via electronic media, to support decision-making in the public and private sectors of the MERCOSUR countries.
2. Data bases and publications of the libraries specializing in agriculture updated and disseminated, through the organization and operation of a virtual network for the agricultural sector that allows IICA and the users of the Network of Agricultural Libraries of Chile to share and generate information.

**CA Paraguay**

1. Web page of the IICA-CA in Paraguay online, with up-to-date information on the country's agrifood sector.
2. Report published on the current situation vis-à-vis the performance of Paraguay's agrifood sector.
3. Southern Cone Agrifood Electronic Bulletin available and distributed regularly among the country's public- and private-sector institutions and organizations.

**Southern Regional Directorate**

1. The ERP/Baan Informatics System is fully operational in all the cooperation agencies and at the Directorate of the Southern Regional Center.
2. Electronic communication networks established for: the oil-palm agribusiness, the cacao agribusiness, aquaculture, tropical genetic resources, direct planting and agropastoral integrated systems.
3. The sustainable agricultural technologies developed by the research institutions in the tropical region of South America have been disseminated.
4. Electronic forums and teleconferences have been held on the organization and implementation of a technology innovation system for the South American tropics, including access to genetic resources.
5. Videoconferences and teleconferences have been held on the organization and implementation of a technology innovation system for the South American tropics, including access to genetic resources.
6. Risk maps were prepared for the planning and zoning of agriculture in the tropical savannah regions of South America.
7. Alert and communication systems established on technological innovation in the South American tropics.
8. Cooperatives of banks of natural resources and genetic resources established in the South American tropics.

**Northern Region****CA Canada**

1. Canadian groups are increasingly aware of the information systems available through IICA, and these systems are integrated into similar efforts within Canada.
2. Canada's expertise on ICT in agriculture is being promoted throughout the Americas, as a result of the increased participation of Canadian and LAC ICT specialists in the Internship Program on New Information and Communication Technologies sponsored by IICA.

## Results by Strategic Area and Unit

### Annex 6

#### Information and Communication

##### CA United States of America

- Representation to U.S. Executive and Legislative Branches:
  - Continue to implement regular program of Congressional communications.
  - Conduct roundtable discussions with government personnel regarding agri-food, IICA and Western Hemisphere.
  - Sign and monitor external funding agreements for implementation.
- Strategic Alliances with U.S. Agricultural Associations and Organizations Including Universities:
  - Bring information about IICA into local/rural areas of US by participating in 4 regional/state activities.
  - Identify speaking opportunities for IICA officers with US agri-food community.
- Support USG, IICA and NRC Priorities:
  - Facilitate communications/relationships between USG and member countries regarding initiation and implementation of development and disaster management projects.
  - Facilitate communications/relationship between US Agric Attaché offices & Cas.
  - Sponsor luncheon/speaker series with USDA and CLAA.
- Develop and Implement Appropriate Communications Vehicles:
  - Update IICA Fact Sheets and develop new ones as appropriate.
  - Develop web-based quarterly newsletter highlighting IICA activities.
  - Edit and update slide show.
  - Add links, events calendar items and issue papers to Web Site.

##### Northern Regional Directorate

- Library and Information Services Initiative Task Force:
  - VII Meeting of the Task Force: Canada, United States and Mexico.
  - Implementation and review of results of action plan.
  - Substantial advancement in the development of the Mexican agricultural library network.
  - Further integration of the Northern Regional Libraries into SIDALC.

#### Senior Management

##### Directorate of External Relations

- A plan was designed to project the corporate image and policies have been implemented to enhance IICA's institutional image.
- A commercial promotion program was drawn up for the organized participation of groups of agro-entrepreneurs in events and technical fairs.
- Four issues of the hemispheric magazine were produced and published, as well as institutional brochures and leaflets, to disseminate IICA's cooperation actions.
- Editorial Council created in the area of communications and dissemination of the corporate image.
- The magazine COMUNIICA is produced, published and distributed.

#### Technical Management Unit

##### Office of the Technical Manager

- The Institute's technical cooperation actions in the area of information and communication are being implemented in a harmonious and articulated way by the units responsible at the hemispheric, regional and country levels.

PP-A-06 BD CPS-DIPRE

Page 40 of 42

### Annex 6

## Results by Strategic Area and Unit

2002

Program Budget

#### Information and Communication

##### Center for Integration and Agribusiness Development (CIDAE)

- The Labeling Services Center for the Costa Rican Agrifood Agglomerate was implemented.
- Development a hemispheric-level labeling services center for the agrifood sector is under way.
- Important information is being disseminated for the agrifood sector of the Americas by means of "Agriexportamericas."
- Experiences related to foreign trade in agrifood products are being promoted and strengthened among the members of "Agriexportamericas."
- The agricultural entrepreneurs taking part in the export platforms promoted by IICA have greater knowledge of the target markets selected and the adaptation of their products is facilitated to better meet the demands of potential consumers.

##### Directorate of Information

- Different agro-socioeconomic information systems developed by the Institute connected to the public and private institutions of the Member States.
- Support provided in the field of information and communication technology to facilitate the technical dialogue and the discussion forums.
- Important agro-socioeconomic information made available to the agrifood sector in the Americas.
- The documentary information needs of IICA personnel and external users have been satisfied.
- The Agricultural Information and Documentation System of the Americas (SIDALC) has been consolidated.

#### Management Unit for Planning and Coordination

##### Center for Projects and Pre-investment Activities (CEPPI)

- The information data bases have been upgraded to provide more efficient technical support for the attainment of the Institute's objectives.

##### Center for Data for Planning and Coordination

- Access has been created to important information on IICA and its setting, needed for the Institute's planning and coordination processes in the area of information and communication.
- IICA has articulated the operation of the institutional data bases and, by means of electronic links, has facilitated access to other (national and international) external sources of information that are useful for IICA's management of actions in the area of information and communication.

##### Office of the Manager for Planning and Coordination

- Effective consensus-building and coordination mechanisms exist, at the hemispheric, regional and national levels, for the cooperation actions of the regional centers and the initiatives for the inter-american dialogue on agriculture and rural life.
- Preinvestment actions are being promoted at Headquarters and in the Regional Centers, aimed at the effective identification of opportunities for cooperation and support in preparing technically and financially viable project proposals

#### Management Unit for Corporate Services

##### Directorate of Informatics

- Better telecommunications systems are being put in place to facilitate communication and the sharing of information within the Institute and with the Member States
- The efforts continue to install integrated, standard information systems within the Institute, to support the institutional modernization and decentralization processes.
- The continuity of the operations and services at Headquarters related to informatics technology is being maintained.

PP-A-06 BD CPS-DIPRE

Page 41 of 42

**Information and Communication****Directorate of Informatics**

4. The efforts continue to ensure the security of the logical and physical informatics resources, guaranteeing the completeness, confidentiality and reliability of institutional information.
5. The productivity of IICA personnel is increasing through the incorporation and use of the informatics technologies available.

**Editorial Agroamerica**

1. Two books in the Educational Materials and Technical Events Series were edited and are ready for publication.

2. Book "Compendium of Marketing of Agricultural Products" printed.

3. IICA's Annual Report produced and printed in Spanish and English.

4. Various publications produced at IICA Headquarters.

5. Different documents translated that IICA requires for its activities:

-Executive Committee and the IABA

-Technical and administrative materials

-IICA web site

6. Design, formatting, printing and binding of books, magazines and publications at IICA Headquarters:

-Four issues of the magazine COMUNIICA (5000 copies each)

-1500 copies of the Annual Report

-Three books (3000 copies altogether).

**APPENDIX 7****Chapter I: Direct Cooperation Services****Allocation of the Regular Fund by Strategic Area, Unit and Major Object of Expenditure**

**Chapter I: Direct Cooperation Services**  
**Allocation of the Regular Fund by Strategic Area, Unit**  
**and Major Object of Expenditure (US\$)**

2002  
Program Budget

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Policies and Trade</b>	<b>1,991,408</b>	<b>1,542,260</b>	<b>62,387</b>	<b>230,039</b>	<b>122,070</b>	<b>210,918</b>	<b>263,261</b>	<b>933,484</b>	<b>109,322</b>	<b>5,465,147</b>
CA Belize	24,932	10,169	615	2,268	1,203	2,079	2,595	9,202	1,078	54,140
CA Costa Rica	110,167	39,497	842	3,104	1,647	2,846	3,552	12,595	1,475	175,725
CA Guatemala	9,255	11,306	298	1,099	583	1,007	1,257	4,458	522	29,786
CA Honduras	15,861	5,651	169	624	331	572	714	2,531	296	26,750
CA Nicaragua	36,445	13,233	410	1,511	802	1,385	1,729	6,130	718	62,361
CA Panama	25,642	9,491	1,030	3,799	2,016	3,484	4,348	15,418	1,806	67,034
CA El Salvador	38,531	11,452	919	3,388	1,798	3,106	3,877	13,748	1,610	78,430
Central Regional Directorate	133,036	36,133	2,174	8,015	4,253	7,349	9,172	32,524	3,809	236,464
CA Barbados	50,861	36,735	905	3,338	1,771	3,060	3,820	13,544	1,586	115,621
CA ECS	11,500	52,713	361	1,332	707	1,221	1,524	5,404	633	75,393
CA Guyana	10,970	9,505	276	1,018	540	934	1,165	4,132	484	29,024
CA Haiti	17,417	21,533	886	3,266	1,733	2,994	3,738	13,253	1,552	66,372
CA Jamaica	60,385	93,186	874	3,224	1,711	2,956	3,690	13,084	1,532	180,644
CA Bahamas	29,990	9,352	423	1,561	828	1,431	1,786	6,333	742	52,446
CA Dominican Republic	48,950	96,017	1,475	5,439	2,886	4,987	6,225	22,073	2,585	190,638
CA Suriname	19,155	5,021	445	1,641	871	1,505	1,879	6,661	780	37,959
CA Trinidad and Tobago	22,262	38,629	645	2,377	1,261	2,179	2,720	9,644	1,129	80,845
Caribbean Regional Directorate	249,440	167,906	6,825	25,167	13,355	23,075	28,802	102,128	11,960	628,660
CA Bolivia	24,286	30,190	1,051	3,876	2,057	3,554	4,435	15,728	1,842	87,019
CA Colombia	10,402	24,949	1,281	4,722	2,506	4,330	5,404	19,162	2,244	75,000
CA Ecuador	101,514	29,278	1,493	5,503	2,920	5,046	6,298	22,332	2,615	177,000
CA Peru	58,692	23,298	1,731	6,383	3,387	5,853	7,305	25,904	3,034	135,587
CA Venezuela	47,012	53,407	471	1,737	921	1,592	1,987	7,047	825	115,000
Andean Regional Directorate	74,406	11,463	2,523	9,305	4,938	8,531	10,649	37,758	4,422	163,994
CA Argentina	39,926	46,404	3,308	12,198	6,473	11,184	13,960	49,499	5,797	188,750
CA Chile	0	129,328	2,096	7,730	4,102	7,087	8,846	31,366	3,673	194,228

**Chapter I: Direct Cooperation Services**  
**Allocation of the Regular Fund by Strategic Area, Unit**  
**and Major Object of Expenditure (US\$)**

2002  
Program Budget

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
CA Paraguay	36,641	23,463	477	1,759	934	1,613	2,013	7,139	836	74,876
CA Uruguay	112,246	44,824	1,807	6,661	3,535	6,108	7,623	27,031	3,166	213,000
Southern Regional Directorate	79,616	26,329	1,753	6,463	3,430	5,926	7,397	26,228	3,072	160,213
Inter-institutional and inter-regional actions	23,636	0	109	401	213	367	458	1,626	190	27,000
CA Canada	24,405	25,234	2,163	7,976	4,232	7,313	9,128	32,365	3,790	116,607
CA United States of America	0	44,584	1,145	4,222	2,241	3,871	4,832	17,135	2,007	80,037
CA Mexico	24,106	26,144	757	2,793	1,482	2,561	3,196	11,333	1,327	73,700
Northern Regional Directorate	62,280	10,629	1,319	4,863	2,580	4,458	5,565	19,733	2,311	113,738
Directorate of External Relations	0	6,174	317	1,170	621	1,073	1,339	4,749	556	16,000
Directorate of Policies and Trade	216,072	293,654	1,683	6,207	3,294	5,691	7,104	25,189	2,950	561,845
Office of the Technical Manager	38,240	7,180	400	1,475	783	1,352	1,688	5,985	701	57,803
Center for Integration and Agribusiness Development (CIDAE)	8,978	8,147	121	448	238	411	512	1,817	213	20,885
Directorate of Strategic Planning	51,896	7,733	283	1,042	553	956	1,193	4,229	495	68,379
Center for Projects and Pre-investment Activities (CEPPI)	15,145	1,392	97	357	190	328	409	1,450	170	19,537
Center for Data for Planning and Coordination	11,612	928	55	202	107	186	232	822	96	14,240
Office of the Manager for Planning and Coordination	15,495	0	33	121	64	111	139	493	58	16,515
Institutional Funds and Budget Items	0	0	16,341	60,253	31,973	55,245	68,955	244,503	28,634	505,904
<b>Science, Technology and Natural Resources</b>	<b>1,789,357</b>	<b>1,178,477</b>	<b>86,504</b>	<b>318,966</b>	<b>169,258</b>	<b>292,452</b>	<b>365,029</b>	<b>1,294,341</b>	<b>151,582</b>	<b>5,645,967</b>
CA Belize	16,581	6,763	409	1,508	800	1,383	1,726	6,119	717	36,006
CA Costa Rica	12,018	4,309	92	339	180	310	388	1,374	161	19,170
CA Guatemala	17,277	21,106	556	2,051	1,088	1,880	2,347	8,322	975	55,602
CA Honduras	51,618	18,390	551	2,030	1,077	1,861	2,323	8,238	965	87,053
CA Nicaragua	37,549	13,634	422	1,556	826	1,427	1,781	6,315	740	64,250
CA Panama	15,355	5,683	617	2,275	1,207	2,086	2,604	9,232	1,081	40,140

PP-A-07 BD CPS-DIPRE

Page 2 of 11

**Chapter I: Direct Cooperation Services**  
**Allocation of the Regular Fund by Strategic Area, Unit**  
**and Major Object of Expenditure (US\$)**

2002  
Program Budget

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
CA El Salvador	60,424	17,959	1,441	5,313	2,819	4,871	6,080	21,560	2,525	122,993
Central Regional Directorate	121,363	32,963	1,983	7,312	3,880	6,704	8,368	29,670	3,475	215,716
CA Barbados	15,377	11,106	274	1,009	535	925	1,155	4,095	480	34,955
CA ECS	41,256	189,115	1,296	4,777	2,535	4,380	5,467	19,386	2,270	270,483
CA Guyana	18,118	15,699	456	1,682	892	1,542	1,925	6,825	799	47,939
CA Haiti	24,384	30,146	1,240	4,572	2,426	4,192	5,233	18,554	2,173	92,920
CA Jamaica	2,574	3,972	37	137	73	126	157	558	65	7,700
CA Bahamas	38,795	12,098	547	2,019	1,071	1,851	2,310	8,192	959	67,843
CA Dominican Republic	10,402	20,404	313	1,156	613	1,060	1,323	4,691	549	40,512
CA Suriname	32,492	8,516	755	2,784	1,477	2,553	3,186	11,299	1,323	64,386
CA Trinidad and Tobago	13,357	23,177	387	1,426	757	1,307	1,632	5,786	678	48,507
Caribbean Regional Directorate	69,062	46,488	1,890	6,968	3,698	6,389	7,974	28,276	3,311	174,056
CA Bolivia	15,111	18,785	654	2,412	1,280	2,211	2,760	9,786	1,146	54,145
CA Colombia	20,805	49,898	2,561	9,444	5,012	8,659	10,808	38,325	4,488	150,000
CA Ecuador	60,794	17,534	894	3,296	1,749	3,022	3,772	13,374	1,566	106,000
CA Peru	5,117	2,031	151	557	295	510	637	2,259	264	11,822
CA Venezuela	28,616	32,509	287	1,057	561	969	1,210	4,289	502	70,000
Andean Regional Directorate	92,755	14,289	3,146	11,599	6,155	10,635	13,274	47,069	5,512	204,435
CA Argentina	3,490	4,057	289	1,066	566	978	1,220	4,327	507	16,500
CA Brazil	66,738	162,533	9,901	36,508	19,373	33,473	41,780	148,145	17,350	535,800
CA Chile	0	11,311	183	676	359	620	774	2,743	321	16,988
CA Paraguay	28,977	18,556	377	1,391	738	1,276	1,592	5,646	661	59,215
CA Uruguay	44,661	17,835	719	2,650	1,406	2,430	3,033	10,755	1,260	84,750
Southern Regional Directorate	191,269	63,252	4,211	15,528	8,240	14,237	17,770	63,010	7,379	384,897
Inter-institutional and inter-regional actions	137,441	0	632	2,330	1,236	2,136	2,666	9,453	1,107	157,000
CA Canada	10,169	10,514	901	3,323	1,763	3,047	3,803	13,485	1,579	48,585
CA United States of America	0	44,584	1,145	4,222	2,241	3,871	4,832	17,135	2,007	80,037
CA Mexico	6,574	7,130	207	762	404	698	872	3,091	362	20,100

PP-A-07 BD CPS-DIPRE

Page 3 of 11



**Chapter I: Direct Cooperation Services  
Allocation of the Regular Fund by Strategic Area, Unit  
and Major Object of Expenditure (US\$)**

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
Northern Regional Directorate	27,129	4,630	574	2,118	1,124	1,942	2,424	8,595	1,007	49,544
Directorate of External Relations and Natural Resources	0	6,174	317	1,170	621	1,073	1,339	4,749	556	16,000
Office of the Technical Manager	319,321	79,052	1,462	5,390	2,860	4,942	6,169	21,873	2,562	443,630
Directorate of Strategic Planning	38,240	7,180	400	1,475	783	1,352	1,688	5,985	701	57,803
Center for Projects and Pre-investment Activities (CEPPI)	51,896	7,733	283	1,042	553	956	1,193	4,229	495	68,379
Center for Data for Planning and Coordination	15,145	1,392	97	357	190	328	409	1,450	170	19,537
Office of the Manager for Planning and Coordination	11,612	928	55	202	107	186	232	822	96	14,240
Office of Coordination and Institutional Funds and Budget Items	15,495	0	33	121	64	111	139	493	58	16,515
Contribution to CATIE	0	115,044	28,584	105,398	55,929	96,637	120,619	427,699	50,088	1,000,000
Contribution to CARDI	0	0	6,460	23,820	12,640	21,840	27,260	96,660	11,320	200,000
<b>Agricultural Health and Food Safety</b>	<b>1,846,770</b>	<b>1,310,906</b>	<b>66,750</b>	<b>246,127</b>	<b>130,606</b>	<b>225,668</b>	<b>281,671</b>	<b>998,766</b>	<b>116,967</b>	<b>5,224,231</b>
CA Belize	20,057	8,180	495	1,824	968	1,672	2,088	7,402	867	43,553
CA Costa Rica	12,018	4,309	92	339	180	310	388	1,374	161	19,170
CA Guatemala	6,778	8,280	218	804	427	738	921	3,265	382	21,812
CA Honduras	79,244	28,232	845	3,117	1,654	2,858	3,567	12,647	1,481	133,643
CA Nicaragua	36,785	13,356	413	1,525	809	1,398	1,745	6,187	725	62,942
CA Panama	15,355	5,683	617	2,275	1,207	2,086	2,604	9,232	1,081	40,140
CA El Salvador	23,644	7,027	564	2,079	1,103	1,906	2,379	8,436	988	48,128
Central Regional Directorate	128,535	34,911	2,100	7,744	4,109	7,100	8,862	31,423	3,680	228,464
CA Barbados	15,377	11,106	274	1,009	535	925	1,155	4,095	480	34,955
CA ECS	28,691	131,515	901	3,322	1,763	3,046	3,802	13,482	1,579	188,100
CA Guyana	12,983	11,250	327	1,205	640	1,105	1,379	4,891	573	34,352
CA Haiti	19,561	24,183	995	3,668	1,946	3,363	4,198	14,884	1,743	74,541
CA Jamaica	36,875	56,906	534	1,969	1,045	1,805	2,253	7,990	936	110,314

Page 4 of 11

**Chapter I: Direct Cooperation Services  
Allocation of the Regular Fund by Strategic Area, Unit  
and Major Object of Expenditure (US\$)**

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
CA Bahamas	29,990	9,352	423	1,561	828	1,431	1,786	6,333	742	52,446
CA Dominican Republic	23,860	46,802	719	2,651	1,407	2,431	3,034	10,759	1,260	92,925
CA Suriname	19,155	5,021	445	1,641	871	1,505	1,879	6,661	780	37,959
CA Trinidad and Tobago	13,357	23,177	387	1,426	757	1,307	1,632	5,786	678	48,507
Caribbean Regional Directorate	142,925	96,207	3,911	14,420	7,652	13,222	16,503	58,517	6,853	360,210
CA Bolivia	18,889	23,482	818	3,014	1,600	2,764	3,450	12,233	1,433	67,681
CA Colombia	20,805	49,898	2,561	9,444	5,012	8,659	10,808	38,325	4,488	150,000
CA Ecuador	36,132	10,421	531	1,959	1,039	1,796	2,242	7,949	931	63,000
CA Peru	38,514	15,288	1,136	4,189	2,223	3,841	4,794	16,998	1,991	88,974
CA Venezuela	57,233	65,017	573	2,114	1,122	1,938	2,419	8,579	1,005	140,000
Andean Regional Directorate	110,406	17,008	3,744	13,807	7,326	12,659	15,801	56,027	6,561	243,340
CA Argentina	46,378	53,903	3,843	14,169	7,519	12,991	16,216	57,498	6,734	219,250
CA Brazil	46,523	113,301	6,902	25,449	13,505	23,334	29,125	103,271	12,094	373,503
CA Chile	0	26,648	432	1,593	845	1,460	1,823	6,463	757	40,020
CA Paraguay	56,685	36,299	738	2,722	1,444	2,496	3,115	11,045	1,294	115,838
CA Uruguay	17,153	6,850	276	1,018	540	933	1,165	4,131	484	32,550
Southern Regional Directorate	111,519	36,879	2,455	9,053	4,804	8,301	10,361	36,738	4,302	224,413
Inter-institutional and inter-regional actions	23,636	0	109	401	213	367	458	1,626	190	27,000
CA Canada	33,626	34,767	2,980	10,989	5,831	10,076	12,576	44,593	5,222	160,659
CA United States of America	0	44,584	1,145	4,222	2,241	3,871	4,832	17,135	2,007	80,037
CA Mexico	153,404	166,368	4,820	17,773	9,431	16,296	20,340	72,122	8,446	469,000
Northern Regional Directorate	61,040	10,418	1,293	4,766	2,529	4,370	5,454	19,340	2,265	111,474
Directorate of External Relations	0	6,174	317	1,170	621	1,073	1,339	4,749	556	16,000
Directorate of Agricultural Health and Food Safety	212,762	46,799	5,450	20,095	10,663	18,425	22,997	81,544	9,550	428,284
Office of the Technical Manager	38,240	7,180	400	1,475	783	1,352	1,688	5,985	701	57,803
Center for Integration and Agribusiness Development (CIDAE)	4,489	4,074	61	224	119	205	256	909	106	10,442
Directorate of Strategic Planning	51,896	7,733	283	1,042	553	956	1,193	4,229	495	68,379

PP-A-07 BD CPS-DIPRE

Page 5 of 11

**Chapter I: Direct Cooperation Services  
Allocation of the Regular Fund by Strategic Area, Unit  
and Major Object of Expenditure (US\$)**

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
Center for Projects and Pre- Investment Activities (CEPPI)	15,145	1,392	97	357	190	328	409	1,450	170	19,537
Center for Data for Planning and Coordination	11,612	928	55	202	107	186	232	822	96	14,240
Office of the Manager for Planning and Coordination	15,495	0	33	121	64	111	139	493	58	16,515
Institutional Funds and Budget Items	0	0	11,438	42,177	22,381	38,671	48,268	171,152	20,044	354,133
<b>Rural Development</b>	<b>1,702,190</b>	<b>1,205,914</b>	<b>67,173</b>	<b>247,686</b>	<b>131,434</b>	<b>227,097</b>	<b>283,456</b>	<b>1,005,093</b>	<b>117,708</b>	<b>4,987,750</b>
Inter-American Center for Rural Development (CIDER)	156,376	0	7,111	26,219	13,913	24,040	30,005	106,395	12,460	376,519
CA Belize	16,581	6,763	409	1,508	800	1,383	1,726	6,119	717	36,006
CA Costa Rica	54,082	19,389	413	1,524	809	1,397	1,744	6,183	724	86,265
CA Guatemala	41,856	51,131	1,347	4,968	2,636	4,555	5,686	20,160	2,361	134,700
CA Honduras	49,093	17,490	524	1,931	1,025	1,770	2,210	7,835	918	82,794
CA Nicaragua	30,669	11,135	345	1,271	675	1,165	1,455	5,158	604	52,477
CA Panama	66,486	24,608	2,672	9,851	5,227	9,032	11,274	39,975	4,682	173,806
CA El Salvador	35,904	10,671	856	3,157	1,675	2,895	3,613	12,811	1,500	73,083
Central Regional Directorate	110,111	29,907	1,799	6,634	3,520	6,082	7,592	26,919	3,153	195,716
CA Barbados	24,839	17,940	442	1,630	865	1,495	1,865	6,615	775	56,466
CA ECS	18,015	82,577	566	2,086	1,107	1,913	2,387	8,465	991	118,107
CA Guyana	34,842	30,190	877	3,234	1,716	2,965	3,701	13,124	1,537	92,187
CA Haiti	14,470	17,889	736	2,713	1,440	2,488	3,105	11,010	1,289	55,139
CA Jamaica	26,084	40,253	378	1,393	739	1,277	1,594	5,652	662	78,031
CA Bahamas	3,577	1,115	50	186	99	171	213	755	88	6,255
CA Dominican Republic	28,225	55,364	851	3,136	1,664	2,876	3,589	12,728	1,491	109,923
CA Suriname	27,884	7,308	648	2,389	1,268	2,191	2,735	9,696	1,136	55,255
CA Trinidad and Tobago	22,262	38,629	645	2,377	1,261	2,179	2,720	9,644	1,129	80,845
Caribbean Regional Directorate	73,250	49,307	2,004	7,391	3,922	6,776	8,458	29,990	3,512	184,610
CA Bolivia	22,667	28,178	981	3,617	1,920	3,317	4,140	14,679	1,719	81,218

Page 6 of 11

PP-A-07 BD CPS-DIPRE

**Chapter I: Direct Cooperation Services  
Allocation of the Regular Fund by Strategic Area, Unit  
and Major Object of Expenditure (US\$)**

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
CA Colombia	31,207	74,846	3,842	14,167	7,517	12,989	16,212	57,487	6,732	225,000
CA Ecuador	117,000	33,744	1,720	6,343	3,366	5,816	7,259	25,739	3,014	204,000
CA Peru	40,938	16,250	1,208	4,453	2,363	4,082	5,096	18,068	2,116	94,574
CA Venezuela	24,528	27,864	246	906	481	831	1,037	3,677	431	60,000
Andean Regional Directorate	110,073	16,957	3,733	13,765	7,304	12,621	15,753	55,858	6,542	242,606
CA Argentina	8,778	10,203	727	2,682	1,423	2,459	3,069	10,883	1,275	41,500
CA Brazil	90,143	219,530	13,373	49,310	26,166	45,211	56,431	200,098	23,434	723,697
CA Chile	0	56,385	914	3,370	1,788	3,090	3,857	13,675	1,602	84,680
CA Paraguay	34,470	22,073	449	1,655	878	1,518	1,894	6,716	787	70,440
CA Uruguay	37,257	14,878	600	2,211	1,173	2,027	2,530	8,972	1,051	70,700
Southern Regional Directorate	104,574	34,582	2,302	8,490	4,505	7,784	9,716	34,450	4,034	210,437
Inter-institutional and inter-regional actions	23,636	0	109	401	213	367	458	1,626	190	27,000
CA Canada	23,246	24,035	2,060	7,597	4,031	6,965	8,694	30,828	3,610	111,066
CA United States of America	0	44,584	1,145	4,222	2,241	3,871	4,832	17,135	2,007	80,037
CA Mexico	35,064	38,027	1,102	4,062	2,156	3,725	4,649	16,485	1,931	107,200
Northern Regional Directorate	27,129	4,630	574	2,118	1,124	1,942	2,424	8,595	1,007	49,544
Directorate of External Relations	0	6,174	317	1,170	621	1,073	1,339	4,749	556	16,000
Office of the Technical Manager	38,240	7,180	400	1,475	783	1,352	1,688	5,985	701	57,803
Center for Integration and Agribusiness Development (CIDAE)	4,489	4,074	61	224	119	205	256	909	106	10,442
Directorate of Strategic Planning	51,896	7,733	283	1,042	553	956	1,193	4,229	495	68,379
Center for Projects and Pre- investment Activities (CEPPI)	15,145	1,392	97	357	190	328	409	1,450	170	19,537
Center for Data for Planning and Coordination	11,612	928	55	202	107	186	232	822	96	14,240
Office of the Manager for Planning and Coordination	15,495	0	33	121	64	111	139	493	58	16,515
Institutional Funds and Budget Items	0	0	11,438	42,177	22,381	38,671	48,268	171,152	20,044	354,133

PP-A-07 BD CPS-DIPRE

Page 7 of 11

**Chapter I: Direct Cooperation Services  
Allocation of the Regular Fund by Strategic Area, Unit  
and Major Object of Expenditure (US\$)**

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
<b>Training and Education</b>	<b>1,106,124</b>	<b>766,960</b>	<b>38,125</b>	<b>140,579</b>	<b>74,598</b>	<b>128,894</b>	<b>160,881</b>	<b>570,462</b>	<b>66,808</b>	<b>3,053,432</b>
Inter-American Center for Rural Development (CIDER)	11,829	0	538	1,983	1,052	1,818	2,270	8,048	943	28,481
CA Belize	17,693	7,216	436	1,609	854	1,475	1,842	6,530	765	38,421
CA Guatemala	12,429	15,184	400	1,475	783	1,353	1,688	5,987	701	40,000
CA Honduras	2,646	943	28	104	55	95	119	422	49	4,463
CA Nicaragua	27,022	9,811	304	1,120	594	1,027	1,282	4,545	532	46,238
CA Panama	15,355	5,683	617	2,275	1,207	2,086	2,604	9,232	1,081	40,140
CA El Salvador	16,638	4,945	397	1,463	776	1,341	1,674	5,937	695	33,868
Central Regional Directorate	82,827	22,496	1,353	4,990	2,648	4,575	5,711	20,249	2,371	147,220
CA Barbados	11,828	8,543	211	776	412	712	888	3,150	369	26,889
CA ECS	183	839	6	21	11	19	24	86	10	1,200
CA Guyana	11,505	9,969	290	1,068	567	979	1,222	4,334	508	30,440
CA Haiti	14,470	17,889	736	2,713	1,440	2,488	3,105	11,010	1,289	55,140
CA Jamaica	2,574	3,972	37	137	73	126	157	558	65	7,700
CA Bahamas	4,402	1,373	62	229	122	210	262	930	109	7,698
CA Dominican Republic	9,528	18,690	287	1,059	562	971	1,212	4,297	503	37,109
CA Suriname	5,819	1,525	135	499	265	457	571	2,023	237	11,531
CA Trinidad and Tobago	8,905	15,452	258	951	504	872	1,088	3,858	452	32,338
Caribbean Regional Directorate	47,771	32,156	1,307	4,820	2,558	4,419	5,516	19,559	2,291	120,395
CA Bolivia	10,794	13,418	467	1,723	914	1,579	1,971	6,990	819	38,675
CA Colombia	10,402	24,949	1,281	4,722	2,506	4,330	5,404	19,162	2,244	75,000
CA Peru	68,088	27,027	2,008	7,405	3,930	6,790	8,475	30,051	3,519	157,294
CA Venezuela	40,880	46,441	410	1,510	801	1,385	1,728	6,128	718	100,000
Andean Regional Directorate	130,387	20,087	4,422	16,305	8,652	14,950	18,660	66,166	7,749	287,378
CA Argentina	15,230	17,701	1,262	4,653	2,469	4,266	5,325	18,882	2,211	72,000
CA Chile	0	78,335	1,270	4,682	2,484	4,293	5,358	18,999	2,225	117,645
CA Paraguay	21,110	13,518	275	1,014	538	929	1,160	4,113	482	43,139

**Chapter I: Direct Cooperation Services  
Allocation of the Regular Fund by Strategic Area, Unit  
and Major Object of Expenditure (US\$)**

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
Southern Regional Directorate	44,734	14,794	985	3,632	1,927	3,330	4,156	14,737	1,726	90,020
Inter-institutional and inter-regional actions	18,384	0	85	312	165	286	357	1,264	148	21,000
CA Canada	4,585	4,740	406	1,498	795	1,374	1,715	6,080	712	21,906
CA United States of America	0	34,676	891	3,284	1,743	3,011	3,758	13,327	1,561	62,251
Northern Regional Directorate	24,868	4,244	527	1,942	1,030	1,780	2,222	7,879	923	45,415
Directorate of External Relations	0	6,174	317	1,170	621	1,073	1,339	4,749	556	16,000
Directorate of Training and Education	294,382	237,412	10,096	37,226	19,754	34,131	42,602	151,060	17,691	844,353
Office of the Technical Manager	35,990	6,758	376	1,388	737	1,273	1,588	5,632	660	54,403
Center for Integration and Agribusiness Development (CIDAE)	41,524	37,680	562	2,071	1,099	1,899	2,370	8,404	984	96,592
Center for Projects and Pre-investment Activities (CEPPI)	15,145	1,392	97	357	190	328	409	1,450	170	19,537
Center for Data for Planning and Coordination	11,612	928	55	202	107	186	232	822	96	14,240
Office of the Manager for Planning and Coordination	14,584	0	31	114	61	105	131	464	54	15,544
Institutional Funds and Budget Items	0	0	4,902	18,076	9,592	16,573	20,686	73,351	8,590	151,771
<b>Information and Communication</b>	<b>606,135</b>	<b>869,895</b>	<b>30,503</b>	<b>112,474</b>	<b>59,684</b>	<b>103,125</b>	<b>128,717</b>	<b>456,411</b>	<b>53,451</b>	<b>2,420,394</b>
CA Belize	10,073	4,109	248	916	486	840	1,048	3,718	435	21,874
CA Costa Rica	12,018	4,309	92	339	180	310	388	1,374	161	19,170
CA Guatemala	23,305	28,469	750	2,766	1,468	2,536	3,166	11,225	1,315	75,000
CA Honduras	2,646	943	28	104	55	95	119	422	49	4,463
CA Nicaragua	22,928	8,325	258	950	504	871	1,088	3,856	452	39,232
CA Panama	15,355	5,683	617	2,275	1,207	2,086	2,604	9,232	1,081	40,140
Central Regional Directorate	31,630	8,591	517	1,906	1,011	1,747	2,181	7,733	906	56,220
CA ECS	183	839	6	21	11	19	24	86	10	1,200
CA Guyana	12,275	10,636	309	1,139	605	1,045	1,304	4,624	541	32,478
CA Haiti	16,881	20,870	858	3,165	1,680	2,902	3,623	12,845	1,504	64,330

**Chapter I: Direct Cooperation Services  
Allocation of the Regular Fund by Strategic Area, Unit  
and Major Object of Expenditure (US\$)**

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
CA Jamaica	2,574	3,972	37	137	73	126	157	558	65	7,700
CA Bahamas	3,302	1,030	47	172	91	158	197	697	82	5,774
CA Dominican Republic	8,067	15,824	243	896	476	822	1,026	3,638	426	31,417
CA Suriname	5,819	1,525	135	499	265	457	571	2,023	237	11,531
CA Trinidad and Tobago	8,905	15,452	258	951	504	872	1,088	3,858	452	32,338
Caribbean Regional Directorate	32,806	22,083	898	3,310	1,756	3,035	3,788	13,432	1,573	82,681
CA Bolivia	16,191	20,127	701	2,584	1,371	2,369	2,957	10,485	1,228	58,013
CA Colombia	10,402	24,949	1,281	4,722	2,506	4,330	5,404	19,162	2,244	75,000
CA Colombia	6,132	6,966	61	227	120	208	259	919	108	15,000
CA Venezuela	21,890	3,372	742	2,737	1,453	2,510	3,133	11,108	1,301	48,247
Andean Regional Directorate	4,654	5,409	386	1,422	754	1,304	1,627	5,769	676	22,000
CA Argentina	0	26,261	426	1,570	833	1,439	1,796	6,369	746	39,440
CA Chile	16,389	10,495	213	787	418	722	901	3,193	374	33,491
CA Paraguay	19,887	6,577	438	1,615	857	1,480	1,848	6,552	767	40,020
Southern Regional Directorate	18,384	0	85	312	165	286	357	1,264	148	21,000
Inter-institutional and inter-regional actions	23,999	24,813	2,127	7,843	4,162	7,191	8,975	31,826	3,727	114,662
CA Canada	0	34,676	891	3,284	1,743	3,011	3,758	13,327	1,561	62,251
CA United States of America	23,628	4,033	500	1,845	979	1,692	2,111	7,486	877	43,151
Northern Regional Directorate	0	30,868	1,587	5,852	3,105	5,365	6,697	23,745	2,781	80,000
Directorate of External Relations	35,990	6,758	376	1,388	737	1,273	1,588	5,632	660	54,403
Office of the Technical Manager	52,746	47,864	713	2,631	1,396	2,412	3,011	10,675	1,250	122,698
Center for Integration and Agribusiness Development (CIDAE)	0	126,919	1,699	6,266	3,325	5,745	7,171	25,428	2,978	179,532
Directorate of Information	25,242	2,320	162	596	316	546	682	2,417	283	32,562
Center for Projects and Pre-investment Activities (CEPPI)	58,061	4,641	275	1,012	537	928	1,159	4,108	481	71,201
Center for Data for Planning and Coordination	14,584	0	31	114	61	105	131	464	54	15,544
Office of the Manager for Planning and Coordination	0	226,114	1,895	6,986	3,707	6,405	7,995	28,348	3,320	284,770
Directorate of Informatics	0	226,114	1,895	6,986	3,707	6,405	7,995	28,348	3,320	284,770

PP-A-07 BD CPS-DIPRE

Page 10 of 11

**Chapter I: Direct Cooperation Services  
Allocation of the Regular Fund by Strategic Area, Unit  
and Major Object of Expenditure (US\$)**

Strategic Area / Unit	MOE 1	MOE 2	MOE 3	MOE 4	MOE 5	MOE 6	MOE 7	MOE 8	MOE 9	Total
Editorial Agroamerica	49,190	89,119	1,996	7,358	3,905	6,747	8,421	29,859	3,497	200,091
Institutional Funds and Budget Items	0	0	4,902	18,076	9,592	16,573	20,686	73,351	8,590	151,771
Contribution to CATIE	0	14,956	3,716	13,702	7,271	12,563	15,681	55,601	6,512	130,000
	9,041,984	6,874,412	351,441	1,295,871	687,649	1,188,153	1,483,016	5,258,558	615,838	26,796,921

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2009-2010

2010-2011

### APPENDIX 8

#### Projection of External Resources and CATIs/INR, by Unit

Unit	External Resources	CATIs/INR
1990-1991		
1991-1992		
1992-1993		
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1994-1995		
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2005-2006		
2006-2007		
2007-2008		
2008-2009		
2009-2010		
2010-2011		

**Projection of External Resources and  
CATIs/INR by Unit (US\$)**

2002  
Program Budget

<i>Unit</i>	<i>External Resources</i>	<i>CATIs/INR to be Generated</i>
Inter-American Center for Rural Development (CIDER)		
CA Belize	500,000	30,000
CA Costa Rica	300,000	45,000
CA Guatemala	1,152,668	99,532
CA Honduras	8,963,000	625,000
CA Nicaragua	850,409	88,401
CA Panama	750,000	135,000
CA El Salvador	30,000,000	900,000
Central Regional Directorate	1,977,500	144,357
CA ECS	597,000	35,600
CA Guyana	264,237	27,415
CA Haiti	255,000	25,500
CA Jamaica	100,000	5,000
CA Dominican Republic	81,818	9,091
CA Suriname	1,479,900	118,300
Caribbean Regional Directorate	303,000	17,000
CA Bolivia	2,500,000	140,000
CA Colombia	250,000	25,000
CA Ecuador	17,020,000	730,000
CA Peru	10,000,000	800,000
CA Venezuela	204,045	20,405
Andean Regional Directorate	320,000	25,600
CA Argentina	499,965	13,260
CA Brazil	11,000,000	704,000
CA Chile	30,148,014	2,110,360
CA Paraguay	3,200,000	240,000
CA Uruguay	9,100,000	363,800
CA Mexico	3,500,000	280,000
Directorate of Finance	10,000,000	740,741
	500,000	30,000
	<b>145,816,556</b>	<b>8,528,362</b>

**Summary:**