

Inter-American Institute for Cooperation on Agriculture - IICA

Financial Statements
December 31, 2013 and 2012

With the Independent Auditors' Report



Inter-American Institute for Cooperation on Agriculture - IICA

Financial Statements

December 31, 2013 and 2012

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Independent Auditors' Report

*To the Inter-American Board of Agriculture
Inter-American Institute for Cooperation on Agriculture (IICA)*

We have audited the accompanying financial statements of the Inter-American Institute for Cooperation on Agriculture (IICA) (hereinafter "the Institute"), which comprise the statements of financial position as of December 31, 2013 and 2012, and the statements of activities of unrestricted net assets, of changes in net assets and cash flows for the years then ended, as well as a summary of significant accounting policies and other explanatory notes.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with generally accepted accounting principles in the United States of America and for such internal control as management determined necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance on whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Institute's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

**To the Inter-American Board of Agriculture
Inter-American Institute for Cooperation on Agriculture (IICA)**

Basis for a Qualified Opinion

As of December 31, 2013, IICA has records of provisions for employee benefits for US\$18,440,894 (2012: US\$16,948,838) which were not based on actuarial or similar studies to determine the obligations and disclosures required under generally accepted accounting principles in the United States of America. Consequently, the liabilities and net assets as of December 31, 2013 and 2012 and the changes in net assets for the years then ended, are affected by total amounts not determined by the Administration of IICA.

Qualified Opinion

In our opinion, except for the effects of the matters indicated in the above paragraph, the accompanying financial statements present fairly, in all material respects, the financial position of the Inter-American Institute for Cooperation on Agriculture (IICA) as of December 31, 2013 and 2012, and the changes in its net assets and its cash flows for the year then ended, in accordance with generally accepted accounting principles in the United States of America.

Supplementary financial information

We conducted our audit for the purpose of expressing an opinion on the basic financial statements taken as a whole. The supplementary financial information included in Appendixes I to III are presented for the purpose of reporting on the status and movements of quotas receivable from Member States and the execution of IICA's operations. This information is not a required part of the basic financial statements. This information has been the object of the audit procedures applied on the mentioned financial statements and is, in our opinion, presented fairly, in all material respects, in relation to the financial statements taken as a whole.

Juan José G. R.
Ernst & Young, S.A.
April 10, 2014

Ernst & Young, S.A.



Inter-American Institute for Cooperation on Agriculture - IICA
Statements of Financial Position
December 31, 2013 and 2012

(amounts in US dollars)

	Notes	December 31, 2013				December 31, 2012
		Unrestricted	Temporarily restricted	Permanently restricted	Total	
ASSETS						
CURRENT ASSETS						
Cash	7	US\$ 25,874,539	US\$ -	US\$ -	US\$ 25,874,539	US\$ 26,293,940
Cash equivalents	8	33,296,241	-	-	33,296,241	41,022,049
Investments held to maturity	9	34,371,820	-	-	34,371,820	33,936,679
Sub-total		<u>93,542,600</u>	<u>-</u>	<u>-</u>	<u>93,542,600</u>	<u>101,252,668</u>
Receivables:						
Quotas from Member States	3	2,153,801	-	-	2,153,801	2,643,037
Payments made on behalf of contracts, agreements and grants		521,495	-	-	521,495	376,732
Due from regular fund to trust fund		(62,210,531)	62,210,531	-	-	-
Other		149,984	-	-	149,984	197,303
Sub-total		<u>(59,385,251)</u>	<u>62,210,531</u>	<u>-</u>	<u>2,825,280</u>	<u>3,217,072</u>
Less: Allowance for doubtful accounts		(264,928)	-	-	(264,928)	(264,928)
Receivables - net		<u>(59,650,179)</u>	<u>62,210,531</u>	<u>-</u>	<u>2,560,352</u>	<u>2,952,144</u>
Inventories		88,804	-	-	88,804	84,248
External resources advances		2,164,904	-	-	2,164,904	1,708,384
Prepaid expenses		2,177	-	-	2,177	35,480
Other assets		140,938	-	-	140,938	145,676
Total current assets		<u>36,289,244</u>	<u>62,210,531</u>	<u>-</u>	<u>98,499,775</u>	<u>106,178,600</u>
Property, furniture and equipment - Net	10	1,463,295	-	8,713,171	10,176,466	10,322,510
TOTAL ASSETS		US\$ <u>37,752,539</u>	US\$ <u>62,210,531</u>	US\$ <u>8,713,171</u>	US\$ <u>108,676,241</u>	US\$ <u>116,501,110</u>
LIABILITIES AND NET ASSETS						
CURRENT LIABILITIES						
Accounts payable and accrued expenses		US\$ 2,669,781	US\$ -	US\$ -	US\$ 2,669,781	US\$ 4,590,478
Other accruals		128,063	-	-	128,063	191,307
Total current liabilities		<u>2,797,844</u>	<u>-</u>	<u>-</u>	<u>2,797,844</u>	<u>4,781,785</u>
Provisions for:						
Repatriation and transfer of international professional personnel		1,312,255	-	-	1,312,255	1,318,056
Recognition of years of service for international professional personnel		1,292,905	-	-	1,292,905	1,380,610
Recognition of years of service for local personnel		2,496,862	-	-	2,496,862	2,430,292
Other termination benefits		15,090,546	-	-	15,090,546	13,497,362
Total provisions		<u>20,192,568</u>	<u>-</u>	<u>-</u>	<u>20,192,568</u>	<u>18,626,320</u>
Total liabilities		<u>22,990,412</u>	<u>-</u>	<u>-</u>	<u>22,990,412</u>	<u>23,408,105</u>
NET ASSETS:						
Unrestricted funds:						
Regular fund:						
General subfund	2.1	4,272,181	-	-	4,272,181	4,266,129
Working subfund	2.1	4,094,736	-	-	4,094,736	4,094,736
Miscellaneous income fund	2.1	3,871,545	-	-	3,871,545	5,366,602
Institutional net rate fund	2.1	1,060,370	-	-	1,060,370	3,224,863
Fixed assets fund	2.1	1,463,295	-	-	1,463,295	1,609,339
Temporarily restricted funds - Trust funds	2.2	-	62,210,531	-	62,210,531	65,818,165
Permanently restricted funds - land	2.3	-	-	8,713,171	8,713,171	8,713,171
Total net assets		<u>14,762,127</u>	<u>62,210,531</u>	<u>8,713,171</u>	<u>85,685,829</u>	<u>93,093,005</u>
TOTAL LIABILITIES AND NET ASSETS		US\$ <u>37,752,539</u>	US\$ <u>62,210,531</u>	US\$ <u>8,713,171</u>	US\$ <u>108,676,241</u>	US\$ <u>116,501,110</u>
CONTINGENCIES	17	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

The accompanying notes are part of the financial statements

Inter-American Institute for Cooperation on Agriculture - IICA
Statements of Activities of Unrestricted Net Assets
Years ended December 31, 2013 and 2012

(amounts in US dollars)

	Notes	2013					2012				
		Regular fund quotas	Miscellaneous income fund	Institutional net rate fund	Trust funds	Total	Regular fund quotas	Miscellaneous income fund	Institutional net rate fund	Trust funds	Total
REVENUES:											
Quotas from Member States	3	US\$ 27,810,000	US\$ -	US\$ -	US\$ -	US\$ 27,810,000	US\$ 27,689,900	US\$ -	US\$ -	US\$ 27,689,900	
Recovery of Institutional Net Rate (INR)	11	-	-	7,626,595	-	7,626,595	-	-	10,692,809	10,692,809	
Temporarily restricted funds assets released from restrictions		-	-	-	16,513,640	116,513,640	-	-	-	68,433,729	
Total revenues		27,810,000	-	7,626,595	16,513,640	151,950,235	27,689,900	-	10,692,809	68,433,729	
EXPENSES:											
International professional personnel		9,658,357	-	-	-	9,658,357	9,432,975	-	-	9,432,975	
Local professional and general service personnel		10,173,832	-	-	-	10,173,832	9,165,219	-	-	9,165,219	
Training and technical events		1,393,842	-	-	-	1,393,842	1,251,466	-	-	1,251,466	
Official travel		1,013,247	-	-	-	1,013,247	1,271,097	-	-	1,271,097	
Documents and materials and supplies		356,374	-	-	-	356,374	446,349	-	-	446,349	
Plant, equipment and furniture		225,629	-	-	-	225,629	241,927	-	-	241,927	
General services		1,976,731	-	-	-	1,976,731	2,103,610	-	-	2,103,610	
Performance contracts and transfers		1,184,713	-	-	-	1,184,713	1,996,967	-	-	1,996,967	
Annual allowance to CATIE	13	1,000,000	-	-	-	1,000,000	988,600	-	-	988,600	
Annual allowance to Caribbean Agricultural Research and Development Institute(CARDI)		200,000	-	-	-	200,000	200,000	-	-	200,000	
Other costs		621,223	-	-	-	621,223	586,154	-	-	586,154	
Sub-total of expenses related to quota budget and the working subfund		27,803,948	-	-	-	27,803,948	27,684,364	-	-	27,684,364	
Temporarily restricted funds assets released from restrictions		-	-	-	16,513,640	116,513,640	-	-	-	68,433,729	
Disbursements financed with funds from the Institutional Net Rate (INR)	11	-	-	9,333,527	-	9,333,527	-	-	10,398,301	10,398,301	
Commercial and miscellaneous operations - net	12	-	1,485,659	-	-	1,485,659	-	1,756,503	-	1,756,503	
Total expenses		27,803,948	1,485,659	9,333,527	16,513,640	155,136,774	27,684,364	1,756,503	10,398,301	68,433,729	
Increase (decrease) in unrestricted net assets for the year, before excluding net expenses capitalized as property, furniture and equipment and including depreciation of the year		6,052	(1,485,659)	(1,706,932)	-	(3,186,539)	5,536	(1,756,503)	294,508	-	
Exclusion of net capitalized expenses as property, furniture and equipment		542,831	-	-	-	542,831	641,618	-	-	-	
Prior period adjustments		-	(9,398)	(457,561)	-	(466,959)	94	2,945	(46,678)	-	
Increase in unrestricted net assets for the year, before including depreciation of the year		548,883	(1,495,057)	(2,164,493)	-	(3,110,667)	647,248	(1,753,558)	247,830	-	
Inclusion of depreciation of the year		(688,875)	-	-	-	(688,875)	(746,901)	-	-	-	
Decrease in unrestricted net assets		US\$ (139,992)	US\$ (1,495,057)	US\$ (2,164,493)	US\$ -	US\$ (3,799,542)	US\$ (99,653)	US\$ (1,753,558)	US\$ 247,830	US\$ (1,605,381)	

The accompanying notes are part of the financial statements

Inter-American Institute for Cooperation on Agriculture - IICA
Statements of Changes in Net Assets
Years ended December 31, 2013 and 2012

(amounts in US dollars)

	NET ASSETS									
	Regular fund					Unrestricted		Temporarily restricted	Permanently restricted	
	General subfund	Work subfund	Funds from miscellaneous revenues	Institutional net rate funds	Fixed asset funds	Trust funds	Land	Total		
Balance at December 31, 2011	US\$ 4,260,499	US\$ 4,094,736	US\$ 7,120,160	US\$ 2,977,033	US\$ 1,714,622	US\$ 69,651,493	US\$ 8,713,171	US\$ 98,531,714		
Increase (decrease) in unrestricted net assets for the year	647,154	-	(1,756,503)	294,508	(746,901)	-	-	(1,561,742)		
Prior years adjustments	94	-	2,945	(46,678)	-	-	-	(43,639)		
Decrease in unrestricted net assets	647,248	-	(1,753,558)	247,830	(746,901)	-	-	(1,605,381)		
Restricted contributions received from donors	-	-	-	-	-	164,853,694	-	164,853,694		
Net assets released from restrictions	-	-	-	-	-	(168,433,729)	-	(168,433,729)		
Capitalization of net disbursements as property, furniture and equipment	(641,618)	-	-	-	641,618	-	-	-		
Net decrease in disbursements made on behalf of contracts, agreements and grants from donors	-	-	-	-	-	(253,293)	-	(253,293)		
Balance at December 31, 2012	4,266,129	4,094,736	5,366,602	3,224,863	1,609,339	65,818,165	8,713,171	93,093,005		
Increase (decrease) in unrestricted net assets for the year	548,883	-	(1,485,659)	(1,706,932)	(688,875)	-	-	(3,332,583)		
Prior years adjustments	-	-	(9,398)	(457,561)	-	-	-	(466,959)		
Increase (decrease) in unrestricted net assets	548,883	-	(1,495,057)	(2,164,493)	(688,875)	-	-	(3,799,542)		
Restricted contributions received from donors	-	-	-	-	-	112,761,243	-	112,761,243		
Net assets released from restrictions	-	-	-	-	-	(116,513,640)	-	(116,513,640)		
Capitalization of net disbursements as property, furniture and equipment	(542,831)	-	-	-	542,831	-	-	-		
Net increase in disbursements made on behalf of contracts, agreements and grants receivable from donors	-	-	-	-	-	144,763	-	144,763		
Balance at December 31, 2013	US\$ 4,272,181	US\$ 4,094,736	US\$ 3,871,545	US\$ 1,060,370	US\$ 1,463,295	US\$ 62,210,531	US\$ 8,713,171	US\$ 85,685,829		

The accompanying notes are part of the financial statements

Inter-American Institute for Cooperation on Agriculture - IICA
Statements of Cash Flows
Years ended December 31, 2013 and 2012

(amounts in US dollars)

	<u>2013</u>	<u>2012</u>
OPERATING ACTIVITIES		
Decrease in unrestricted net assets for the year	US\$ (3,332,583)	US\$ (1,561,742)
Prior years adjustments	<u>(466,959)</u>	<u>(43,639)</u>
Decrease in unrestricted net assets	(3,799,542)	(1,605,381)
Plus (less): Items not requiring cash:		
Interest income from investments	(3,583,687)	(2,979,585)
Depreciation	688,875	746,901
Cash provided by (used in) changes in:		
Quotas receivable from Member States	489,236	(315,436)
Other receivables	47,319	163,775
Inventories	(4,556)	(13,983)
Prepaid expenses	(423,217)	(1,662,958)
Other assets	(2,924)	40,454
Accounts payable and accrued expenses	(1,920,697)	2,995,124
Other accruals	(63,244)	(847,700)
Provisions	<u>1,566,248</u>	<u>2,461,533</u>
Net cash used in operating activities	<u>(7,006,189)</u>	<u>(1,017,256)</u>
INVESTMENT ACTIVITIES		
Acquisition of investments held to maturity	(435,141)	(23,936,679)
Interest income received on investments	3,591,349	2,971,770
Additions of furniture and equipment	(544,553)	(666,653)
Disposal of furniture and equipment	<u>1,722</u>	<u>25,035</u>
Net cash provided by (used in) investing activities	<u>2,613,377</u>	<u>(21,606,527)</u>
FINANCING ACTIVITIES		
Restricted contributions received from donors	112,761,243	164,853,694
Disbursements made in the execution of trust funds	<u>(116,513,640)</u>	<u>(168,433,729)</u>
Net cash used in financing activities	<u>(3,752,397)</u>	<u>(3,580,035)</u>
Net decrease in cash and cash equivalents	(8,145,209)	(26,203,818)
Cash and cash equivalents, beginning of year	<u>67,315,989</u>	<u>93,519,807</u>
Cash and cash equivalents, year end	US\$ <u>59,170,780</u>	US\$ <u>67,315,989</u>

The accompanying notes are part of the financial statements

Inter-American Institute for Cooperation on Agriculture – IICA
Notes to the Financial Statements
December 31, 2013 and 2012

(amounts in US dollars)

1. Entity information

The Inter-American Institute for Cooperation on Agriculture (IICA) was organized October 7, 1942 under the name Inter-American Institute of Agricultural Sciences, as an initiative by the Organization of American States (OAS) in the District of Columbia, United States of America, for an indefinite term. IICA is an autonomous international legal entity of Inter-American scope, whose main objective is to stimulate, promote, and support the efforts of the Member States to achieve agricultural development and rural well-being. Its regulations and operating procedures currently in use were approved at the First Ordinary Meeting of the Inter-American Board of Agriculture, held in August 1981 in Argentina.

IICA has the following formal authority bodies:

- Inter-American Board of Agriculture (IABA), comprised by a representative from each Member State.
- Executive Committee, comprised by twelve Member States.
- General Directorate.

At present, IICA is made up of 34 Member States with central headquarters located in San José, Costa Rica.

2. Basis of presentation of the financial statements

The financial statements as of December 31, 2013 and 2012 have been prepared in accordance with the generally accepted accounting principles in the United States of America (USGAAP), and are presented according to the fund accounting basis for not-profit organizations established by the American Institute of Certified Public Accountants (AICPA). The funds managed by IICA are classified in the financial statements according to the policies established by IICA in Unrestricted Funds, Temporarily Restricted Funds and Permanently Restricted Funds. These funds are segregated based on their source and purpose, as follows:

2.1. Unrestricted funds

Regular fund - This fund is comprised of the following subfunds:

- **General Subfund** - Activities of this subfund are mainly financed by mandatory contributions from Member States, as established by IABA, based on the quota computation system of the OAS. In addition, the miscellaneous income is recorded in this fund, unless the IABA or the Executive Committee has approved it for specific purposes. The purpose of the General Subfund is to finance execution of the regular activities planned and budgeted by IICA, including administration and management activities.
- **Working Subfund** - The purpose of this subfund is to ensure the normal financial operation of IICA. According to Article No. 89 of the Rules of the General Directorate, the subfund balance shall not exceed 15% of annual quotas approved for the corresponding fiscal year, unless otherwise decided by IABA or the Executive Committee. This fund is constituted by the proceeds from the balances of uncommitted appropriations financed by quotas outstanding at each fiscal year-end and by additional funds specifically assigned by IABA or the Executive Committee.

Fixed Assets Fund - The Fixed Assets Fund is used by IICA to control unrestricted property, furniture and equipment, which have been either acquired with resources from the Regular Fund and the Institutional Net Rate (INR) Fund or donated thereto by a national or international organization. The balance of the Fixed Assets Fund represents the cost, net of depreciation, of fixed assets owned by IICA, except for land with permanent use restrictions.

Inter-American Institute for Cooperation on Agriculture – IICA
Notes to the Financial Statements
December 31, 2013 and 2012

(amounts in US dollars)

Institutional Net Rate (INR) Fund - The objective of this Fund is to finance additional costs incurred by IICA, in the execution of contracts, agreements, and grants subscribed by donors (Member States, international organizations, and others) for specific purposes and to contribute to the Institute's pre-investment activities. The Institutional Net Rate Fund balance is comprised of the recovery of Institutional Net Rate (INR) in the management of projects executed by IICA with external resources.

Miscellaneous Income Fund - This fund was created by the IABA through resolution IICA/IABA/Res.400 (XII-O/03) dated November 13, 2003, with the purpose of covering immediate financial needs of IICA. The Miscellaneous Income Fund is comprised of the balance of those proceeds from the General Subfund that are not committed in the Regular Fund budget at the end of the fiscal year in which they were received.

2.2. Temporarily restricted funds

Trust Funds - The Trust Funds have been established according to contracts, agreements, and grants subscribed by donors (Member States, international organizations, and others) for specific purposes. For control purposes, separate records are maintained to account for income and expenses related to the Trust Funds. Moreover, financial resources pertaining to some funds are managed through separate bank accounts according to the agreement terms executed by IICA and the donors.

2.3. Permanently restricted funds - land

This fund represented by the original contribution of land to IICA, which has permanent use restrictions (Note 10).

3. Budget

A summary of significant aspects of each fund budget is provided below:

Regular Fund - On October 20, 2011, through Resolution IICA/IABA/ Res.470 (XVI-O/11), IABA approved the 2013 and 2012 budget for the Regular Fund made up of Member State quotas and other miscellaneous income amounting to US\$27,809,400 and US\$6,100,000, respectively for 2013 and US\$27,689,600 and US\$6,100,000, respectively for 2012. Appendix No.I of Supplementary Financial Information shows movement of quotas receivable during the year ended December 31, 2013.

The 2013 and 2012 miscellaneous income corresponds to US\$3,500,000 of budgeted income for that years and transfers of US\$2,600,000 from de available balance of the Miscellaneous Income Fund.

The above resolutions authorize the Director General to transfer amounts between budget chapters not exceeding 10% of each chapter total.

In the Appendix No.II of Supplementary Financial Information a comparative analysis is shown of the detailed budget, actual expenses and respective over/under execution for 2013.

Trust Funds - Through resolution IICA/IABA/Res.254 (VIII-O/95) dated September 19, 1995, IABA authorized the Director General to use the resources provided to IICA through the institutions and Member States related to contracts, agreements, and grants, for the agreed upon purposes. The mentioned resolution authorized the Director General to accept contributions and donations, and to subscribe contracts or agreements, as long as they are consistent with the objectives of IICA programs and that the Executive Committee of IICA is notified in advance of contracts or agreements exceeding US\$500,000.

(amounts in US dollars)

4. Basis of valuation and presentation currency

The accounting records of IICA are kept in United States Dollars (US\$) and the financial statements are expressed in such currency. Assets and liabilities in currencies of the countries where IICA's activities are developed are translated into U.S. Dollars at official exchange rates in effect in each country. Transactions in such currencies are translated into U.S. Dollars using monthly average exchange rates. When determining its financial position and results of activities, IICA values and adjusts the balances of assets and liabilities that are recoverable or payable in the local currency of countries where activities are developed. The resulting differences are applied to the results of the period in which they are incurred.

5. Main accounting policies

5.1. Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, demand deposits and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value with original maturity of less than 3 months

5.2. Investments held to maturity

Investments held to maturity are recorded at cost and are valued under the cost method. The fair value of investments measured at cost is not required to be estimated when there are no events or changes in circumstances that could have an adverse effect on the fair value of the investment. IICA does not have the intention of selling these investments, and it is more likely than not that IICA will not be required to sell them prior to the recovery of the value of their amortized cost.

5.3. Due from Regular Fund and Temporarily Restricted Net Assets

Funds contributed by institutions and Member States (donors) to establish Trust Funds for executing contracts, agreements, and grants are recorded as restricted contributions received from donors within temporarily restricted net assets. As the funds are used in the agreed-upon activities defined in those contracts, agreements and donations, IICA recognizes them simultaneously an income released from restrictions and an expense of Trust Funds in the Statement of Activities of Unrestricted Net Assets. Generally, funds received from donors to execute contracts, agreements, and grants are managed by IICA as part of current assets of the Regular Fund. To identify the portion of funds corresponding to resources received from donors, an asset account entitled "Due from Regular Fund to Trust Funds" is used.

Whenever expenses incurred by IICA in the execution of a specific contract, agreement or grant, exceed the amounts contributed to date or are reimbursable, the excess is recorded as a balance receivable from the respective donor.

5.4. Accounts receivable

Accounts receivable are non-derived financial assets with fixed or determined payments which are not quoted in active markets. After initial recognition at cost, accounts receivable's collection is analyzed periodically, and an allowance is recorded for any accounts classified as doubtful with the corresponding charge to the period. Accounts declared uncollectible are credited to accounts receivable and debited to the allowance in the corresponding year.

5.5. Property, furniture and equipment

IICA has adopted the policy of charging the amounts disbursed and/or committed for the acquisition of fixed assets to current period expenses, and, subsequently, capitalizing those amounts in the Fixed Assets Fund. Such capitalization is recorded at original acquisition cost of the asset or, in the case of donated assets, the market value in effect at the donation date, if they are donated. Minor repairs and maintenance expenses are charged to results of the annual activities. Such practice enables IICA to compare expenditures with annual budgeted amounts for the acquisition of fixed assets and, at the same time, to present such amounts as capitalized assets in the statement of financial position.

Inter-American Institute for Cooperation on Agriculture – IICA
Notes to the Financial Statements
December 31, 2013 and 2012

(amounts in US dollars)

IICA defines in its contracts, agreements and/or covenants subscribed with donors, clauses related to the final receivers of property, furniture and equipment acquired by the projects and transferred as donations at the end of the projects. Therefore, it does not require to apply a time restriction related to the useful lives of donated assets when their donors did not define such terms.

5.6. Accumulated depreciation

The historic cost of property, furniture and equipment is depreciated under the straight line method, based on their estimated useful lives.

Below is a detail of estimated useful lives:

	Estimated useful lives
Buildings	25 years
Furniture and office equipment	3 to 10 years
Vehicles	4 years

5.7. Provisions

According to the organization's regulations, in case of resignation or dismissal, IICA pays expenses for transfer, repatriation and recognition of years of service of international professional personnel. Such expenses are computed based on years of service of each employee and the number of dependents. Likewise, the national personnel may be entitled to recognition for length of service once they leave IICA, except in those countries where local laws require either payment of fourteen or more salaries per year, or payment of severance equal to half or more of monthly salaries per year of service, in the event of voluntary or involuntary termination.

Where IICA offices are located, local personnel may be entitled to termination benefits according to applicable legislation in each country. IICA follows the policy of recording an accrual for severance indemnities to cover future disbursements for this concept. Additionally, a provision for post-employment benefits for contractual agreements is recorded based upon the different national labor legislations and on the assumption that these would be settled as of the date of the financial statements and without considering the actuarial probabilities of future events, future salary increases and the time value of money. Actual termination payments are charged to the provision.

5.8. Net Assets – Restricted and unrestricted funds

IICA applies the accounting standards contained in the Statement of Financial Accounting Standards FASB ASC Topic 958, Not for Profit Entities. In accordance with those standards, IICA records contributions received from donors for specific purposes, as well as any income generated by such contributions as part of its net assets, in Temporarily Restricted Funds. The balance of each Temporarily Restricted Fund decreases when available resources are used for established purposes, and is disclosed as "net assets released from restrictions" in the Statement of Changes in Net Assets and in the Statement of Activities of Unrestricted Net Assets.

The balance of Unrestricted Funds increases with the excess of income over expenses from IICA's activities (increase in unrestricted net assets), as determined at year-end. Likewise, such balance decreases when there is an excess of expenses over income (decrease in unrestricted net assets).

5.9. Revenue recognition

IICA recognizes revenue from Member State fees at the beginning of the year in accordance with the IABA resolutions. Additionally, IICA recognizes miscellaneous revenues as the services are provided.

(amounts in US dollars)

5.10. Recovery of Institutional Net Rate (INR)

As established in certain contract agreements signed with donors (Member States, international organizations, and others), IICA recovers indirect costs incurred in the execution of trust funds, as a recognition of the administrative efforts performed by IICA to manage such contracts. Such reimbursement is recognized by IICA as income when earned and increases the balance of the Institutional Net Rate (INR) Fund.

5.11. Accounts payable

IICA recognizes liabilities in its financial statements when the ownership of goods is transferred and the service is received.

5.12. Generally Accepted Accounting Principles in the United States of America (USGAAP)

5.12.1 Recently adopted accounting standards

The accounting policies adopted by IICA to prepare its financial statements as of December 31, 2013 are consistent with those used to prepare the financial statements as of December 31, 2012. The amendments to generally accepted accounting principles in the United States of America issued by the Financial Accounting Standard Board (FASB) which are effective since or after January 1st, 2013 did not have a significant effect on its financial statements.

5.12.2. Accounting standards issued but not yet effective

Standards issued by the Financial Accounting Standards Board issued but not yet effective as of December 31, 2013 are listed below. IICA intends to adopt these standards, as applicable to its activity, when they become effective. The Entity believes this change will have no impact on the financial statement:

- Update No. 2014-03—Derivatives and Hedging (Topic 815): Accounting for certain receivable-variable, pay-fixed interest rate swaps- simplified hedge accounting approach.

6. Significant accounting judgments, estimates and assumptions

Financial statement preparation requires Administration to make judgments, estimates, and use assumptions affecting reported amounts of revenue, expenses, assets and liabilities, and the disclosure of contingent liabilities as of the financial statements. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability in future periods. The judgments, estimates and assumptions indicated by Administration are presented below:

6.1. Judgments

In applying IICA's accounting policies, Administration has used the following judgments, which have an effect on the amounts recognized in the financial statements:

Quotas receivable from Member States

IICA includes in its activities the annual income from Member State quotas, and therefore a balance receivable remaining as of the financial statements. IICA has determined, based on the convention on the Institute ratified by each Member State, that all balances receivable will be recoverable, regardless of their age and therefore it does not consider that an allowance for doubtful accounts should be recognized over these balances.

6.2. Estimates and assumptions

The main assumptions related to future events and other sources of estimates subject to variations as of the financial statements, which due to their nature carry a high risk of causing significant adjustments to the asset and liability amounts in next year's financial statements, are presented below:

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Impairment of non-financial assets

IICA considers that there are no indications of impairment for any of its non-financial assets as of the financial statements and conducts impairment tests when there are indications that recorded values of non-financial assets may not be recovered. Additionally, during the years ended December 31, 2013 and 2012, IICA has not needed to recognize any impairment expenses related to non-financial assets.

7. Cash

Cash in banks as of December 31, 2013 and 2012, includes funds held in separate bank accounts of US\$16,679,594 and US\$21,335,942, respectively, which should be used exclusively to cover disbursements from contracts signed by IICA and the counterparts.

8. Cash equivalents

	<u>2013</u>	<u>2012</u>
In Argentinean pesos:		
Time deposits, annual interest rates from 19.75% to 20% (2012: 16.50% to 17.75% annual)	US\$ 4,034,082	US\$ 6,646,770
In Mexican pesos:		
Money market funds, annual interest rate of 3% (2012: 4.35% annual)	9,522,839	8,337,772
In Brazilian reais:		
Money market funds, annual interest rate from 7.86% to 8.29% (2012: 6.24% to 6.6% annual)	18,069,067	18,589,078
In Dominican pesos:		
Money market funds, annual interest rate of 10%	-	2,976,427
In US dollars:		
Overnight investments, annual interest rate of 0.01% and 0.05% (2012: 0.05% and 0.01% annual)	918,694	661,888
Time deposits and investment funds, annual interest rate from 0.26% to 2.25% (2012: 0.15% to 2% annual).	751,559	3,810,114
	<u>US\$ 33,296,241</u>	<u>US\$ 41,022,049</u>

As of December 31, 2013 and 2012, cash equivalents of US\$32,732,822 and US\$38,808,749, respectively, are restricted in their use, to cover disbursements for contracts signed by IICA and the respective counterparts.

9. Investments held to maturity

Investments held to maturity are detailed below:

	<u>2013</u>	<u>2012</u>
In Argentinean pesos:		
Time deposits, annual interest rate of 17.5%	US\$ -	US\$ 1,440,329
In Dominican pesos:		
Time deposits, annual interest rate of 5.75%	1,863,171	-
In US dollars:		
Time deposits at BAC San José, annual interest rate from 2.45% to 3.11% (2012: 2.26% to 2.76% annual)	1,508,649	496,350
Time deposits at Bank of America, annual interest rate from 0.22% to 0.36% (2012: 0.37% to 0.55% annual).	31,000,000	32,000,000
	<u>US\$ 34,371,820</u>	<u>US\$ 33,936,679</u>

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As of December 31, 2013, investments held to maturity for US\$21,172,296 (2012: US\$16,894,884), are restricted to cover disbursements for contracts signed between IICA and the respective counterparts.

10. Property, furniture and equipment, net

Property, furniture and equipment are detailed below:

	<u>2013</u>		<u>2012</u>
Unrestricted:			
Buildings	US\$ 5,205,177	US\$	5,205,177
Vehicles	2,502,954		2,484,862
Furniture and equipment	<u>5,159,364</u>		<u>5,174,444</u>
Total unrestricted fixed assets	<u>12,867,495</u>		12,864,483
Less: accumulated depreciation	<u>(11,404,200)</u>		<u>(11,255,144)</u>
Unrestricted fixed assets - net	1,463,295		1,609,339
Permanently restricted:			
Land	<u>8,713,171</u>		<u>8,713,171</u>
	<u>US\$ 10,176,466</u>	US\$	<u>10,322,510</u>

Property, furniture and equipment do not include fixed assets acquired with resources from specific funds (Trust Funds), since such disbursements are considered expenditures related to the execution of specific agreements related to each fund. However, in accordance with the provisions of each agreement, when assets are donated, exchanged, or sold to IICA, they are recognized in the accounting records as part of the Fixed Assets Fund.

Land located in Costa Rica (San Isidro de Coronado, Turrialba and Limón) was donated to IICA by the Government of Costa Rica. However, once IICA concludes its official mission or terminates its functions in Costa Rica, this property and any improvements thereto shall be returned to the Government of Costa Rica. Income capitalized for this donation is shown in the financial statements of IICA as part of Net Assets - Permanently Restricted Funds.

Throughout the years, IICA has built several administrative facilities and related infrastructure on the properties donated by the Government of Costa Rica. These improvements to donated properties have no restrictions of use and are being amortized over their estimated useful lives. As of December 31, 2013, the net book value of such assets is US\$52,695 (2012: US\$70,260).

According to an agreement subscribed between the Government of Costa Rica and IICA, the Tropical Agricultural Research and Training Center (CATIE) was granted usufruct rights to land and buildings located in Turrialba and Limón, Costa Rica.

11. Income and Expenses related to the Institutional Net Rate (INR)

On October 13, 1997, through Resolution IICA/IABA/Res.310 (IX-0/97), the Inter-American Board of Agriculture agreed to establish the Institutional Net Rate (INR) Fund. The purpose of this fund is to finance the additional costs incurred by the Institute in the execution of contracts and to contribute to the institutional pre-investment activities.

Inter-American Institute for Cooperation on Agriculture – IICA
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Below is a detail of revenues and expenses associated with the Institutional Net Rate (INR):

	<u>2013</u>	<u>2012</u>
Income:		
Ministry of Agriculture and Rural Development – Colombia	US\$ 35,153	US\$ 73,807
Ministry of Agriculture and Livestock – Ecuador	101,963	140,420
Secretariat of Agriculture, Livestock, Fisheries and Food – Argentina	1,306,500	1,051,947
Ministry of Agriculture and Livestock – El Salvador	776,359	2,864,418
National Health Service, Food Safety and Food Quality (SENASICA) - Secretariat of Agriculture, Livestock, Rural Development, Fisheries and Food (SAGARPA) - National Agrarian Registry (RAN) – Mexico	2,960,277	4,769,330
Government of the United States of America	166,375	187,326
Ministries of Agriculture, Livestock and Procurement, Agrarian Development; Mines and Energy - Brazilian Institute of Environment and Renewable Natural Resources - Brazil	339,751	106,613
Secretariat of Agriculture and Livestock - Honduras	332,885	315,855
Agencies and Organizations of International Cooperation Secretariat of Central American Agricultural Council (SCAC)	190,016	21,204
Ministry for Foreign Affairs of Finland	298,209	48,837
Other institutions	491,283	609,575
	US\$ <u>7,626,595</u>	US\$ <u>10,692,809</u>
Expenses:		
International professional personnel	US\$ 936,795	US\$ 876,261
Local professional and general services personnel	5,094,602	5,529,893
Training and technical events	185,623	367,794
Official travel	318,861	357,399
Documents and materials and supplies	199,956	204,935
Plant, equipment and furniture	213,748	435,397
General services	1,416,085	1,530,705
Performance, contracts and transfers	813,646	968,381
Other costs	154,211	127,536
	US\$ <u>9,333,527</u>	US\$ <u>10,398,301</u>

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Notes to the Financial Statements
December 31, 2013 and 2012

(amounts in US dollars)

12. Commercial and miscellaneous operations

The results of commercial and miscellaneous operations are detailed below:

	<u>2013</u>	<u>2012</u>
Revenues:		
Interest on investments and cash equivalents	US\$ 2,324,497	US\$ 1,767,095
Proceeds from equipment sale	96,403	284,330
Purchase discounts	179,217	191,616
Sale of services	51,158	54,719
Others	119,801	100,362
Total revenues from commercial and miscellaneous operations	<u>2,771,076</u>	<u>2,398,122</u>
Expenses:		
International professional personnel	138,283	127,051
Local professional and general services personnel	2,090,898	2,022,455
Training and technical events	299,302	191,680
Official travel	312,112	273,443
Documents and materials and supplies	202,164	153,733
Plant, equipment and furniture	315,793	320,321
General services	595,204	629,175
Performance, contracts and transfers	1,115,038	576,504
Other costs	47,573	50,549
Miscellaneous services	13,998	32,772
Sub-total	<u>5,130,365</u>	<u>4,377,683</u>
Exchange gains - net	<u>(873,630)</u>	<u>(223,058)</u>
Total expenses for commercial and miscellaneous operations	<u>4,256,735</u>	<u>4,154,625</u>
Excess of expenses over income	US\$ <u>(1,485,659)</u>	US\$ <u>(1,756,503)</u>

13. Tropical Agriculture Research and Training Center (CATIE)

On September 12, 2000, under Law No. 6873 the Costa Rican Legislative Assembly ratified CATIE's creation contract entered into signed by the Government of Costa Rica, IICA and CATIE. The most significant terms of this Law are as follows:

- a. The Inter-American Board of Agriculture will be the superior governing body of CATIE.
- b. CATIE's members (partners) may be regular or special. The regular members will be IICA, the Government of Costa Rica, and the Governments of the remaining member countries of IICA, which incorporate into CATIE via acceptance of the contract. Special members will include international governmental and non-governmental organizations, international centers, and private organizations with similar purposes as those of CATIE.
- c. IICA will contribute up to a maximum of 5% of IICA's quotas budget to CATIE's basic budget. The use of those contributions may be subject to an audit by IICA, when considered necessary. Each member country of CATIE will annually contribute US\$50,000 to cover CATIE's expenses.

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(amounts in US dollars)

- d. The new agreement will be for a 20-year period, and may be renewed for equal consecutive terms.
- e. CATIE is entitled to the following: i) usufruct rights to land, buildings, equipment, and other property contributed by IICA, plus improvements thereto, during the entire term of the contract, and ii) all assets CATIE has acquired or will acquire in the future.
- f. Upon termination of the contract, all usufruct property as well as improvements thereto, will be returned to IICA. The remaining assets will be distributed between IICA, the Government of Costa Rica, and regular active members based on quotas paid.

During the years ended December 31, 2013 and 2012, IICA contributed to CATIE US\$1,000,000 and US\$988,600 per annum, respectively, in accordance with the approved allocation in the Program Budget.

14. Disbursements subject to approval

Some grant agreements subscribed with international organizations establish that disbursements for agreed-upon programs executed with grant funds are subject to approval or rejection by those same organizations, depending on compliance with the agreement terms.

As of December 31, 2013, IICA's Administration is not aware of any expenses not yet reimbursed, that would have been questioned or disallowed by the respective donors.

15. Taxes

IICA is exempt from income and sales taxes in Costa Rica and other countries where it operates. With respect to other taxes, such as contributions and present or future national and municipal taxes, customs duties, national licenses, among others, the exemption is dependent upon the agreements subscribed with the Governments of those countries.

16. Inactive Funds

The Inter-American Board of Agriculture (IABA) approved, through various resolutions, the establishment of the following funds. Nevertheless, as of December 31, 2013 these funds have not yet received any contributions and therefore, remain inactive.

Patrimonial Fund - The purpose of this fund is to establish an endowment for the partial financing of IICA's activities. The fund balance would be made up of donations and other voluntary contributions from governments, individuals, private institutions, and other donors, as well as a portion of the Fund's annual income deposited in the endowment to increase and preserve its real value.

Capital Assets donated to the Fund, including all reinvested income to increase and maintain the real value of the Fund's Capital Assets, shall not be expensed for a 20 year-period from the date of the IABA resolution creating the Fund.

IICA Associates Trust Fund - In Resolution IICA/IABA/Res.312 (IX-O/97), dated October 13, 1997, the Inter-American Board of Agriculture approved the creation of the IICA Associates Trust Fund. The status of IICA Associate is granted to certain permanent observers, international, regional, and national organizations, and other non-IICA Member States. The Fund's balance is to be made up of contributions from such Associates, Member States and other donors to this Fund, and will be governed by the corresponding rules and regulations of the Institute and its Statutes approved by the Executive Committee.

(amounts in US dollars)

17. Contingencies

General - As of December 31, 2013, IICA is a party in various lawsuits filed through its Offices. These lawsuits deal basically with labor and/or commercial complaints related primarily to projects and are in different procedural stages.

The legal advisors of IICA believe that no material liability will result from these legal proceedings. The financial statements of IICA for the year ended December 31 2013, include a provision of US\$201,960 (2012: US\$201,960) to cover potential losses from these lawsuits.

AIS Program in Colombia - Throughout 2013 IICA closely monitored developments in connection with the suspension ordered in 2010 by the Colombian Government of all disbursements, projects and new contracts associated with an agricultural subsidy program known as Agro Ingreso Seguro (AIS) managed by IICA on behalf of the Ministry of Agriculture and Rural Development (MADR). The Institute believes that this situation was influenced by factors outside the control of IICA, arising out of political clashes during the last pre-electoral campaign of 2009-2010, exacerbated by relentless media coverage.

The suspension was followed by the anticipatory termination of agreements with AIS project beneficiaries and IICA sub-contractors. All this has given rise to actual lawsuits and concerns about the possibility of others, as further discussed below.

By Resolution No.191 of June 2010, the MADR declared IICA in default of its obligations under one of the AIS agreements, in the amount of approximately US\$7 million. The Ministry has sued the Colombian insurance company which guaranteed those obligations by way of a performance bond. The Government brought the suit, notwithstanding the fact that it has since recovered almost the entire amount from beneficiaries who it claims were mistakenly awarded that same amount in AIS subsidies.

So far, the insurer has not made any payments in relation to the lawsuit brought against it by the MADR and has vigorously opposed the suit arguing, inter alia, violations of due process, unjust enrichment, and that the Ministry itself was responsible for the defaults alleged. But if the insurer loses, it may seek recovery from IICA under a subrogation clause in the bond. IICA's defenses against a potential claim from the insurer are based on the provision for dispute resolution contained in the legal agreement, which provides that arbitration is discretionary rather than mandatory, and on the Institute's immunities.

The Office of the Comptroller General of the Republic and Departments informed IICA of its decision to include the Institute in a review of alleged responsibility in detriment of the financial resources of the Government of Colombia, in the amount of approximately US\$8.9 million, for activities aimed at publicizing the AIS Program.

There are chances of a ruling unfavorable to IICA. Given the amount involved, as well as its immunities, the Institute could not pay the proposed penalty. Therefore, the most serious consequence for the Institute would be its inclusion on the list of those considered not to have complied with fiscal responsibility, which would bar any government agency from entering into contracts or agreements with or transferring financial resources to IICA.

The Institute is still hopeful that there will be an eventual solution to its differences with the Government regarding AIS, and in particular, Resolution No.191. In the event those differences remain in the judicial arena, there are a number of arguments in the Institute's favor. They include: the co-responsibility of the MADR, the beneficiaries and the consultants; force majeure of the Government; the lack of due process; and the actions of oversight bodies which made it impossible to complete the Program as scheduled and with the resources allocated. Moreover, IICA enjoys immunity from legal process under its Basic Agreement with the Government of Colombia and its agreements with other Member States where its principal assets are held.

Inter-American Institute for Cooperation on Agriculture – IICA
Notes to the Financial Statements
December 31, 2013 and 2012

(amounts in US dollars)

Under these circumstances, it is not possible at this time to make a reliable estimate of the likely damages arising out of AIS. As an international organization, and considering that the administration is mindful of the interest of the governments in IICA's mission, the Institute continues to work with the Government of Colombia to bring the AIS program to a successful and amicable conclusion.

18. Subsequent events

There is no knowledge of any subsequent event, from the date of the financial statements to their authorization on April 10, 2014 which requires changes to the amounts presented in the authorized financial statements or disclosures in the notes thereto.

Supplementary Financial Information

Appendix

- I Statement of Movements of Member States Quotas Receivable
- II Program Budget and Expenses by Chapter
- III Execution of External Resources by Financing Source

Inter-American Institute on Cooperation for Agriculture - IICA
Statement of Movements of Member States Quotas Receivable
Year ended December 31, 2013

Appendix I
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(amounts in US dollars)

Country	Balances not collected at beginning of year		Quotas collected during the year			Balances not collected at year end										
			From prior years	For the year	Total	From prior years	For the year	Total								
Antigua and Barbuda	US\$	-	US\$	6,100	US\$	-	US\$	6,100	US\$	-	US\$	-				
Argentina		-		883,300		-		883,300		-		-				
Bahamas		-		17,100		-		17,100		-		-				
Barbados		-		12,400		-		12,400		-		-				
Belize		6,100		6,100		6,100		-		-		6,100				
Bolivia		13,500		13,500		13,500		13,500		-		-				
Brazil		792,882		2,734,600		792,882		2,734,600		-		-				
Canada		-		3,293,300		-		3,293,300		-		-				
Colombia		-		288,600		-		288,600		-		-				
Costa Rica		-		60,800		-		46,873		-		13,927				
Chile		-		327,100		-		327,100		-		-				
Dominica		6,100		6,100		6,100		6,100		-		-				
Dominican Republic		102,774		70,700		32,073		-		70,700		70,700				
Ecuador		-		71,000		-		71,000		-		-				
El Salvador		32,900		34,400		-		-		32,900		34,400				
Grenada		18,204		6,100		18,204		6,100		-		-				
Guatemala		154,282		51,400		154,282		51,400		-		-				
Guyana		1,018		6,700		1,018		5,310		-		1,390				
Haiti		9,400		9,400		9,400		9,400		-		-				
Honduras		1,000		14,000		1,000		6,500		-		7,500				
Jamaica		25,600		25,600		25,600		25,600		-		-				
Mexico		-		2,495,300		-		2,495,300		-		-				
Nicaragua		54,129		9,400		22,266		-		31,863		9,400				
Panama		-		47,600		-		47,600		-		-				
Paraguay		569		28,100		-		-		569		28,100				
Peru		189,300		189,300		189,300		189,300		-		-				
Saint Vincent and the Grenadines		6,100		6,100		-		-		6,100		6,100				
Saint Lucia		-		6,100		-		5,427		-		673				
Saint Kitts and Nevis		-		6,100		-		6,100		-		-				
Suriname		-		9,400		-		9,400		-		-				
Trinidad and Tobago		-		49,500		-		49,500		-		-				
United States of America		-		16,359,400		-		16,359,400		-		-				
Uruguay		61,200		64,100		61,200		-		-		64,100				
Venezuela		1,167,979		601,300		-		-		1,167,979		601,300				
Total	US\$	2,643,037	US\$	27,810,000	US\$	1,332,925	US\$	26,966,310	US\$	28,299,235	US\$	1,310,111	US\$	843,690	US\$	2,153,801

**Inter-American Institute on Cooperation for Agriculture – IICA
Program Budget and Expenses by Chapter
Year ended December 31, 2013**

**Appendix II
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(amounts in US dollars)

			<u>Excess (Deficit)</u>				
			<u>Budget</u>	<u>Disbursements</u>	<u>Absolute</u>	<u>Percentage</u>	
CHAPTER 1: DIRECT TECHNICAL COOPERATION SERVICES:							
Agribusiness and Commercialization Program	US\$	8,847,847	US\$	8,682,554	US\$	165,293	98.13%
Innovation for Productivity and Competitiveness Program		7,556,328		7,261,750		294,578	96.10%
Agricultural Health and Food Safety Program		7,534,100		7,182,259		351,841	95.33%
Agriculture, Territories and Rural Well-Being Program		6,493,484		6,357,368		136,116	97.90%
Total Chapter 1		<u>30,431,759</u>		<u>29,483,931</u>		<u>947,828</u>	<u>96.89%</u>
CHAPTER 2: MANAGEMENT COSTS:							
Office of the Director General		731,722		566,160		165,562	77.37%
Secretariat of Corporate Services		1,077,593		1,101,145		(23,552)	102.19%
Total Chapter 2		<u>1,809,315</u>		<u>1,667,305</u>		<u>142,010</u>	<u>92.15%</u>
CHAPTER 3: GENERAL COSTS AND PROVISIONS:							
Government Bodies		400,000		369,803		30,197	92.45%
Insurance		391,531		453,768		(62,237)	115.90%
Pensions to Former Directors		287,650		270,430		17,220	94.01%
Contribution to the Administration of the Retirement and Pension Fund		25,000		22,523		2,477	90.09%
Contribution to the OAS Administrative Court		25,000		24,050		950	96.20%
External Audit		95,500		78,600		16,900	82.30%
Emergency Assistance Program for Staff		20,000		8,482		11,518	42.41%
Total Chapter 3		<u>1,244,681</u>		<u>1,227,656</u>		<u>17,025</u>	<u>98.63%</u>
CHAPTER 4: RENEWAL OF INFRASTRUCTURE AND EQUIPMENT:							
Renewal of Infrastructure and Equipment		423,644		541,422		(117,778)	127.80%
Total Chapter 4		<u>423,644</u>		<u>541,422</u>		<u>(117,778)</u>	<u>127.80%</u>
Total	US\$	<u><u>33,909,399</u></u>	US\$	<u><u>32,920,314</u></u>	US\$	<u><u>989,085</u></u>	<u><u>97.08%</u></u>

Inter-American Institute on Cooperation for Agriculture – IICA
Execution of External Resources by Financing Source
Year ended December 31, 2013

Appendix III
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(expressed in US dollars)

Source	<u>Amount</u>
<u>A. Member States</u>	
Argentina	US\$ 23,058,795
Barbados	43,888
Belize	274,571
Brazil	11,937,134
Canada	1,058,497
Colombia	473,309
Costa Rica	2,179,049
Dominican Republic	260,592
Ecuador	2,278,197
El Salvador	8,628,194
Guatemala	345,669
Haiti	1,091,355
Honduras	5,560,988
Mexico	40,420,855
Nicaragua	261,080
Panama	815,446
Paraguay	215,009
Saint Lucia	4,818
Suriname	69,398
United States of America	2,167,880
Uruguay	1,236,886
Venezuela	14,867
Sub-total – Member States	US\$ <u>102,396,477</u>

Inter-American Institute on Cooperation for Agriculture – IICA
Execution of External Resources by Financing Source
Year ended December 31, 2013

Appendix III
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(expressed in US dollars)

Source	<u>Amount</u>
<u>B. Other Institutions and Governments</u>	
Australian Agency for International Development	US\$ 651,588
Autonomous University of Guerrero	190,895
Biodiversity International	42,854
Caribbean Agricultural Research and Development Institute	488,510
Centre for International Cooperation in Agronomic Research for Development	24,308
DuPont - Pioneer Hi-Bred International, Inc.	13,498
Engineering and Consulting, S.L.	178,331
European Union	1,915,711
Food and Agriculture Organization of the United Nations	109,869
German Society for International Cooperation	64,104
Institute Italo Latin American	39,508
Institute National Polytechnic of Toulouse	14,410
Inter-American Development Bank	1,073,812
International Center for Tropical Agriculture	37,594
International Development Research Centre	127,313
International Fund for Agricultural Development	855,620
International Maize and Wheat Improvement Center	83,244
Market Information Organization of the Americas	107,731
Ministry for Foreign Affairs of Finland	4,019,182
Regional Fund for Agricultural Technology	12,381
Spanish Agency for International Development Cooperation	891,581
Swiss Agency for Development and Cooperation	1,872,693
Technical and Vocational Education and Training	20,667
Technical Center for Agricultural and Rural Cooperation	20,347
United Nations	133,009
University of Michigan State	148,370
World Food Programme	556,001
World Trade Organization	372,854
Others	51,178
Sub-total – Other institutions and governments	<u>14,117,163</u>
Total General	US\$ <u>116,513,640</u>