

IICA



REPORT OF THE THIRTEENTH
REGULAR MEETING
OF THE EXECUTIVE COMMITTEE

San Jose, Costa Rica

21-23 June 1993

WHAT IS IICA?

The Inter-American Institute for Cooperation on Agriculture (IICA) is the specialized agency for agriculture of the inter-American system. The Institute was founded on October 7, 1942 when the Council of Directors of the Pan American Union approved the creation of the Inter-American Institute of Agricultural Sciences.

IICA was founded as an institution for agricultural research and graduate training in tropical agriculture. In response to changing needs in the hemisphere, the Institute gradually evolved into an agency for technical cooperation and institutional strengthening in the field of agriculture. These changes were officially recognized through the ratification of a new Convention on December 8, 1980. The Institute's purposes under the new Convention are to encourage, facilitate and support cooperation among its 33 Member States, so as to better promote agricultural development and rural well-being.

With its broader and more flexible mandate and a new structure to facilitate direct participation by the Member States in activities of the Inter-American Board of Agriculture (IABA) and the Executive Committee, the Institute now has a geographic reach that allows it to respond to needs for technical cooperation in all of its Member States.

The contributions provided by the Member States and the ties IICA maintains with its 16 Permanent Observers and numerous international organizations provide the Institute with channels to direct its human and financial resources in support of agricultural development throughout the Americas.

The 1987-1993 Medium Term Plan, the policy document that sets IICA's priorities, stresses the reactivation of the agricultural sector as the key to economic growth. In support of this policy, the Institute is placing special emphasis on the support and promotion of actions to modernize agricultural technology and strengthen the processes of regional and subregional integration. In order to attain these goals, the Institute is concentrating its actions on the following five Programs: Agricultural Policy Analysis and Planning; Technology Generation and Transfer; Organization and Management for Rural Development; Trade and Integration; and Agricultural Health.

The Member States of IICA are: Antigua and Barbuda, Argentina, Barbados, Belize, Bolivia, Brazil, Canada, Chile, Colombia, Costa Rica, Dominica, the Dominican Republic, Ecuador, El Salvador, Grenada, Guatemala, Guyana, Haiti, Honduras, Jamaica, Mexico, Nicaragua, Panama, Paraguay, Peru, St. Kitts and Nevis, St. Lucia, St. Vincent and the Grenadines, Suriname, Trinidad and Tobago, the United States of America, Uruguay and Venezuela. The Permanent Observers of IICA are: Arab Republic of Egypt, Austria, Belgium, European Communities, France, Germany, Hungary, Israel, Italy, Japan, Kingdom of the Netherlands, Portugal, Republic of Korea, Romania, Russian Federation and Spain.

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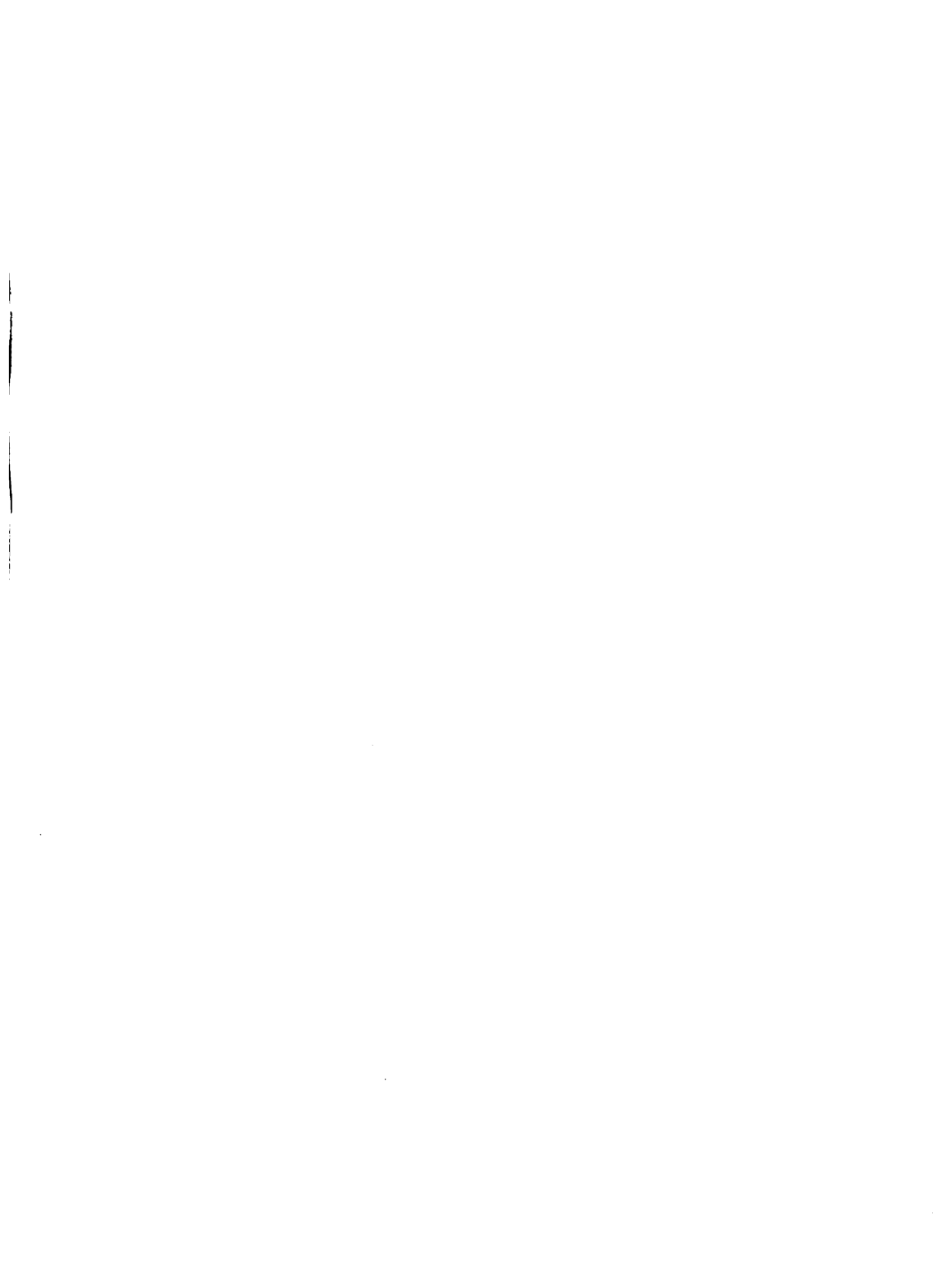


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**MINUTES OF THE THIRTEENTH REGULAR MEETING
OF THE EXECUTIVE COMMITTEE**

**MINUTES OF THE THIRTEENTH REGULAR MEETING OF THE
EXECUTIVE COMMITTEE OF THE INTER-AMERICAN INSTITUTE
FOR COOPERATION ON AGRICULTURE**

The Thirteenth Regular Meeting of the Executive Committee of the Inter-American Institute for Cooperation on Agriculture (IICA) was held in compliance with the Rules of Procedure of the Executive Committee and with Resolution IICA/CE/Res.169 (XI-0/91) of said body.

The Executive Committee was comprised of the following countries: Antigua and Barbuda, Argentina, Bolivia, Dominican Republic, Ecuador, El Salvador, Guatemala, Mexico, Paraguay, St. Vincent and the Grenadines, St. Kitts and Nevis, and the United States of America.

PREPARATORY SESSION

- 0.1. The Preparatory Session of the Thirteenth Regular Meeting of the Executive Committee was called to order at 9:00 on June 21, 1993, in the United States/Canada Room at IICA Headquarters. It was chaired by the Representative of the United States.
- 0.2. During the session, it was agreed that the following items should be submitted for the approval of the Plenary at its Inaugural Session:
 - Election of the Chair and the Rapporteur
 - Agenda

- Membership of the Credentials Committee and the Style Committee
- Membership of the working committees and identification of items to be addressed
- Deadline for submitting proposals
- Approximate duration of the meeting
- Order of precedence
- Other business

0.3. The Preparatory Session was adjourned at 9:20.

INAUGURAL SESSION

0.4. The Inaugural Session of the Thirteenth Regular Meeting of the Executive Committee was called to order at 9:30 on June 21, 1993, in the United States/Canada Room at IICA Headquarters. The session was chaired by Mr. John Miranda, Representative of the United States.

0.5. The Director General of IICA welcomed the participants, highlighting the presence of four Ministers, three of them from the Caribbean Area, which reflects the Institute's growing involvement in that Region. He also extended a warm welcome to Belize as the most recent Member Country. He noted that this meeting of the Executive Committee was special in that it was being held in advance of the Seventh IABA, to take place in Mexico in September, during which the new Director General of the Institute would be elected. He also underscored that the 1994-95 Program Budget was a priority issue. The Director General shared with the audience three thoughts that he considered to be of utmost importance. The first referred to the rapid changes that had taken place in recent years toward globalization

of the world economy - a process that would no longer be easy to predict. He spoke of events that have given rise to new difficulties, such as serious problems in multilateral relations, the stagnation of the GATT round of negotiations, and the doubts overshadowing the trade liberalization process, all of which would have a different impact on each one of the thirty-three Member Countries. The second thought revolved around the fact that practically all the Latin American and Caribbean countries had successfully concluded the stage of macroeconomic adjustment, but with limited results in the social sector. As a result, international organizations had begun searching for strategies to deal with topics such as rural poverty, education, health, and the environment. Finally, he spoke of the difficulties of multilateral agencies with regard to resources, which have limited their ability to finance programs and projects. He added that trust in multilateral agencies in terms of their impact, fulfillment of their mandate, and ability to adjust to new world conditions, had declined considerably. He also said that although IICA, like other organizations, had initiated a number of changes, it would need economic support and backing to be able to implement them effectively, within the context of each country's needs.

- 0.6. The Representative of the United States expressed his thanks for the support received during his mandate as Chairman of the Executive Committee.
- 0.7. The Representative of Mexico expressed his thanks for the designation of his country as the Chair of the meeting, adding that three points on the agenda gave the meeting a special character. The first was the 1994-1995 Program Budget, given that the countries were involved in a process to redesign public policy in order to improve

conditions in the social sector. The second point concerned the participation of the private sector in development, which includes the issue of a new role for the State. The third is Belize having joined IICA as the newest Member State.

0.8. In compliance with Article 48 of the Rules of Procedure of the Executive Committee, the agreements reached in the Preparatory Session were submitted for consideration by the Plenary.

0.8.1. Election of the Chair and the Rapporteur of the Meeting

The Committee elected Mr. Ernesto Enríquez, Representative of Mexico, as Chairman of the meeting. After taking his seat at the head table, Mr. Marcelo Muniagurria, Representative of Argentina, was nominated for the office of Rapporteur, which nomination was approved. Thus, the officers of the meeting were:

Chairman:	Ernesto Enríquez, Mexico
Rapporteur:	Marcelo Muniagurria, Argentina
<u>Ex-officio</u>	
Secretary:	Martin E. Piñeiro

0.8.2. Agenda of the Meeting

The agenda presented in Document IICA/CE/Doc.-239(93)rev.1 was approved. However, item 18 was eliminated at the request of the Director General, because it falls within the jurisdiction of the IABA.

0.8.3. Membership of the Credentials Committee

The Representatives of the Dominican Republic, Mexico, St. Vincent and the Grenadines, and the

United States of America were chosen to sit on the Credentials Committee.

0.8.4. Membership of the Style Committee

The Style Committee was comprised of the Representative of St. Kitts and Nevis, for English, and the Representative of Ecuador, for Spanish.

0.8.5. Working Committees

It was decided that working committees would be set up as required, depending upon the items to be discussed.

0.8.6. Deadline for Submitting Proposals

The Executive Committee set June 22 at 12:00 noon as the deadline for submitting proposals.

0.8.7. Duration of the Meeting

The Plenary agreed to hold the closing session of the meeting at 12:00 noon on Wednesday, June 23, as proposed by the Technical Secretariat of the Meeting.

0.8.8. Order of Precedence of Member States

The Executive Committee ratified the order of precedence established at the Preparatory Session, beginning with Mexico, the country elected as Chair, and thereafter following the Spanish alphabetical order.

0.8.9. The Session was adjourned at 10:10.

FIRST PLENARY SESSION

1. The First Plenary Session was called to order at 10:25 a.m. on June 21, 1993, by Mr. Ernesto Enríquez, who expressed his appreciation for the honor bestowed upon his country, Mexico, which had been chosen as the site for the next meeting of the Inter-American Board of Agriculture.
- 1.1. 1992 Annual Report (IICA/CE/Doc.241(93))
- 1.1.1. The Director General introduced the Annual Report of the Institute and described in some detail the activities carried out in 1992. He explained that the Annual Report, combined with his own statement, provided an overview of the main areas of endeavor and the problems encountered along the way. In his oral statement, he also reported on actions being implemented in 1993, so as to give an idea of IICA's current activities. He pointed out that the 1992 Annual Report incorporated the recommendations made by the Executive Committee regarding the change in format, the summary of the main activities carried out during the year, and the reduction of statistical data.
- 1.1.2. The Director General recalled that 1992 had been a very special year, in that it had marked the fiftieth anniversary of the founding of the Institute. He noted that, in compliance with the mandate to commemorate this milestone, a number of important activities had been organized both at Headquarters and at the IICA Offices in the countries. The technical content of the activities in the countries made it possible to analyze the status of the agricultural sector and offer guidance for decision-making. Activities involving the media were also organized and a book on the Institute's 50 years of history was published.

- 1.1.3. He underlined the efforts that had been undertaken to consolidate the 1991 mandates of the ICMA and the IABA, and summarized the Institute's achievements in the areas singled out as priorities in Madrid. He further mentioned that progress had been made through concrete actions in the areas of quarantine information services and trade, and that a data base called HandiStatus had been developed with economic assistance from Canada. Acknowledged as the best animal health information system currently available, it had also been adopted by OIE and FAO.
- 1.1.4. The Director General then discussed the training activities on trade negotiations that had been requested by a number of countries, particularly some in Central America, Ecuador and Colombia. He also mentioned the efforts carried out under Program V to standardize the plant and animal health legislation and regulations of the Member Countries, especially Colombia, Venezuela and Ecuador, with a view to facilitating trade in the region.
- 1.1.5. Concerning the Institute's efforts to enhance the competitiveness of agriculture, he indicated that it had focused on the following: the need to promote marketing processes in order to gain access to international markets; generating value added and fostering economic development; designing agricultural policy to benefit agri-food chains; revamping the structure of agricultural services; coordinating private sector activities and agricultural services; and promoting technological innovations in order to improve competitiveness in the agricultural sector, with Program II playing an important role in that regard. (The latter would be dealt with under another item on the agenda of the meeting.)

1.1.6. Another area touched upon by the Director General was that of sustainable agriculture. He pointed out that, with the creation of the Earth Council and in light of the recommendations to be issued as a result of the meeting held recently in New York on environmental issues, the way would be open for IICA to generate new proposals and actions on a topic that was of vital importance to Latin America and the Caribbean, where the issue of sustainability must be viewed from the standpoint of production and conservation. This highlights the importance of agricultural sector institutions having a balanced interpretation of the environment, in the understanding that agriculture can be an effective instrument for conserving natural resources. He mentioned that during the 1992-1993 period, progress had been made toward defining future guidelines for sustainable agriculture, especially with regard to participation in research networks with international organizations (CIAT, CATIE, etc.). He then referred to the upcoming meeting of Ibero-American Presidents in Brazil, in which the Institute would be participating, and where it was expected that a resolution would be adopted that would grant IICA a voice at the political level. He expressed his appreciation to Germany's GTZ, which had contributed technical and economic assistance for further work in that field.

1.1.7. The Director General moved on to the topic of equity, linking it with the issues of poverty, small-scale farming and women, thus taking up one of the mandates given to Program III by the IABA in Madrid. That particular point would be dealt with in greater detail later in the meeting. Noting that, in Madrid, the Inter-American Board of Agriculture had also issued a mandate on training, he said that IICA's Training Division was responsible for implementing activities in

that area, in coordination with the Programs and IICA's Center for Programs and Investment Projects (CEPPI).

- 1.1.8. He then reported on the sectoral and investment studies that were being conducted by CEPPI, in conjunction with IDB and IFAD, and on the sectoral assessments and proposals requested by the countries or by those same institutions. He added that matters relating to the private sector would be discussed under another item on the agenda of the meeting.
- 1.1.9. Moving on to the organizational structure of the Institute, the Director General noted that the question of the profile of the Representatives and their duties had yet to be fully resolved. In that respect, discussions had been held with the Representatives which had resulted in the issuance of an Executive Order dealing with the matter of decentralization and broadening the field of action of the Representatives. The Director General also referred to the problem of coordination between the Offices and the technical cooperation projects, the Programs and the multinational and hemisphere-wide projects. Because of its present structure, IICA had not been able to resolve that issue. Technical cooperation activities in Central America under the umbrella of CORECA were also being reorganized, with the Offices analyzing them at the national level to gauge the progress being achieved and possible application in other regions. In addition, Program V activities were being reorganized in the Andean Region, in order to meet the needs of those countries.
- 1.1.10. With regard to finances, and although the issue would be addressed as a separate item on the agenda, the Director General pointed out that the

collection of quotas had made it possible for IICA to execute the budget and meet its commitments. Income from external sources had risen for the past seven years, with 1992 showing a 15% increase over 1991. He explained that external resources were just as important for the institution as its quota income, inasmuch as they evidenced the interest of donors in the Member States and in the Institute.

- 1.1.11. With regards to inter-institutional relations, the Director General highlighted the recent work undertaken with funding and technical cooperation agencies, especially IFAD, CIRAD and the Government of Spain. He recommended that further efforts be undertaken in bilateral relations with IDB and World Bank. Winding up his report, he said that the task had been a difficult one, given the changes that had taken place in the countries and the world, as a whole, and the need for rapid adjustments in IICA's technical cooperation actions in order to take account of those changes and demands.
- 1.1.12. The Representative of the United States congratulated the Director General on the quality and presentation of the Annual Report and recommended that a summary table be included comparing budgeted and real expenses. Also, the execution of external resources should be added to Table 3.
- 1.1.13. The Representative of the Dominican Republic endorsed the comments made by the Representative of the United States. He stressed that the best way to influence decision-making at the political level was through specific projects which included a natural resource component. Therefore, he suggested that IICA incorporate such a component into the projects submitted to the different funding sources in order to ensure protection for

the natural resources of the countries. Stressing the vital importance of developing human resources and noting that only 20% of the training allocation had been executed, he requested information on the importance assigned by IICA to that component.

- 1.1.14. Replying to the Representative of the United States, the Director General explained that it could be redundant to include the information requested in the Annual Report, as it was also covered in the Report of the External Auditors. With regards to the comments made by the Representative of the Dominican Republic, he said that he agreed that sustainability was a very important aspect of investment projects. It would be difficult for IICA to take the action suggested, however, inasmuch as the terms of negotiations with funding agencies were agreed upon directly with the countries. Nonetheless, IICA would make further efforts in that respect. With regards to scholarships, he pointed out that those resources were not administered directly from Headquarters, but by the IICA Offices in the countries, which were directly responsible for distributing them. In 1992, because of other expenses, that allocation had been reduced. At the suggestion made by the Representative of St. Vincent and the Grenadines in the Working Group, the item would be increased to US\$200,000.00. The Representative of Guatemala supported the organization of training activities to enhance competitiveness in the international marketplace.
- 1.1.15. The Observer Representative of Barbados congratulated the Representative of Mexico on his designation as Chairman of the current meeting and the Director General on his presentation of the Annual Report. Noting that it would be the last meeting of the Executive Committee with the

present Director General, he suggested that a draft resolution be drawn up commending the Director General for his sterling work. He stressed the importance of establishing a clear policy on technical support and external funds for the Caribbean, either directly to countries of the region or through contributions to CARDI.

- 1.1.16. The Observer Representative of St. Lucia congratulated the Director General on his presentation of the Annual Report and said that he shared the concern of Barbados regarding the Caribbean, a region that had the capacity to absorb considerable resources due to the manifold problems it was facing. Noting that the trust funds included only one allocation for the Caribbean, he reiterated the need for greater support for those countries.
- 1.1.17. The Representative of Mexico commended the Director General on the way in which IICA had fulfilled the mandates of the Madrid IABA and had geared its activities towards cooperation. He endorsed the comments made by the Observer Representatives of Barbados and St. Lucia with regards to the Caribbean.
- 1.1.18. The Representative of St. Vincent and the Grenadines congratulated the Chairman on his election, the Representative of Argentina on his designation as Rapporteur, and the Director General for his report. He said that he concurred with his colleagues from Barbados, St. Lucia, Dominican Republic and Mexico on the need for increased support for the Caribbean.

- 1.1.19. The Director General acknowledged that increased funding for the Caribbean, especially with external resources, was a legitimate concern. He pointed out, however, that the countries themselves were responsible for entering into arrangements with the donor institutions and for requesting that IICA participate as the executing agency. The quota budget included a small increase for the Caribbean countries, which demonstrated the Institute's concern for the region.
- 1.1.20. The Observer Representative of Honduras pointed out the need for IICA to develop a strategy for securing external resources for the Caribbean, based on the region's needs.
- 1.1.21. The Observer Representative of Barbados suggested that a program of action should be drawn up whereby IICA would become an executor of projects in the Caribbean or which would facilitate the securing of external resources, especially at a time when structural adjustment programs were being implemented. The Director General endorsed the suggestion.
- 1.1.22. The Representative of Argentina stressed the importance of providing training on trade issues, especially for Argentina and the rest of Latin America. He stressed the importance of coordinating actions in the area of animal and plant health, redefining the structure of technical services linked to the private sector, integrating activities in the fields of sustainable agriculture and natural resources, providing scholarships, and projecting a new IICA profile. Support for the Caribbean was also an important issue.

- 1.1.23. The Representative of Paraguay expressed his appreciation of the actions implemented by IICA, and said that, based on his relationship with the Institute, he could personally attest to the important contributions made by Armando Samper in the fields of education, research and extension; Dr. Jose Emilio Araujo in rural development, and the administration of Martín E. Pifeiro, who had brought a new philosophy to IICA vis-a-vis the role of the private sector and the new approach the governments should take to achieve sustained growth for the different socio-economic strata. He expressed the hope that, when the time came to appoint a new Director General, an individual would be sought who would be creative and energetic, who could implement activities that would keep IICA on the right course to deal with the problems and meet the challenges presented by the current international situation.
- 1.1.24 The Rapporteur read out draft resolution "Annual Report 1992." The Representative of the United States reiterated his request that the Annual Report include tables comparing amounts budgeted with those actually executed.
- 1.2. Report on the Status of the Resolutions of the Twelfth Regular Meeting of the Executive Committee (IICA/CE/Doc.244(93))
- 1.2.1. The Chairman asked the Technical Secretary to introduce the topic. The Technical Secretary explained the structure of the document, which provided a summary of the sixteen resolutions, all of which were included on the agenda for discussion by the Executive Committee. He therefore considered it unnecessary to go into greater detail.

- 1.2.2. The Rapporteur proceeded to read out the draft resolution entitled "Status of the Resolutions of the Twelfth Regular Meeting of the Executive Committee." The draft resolution was approved.
- 1.3. Report on the Status of the Resolutions of the Sixth Regular Meeting of the Inter-American Board of Agriculture (IICA/CE/Doc.245(93))
- 1.3.1. The Technical Secretary remarked that the document distributed was a report summarizing the progress made on the resolutions adopted by the Inter-American Board of Agriculture at its Sixth Regular Meeting.
- 1.3.2. Among the aspects that should be accorded special importance, he pointed to the resolutions referring to the 1992-1993 Program Budget; the use of resources provided under agreements, contracts, letters of understanding and others; support programs for rural women, and the vote of thanks to the Government of Mexico for its offer to host the Seventh Regular Meeting of the IABA.
- 1.3.3. The Representative of the United States expressed his concern that no mention had been made in the document of the Uruguay Round of GATT.
- 1.3.4. The Technical Secretary pointed out that the topic of the GATT, alluded to by the United States, had been considered in Document IICA/CE/-Doc.244(93), "Status of the Resolutions of the Twelfth Regular Meeting of the Executive Committee".
- 1.3.5. The Chairman asked the Rapporteur to read out the draft resolution "Status of the Resolutions of the Sixth Regular Meeting of the Inter-American Board of Agriculture". The draft resolution was approved.

- 1.4. Report on the Actions Taken in Connection with the Recommendations of the Tenth Inter-American Conference of Ministers of Agriculture (IICA/CE/-Doc.246(93))
- 1.4.1. The Chairman gave the floor to the Head of the Division of Strategies and Technical Cooperation Projects, who said that he would refer briefly to the document. He pointed out that two areas of interest had been defined: the modernization and competitiveness of agriculture, and the search for equity by including the rural populations. With regard to coordination, he said that the Institute had strengthened its work with bilateral assistance agencies, non-governmental organizations (NGOs), private enterprise and rural women.
- 1.4.2. The Representative of the United States congratulated the Director General for making use of existing coordination mechanisms rather than creating new ones.
- 1.4.3. The Observer Representative of St. Lucia requested information on IICA's actions in connection with the international banana trade issue. The Head of the Division of Strategies and Technical Cooperation Projects reported that IICA had organized the first meeting of Ministers of Agriculture and officials responsible for banana policy in the banana-producing countries of the Caribbean and the Central American Isthmus; it had produced a document on the situation and the factors affecting the banana trade in one of the principal markets, and it had fulfilled its role as a forum for the analysis and discussion of this important topic.
- 1.4.4. The Director General added that IICA had made no further progress in this area because the

countries themselves had felt that the issue was becoming more and more a political one, and that any effort to address it would therefore be beyond the scope of the Institute's mandate.

- 1.4.5. The Observer Representative of St. Lucia expressed his appreciation for the explanation provided and acknowledged the Institute's support in organizing the recent international meeting on the transfer of banana technology among the Caribbean and Latin American countries, which had been held in St. Lucia. He requested that the Institute continue its efforts in that regard, in view of the impact that international trade problems had on the economies of those countries.
- 1.4.6. The First Plenary Session was adjourned at 12:30 hrs.

SECOND PLENARY SESSION

- 2.1. Report of the Credentials Committee
 - 2.1.1. The Chairman called the Second Plenary Session to order at 14:15 on June 21, 1993, and requested the Rapporteur to read the Report of the Credentials Committee, which indicated that all the Credentials were in order.
- 2.2. Report of the External Auditors and Comments of the Director General on the 1992 Report of the External Auditors (IICA/CE/Doc.242(93))
 - 2.2.1. After being invited by the Chairman to speak on the topic, the Director General requested the Director of Finance to make the presentation.

2.2.2. The Director of Finance began by noting that a new firm, Deloitte and Touche, had been contracted as IICA's external auditors for the 1992-1993 biennium, according to Resolution 196 of the 1991 IABA, and that the report was intended to show IICA's financial position as of December 31, 1992, reflecting all activities carried out, as well as changes in the Institute's financial position up to that date. The external auditors concluded that IICA had presented fairly and accurately the results of its operations and cash flows, in conformity with generally accepted accounting principles. Therefore, he said, IICA's governing bodies and all interested third parties could place full reliance on the data contained in the financial reports. The Director of Finance stated that IICA's philosophy in preparing the yearly financial statements was to provide increasingly clearer and more concise information on activities during the period under review, the year-end financial position, and year-to-year continuity, as well as to present a combined, consolidated statement of all the funds administered by the Institute, thus facilitating an overall understanding of IICA's financial position.

2.2.3. The Director of Finance then asked the Plenary to refer to the relevant documents and explained how they were organized. The Combined Balance Sheet for 1992, in which current assets are compared to current liabilities, had remained steady at a healthy ratio of 1.8 to 1. The total assets of the Institute increased by US\$3.5 million in 1992, due primarily to an increase in donor trust funds being managed by the Institute, from US\$7.9 million in 1991 to US\$11.9 million at the end of 1992. The Director of Finance went on to note that the allowance for doubtful accounts was significantly reduced during 1992, resulting from

the write-off of balances of past-due receivables totalling US\$662,000 at the end of 1991 and a careful analysis of accounts receivable at the end of 1992.

- 2.2.4. The Director of Finance then referred to the Combined Statement of Revenues and Expenses, pointing out an excess of Regular Fund (quota) expenses over revenues of US\$370,000 in 1992. He explained that it was a direct result of employee termination benefits and home leave entitlements being higher than anticipated for the year; as a result, the Working Subfund had to be charged with US\$370,000. The Director of Finance noted that the Director General had instructed that provision be made to restore the full amount to the Working Subfund, and the 1993 budget take into account these types of unforeseen expenditures. The Director of Finance pointed out that the financial liquidity of the Institute had increased to 45% from 41% in 1991, that quota collection was US\$25.3 million, more than had been anticipated, and that Direct Cooperation Services accounted for 80% of total expenditures, while Management Costs and General Costs and Provisions accounted for 16% and 4%, respectively.
- 2.2.5. He concluded his presentation by stating that sharply higher costs of living in several IICA Member States had resulted in unexpectedly high costs for maintaining some IICA Offices, but that calculations done by the Directorate of Finance through the first five months of 1993 showed that IICA continued to be in a strong financial position.
- 2.2.6. The Chair opened the floor to questions or comments. The Representative from the United States indicated that he was entirely satisfied with the Financial Reports. The Chair then asked the

Rapporteur to read the Report of the Working Group on the Financial Reports of the Institute, prepared prior to the Thirteenth Executive Committee Plenary Sessions. The first part of the Report reiterated the presentation of the Director of Finance, and then indicated that the Representative of Antigua and Barbuda had requested explanations of three questions: 1) the reduction in the Allowance for Doubtful Accounts; 2) the Institute's valuation of its land and buildings; and 3) the implications of currency fluctuations, all of which had been answered satisfactorily by the Director of Finance. The Observer Representative of Canada had also raised questions relating to restrictions on the Fixed Assets Fund and on travel expenses funded from CATIs; both questions had been answered to general satisfaction. The Representative of the United States had raised five questions: 1) on the philosophy of expenses funded from quota receipts versus expenses funded from CATIs; 2) on short-term investments and the interest earned thereon; 3) on the types of expenditures funded from Other Income, including a building extension, and whether notification had been given to the Executive Committee of the decision to undertake this extension, as well as to the legality of funding this initiative from Other Income; 4) on the amounts by which the budget for CEPPI and the budget for the operating structure of the IICA Offices in the countries had been overexpended; and 5) on the straight-line method of depreciation. All the questions had been responded to by the Director of Finance and/or the Director General. The Working Group concluded its Report by recommending to the Thirteenth Regular Meeting of the Executive Committee that it submit to the Seventh Regular Meeting of the Inter-American Board of Agriculture the document IICA/CE/Doc.242(93) "Report of the External

Auditors and Comments by the Director General on the 1992 Report of the External Auditors" for approval.

- 2.2.7. The Observer Representative from Barbados took the floor to ask the Director General how he had responded to the third question from the Representative of the United States during the Working Group session, as its Report was not clear on that point. The Director General reiterated that he had clearly set out the issue of the construction of a new building during the previous (Twelfth) Regular Meeting of the Executive Committee in 1992, that it was being paid for by other, miscellaneous income, and that the Financial Rules did not require further specific authorization for such expenditures.
- 2.2.8. The Chair then asked the Rapporteur to read the Draft Resolution "Financial Reports of the Institute - 1992," which was approved.
- 2.3. Report of the Director General on IICA's Programs (Programs II and III) (IICA/CE/Doc.249(93)) and Report of the Director General on the Actions to Evaluate IICA's Technical Cooperation (IICA/CE/-Doc.251(93))
- 2.3.1. The Chair asked the Chief of the Programming Division of the Directorate of Programming and Evaluation (DIPROE), to introduce this item. In doing so, he succinctly described the conceptual framework and methods used to evaluate Program III (Organization and Management for Rural Development) in the context of the 1987-1993 Medium Term Plan, noting that the external experts who carried out the evaluation conducted interviews, scrutinized Program documents and publications, and visited nine countries to confer with

government officials, NGOs and other clients of the Program so as to weigh its accomplishments on the national level. It was seen that, while Program III orientations recognized current trends toward agricultural modernization, through efforts to gain greater access to global markets, it also promoted the ethos of equity, of broadening the social base which can benefit from modernization.

2.3.2. The Report concluded that Program III had met its objectives as established in the Medium Term Plan, and had showed the ability to adapt to paradigm shifts in fields it would cover in the future. The evaluators recommended that the goals of Program III be redefined to give priority to hemisphere-wide projects that focus on: basic legal frameworks and institutional change; credit organizations for small farmers; articulation of small farmers with agroindustry; sustainable small-farm agriculture; and the growing importance of gender-related and women's issues. Increased participation of the private sector in all these endeavors should be stimulated.

2.3.3. The Chair then gave the floor to the Director of Program III, who described the general mandate of the Program as equity: equal opportunities in rural development for the different agricultural subsectors, small farmers, both men and women. He emphasized how Program III was shifting from trying to help these actors to contribute to modernization, to developing a new, all-inclusive concept of modernization, which will seek to upgrade the capacities of rural people to take advantage of the opportunities available to them. The Director of the Program stressed that 15 million small-scale rural producers (some 40% of whom are women) made up more than 80% of the agricultural sector; of them, 60% were poor and

30% indigent. Their relative lack of access to goods and services could be best addressed by strengthening their skills and their abilities to demand these services, rather than by trying to create new institutional structures. The Director set out Program III's basic principles as: a) a comprehensive style of modernization that leaves out no segment of society and that has implications for the survival of democracy as well as the economic rehabilitation of the region; b) a recognition that social and macroeconomic policies by themselves cannot accomplish this, and that specific, new, differentiated policies will be required; c) a new focus for rural development must emerge, with new roles for civil groups and the private sector, including appropriate training for the new actors; and d) comprehensive modernization must include not only primary agricultural production, but also related industries, looking to local entities and businesses as primary engines for this process.

- 2.3.4. The Program Director proceeded to describe the specific objectives and strategies proposed by Program III, referring the plenary to the pertinent document for greater detail. The four basic areas of concentration would be: 1) the strengthening of public and private institutional systems that deal with rural development; 2) the creation of new, useful skills and abilities among the rural population, to help them help themselves; 3) the promotion of rural agro-industry; and 4) the institutionalization of the gender perspective in all of IICA's programs and projects.
- 2.3.5. As he commented on the results of some 50 technical cooperation actions carried out by Program III during the past four years, the Program Director noted that they had executed more than

US\$50 million, with external funding accounting for 80% to 90% of that total. He described four ongoing hemispheric projects that addressed the Program's priority principles, and pointed out that IICA was at the vanguard of inter-American cooperation agencies in dealing with the concept of gender in rural development and agriculture. After mentioning other multinational and national projects and their goals, the Director of Program III concluded his presentation by recalling that equity is the touchstone of his Program's efforts; true economic growth would require social cohesion and well-being for the greatest number of society's members. The rural poor and small producers must be provided equitable access to the region's hubs of commerce and those who control them.

2.4. Overview of an Outlook for IICA's Action on the Topic of Gender, Women and Development (Appendix to IICA/CE/Doc.249(93))

- 2.4.1. The specialist in charge of the Program on Women being carried out within the framework of Program III offered a brief presentation on the role of rural women as agents of production. She explained that, in response to its mandates, IICA had undertaken the task of gaining recognition for, describing and adequately valuing the role of women in small-farm economies to society and production, and is developing methodologies and executing actions in this regard.
- 2.4.2. She stated that, in order to achieve these objectives, efforts have focused on: adjusting and strengthening the Institute's technical capabilities in this area; providing governments and the organizations of civil society with technical support in implementing their strategies and

- projects; and coordinating efforts with international and bilateral cooperation agencies.
- 2.4.3. She described major achievements to date as: the development of a process to institutionalize the issues of women and gender at IICA, the formation of a core team of professionals, and the broadening and updating of knowledge on the situation and position of women in agriculture.
 - 2.4.4. The Representative of the United States mentioned possibilities that exist for working with NGOs in his country, as a means of expanding the actions of the Institute and effectively reaching small farmers.
 - 2.4.5. The Observer Representative of St. Lucia noted that while the document had correctly identified the problems, it offered no rapid solutions for reaching small farmers.
 - 2.4.6. The Representative of St. Vincent and the Grenadines agreed, adding that there is a need to find markets for alternative crops, especially for expanding trade among the Member States.
 - 2.4.7. The Director of Program III described the actions of the project "Strengthening of Rural Organization in the Eastern Caribbean States - Phase II," which involves work with nongovernmental organizations and, in particular, small-farmer organizations, to identify new crops for small farmers.
 - 2.4.8. At this juncture, the Chair invited the Director of IICA's Technology Generation and Transfer Program (Program II) to make his presentation. The Program Director summarized the action of Program II in light of the Medium Term Plan and the mandates of the Tenth ICMA in Madrid. He pointed out the four principal areas of concentration of

the Program, to wit: organizational development of research and technology transfer, reciprocal cooperation, technological development of strategic areas, and the administration of technical and financial assistance resources. Regarding inter-Program activities, he noted that Program II is now responsible for the Institute's actions in connection with natural resources, sustainable agriculture and development.

- 2.4.9. The Director of Program II expanded upon each of these points, describing the progress already achieved, making projections and identifying opportunities open to the countries as a result of integration, through cooperation in the sub-regions of South America, the Caribbean Basin, and Central America. He also mentioned efforts under way to establish consortiums with CATIE, CIAT and CIMMYT to address the issues of sustainability and natural resources. Lastly, he pointed out that Program II is already at work for its participation in the upcoming Summit Meeting of Latin American Presidents, which will focus on sustainable agriculture.
- 2.4.10. The Observer Representative of Barbados expressed his thanks for the work done and for the presentation of the report.
- 2.4.11. The Rapporteur read out draft resolution "Report of the Director General on IICA's Programs (Programs II and III)", which was approved.
- 2.4.12. The Rapporteur then read out the draft resolution entitled "Report of the Director General on the Actions to Evaluate IICA's Technical Cooperation", which was also approved.
- 2.5. IICA and the Private Agricultural Sector: Alternatives for Action (IICA/CE/Doc.247(93))

- 2.5.1 The Director of DIPROE informed that this document was written in response to Resolution 183 of the Twelfth Regular Meeting of the Executive Committee and that it consists of a proposal which explains a trend already occurring between IICA and the private sector, but which needs to be formalized. He described the progression of IICA's working relationships: close association with the Ministries of Agriculture in the 1970s, expansion to include other public sector agencies involved in funding (planning and finance) in the 1980s, reaching a new level of sophistication in the 1990s, which is taking the private sector and the cooperation between public and private sectors into account. He explained that IICA would take a multisector (involving the whole agri-food complex), multidisciplinary (across programs) and multi-participatory (public and private sectors) approach and that this would involve multinational projects dealing with issues which transcend national borders.
- 2.5.2. The Director of DIPROE further stated that success in the private sector depended on a successful public sector and that the latter requires definition of the administrative structure needed to meet new objectives. He gave several examples of how IICA was already working with the private sector, citing the creation of a federation of agricultural businesses at a meeting in Costa Rica and the inclusion of the private sector at the advisory level with the Ministries of Agriculture of the Southern Cone.
- 2.5.3. Finally, the Director of DIPROE described five basic directions within the new framework of private and public sector cooperation: 1) establishment of networks for information exchange within the private sector, 2) establishment of databases and information systems for decision-

making to promote competitiveness in international markets, 3) institution building, 4) joint identification and formulation of projects to be submitted to multilateral funding agencies, and 5) facilitation of private sector participation in various fora, including evaluation of IICA's Programs and projects.

- 2.5.4. The Observer Representative of St. Lucia considered the document to be very significant in that it presented a novel approach to agricultural development.
- 2.5.5. The Representative of the United States expressed support for private sector involvement in any of IICA's activities and asked for clarification as to where in the organization this would be carried out and the amount of finances required.
- 2.5.6. The Director General responded that the Institute, as a whole, would work with the private sector; that this was a mandate for all operating units to identify components of the private sector most closely linked to them. He expressed concern that work with the private sector may result in a competitive advantage for a particular individual or firm, which would not be appropriate for an intergovernmental agency. In addition, he stated that conflicts exist between the public and private sectors and that working with the private sector could possibly be perceived as providing support in a conflict with the public sector. He reiterated that the document was written in response to a request from the previous Executive Committee Meeting and stressed the importance of having a clear mandate with respect to this issue so that the administration has the necessary support from governing bodies.

- 2.5.7. The Representative of Argentina thanked the Director of DIPROE for a very clear presentation on a topic of great concern. He expressed the hope that there was sufficient maturity to deal with the complexities of working with both the public and private sectors, recognizing that there are points of interest to the private sector alone.
- 2.5.8. The Representative of the Dominican Republic pointed out that representatives from both the public and private sectors were in attendance and expressed pleasure that IICA was bringing this topic forward.
- 2.5.9. The Observer Representative of Honduras mentioned that the G-6 had also dealt with this issue and stressed the need to prioritize, so as not to spread IICA's resources too thinly.
- 2.5.10. The Chair announced that the discussion on this topic would continue the following day and the session was adjourned at 18:00.

THIRD PLENARY SESSION

3. The Third Plenary Session, under the chairmanship of the Representative of Mexico, was called to order at 9:20 on June 22, 1993.
- 3.1. Draft Resolution "1992 Annual Report"
- 3.1.1. The Rapporteur read out the draft resolution entitled "1992 Annual Report," with all inclusions proposed by the United States, which was approved.

- 3.2. Proposed Amendments to the Contract of the Tropical Agriculture Research and Training Center (CATIE) (IICA/CE/Doc.254-A(93))
- 3.2.1. The Chair gave the floor to the Chairman of the Board of Directors of CATIE, who read the draft resolution entitled "Proposed Amendments to the Contract of the Tropical Agriculture Research and Training Center (CATIE)," and proceeded to explain the reasons for proposing these amendments, which would facilitate the work of CATIE and make the Center more efficient.
- 3.2.2. The Observer Representative of Barbados suggested that Article 16, on page 8 of the English version, read "failure to attend two consecutive meetings shall be cause for automatic separation." Other minor changes in wording were also suggested. After all doubts were resolved, the draft resolution was approved with no changes.
- 3.3. Biennial Report on the Activities of the Tropical Agriculture Research and Training Center (CATIE) (IICA/CE/Doc.254(93))
- 3.3.1. The Director General of CATIE began his presentation by outlining the Center's new technical and administrative structure. He also reported on the Center's budget execution and financial results for the period under review. As to the breakdown of the overall budget, he indicated that 50% was allocated for sustainable agriculture, 20% for comprehensive natural resource management, and 20% for education, development and conservation. The remainder was used to cover administrative and maintenance costs. Among the efforts highlighted by the Director General of CATIE were an increase in the number of post-graduate students, training activities in strategic areas and short-term courses. He also

described achievements in work related to biotechnology, the results of agro-forestry experiments, and the development of plant protection. He made special mention of the Watershed Program, of which the satellite-based geographical information system is now an integral part. Lastly, he indicated that CATIE's activities had the support of over 15 countries and institutions, and were coordinated with over 100 public and private institutions.

- 3.3.2. The Representative of the Dominican Republic pointed out that his country was not deriving the full measure of benefits offered by CATIE and requested a formal interview so as to formulate a program of action.
- 3.3.3. The Director General of CATIE indicated that the current administration is making efforts to expand the Center's activities in all member countries.
- 3.3.4. The Representative of the United States congratulated the Director General of CATIE for the Center's achievements during the period and stressed the importance of CATIE as a research and training center worldwide. He suggested that IICA allocate resources to increase the number of scholarships available for CATIE. The Observer Representatives of Barbados and St. Lucia agreed, adding that relations with CARDI should be strengthened and asked that technical documentation of interest produced by CATIE be translated into English. The Chairman asked that this request be recorded in the minutes as a recommendation of the Executive Committee.
- 3.3.5. The Chair asked the Rapporteur to read the draft resolution entitled "Biennial Report on the Activities of the Tropical Agriculture Research and

Training Center (CATIE), " which was approved with no changes.

3.4. Proposed 1994-1995 Program Budget (IICA/CE/Doc.-243(93))

- 3.4.1. The Chair gave the floor to the Director of Programming and Evaluation to present the Proposed 1994-1995 Program Budget. For his presentation, a series of 22 tables and graphs were used to synthesize the longer, more detailed working document. The first part of this synthesis illustrated IICA's programming and evaluating process, highlighting the diachronic management of information and consultation between the Member States, the IICA governing bodies, and the pertinent administrative and operational units that resulted in the preparation of the biennial Program Budget. It also highlighted the special characteristics of the Proposed 1994-1995 Program Budget: a) it is a transitional budget, spanning a change of administration; although the priorities of the new administration are still unknown and there is no new Medium Term Plan, IICA cannot be paralyzed and must comply with its ongoing commitments; b) it is consistent with the current 1992-1993 Program Budget, with no in-depth changes of basic structure; its priorities are also similar, focusing on three major lines of action: competitiveness, equity and sustainability; it also supports subregional, regional and hemisphere-wide integration and seeks to stimulate public and private efforts to open trade and foment agricultural and agroindustrial exports; c) under an IICA policy of real zero growth, a 6% nominal increase in quotas is requested, resources that would be channeled primarily to direct technical cooperation services.

- 3.4.2. The second part of the synthesis covered combined information on projected 1994-1995 Program Budget finances, broken down in numerous ways. The Director of DIPROE called attention to several salient facts: a) In 1994, committed external resources would exceed quota resources for the first time (53.3% compared to 49.5%); b) as compared to 1993, there would be an increase in resources assigned to direct technical cooperation services and a proportional decrease in those assigned to management and general costs and provisions; c) a concerted effort would be made to reduce allocations of quota resources for local and international professional personnel (60% for 1994) and increase quota resources for other major objects of expenditure (40% for 1994) and, in response to the evident consensus in the Working Group on the 1994-1995 Proposed Program Budget, allocations for scholarships (US\$96,100.00 for 1994) would be increased by US\$100,000.00 each year and be completely executed; d) that the contributions of some US\$26.5 million by governments of Member States for 1994 is indicative of their trust in and commitment to IICA.
- 3.4.3. The third part of the synthesis focused on allocation of total resources for direct technical cooperation services and an increase of more than US\$3 million in 1994 for IICA's five technical Programs (especially Programs II and III) was noted. For the 1994-1995 biennium, 72.2% of these total resources would be allocated to national-level projects, while 19.1% and 8.8% would be allocated to multinational and hemispheric projects, respectively. It was pointed out that these percentages were similar to those of the 1992-1993 Program Budget, as were the allocations of quota resources to IICA's geographic areas of coverage.

- 3.4.4. In the fourth part of the synthesis, Table 15 showed how the loss of purchasing power due to currency fluctuations during 1991-1992 had obliged DIPROE to request a 6% increase in quotas for 1994-1995, virtually all of which would be destined for direct technical cooperation services. Other tables illustrated the clear trend over the past seven years to decrease the total number of International Professional Personnel (thereby decreasing relative quota and CATI expenditures), as well as a corresponding increase in the number of external consultants who were hired temporarily for tasks related to direct technical cooperation. The presentation concluded with a description of the eight steps to be taken in approving the Proposed 1994-1995 Program Budget.
- 3.4.5. When the Chair had opened the floor for questions, the Representative from Antigua and Barbuda expressed his satisfaction that the recommendation from the Working Group prior to the Plenary Sessions had resulted in the approval of additional funding for scholarships, noting that it would now be the responsibility of the IICA Offices to properly and fully execute such funding. He also urged that funds available to translate IICA technical documents from Spanish to English be used to the fullest and commended IICA's Director General and Director for Caribbean Area Operations for their wholehearted support of his country.
- 3.4.6. The Representative of the United States thanked the Director of DIPROE for his presentation, saying that his country had observed that the Proposed 1994-1995 Program Budget faithfully complied with suggestions made during the previous Regular Meeting of the Executive Committee. He went on to say that he had found the Working

Group preparatory sessions to be useful and suggested that they be repeated in the future. He expressed his satisfaction with the increased emphasis placed on agricultural health and the harmonization of quarantine measures through Program V and with Program I's increased focus on trade issues. He applauded the proposed reductions in travel expenditures and the increased funding for scholarships, adding that excessive shifts of funds away from direct technical cooperation should not be made for that purpose.

3.4.7. The Representative of the United States then expressed his concern about several other points of the presentation, suggesting that IICA should join its external auditors in trying to better calculate the rates to be charged as CATIs for different projects. He also suggested the establishment of an External Project Review Committee to ensure full compliance with the stipulations of the Medium Term Plan. Further, he said that his country seriously questioned the need for a 6% increase in quotas and that the increase should instead be of 3%, paralleling that requested by the OAS. He said that the United States followed a policy of zero real growth for all the external agencies which requested funding and recommended that miscellaneous income be estimated and included within the proposed Program Budget and that new, untapped external funding agencies be sought with urgency. He concluded by stating that the United States had submitted its concerns about the Proposed 1994-1995 Program Budget in writing.

3.4.8. The Observer Representative of Barbados took the floor, first to agree with the comments previously expressed by the Representative of Antigua and Barbuda, but then to question the usefulness of the report produced by the Working Group on the

Proposed 1994-1995 Program Budget. He expressed doubt that Working Group preparatory sessions should be repeated, as was suggested by the Representative of the United States, if they did not serve to produce any real agreement in fact, as in the case at hand. He went on to note that the Representative of the United States had insisted on zero growth as a requisite for his country's funding, but that for the Caribbean countries such "zero growth" really meant negative growth. He concluded by stating that his country, and all of the Caribbean, needed more, not less help.

- 3.4.9. The Observer Representative of Canada thanked the Director of DIPROE for his presentation, noting that Canada was the largest per capita contributor to the Program Budget of all the IICA Member States. He went on to state that his country strongly supported IICA and wanted to reinforce Latin American and Caribbean institutions as best it could. Despite severe budgetary restrictions in place in Canada, he said that development aid to the region had not been reduced. As available funding was in increasingly short supply, more efficient budgetary measures must be found, he said, and it was for that reason that Canada could not support the request for a 6% increase in Member State quotas. Instead, the Observer Representative of Canada suggested that the increase be in the order of 3%, which was what his country approved for other external agencies. He stressed that Canada by no means intended to reduce its commitment and support to IICA, observing that he found the presentations of Programs II and III to be particularly salutary and heartening. He then mentioned several of the Canadian agencies that currently assist IICA and echoed the favorable opinions of other Representatives from the Caribbean on the augmented

funding for scholarships and training, as well as those of the Representative of the United States regarding IICA's increased focus on agricultural health and hemispheric trade issues. He said that he considered especially important the imminent signing by Canada and the United States of the NAFTA treaty, which could help Latin America and the Caribbean by promoting a healthier competitive structure throughout the hemisphere. He pointed out that Canadian experience gained in trade structure and special assistance in marketing could be beneficial to many other IICA Member States. While his country supported the concept of an expanded role for the private sector in IICA actions, he said that it would not agree to establishing new institutions and mechanisms merely for that purpose. The Observer Representative of Canada concluded by emphasizing his country's desire to be a full partner in IICA, not just a donor. He stated that IICA must support Canada, justifying its involvement with the Institute by including it more directly in technical cooperation policy decisions, and that, by employing more Canadians, IICA could help all participants to collectively realize common opportunities.

- 3.4.10. The Representative of Paraguay proposed that a work group be established consisting of the United States, Canada, Mexico, Colombia and Argentina, in an effort to try to achieve a consensus on whether the budget should increase by 3% or by 6%.
- 3.4.11. The Representative of St. Vincent and the Grenadines asked for clarification as to whether the administrative support actions mentioned previously would entail any additional costs for the countries; whether IICA would be able to transfer budgetary allocations between projects, and

whether the cutbacks in International Professional Personnel might affect the successful outcome of activities. He went on to voice his concern over the proposal made by the United States and Canada, and his hope that a consensus would be reached on the budget increase. He also expressed his support for the proposal made by the Representative of Paraguay.

- 3.4.12. The Observer Representative of Saint Lucia expressed his satisfaction with the transparency of IICA's modus operandi and said that he felt that a 6% increase was justified. The increase in budget allocations for scholarships was appropriate and should be used for technical topics and language training. He expressed his gratitude for the services and the technical and professional assistance provided to the Caribbean Area. In concluding, he pointed out that a 3% increase in the Institute's budget would neither make up for the loss of purchasing power nor be consistent with the demands made on the Institute and the responsibilities assigned to it.
- 3.4.13. The Representative of St. Kitts and Nevis agreed with the Observer Representative of Saint Lucia on the issue of scholarships. He also supported the Paraguayan suggestion that a working group be established.
- 3.4.14. The Representative of Guatemala said that he endorsed the comments made by the Caribbean Representatives. Cooperation resources should continue to be channelled towards less-developed countries.
- 3.4.15. The Representative of Argentina expressed his satisfaction with the fact that a working group had met prior to the session of the Executive Committee. Positive results had been achieved in

the areas of health, trade and scholarships. He noted that there was agreement on the need to channel cooperation resources to rural areas so as to promote production and improve the quality of life. In his view, a zero percent growth rate was not necessarily negative, but rather it was designed to maintain IICA's level of growth and its purchasing power. He agreed that a consensus should be reached among the different opinions expressed on this issue.

- 3.4.16. The Representative of Bolivia said that the cuts requested by the United States and Canada were justified and suggested that a 3% increase be approved. He also proposed that the Inter-American Board of Agriculture (IABA) should delegate to the Executive Committee responsibility for making further budget adjustments once the new Director General has taken office.
- 3.4.17. The Observer Representative of Canada endorsed the proposal made by the Representative of Bolivia.
- 3.4.18. The Representative of Ecuador suggested that two matters should be discussed separately: the structure of budget income and the percentage increase thereto, as well as the distribution of budget funds by region or country. The second point could be left for consideration by the new Director General once the corresponding Medium Term Plan was drawn up.
- 3.4.19. The Chairman pointed out that the Rules of Procedure did not empower the Inter-American Board of Agriculture (IABA) to delegate approval of IICA's budget to the Executive Committee.

- 3.4.20. The Representative of the United States said that he endorsed the views expressed by the Representatives of Bolivia and Ecuador.
- 3.4.21. The Director General commented on the discussion and pointed out that the Executive Committee could only approve changes in the distribution of resources between budget items. The 6% increase included an allowance for the loss of purchasing power; he could indicate the types of adjustments he would be obliged to make for each budget item increased by less than 6%. If miscellaneous income from quotas and CATIs was programmed as part of quota resources, the budget would be reduced by around 1% in real terms.
- 3.4.22. The Representative of the United States asked whether it would be possible to convene a special meeting of the Inter-American Board of Agriculture (IABA). He would like to know how the 1% cutback figure mentioned by the Director General had been arrived at. He also asked what would happen if the CATI rate was increased, since that would make it possible to raise additional funds for programs.
- 3.4.23. The Director General reiterated that the Rules of Procedure do not permit the Inter-American Board of Agriculture (IABA) to delegate authority to the Executive Committee to make changes in the budget. In regard to the use of CATIs, he stated that those funds were used to pay indirect costs in the execution of externally funded projects. While he agreed that CATIs should be reviewed on a yearly basis, he held the view that quota programs could not be subsidized with CATI resources.
- 3.4.24. The Chairman summarized the discussion and noted that, although no consensus on the 6%

increase had been reached, there was agreement on the establishment of a group made up of Canada, the United States of America, Mexico, Colombia and Argentina, to discuss the percentage increase. The Representative of Bolivia suggested that the group should also include a representative of the Caribbean. The Bolivian proposal was approved.

- 3.4.25. The Representative of Honduras suggested that it was time to consider doing something about the absence of rules for dealing with issues such as the ones under discussion. That situation hindered the decision.
- 3.4.26. The Chairman announced that the group that had been established would meet immediately after lunch. The Fourth Plenary Session would begin at 14:30.
- 3.4.27. The session was adjourned at 13:00.

FOURTH PLENARY SESSION

4. The Fourth Plenary Session, presided over by the Representative of Mexico, was called to order at 14:50 on June 22, 1993.
- 4.1. Approval of the Minutes of the Preparatory and Inaugural Sessions and of the First Plenary Session

The Chairman pointed out that the Minutes of the Preparatory and Inaugural Sessions and of the First Plenary Session had been distributed for their perusal. He called for comments from the floor. The minutes were approved as read.

- 4.2 Report of the 1992-1993 Awards Selection Committee
- 4.2.1. The Chairman asked the Representative of Paraguay, in his capacity as a member of the Awards Selection Committee, to read out the report. The Committee had decided to declare void both the Inter-American Agricultural Award for Young Professionals and the Inter-American Award for the Participation of Women in Rural Development, and had recommended that the Inter-American Agricultural Medal be awarded to Dr. Carlos Ochoa Nieves, who had been nominated by Peru.
- 4.2.2. The Rapporteur then read out the draft resolution on the "Inter-American Agricultural Medal 1992-1993", which was approved as read.
- 4.3. Designation of the Members of the Awards Selection Committee for the 1994-1995 Biennium (IICA/CE/Doc.250(93))
- 4.3.1. The Chairman gave the floor to the Technical Secretary, who explained the selection procedure used for the designation of the members of the Awards Committee.
- 4.3.2. The Rapporteur then read out the draft resolution entitled "Designation of the Members of the Awards Selection Committee for the 1994-1995 Biennium", wherein Canada, Colombia, Costa Rica, Chile and Guyana were nominated for the 1994-1995 biennium. The draft resolution was approved as read.
- 4.4. Inclusion of Belize on the Schedule of the Executive Committee (IICA/CE/Doc.258(93))
- 4.4.1. The Chairman asked the Technical Secretary to introduce the topic whereby the inclusion of

Belize in Group 3 of the Member Countries of the Executive Committee was authorized. The Rapporteur then read out the draft resolution entitled "Inclusion of Belize on the Schedule of the Executive Committee," which was approved as read.

4.5. Nominations for Granting Title of Personnel Emeritus (IICA/CE/Doc.253(93))

4.5.1. The Chairman asked the Director of Human Resources to report on the nomination of Dr. Mariano Segura Bustamante by the Government of Peru for the title of Personnel Emeritus of IICA. It was agreed that Dr. Segura did indeed fulfill the requirements and the draft resolution entitled "Emeritus Status for Dr. Mariano Segura Bustamante" was approved.

4.5.2. On behalf of his Government, the Observer Representative from Peru expressed his appreciation for the distinctions bestowed upon Dr. Ochoa and Dr. Segura.

4.6. Proposed Amendment to the Staff Rules Requiring Certain Staff to Submit Annual Disclosure Statements on Outside Activities and Interests

4.6.1. The Chairman asked the Legal Advisor to present the proposed amendments. The Legal Advisor explained that the amendments, which were modeled after similar provisions in the Rules of Procedure of the OAS, were intended to prevent possible conflicts of interest where senior and trust personnel and IICA Representatives were concerned.

4.6.2. A discussion followed during which clarification was provided on certain issues raised by the Deputy Director General, the Representatives of

Antigua and Barbuda, and the Representative of the United States, as well as by the Observer Representatives of Barbados and St. Lucia.

- 4.6.3. The change proposed by the Representative of St. Lucia was adopted; thus, article 3.5.10. in English would now read "may" instead of "shall". Another change suggested by the Representative of the United States, to the effect that it should be stated that the notary public was to be provided by IICA, was also approved.
- 4.6.4. The Chairman said that the aforementioned suggestions would be included in the draft resolution to be submitted subsequently for approval.
- 4.7. Proposal to Authorize the Fourteenth Regular Meeting of the Executive Committee to Make the Decisions Necessary to Convene the Eleventh Inter-American Conference of Ministers of Agriculture (ICMA) (IICA/CE/Doc.256(93))
- 4.7.1. The Technical Secretary introduced the topic and the Rapporteur read out the draft resolution entitled "Authorization for the Fourteenth Regular Meeting of the Executive Committee to Make the Decisions Necessary to Convene the Eleventh Inter-American Conference of Ministers of Agriculture (ICMA)". The draft resolution was approved as read.
- 4.8. Proposed 1994-1995 Program Budget (IICA/CE/-Doc.243(93))
- 4.8.1. The Chairman presented the compromise position formulated by the Working Group over the lunch hour. It was recommended that for the 1994 fiscal year there should be a 4% increase and that miscellaneous income should be included in the budget. For 1995, there would be a 3%

increase in member quotas with a recommendation to the Board that, once the Medium Term Plan (MTP) had been approved, the Executive Committee could recommend to the Board the need for a further increase. The Ministers of Agriculture could authorize the submission of their vote by mail, thus avoiding the costs associated with holding a special meeting. If the Ministers agree that the increase for 1995 is not appropriate, they can authorize use of the Working Subfund to a maximum of US\$300,000.00.

- 4.8.2. The Director General explained that, according to the regulations, during years in which revenue exceeds expenditure, surpluses are accumulated into a general working fund, which is frozen until its use is authorized. Therefore, US\$300,000.00 from this fund could be used to implement the MTP.
- 4.8.3. The Representative of Antigua and Barbuda suggested that the recommendations of the Working Group be accepted.
- 4.8.4. The Representative of the United States thanked the members of the Working Group, the Chairman, and the Director General for arriving at a satisfactory solution.
- 4.8.5. The Chairman highlighted the cooperation and willingness to work together that had characterized IICA in the last years. He added that a project resolution would be presented reflecting the consensus.
- 4.9. Proposed Amendments to the Financial Rules (IICA/CE/Doc.248(93))
- 4.9.1. The Director of Finance explained that the existing financial rules had been approved by

Resolution 71 of the Third Regular Meeting of the Inter-American Board of Agriculture (IABA) in 1985 and that it had become necessary to review them, as many daily functions had changed significantly since then. He related that a sub-committee of IICA's Administrative Committee was formed for this purpose and that a revised version was tabled early in 1993. He said that, in some cases, what appeared as rules were actually procedures to be followed; therefore, they were moved to the internal working document "Manual of Accounting and Financial Procedures". He mentioned that the committee found that the original did not stand on its own, as there were many references to other documents and that this was remedied in the proposed version through the inclusion of quotes and annexes. He stated that the draft had been presented to IICA and OAS legal advisors and that comments had been incorporated. Lastly, he explained that the draft had been studied by the Working Group that met prior to the Executive Committee, which formulated a recommendation thereto.

- 4.9.2. The Rapporteur then read draft resolution "Proposed Amendments to the Financial Rules", which was approved.
- 4.9.3. The Representative of the United States expressed appreciation for the consideration given to their concerns, especially since they were brought in at the last minute.
- 4.10. Progress Report on the Action of the Group of Experts (G-6) Evaluating the Medium Term Plan (MTP) (IICA/CE/Doc.252(93))
- 4.10.1 The Director General, recalling that there would be a round-table discussion on this topic the following day, informed the Executive Committee

of the composition of the G-6 and gave a brief introduction to their work. He explained that the MTP was an instrument drawn up every five years to prioritize objectives for the Institute. He said that the 1987-1991 MTP had been approved by the IABA in 1986 and had subsequently been extended to 1993 with certain modifications that, while significant, were not sufficient to require re-writing.

- 4.10.2. The Director General explained that the G-6 was convened at the end of 1992 to review compliance with the MTP, evaluate the activities carried out under it, and make recommendations regarding the future direction of the Institute. He stated that the G-6 had reviewed documentation, visited various countries, conducted interviews and met at Headquarters in April to draft their positions and proposals. He added that the round-table discussion would provide an opportunity for feedback from the Executive Committee, which could then be incorporated in the draft document. He said that the final document would be distributed to the Member Countries in August to allow sufficient time before the Seventh Regular Meeting of the IABA in September of 1993 and that an Executive Summary would be prepared to serve as a working document at that meeting. He indicated that the IABA should establish guidelines and a framework for preparation of the 1994-1998 MTP by the next administration. He suggested that the Executive Committee propose that the Board delegate authority to the Executive Committee to approve the MTP and to approve amendments to the budget, as discussed earlier, so the next administration would not have to convene a special meeting of the Board for those purposes.
- 4.10.3. The Observer Representative of Honduras suggested that the document compiled by the G-6 should be

used by both the Executive Committee and the Board, so that comments and suggestions can be incorporated.

- 4.10.4. The Representative of the United States asked whether the report of the G-6 would be available before the Board meets and whether it would be discussed at that meeting.
- 4.10.5. The Director General reiterated that the G-6 report would be distributed to the countries before the end of August. He clarified that, although all countries will have the complete document and full discussion would be possible, it was necessary to have a summarized official document for consideration by the Board, since they would not be discussing the document paragraph by paragraph. He added that the major objective was not approval of the document, but to make recommendations to the new administration as to how to formulate the next MTP.
- 4.10.6. The Representative of the United States asked whether it would be possible to have the draft report of the G-6 earlier than August to allow more time to review and study the document.
- 4.10.7. The Director General indicated that, although he did not know whether the group would have it ready earlier due to other time commitments, he was sure that they would make every possible effort to do so.
- 4.10.8. The Representative of Bolivia indicated that this topic would be addressed during the round-table session the following day and the Chairman agreed.
- 4.10.9. The Rapporteur read draft resolution "Authorization for the Fourteenth Regular Meeting of the

Executive Committee to Approve the 1994-1998 Medium Term Plan" and the Chairman asked if the members preferred to wait until the round-table discussion the following day to consider its approval.

- 4.10.10 The Representative of the United States indicated that the resolution should include a recommendation that the Board review the G-6 report and provide guidelines for drafting the MTP.
- 4.10.11 The Director General stated that, since the document was written by outside experts and was independent of the Administration, such recommendation would not be necessary.
- 4.11. Progress Report of the Director General on the Upcoming Seventh Regular Meeting of the Inter-American Board of Agriculture (IICA/CE/Doc.-260(93))
 - 4.11.1. The Technical Secretary stated that much progress had been made in preparation for the next IABA meeting and thanked the excellent contacts with the government of Mexico. He said that preliminary information and the provisional agenda had already been prepared and that the date had been set for September 19-23. He also mentioned that a round-table discussion would be held on new markets for Latin America and the Caribbean and that there have been positive responses from invited countries from Asia and Eastern Europe.
 - 4.11.2. The Observer Representative of Barbados reminded members that the Caribbean Group had recommended that an item providing for presentation of a report on the activities of CARDI be included on the agendas of the Executive Committee and of the IABA. The plenary recommended that the report be

presented at the next IABA and at the meetings of the Executive Committee.

- 4.11.3. The Representative of Mexico expressed his country's satisfaction at having been selected as the site for the next IABA and described some of the preparatory activities that were being carried out.
- 4.11.4. The Fourth Plenary Session was adjourned at 17:45 on June 22, 1993, in the understanding that the remaining topics would be left for the first session of the following morning.

ROUND TABLE

The Round Table "Action of the Group of Experts (G-6) Assessing the Medium Term Plan (MTP)" was called to order at 9:30 on June 23, 1993.

After having been given the floor by the Chair, the Coordinator of the G-6 began his presentation with a detailed account of the group's experiences during their visits to the countries and their work at Headquarters. He listed the different chapters of the preliminary report, particularly stressing the last two, which include the recommendations. He gave a brief account of all aspects covered by the recommendations and summed up the mainpoints that the group considered should be included in the 1994-1998 Medium Term Plan.

The floor was then opened for comments, since most countries represented in the Executive Committee had expressed an interest to that effect.

FIFTH PLENARY SESSION

5. The Fifth Plenary Session, presided over by Mexico, was called to order at 11:30 on June 23, 1993.
- 5.1 IICA and the Private Agricultural Sector: Alternatives for Action (IICA/CE/Doc.247(93))
 - 5.1.1 Once the Director of DIPROE had recapitulated his earlier presentation, the Representative of the United States commended IICA for the production of the document, noting that it was a general document, as IICA's first attempt to come to grips with the private sector issue. He stated that more concrete objectives and goals were necessary, as was a methodology with components possible to accomplish within a specific time frame, and that no funds should be delegated until this is done. He suggested that this concept should be recast in Programs I and V to facilitate intra-regional and international trade. He said that IICA should adopt a facilitating role to bring agricultural, university and government leaders together and that this should be done on a subregional basis due to differences among the subregions. He gave examples of areas in which this work could be organized including policy reform, reduction of tariff and non-tariff barriers, establishment of uniform grades and standards, uniform contracts to facilitate rapid transfer of goods, and improved legal regulations that create and encourage forward pricing. He suggested a modification to Resolution No. 195 to accept IICA/CE/Doc.247(93) as an interim document until further study allowed identification of concrete proposals.
 - 5.1.2 The Director General clarified that the administration's proposal in no way advocated creation

of a new organizational component. He encouraged the delegations to contribute any additional ideas regarding the limits of IICA's work with the private sector.

- 5.1.3 The Observer Representative of Barbados agreed with the thrust of the document and said that the private sector was an important generator of foreign exchange. He stated that the important question was the extent to which governments would allow IICA to work directly with the private sector. He gave an example of a recent occurrence in which a project had been planned between an international agency and the private sector in his country, which the government viewed as unnecessary, and said that he felt that government approval is needed. In addition, he pointed out that the document did not address privatization of agricultural services, which is a consequence of the trade liberalization thrust and could disadvantage small farmers. He related that at a recent CARICOM meeting, a working group had been appointed to examine this serious topic. He suggested that IICA could offer assistance to the working group which would soon be called by CARICOM.
- 5.1.4 The Representative of Argentina expressed his pleasure that IICA had decided to take on activities with the private sector. He remarked that Argentina had benefitted from this approach through its membership in CONASUR and that IICA had played a major role. He said that this type of cooperation generates knowledge about policies and helps to generate agreement on them.
- 5.1.5 In reference to the comments of the Observer Representative of Barbados, the Director of DIPROE stressed that the limit of involvement was the fundamental issue that needed to be established.

He recalled a seminar recently held by Program I and the World Bank to discuss privatization of agricultural services, saying that a network was to be established to allow exchange of knowledge on this issue which is fundamental for agricultural modernization. With respect to the comments of the Representative of the United States, he said that some medium-term options for action were outlined toward the end of the document.

- 5.1.6 The Observer Representative of St. Lucia admitted that initially, he had been somewhat apprehensive that privatization of agricultural services was being considered, but that he had concluded that IICA is proposing an exploratory action. He cautioned that the differences between developed and developing countries must be carefully considered as the latter cannot afford to provide subsidies. He added that the private sector is profit-oriented and that this might be counter-productive from the producers' point of view.
- 5.1.7 The Representative of Bolivia expressed support for IICA's initiative and emphasized that country-specific recommendations would be required. He pointed out that the document called on the IICA Representatives in the countries to determine how to proceed in each country. He agreed that total privatization of agricultural services would not be possible in countries with impoverished sectors, as the poor would not have access to services.
- 5.1.8 The Chair thanked the Director of DIPROE and the delegations for their contributions.
- 5.2 Resolutions pending approval
- 5.2.1 Resolution No. 195 "IICA and the Private Agricultural Sector: Alternatives for Action"

The Chair gave the floor to the Rapporteur, who read aloud Resolution No. 195, which was approved with the modifications proposed by the Representative of the United States.

5.2.2 Resolution No. 196 "Authorization for the Fourteenth Regular Meeting of the Executive Committee to Approve the 1994-1998 Medium Term Plan (MTP) "

The Chair gave the floor to the Rapporteur, who read aloud the operative paragraphs of Resolution No. 196, which were approved as read.

5.2.3 Resolution No. 198 "Proposed Amendments to the Financial Rules"

The Chair gave the floor to the Rapporteur, who read out Resolution No. 198, which was approved as read.

5.2.4 Resolution No. 199 "Proposed Amendment to the Staff Rules to Require Certain Staff Members to Submit Annual Disclosure Statements on Outside Activities and Interests"

The Chair gave the floor to the Rapporteur, who read out the operative paragraphs of Resolution No. 199, which were approved as read.

5.2.5 Resolution No. 200 "CATIs"

The Chair asked the Rapporteur to read out Resolution No. 200. With a view to removing non-essential items from the agenda of the upcoming IABA, the Director General proposed that the Executive Committee ask the Director General of the Institute to comply with the provisions of operative paragraphs 1 and 2. The Resolution was approved with the proposed amendment.

5.2.6 Resolution No. 201 "Use of Miscellaneous Income"

The Chair gave the floor to the Rapporteur, who read out Resolution No. 201. The Representative of the United States requested that the operative paragraph be changed to read "...to estimate all miscellaneous income derived from the use of quota and CATI resources and to apply that income to finance the Institute's Program Budget...", explaining that this change in wording would make the Resolution consistent with Norm 3.7 of the Financial Rules. The Resolution was approved with the amendment proposed by the Representative of the United States.

5.2.7 Resolution No. 202 "Allocation of Budget Resources"

The Chair gave the floor to the Rapporteur, who read out Resolution No. 202, which was approved as read.

5.2.8 Resolution No. 203 "Analysis of Project Review Mechanisms"

The Chair gave the floor to the Rapporteur, who read out Resolution No. 203, which was approved as read.

5.2.9 Resolution No. 204 "Scholarships"

The Chair gave the floor to the Rapporteur, who read out Resolution No. 204. The Representative of the United States noted the need to ensure that sufficient funds are allocated for scholarships and that such funds be used exclusively for that purpose, and requested that point 1.c be amended to reflect this. The Director General noted that point 1.a may be interpreted in two ways: one, that the Executive Committee wants

the current administration to expand the scholarship fund, and, the other, that the next IABA should instruct the new administration to expand the scholarship fund, adding that the first would be more appropriate. This view was endorsed by the Representative of Bolivia. The Observer Representative of St. Lucia noted that point 1.b is somewhat ambiguous and asked whether it means "a greater number of qualified candidates" or "candidates with higher qualifications." The Director General explained that the best choice of words would be "qualified candidates" in order to maintain the spirit of the Resolution, which was approved with these amendments.

5.2.10 Resolution No. 207 "Biennial Report of the Caribbean Agricultural Research and Development Institute (CARDI)"

The Chair gave the floor to the Rapporteur, who read out Resolution No. 207. The Observer Representative of St. Lucia, speaking on behalf of the Representative of Barbados, who was out of the room at the time, asked that point 2 be amended to state that the CARDI Report should be included on the agendas of the meetings of the IABA and the Executive Committee. The resolution was approved with the proposed amendment.

5.2.11 Resolution No. 188 "Quota Scale"

The Chair gave the floor to the Rapporteur, who read out Resolution No. 188. The Representative of the United States asked if it is a common practice for the Director General to request loans under the authority granted to him in operative paragraph 2. The Director General explained that Article 79 of the Financial Rules covers this point, and that no loans have been requested in recent years. He recommended,

however, that the paragraph be left unchanged because of the leeway it gives the Director General whenever delays occur in the countries' payment of quotas. The resolution was approved as read.

5.2.12 Resolution No. 189 "1994-1995 Program Budget"

The Chair gave the floor to the Rapporteur, who read out Resolution No. 189. The Representative of the United States asked that "and CATIs" be added after the words "related to quota" in the fifth "considering" clause; noted that operative paragraph 4 repeats concepts already considered in Resolution No. 188; and asked that in operative paragraph 5 "the Executive Committee and" be added before "the Inter-American..." The Director General recommended that operative paragraph 4 not be amended because it provides access to unestimated CATIs to be obtained from projects under negotiation. The Director General pointed out that it is already standard practice to notify the Executive Committee. The Representative of the United States noted that in operative paragraph 9 the phrase "If, for any reason, the increase requested should fail to be approved" is unnecessary. The resolution was approved with the proposed amendments.

5.2.13 Resolution No. 213 "Date and Site of the Fourteenth Regular Meeting of the Executive Committee"

The Rapporteur read out Resolution No. 213, which was approved as read.

CLOSING SESSION

6. The Closing Session was called to order at 13:40 on June 23, 1993, with the Representative of Mexico presiding. The Chair indicated the procedure to be followed in reviewing and approving the Provisional Report of the Committee.

6.1 Address by the Representative of Bolivia

6.1.1 The Representative of Bolivia thanked the Director General for his efforts over the years, adding that the region sees the strengthening of rural development activities as a means to combat the poverty affecting the agricultural sector, and that this complex and difficult task is a challenge faced by all the countries. He congratulated the Chair and all the participants for the respect that characterized each of their interventions and for the quality of the reports presented during the meeting, which had made it possible to resolve issues which will benefit all. He congratulated the Director General and offered him and him his best wishes for the future.

6.2 Address by the Director General

6.2.1 The Director General began by saying that this meeting of the Executive Committee was of particular significance to him because it was the last he would attend as Director General, and by thanking the Representative of Bolivia for his kind remarks. He added that the discussions on the Program Budget had been difficult, but important, and reflected the countries' support for IICA. He went on to say that the presentation made by Dr. Vasquez Platero had provided a framework for the work of the next administration of the Institute, which would need clear guidelines

on the shape the Institute should take in coming years. He noted that while the Institute is in a healthy situation, it also faces difficulties that will demand of it the ability to adapt to changing conditions and new demands in the face of financial restrictions. He also noted that the increase approved in the Program Budget does not compensate for past or predicted levels of inflation, meaning that the Institute will have to make adjustments under both the present and future administrations. He expressed his appreciation to the countries, and especially to the two principal donors, for continuing their financial commitment to the Institute despite budgetary restrictions at home. He thanked the participants, the IICA staff and, in particular, the Technical Secretary, who took on this responsibility upon the death of J. Andre Ouellette, Technical Secretary for seven years. He concluded by thanking the Representative of Mexico for ably serving as Chair of the meeting.

6.3 Signing of the Report of the Thirteenth Regular Meeting of the Executive Committee

The Chair gave the floor to the Rapporteur, who read the document Signing of the Report, which was signed by the Chair and the Director General.

6.4 Address by the Chair of the Thirteenth Regular Meeting of the Executive Committee

- 6.4.1 The Chair took the floor to thank the delegates for entrusting Mexico with the chairmanship of the meeting and for their spirit of collaboration. She also indicated that as a result of the deliberations of the meeting, the commitment to joining efforts to strengthen the agricultural sectors of the region had been reinforced. She thanked the Director General, the Technical

Secretary and the support staff for a job well done.

- 6.5 The Closing Session of the Thirteenth Regular Meeting of the Executive Committee was adjourned at 14:50 on June 23, 1993.

RESOLUTIONS

IICA/CE/Res.186 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 186

1992 ANNUAL REPORT

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

The 1992 Annual Report,

CONSIDERING:

That Article 4.f of the Rules of Procedure of the Executive Committee establishes that the Committee shall examine the Annual Report of the activities of the General Directorate;

That the 1992 Annual Report faithfully reflects the activities carried out by the Institute during the year;

That the Institute, in compliance with the recommendations of the Sixth Regular Meeting of the Inter-American Board of Agriculture, prepared a summarized report to be used as an instrument for dissemination, and a smaller number of the full report for distribution to the Member States;

That the 1992 Annual Report was studied by the Executive Committee at its Thirteenth Regular Meeting and accepted as presented by the General Directorate,

RESOLVES:

1. To recommend to the Director General that the new structure of the Annual Report, which incorporates the suggestions of the Sixth Regular Meeting of the Inter-American Board of Agriculture, continue to be used, with the addition of a comparison of the authorized expenditures with the approved program of work and budget, and any substantive differences explained, and information on external resources included in Table 3.

2. To recommend that the Seventh Regular Meeting of the Inter-American Board of Agriculture approve the 1992 Annual Report.

IICA/CE/Res.187(XIII-0/93)

23 June 1993

Original: English

RESOLUTION No. 187FINANCIAL REPORTS OF THE INSTITUTE - 1992

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.242(93) "Report of the External Auditors and Comments by the Director General on the Report of the External Auditors - 1992,"

CONSIDERING:

That Article 4 of the Rules of Procedure of the Executive Committee establishes that the Committee shall examine the financial status of the Institute and submit the corresponding report to the Inter-American Board of Agriculture;

That the external auditors attested to the proper management of the financial resources, in accordance with the stipulations of the rules and regulations of the Institute;

That in the opinion of the external auditors, the financial reports accurately represent the financial status of the Institute as of December 31, 1992 and the results achieved that year, and that the Institute's

accounting principles are completely consistent with generally accepted accounting practices,

RESOLVES:

1. To accept Document IICA/CE/Doc.242(93), "Report of the External Auditors and Comments by the Director General on the Report of the External Auditors - 1992."
2. To recommend to the Inter-American Board of Agriculture that it approve Document IICA/-CE/Doc.242(93), "Report of the External Auditors and Comments by the Director General on the Report of the External Auditors - 1992."

IICA/CE/Res.188 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 188

QUOTA SCALE

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.243(93), "Proposed 1994-1995 Program Budget,"

CONSIDERING:

That in compliance with Article 23 of the Convention of the Institute, the quota scale for the 1994-1995 bien-nium was prepared following the system for calculating quotas of the Organization of American States (OAS), ex-cluding the contribution of The Bahamas, which is a Member State of the OAS but not of IICA;

That in accordance with Article 3.b of the Rules of Procedure of the Executive Committee, the Committee is empowered: "To examine the proposed biennial program bud-get that the Director General submits to the Board and to make any pertinent observations and recommendations,"

RESOLVES:

1. To recommend that the Inter-American Board of Agriculture establish the quotas for the Member States of IICA for fiscal years 1994 and 1995 according to the amounts indicated on the attached quota scale.
2. To authorize the Director General to make short-term use of the line of credit opened with the Bank whenever delays in quota payments from the Member States create the need for funds, duly reporting these actions to the Executive Committee.
3. To provide for any amount received in excess of the total approved to enter the working subfund of the regular fund. Any unspent, uncommitted balance will also enter the working subfund of the regular fund.

**QUOTA SCALE OF MEMBER STATES
1994-1995**

MEMBER STATES	% OAS		% IICA		AMOUNT IICA	
	1994	1995	1994	1995	1994	1995
Antigua and Barbuda	0.02	0.02	0.02	0.02	5,341	5,502
Argentina	4.90	4.90	4.90	4.90	1,308,665	1,347,925
Bahamas*	0.07	0.07			0	0
Barbados	0.08	0.08	0.08	0.08	21,366	22,007
Belize	0.03	0.03	0.03	0.03	8,012	8,253
Bolivia	0.07	0.07	0.07	0.07	18,695	19,256
Brazil	8.55	8.55	8.56	8.56	2,286,158	2,354,743
Canada	12.36	12.36	12.37	12.37	3,303,712	3,402,824
Chile	0.54	0.54	0.54	0.54	144,220	148,547
Colombia	0.94	0.94	0.94	0.94	251,050	258,582
Costa Rica	0.13	0.13	0.13	0.13	34,720	35,761
Dominica	0.02	0.02	0.02	0.02	5,341	5,502
Dominican Republic	0.18	0.18	0.18	0.18	48,073	49,516
Ecuador	0.18	0.18	0.18	0.18	48,073	49,516
El Salvador	0.07	0.07	0.07	0.07	18,695	19,256
Granada	0.03	0.03	0.03	0.03	8,012	8,253
Guatemala	0.13	0.13	0.13	0.13	34,720	35,761
Guyana	0.02	0.02	0.02	0.02	5,341	5,502
Haiti	0.07	0.07	0.07	0.07	18,695	19,256
Honduras	0.07	0.07	0.07	0.07	18,695	19,256
Jamaica	0.18	0.18	0.18	0.18	48,073	49,516
Mexico	6.08	6.08	6.09	6.09	1,626,484	1,675,279
Nicaragua	0.07	0.07	0.07	0.07	18,695	19,256
Panama	0.13	0.13	0.13	0.13	34,720	35,761
Paraguay	0.18	0.18	0.18	0.18	48,073	49,516
Peru	0.41	0.41	0.41	0.41	109,501	112,786
St. Vincent and the Grenadines	0.02	0.02	0.02	0.02	5,341	5,502
St. Kitts and Nevis	0.02	0.02	0.02	0.02	5,341	5,502
St. Lucia	0.03	0.03	0.03	0.03	8,012	8,253
Suriname	0.07	0.07	0.07	0.07	18,695	19,256
Trinidad and Tobago	0.18	0.18	0.18	0.18	48,073	49,516
United States of America	59.47	59.47	59.51	59.51	15,893,283	16,370,069
Uruguay	0.26	0.26	0.26	0.26	69,439	71,523
Venezuela	3.20	3.20	3.20	3.20	854,639	880,278
SUB TOTAL	98.76	98.76	98.76	98.76	26,375,953	27,167,231
Cuba**	1.24	1.24	1.24	1.24	331,504	341,449
TOTAL	100.00	100.00	100.00	100.00	26,707,457	27,508,680

* Not a member of IICA

** Appears only for purposes of the distribution of quotas

IICA/CE/Res.189 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 1891994-1995 PROGRAM BUDGET

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.243(93), "Proposed 1994-1995 Program Budget,"

CONSIDERING:

That Article 8.b of the Convention on the Inter-American Institute for Cooperation on Agriculture (IICA) states that the Inter-American Board of Agriculture (IABA) shall "approve the biennial Program Budget and determine the annual quotas of the Member States";

That Article 3.b of the Rules of Procedure of the Executive Committee states that the Committee shall examine the proposed biennial Program Budget that the Director General submits to the Board and will make any pertinent observations and recommendations;

That the income from quotas from the Member States will be US\$26,707,500.00 in 1994 and US\$27,508,700.00 in 1995;

That the estimated income to cover indirect administrative and technical costs (CATIs) will be US\$3,050,200.00 in 1994 and US\$1,947,600.00 in 1995;

That the miscellaneous income related to quota and CATI resources is estimated at US\$267,100.00 in 1994 and US\$275,100.00 in 1995;

That the proposed Program Budget for quota resources, CATIs, and miscellaneous income submitted by the Director General to the consideration of the Thirteenth Regular Meeting of the Executive Committee, totals US\$30,024,800.00 for 1994 and US\$29,731,400.00 for 1995;

That the proposed Program Budget, submitted by the Director General, specifies budget items for direct cooperation services, management costs, and general costs and provisions, funded with the quota resources of the Member States;

That in requesting an increase in quota resources, consideration was given to the situation of the countries and the existence of an inflationary process that affects the operating costs of the Institute;

That the proposed 1994-1995 Program Budget reflects the joint efforts of the General Directorate and the Member States to maximize absorption of increases in non-discretionary costs in order to save on administrative costs and eliminate or reduce activities of lesser priority in order to fund activities expected to have a greater impact,

RESOLVES:

To recommend that the Inter-American Board of Agriculture:

1. Approve IICA's biennial Program Budget, funded with the quotas of the Member States, for fiscal year January 1 to December 31, 1994, in the amount of US\$26,707,500.00, and for fiscal year January 1 to December 31, 1995, in the amount of US\$27,508,700.00, to be distributed in each of those fiscal years as per the attached table.
2. To authorize the Director General to incorporate any necessary amendments into the proposed 1994-1995 Program Budget contained in document IICA/CE/Doc.243(93), in order to adjust the quota-resource allocations to the amount approved in operative paragraph 1, for submission to the Seventh Regular Meeting of the Inter-American Board of Agriculture (IABA).
3. To authorize the Director General to make transfers between chapters, except for entries 6 of Chapter I and 1 of Chapter III, provided total transfers neither increase nor reduce the affected chapters by more than 10 percent.
4. To authorize the Director General to make expenditures not included in item 1 of this resolution, on the basis of income received for indirect administrative and technical costs, in accordance with the contracts and agreements executed in the program framework established in the Program Budget and the provisions of Resolution IICA/JIA/Res.70(III-0/85).
5. To authorize the Director General to make corresponding adjustments in the distribution of resources authorized in this Resolution, should income from each of the fiscal years fall below estimated levels. The Director General will duly inform the Executive Committee and the

Inter-American Board of Agriculture (IABA) of this situation.

6. To establish that unpaid quotas corresponding to the Government of Cuba be transferred to the Working Subfund of IICA's Regular Fund and that their subsequent use be approved by the Inter-American Board of Agriculture (IABA). For this purpose, the Director General shall submit a budget in accordance with the amount received.
7. To establish that the resources financed with quotas from the Member States, and allocated for the execution of each of the programs and projects in the countries, may be transferred in order to be applied to other projects in which the respective country manifests an interest, after first having reached agreement on the matter; this does not affect the surplusses generated as a result of favorable changes in the exchange rate of the national currency.
8. To authorize the Executive Committee, at its Fourteenth Regular Meeting, to introduce changes into the 1994-1995 Program Budget, if necessary, in order to comply with the 1994-1998 Medium Term Plan.
9. As soon as the 1994-1998 Medium Term is made known, the Director General is empowered to request approval by the Executive Committee for an additional increase to the quota budget for 1995, as well as from IABA by means of a vote by correspondence. The Director General is authorized to use up to US\$300,000.00 from the Working Subfund of the Regular Fund, in order to begin implementing the new guidelines established in the 1994-1988 Medium Term Plan.

IICA/CE/Res.190X1111-0/93)
23 June 1993
Original: Spanish

RESOLUTION No. 190

AGREEMENTS, CONTRACTS, LETTERS OF UNDERSTANDING AND OTHERS

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN: Document IICA/CE/Doc.243(93), "Proposed 1994-1995 Program Budget,"

RESOLVES:

To recommend to the Seventh Regular Meeting of the Inter-American Board of Agriculture that it:

1. Authorize the Director General to use the resources provided to IICA through the following agreements, contracts, letters of understanding and others, during the 1994 and 1995 calendar years, for the specific purposes agreed upon:

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
Administrative support action: Technical and administrative support for the Executive Secretariat for Agricultural Sector Planning (SEPSA)	Cooperation agreement between Ministry of Agriculture and Livestock and IICA to provide technical and administrative support to the Executive Secretariat for Agricultural Sector Planning (SEPSA)	Costa Rica	ING	10.9	
111. Project: Development for populations affected by the conflict: Department of Chalatenango. Execution of training and communications subcomponent.	Agreement between the Executing Unit of the project "Development for populations affected by the conflict: Department of Chalatenango" and IICA for execution of the training and communication subcomponent	El Salvador	IFAD/ODES	486.5	281.3

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
I. Project: Improving production systems, dual-purpose cattle (Phase III)	Memorandum of Grant Conditions between the International Development Research Centre and IICA to execute, in collaboration with the Agricultural Science and Technology Institute, the University of San Carlos of Guatemala and the General Directorate of Livestock Services, Phase III of the "Dairy-Beef Production System" project	Guatemala	IDRC	91.3	25.8
I. Project: Supporting modernization of the agricultural sector within the framework of integration	Operating agreement among the Secretariats of Planning, Coordination and Budget; Natural Resources and IICA, to support the planning system of Honduras in analyzing and planning agricultural policy	Honduras	SRN SECPLAM	10.3 10.3	10.3 10.3
II. Project: Supporting the research and technology generation and transfer system	Inter-institutional technical cooperation agreement between the Secretariat for Agriculture and Water Resources, representing the United States of Mexico, and IICA to support implementation of the technology transfer component of the agricultural and forestry research and extension project (PIEX)	México	SARN	2,485.7	
III. Project: Supporting the technical assistance sub-system for small-scale farmers	Inter-institutional technical cooperation agreement between the Secretariat for Agriculture and Water Resources, representing the United States of Mexico, and IICA to support implementation of the research and institutional development components of the agricultural and forestry research and extension project (PIEX)	México	SARN	1,030.2	

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
V. Project: Strengthening animal health services	Agreement between IICA and the Secretariat for Agriculture and Water Resources (SARH) of the United States of Mexico to execute a cooperation project on strengthening animal health activities	Mexico	SARH	1,080.0	1,080.0
V. Project: Technical cooperation in the area of plant protection in support of the production and international trade of agricultural products	Memorandum of understanding for cooperation in the area of plant protection between the Secretariat for Agriculture and Water Resources and IICA	Mexico	SARH	1,080.0	1,080.0
- Administrative Support Action: Supporting the Secretariat for Agriculture and Water Resources of the United States of Mexico (SARH)	Agreement between the Secretariat for Agriculture and Water Resources of the United States of Mexico and IICA on cooperation in the national campaign to eradicate fruit flies	Mexico	SARH	6,048.0	6,048.0
II. Project: Contract between the United Nations Development Programme (UNDP) and IICA to conduct a study on the project: Strengthening the National Technology Generation and Transfer System	Contract between the United Nations Development Programme (UNDP) and IICA to conduct a study related to the project: Strengthening the National Technology Generation and Transfer System	Panama	UNDP	8.0	
II. Project: Strengthening sustainable agricultural development initiatives	Technical cooperation contract between the National Institute for Water Resources and IICA for sustainable agricultural development in irrigated basins	Dominican Republic	INDRH/IDB	270.0	432.0
- Administrative support action: Administrative support to the National Institute for Water Resources (INDHRI) for the management of financial resources	Administrative support contract between the National Institute for Water Resources and IICA to administer financial resources	Dominican Republic	INDHRI	270.0	

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
I. Project: Cooperative Program for the Protection and Modernization of Coffee Cultivation (PROMECAFE)	Operating agreement of the Cooperative Program for the Protection and Modernization of Coffee Cultivation	Central Area	Countries	160.0	160.0
II. Project: Regional Program to upgrade Agricultural Research on Staple Grains in Central America and Panama	Contract for administration of the funds of Agreement No. ALA/88/23 between the European Economic Community and IICA. Regional Program to Upgrade Agricultural Research on Staple Grains in Central America and Panama	Central American Isthmus	EEC	1,980.0	
Project: Technical assistance to improve the effectiveness of the decision-making process of the Regional Council for Agricultural Cooperation in Central America, Mexico, Panama and the Dominican Republic (CORECA)	Technical cooperation agreement between the ministries of agriculture of Costa Rica, El Salvador, Guatemala, Honduras, Nicaragua, Panama, the Secretariat of Agriculture of the Dominican Republic and IICA	Central Area	CORECA/Countries	120.0	120.0
II. Project: Technology Transfer for Coffee-based Cropping Systems for Haitian Small Farmers	USAID/Haiti. Grant No. 521-0216-G-00-0008-00 for the project "Technology transfer for coffee-based cropping systems for Haitian small farmers"	Haiti	USAID	1,037.1	198.8
III. Project: Technical assistance and training for the Chuquisaca Sur agricultural development project (CORDECH)	Cooperation agreement between the Regional Chuquisaca Sur Development Corporation (CORDECH) and IICA to expand the program of technical assistance and training for the Chuquisaca Sur development project	Bolivia	IFAD/CORDECH	191.0	107.9

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
III. Project: Training and technical assistance program for the project on developing and strengthening small-farmer settlements in the Department of Santa Cruz	Operating agreement between the Regional Santa Cruz Development Corporation (CORDECRUZ) and IICA to execute a training and technical assistance program for the project on developing and strengthening small-farmer settlements in the the Department of Santa Cruz	Bolivia	IFAD/CORDECRUZ	168.0	106.4
- Administrative Support Action: Administrative support for the Chuquisaca Sur agricultural development project (CORDECU)	Cooperation agreement between the Regional Chuquisaca Development Corporation (CORDECCH) and IICA to expand the program of technical assistance and training for the Chuquisaca Sur agricultural development project	Bolivia	IFAD/CORDECCH	189.0	198.4
- Administrative Support Action: Administrative support for the Cotagaita-San Juan del Oro agricultural development project (CORDEPO)	Operation agreement between the Regional Potosi Development Corporation (CORDEPO) and IICA to execute an assistance and training program for the Cotagaita-San Juan del Oro agricultural development project	Bolivia	IFAD/CORDEPO	190.6	205.9
I. Project: Technical cooperation with the National Agricultural Training Program (PMCA)	Agreement between the Ministry of Agriculture of Colombia and IICA to execute the project to support the National Agricultural Training Program (PMCA)	Colombia	PMCA	65.0	70.0
I. Project: Agricultural Sector Information System	Technical cooperation agreement between the National Planning Department (DNP) and IICA for consultancy services in the area of modernization of agricultural marketing	Colombia	DNP	218.2	95.5
	Technical cooperation agreement between the Nation-Ministry of Agriculture and IICA for the design and initial set-up of the price and market information system	Colombia	MA	100.0	39.9

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 1000	
				1994	1995
<p>III. Project: Training and Technical assistance program for the project on developing and strengthening small-farmer settlements in the Department of Santa Cruz</p> <p>- Administrative Support Action: Administrative support for the Chuquisaca Sur agricultural development project (CORDECH)</p>	<p>Operating agreement between the Regional Santa Cruz Development Corporation (CORDECRUZ) and IICA to execute a training and technical assistance program for the project on developing and strengthening small-farmer settlements in the the Department of Santa Cruz</p>	Bolivia	IFAD/CORDECRUZ	166.0	106.4
<p>- Administrative Support Action: Administrative support for the Chuquisaca Sur agricultural development project (CORDECH)</p>	<p>Cooperation agreement between the Regional Chuquisaca Development Corporation (CORDECH) and IICA to expand the program of technical assistance and training for the Chuquisaca Sur agricultural development project</p>	Bolivia	IFAD/CORDECH	189.0	198.4
<p>- Administrative Support Action: Administrative support for the Cotagaita-San Juan del Oro agricultural development project (CORDEPO)</p>	<p>Operation agreement between the Regional Potosi Development Corporation (CORDEPO) and IICA to execute an assistance and training program for the Cotagaita-San Juan del Oro agricultural development project</p>	Bolivia	IFAD/CORDEPO	190.6	205.9
<p>I. Project: Technical cooperation with the National Agricultural Training Program (PNCA)</p>	<p>Agreement between the Ministry of Agriculture of Colombia and IICA to execute the project to support the National Agricultural Training Program (PNCA)</p>	Colombia	PNCA	65.0	70.0
<p>I. Project: Agricultural Sector Information System</p>	<p>Technical cooperation agreement between the National Planning Department (DNP) and IICA for consultancy services in the area of modernization of agricultural marketing</p> <p>Technical cooperation agreement between the Nation-Ministry of Agriculture and IICA for the design and initial set-up of the price and market information system</p>	Colombia	DNP	218.2	93.5
		Colombia	MA	100.0	39.9

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
II. Project: Technical cooperation for strengthening technical assistance, within the framework of the National Technology Transfer System (SINTAP)	Technical cooperation agreement between the Nation-Ministry of Agriculture- and IICA to upgrade the technical assistance provided by the municipalities within the framework of the national technology transfer system	Colombia	NA	77.0	49.9
II. Project: Agricultural development for the production of exports	Technical cooperation agreement between the National Planning Department (DNP) and IICA to carry out projects aimed at researching, developing and implementing agricultural technologies, with a view to producing exports	Colombia	DNP	57.9	40.0
III. Project: Strengthening the institutional capabilities of the Integrated Rural Development (DRI) Fund	Technical cooperation and assistance agreement between the Integrated Rural Development Fund (DRI Fund) and IICA	Colombia	DRI	134.6	40.0
III. Project: Execution of the policy on rural women and support to projects that generate income and employment	Technical cooperation agreement between the Special Fund of the Presidency of the Republic and IICA	Colombia	Presidency/PPJAF	279.9	189.5
III. Project: Execution of the project to provide supervision, coordination, follow-up and evaluation of national policies for rural women	Technical cooperation agreement among the Ministry of Agriculture, the National Planning Department (DNP) and IICA to execute the project to provide supervision, coordination, follow-up and evaluation of national policies for rural women	Colombia	DNP	148.5	66.9
III. Project: Execution of an agricultural modernization and diversification program (PMO)	Technical cooperation agreement among the Ministry of Agriculture, the National Planning Department (DNP) and IICA to execute a program to modernize and diversify the agricultural sector (PMO)	Colombia	DNP	223.8	85.0

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
Project: Technical Services for Libraries and Publications	Agreement between the Nation-Ministry of Agriculture and IICA for the operation and improvement of the Rodrigo Peña Library	Colombia	MA	35.2	35.0
- Administrative Support Action: Supporting the Institutional model of Sugar Cane Research Center (CENICARA)	Agreement between the Sugar Cane Research Center (CENICARA) and IICA to support research on sugar cane	Colombia	CENICARA	80.0	89.9
- Administrative Support Action: Training for senior officials and technical personnel of the Colombian Agricultural Institute (ICA)	Agreement between the Colombian Agricultural Institute (ICA) and IICA to support agricultural training plans	Colombia	ICA	73.0	65.0
- Administrative support action: Administrative support services to the Hydrology, Meteorology and Land Improvement Institute (HIMAT)	Administrative support agreement between the Hydrology, Meteorology and Land Improvement Institute (HIMAT) of Colombia and IICA	Colombia	HIMAT/World Bank	89.9	20.0
- Administrative Support Action: Providing Managers for the Central Executing Unit of the Agricultural Technology Development Program (PROTECA)	Agreement between the Ministry of Agriculture of Ecuador and IICA to provide managers for the Central Executing Unit of the Agricultural Technology Development Program (PROTECA)	Ecuador	MAG/PROTECA/IDB	17.2	
V. Project: Supporting the execution of the plan of action agreed upon by the governments of Peru and Chile to intensify efforts to fight the Mediterranean fruit fly in border areas	Operating agreement between the governments of Chile and Peru and IICA for administration of the "Chilean-Peruvian bilateral agreement to intensify efforts to fight the Mediterranean fruit fly in border areas shared by the two countries"	Peru	Ministry of Agriculture of Chile	319.4	
I. Project: Supporting modernization of the agricultural institutional system as a means of boosting sectoral competitiveness	Letter of Understanding between the Agricultural Credit Fund (FCA) and IICA for the modernization of institutions linked to agricultural credit and financing	Venezuela	FCA	103.4	

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
III. Project: Technical cooperation for the Executing Unit of the project to support small farmers in the State of Sucre	Technical cooperation agreement between the Ministry of Agriculture and Livestock (MAC) and IICA to execute a technical cooperation program for the executing unit of the project to support small farmers in the State of Sucre	Venezuela	IFAD/CAF	192.2	
V. Project: Strengthening the agricultural health system	Technical cooperation agreement between the Government of the Republic of Venezuela and IICA in the area of agricultural health	Venezuela	IMC	255.8	255.8
- Administrative Support Action: Administrative support to the Ministry of Agriculture and Livestock (MAC) for pre-investment	Administrative services agreement between Ministry of Agriculture and Livestock (MAC) and IICA to support MAC pre-investment activities to strengthen its planning office	Venezuela	IBRD/IDB	540.0 550.8	
- Administrative support for executing the agreement between International Development Research Centre (IDRC) and the Central University of Venezuela (UCV)	Agreement governing the grant from the International Development Research Centre (IDRC) to the Central University of Venezuela (UCV), and for administration of the grant by IICA	Venezuela	IDRC	16.6	
II. Project: Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion (PROCTANDINO)	Cooperation agreement between the Bolivian Institute of Agricultural Technology (IBTA), of the Republic of Bolivia; the Colombian Agricultural Institute (ICA), of the Republic of Colombia; the National Agricultural Research Institute (INIAP), of the Republic of Ecuador; the National Institute of Agricultural and Agroindustrial Research (INIARA), of the Republic of Peru; the National Agricultural Research Fund of the	Andean Area	Countries	175.0	175.0

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
<p>III. Project: Strengthening rural development institutions to promote equity and increased competitiveness of small-scale farmers within the context of integration</p>	<p>the Republic of Venezuela; and IICA, in order to institutionalize the Cooperative Agricultural Research Program for the Andean Subregion, which, upon entry into force of the present agreement, shall be known as the Cooperative Agricultural Research and Technology Transfer Program for the Andean Subregion (PROCIAMIND)-Stage Two</p> <p>Operating agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGYP) and IICA for strengthening the SAGYP in the formulation and execution of rural development policies, programs and projects</p> <p>Operating agreement between the Secretariat of Agriculture, Livestock and Fisheries and IICA to provide training for technical personnel and institutional support to the credit and technical support program for small farmers in northeastern Argentina</p>	<p>Argentina</p> <p>Argentina</p> <p>Argentina</p>	<p>SAGYP/IJNIFEM</p> <p>SAGYP/IFAD</p> <p>INTA/LETTER 16</p>	<p>56.0</p> <p>28.0</p> <p>28.0</p>	<p>56.0</p> <p>28.0</p> <p>28.0</p>
<p>V. Project: Technical cooperation to the National Animal Health Service (SEMASA)</p>	<p>Operating agreement for technical cooperation between the SAGYP and IICA to reinforce the subprogram of the National Animal Health Service (SEMASA)</p>	<p>Argentina</p>	<p>SEMASA</p>	<p>112.0</p>	<p>112.0</p>

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
- Administrative support action: Advisory services to the provinces for formulating conversion plans for tobacco-growing areas	Letter of Understanding between the Secretariat of Agriculture, Livestock and Fisheries (SAGPyF) and IICA to analyze and restructure the tobacco-growing areas	Argentina	SAGPyF/TOBACCO	378.0	378.0
- Administrative support action: Cooperation to consolidate the activities of the Information and Documentation System of the National Institute of Agricultural Technology (INTA)	Letter of Understanding No. 11: Cooperation to consolidate the activities of the Information and Documentation System of the National Institute of Agricultural Technology (INTA)	Argentina	INTA	64.8	64.8
- Administrative Support Action: Cooperation for the development of institutional evaluation programs and for support to the National Directorate of the National Institute of Agricultural Technology (INTA) in developing substantive activities	Letter of Understanding No. 12: Cooperation for the development of institutional evaluation programs and for support to the National Directorate of the National Institute of Agricultural Technology (INTA) in developing substantive activities	Argentina	INTA	162.0	162.0
- Administrative Support Action: Cooperation with the National Institute of Agricultural Technology (INTA) in initiating and executing a course on wheat production for Latin America	Letter of Understanding No. 14 between the National Institute of Agricultural Technology and IICA in initiating and executing a course on wheat production for Latin America	Argentina	INTA	216.0	216.0
- Administrative Support Action: Cooperation and support in developing the second stage of the INTA-IMBEC Integrated Agricultural Information System	Letter of Understanding No. 15 between IICA and the National Institute of Agricultural Technology to provide cooperation and support in developing the second stage of the INTA-IMBEC Integrated Agricultural Information System	Argentina	INTA	43.2	43.2

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
- Administrative Support Action: Cooperation in strengthening dissemination and communication activities at the National Institute for Agricultural Technology (INTA)	Letter of Understanding No. 17 between the National Institute of Agricultural Technology and IICA to provide cooperation in strengthening dissemination and communication activities at the National Institute of Agricultural Technology (INTA)	Argentina	INTA	81.0	81.0
- Administrative Support Action: Publication of the institutional journal "Campo y Tecnologia"	Letter of Understanding No. 18 between the National Institute of Agricultural Technology and IICA for the publication of the institutional journal "Campo y Tecnologia"	Argentina	INTA	106.0	106.0
- Administrative Support Action: Support for carrying out preparatory activities for the fisheries component	Letter of Understanding between the Undersecretariat of Agriculture, Livestock and Fisheries and IICA for executing the project to modernize agricultural services, fisheries component	Argentina	SAGyP/FISHERIES	324.0	324.0
- Administrative Support Action: Activities for the evaluation of fisheries resources	Letter of Understanding between the National Institute for Fisheries Research and Development (INIDEP) and IICA to provide administrative and technical support for activities for the evaluation of fisheries resources prior to execution of the project to modernize agricultural services, fisheries component	Argentina	SAGyP/INIDEP	324.0	324.0
- Administrative Support Action: Supporting the National Institute for Statistics and Census (INDEC) in the study on the formulation of a methodology for preparing agricultural estimates	Letter of Understanding between the National Institute for Statistics and Census (INDEC) of the Republic of Argentina and IICA for a study on the reformulation of a methodology for preparing agricultural estimates	Argentina	INDEC	216.0	216.0

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 1000	
				1994	1995
- Administrative Support Action: Administrative support to the Coordination Unit of the Secretariat of Agriculture, Livestock and Fisheries/Internal Fund for Agricultural Development (SAGyP/IFAD) project	Letter of Understanding between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) and IICA for administrative support in managing the operating costs of the national coordinating unit of the credit and technical support program for small farmers in northeastern Argentina	Argentina	IFAD	37.8	37.8
- Administrative Support Action: Administrative services to the Program for Modernization of Agricultural Services (PROMSA) (fisheries development component)	Operating agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) of the Republic of Argentina and IICA for providing administrative support to the program to modernize agricultural services (SAGyP/PROMSA/IBRD)	Argentina	IBRD	70.2	70.2
- Administrative Support Action: Administrative services to the Program for Modernization of Agricultural Services (PROMSA) (institutional coordination component)	Operating agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) of the Republic of Argentina and IICA for providing administrative support to the program to modernize agricultural services (SAGyP/PROMSA/IDB)	Argentina	IDB	183.6	108.0
- Administrative Support Action: Administrative services to the Program for Modernization of Agricultural Services (PROMSA) (institutional coordination component)	Operating agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) of the Republic of Argentina and IICA for providing administrative support to the program to modernize agricultural services (SAGyP/PROMSA/IBRD)	Argentina	IBRD	75.6	75.6
- Administrative Support Action: Administrative services to the Program for Modernization of Agricultural Services (PROMSA) (institutional coordination component)	Operating agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) of the Republic of Argentina and IICA for providing administrative support to the program to modernize agricultural services (SAGyP/PROMSA/IDB)	Argentina	IDB	75.6	75.6

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
- Administrative Support Action: Administrative services to the Program for Modernization of Agricultural Services (PRORSA) (plant protection component)	Operating agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) of the Republic of Argentina and IICA for providing administrative support to the program to modernize agricultural services (SAGyP/PRORSA/IDB)	Argentina	IDB	324.0	108.0
- Administrative Support Action: Administrative services to the Program for Modernization of Agricultural Services (PRORSA) (information systems component)	Operating agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) of the Republic of Argentina and IICA for providing administrative support to the program to modernize agricultural services (SAGyP/PRORSA/IBRD)	Argentina	IBRD	108.0	54.0
- Administrative Support Action: Administrative support for organizing and equipping the Argentine Institute of Plant Health and Quality (IASCAV)	Operating agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGyP) of the Republic of Argentina and IICA for providing administrative support to the program to modernize agricultural services (SAGyP/PRORSA/IDB)	Argentina	IDB	108.0	54.0
- Administrative Support Action: Upgrading and organizing facilities for executing the Program for Modernization of Agricultural Services (PRORSA)	Letter of Understanding between the Argentine Institute of Plant Health and Quality (IASCAV) and IICA to provide administrative support to the process of organizing and equipping IASCAV	Argentina	IASCAV	1,080.0	1,080.0
- Administrative Support Action: Upgrading and organizing facilities for executing the Program for Modernization of Agricultural Services (PRORSA)	Letter of Understanding between the Secretariat of Agriculture, Livestock and Fisheries and IICA to provide administrative support in upgrading and organizing facilities for executing the Program for Modernization of Agricultural Services (PRORSA)	Argentina	SAGyP	216.0	216.0

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
- Administrative Support Action: Cooperation with NGOs in the provinces for forestry and agroindustrial projects	Letter of Understanding No. 2 between the National Forestry Institute, the Secretariat of Agriculture, Livestock and Fisheries and IICA for providing administrative support in formulating forestry projects at the provincial level	Argentina	SAGyP	540.0	540.0
I. Project: Technical cooperation to support and strengthen the National Secretariat for Agricultural Policy of the Ministry of Agriculture, Supply and Agrarian Reform	Agreement between the Ministry of Agriculture, Supply and Agrarian Reform and IICA for technical cooperation to support and strengthen the Secretariat of Agricultural Policy of this ministry	Brazil	MAARA	660.0	660.0
II. Project: Implementing the project in support of institutional development at the Brazilian Institute of Agricultural Research (EMBRAPA) for technology generation and transfer	Technical cooperation contract between the Brazilian Institute of Agricultural Research and IICA to implement the project in support of institutional development at EMBRAPA for technology generation and transfer	Brazil	EMBRAPA	148.5	
II. Project: Executing international consultancy services for agricultural research at the Brazilian Institute of Agricultural Research (EMBRAPA)	Technical cooperation contract between the Brazilian Institute of Agricultural Research and IICA for executing international consultancy services in the framework of the IBRD III agricultural research project	Brazil	IBRD	1,925.0	
III. Project: Technical support to the Superintendency of Development for the Northeast (SUDEME) in developing the support program for small-scale farmers in Northeastern Brazil	Agreement between the Superintendency of Development for the Northeast and IICA for technical cooperation in the development of the program to support small farmers in northeastern Brazil	Brazil	SUDEME	1,650.0	1,650.0
III. Project: Supporting the Bank of Northeast Brazil in planning and executing credit activities for rural development	Agreement between the Bank of Northeast Brazil and IICA, with a view to carrying out a technical cooperation program on rural development in the region	Brazil	BNS	201.6	201.6

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
III. Project: Technical cooperation with the San Francisco Valley Development Corporation (CODEVASF) for developing irrigated agriculture	Agreement between the San Francisco Valley Development Corporation and IICA for technical cooperation in the area of organization of farmers, technical assistance, planning and implementation, with emphasis on irrigated agriculture projects	Brazil	CODEVASF	416.4	416.4
III. Project: Technical cooperation to the National Secretariat of Irrigation (SEIIR) and the National Department of Drought Control (DNDCS) for implementing the Northeast 1 Irrigation project	Agreement between the National Secretariat of Irrigation and IICA for technical cooperation on the Northeast 1 Irrigation project, with the participation of the National Department of Drought Control	Brazil	SEIIR	313.6	313.6
III. Project: Supporting the National Secretariat of Agrarian Reform (SMARA) in formulating and implementing rural development programs and projects and in promoting cooperatives in reformed and settled areas	Agreement between the Ministry of Agriculture, Supply and Agrarian Reform and IICA for the formulation and implementation of rural development programs and projects and the promotion of cooperatives in agrarian reform areas	Brazil	MARA/SEMACOP	1,456.0	1,456.0
III. Project: Supporting the National Settlement and Agrarian Reform Institute (INCRA) in modernizing its administration, training its human resources, and formulating and implementing development projects in settlements, and related activities	Agreement between the National Settlement and Agrarian Reform Institute and IICA to modernize INCRA's administration and train its personnel in the formulation of development projects in settlement areas	Brazil	INCRA	560.0	560.0
IV. Project: Technical cooperation to the Ministry of Agriculture, Supply and Agrarian Reform (MARA) for developing mechanisms for managing international affairs	Agreement between the Ministry of Agriculture, Supply and Agrarian Reform and IICA for technical cooperation on agricultural matters	Brazil	MARA	275.0	275.0

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
V. Project: Institutional strengthening of animal health services in Brazil	Agreement between the Ministry of Agriculture, Supply and Agrarian Reform and IICA for providing services in developing the training program called for in loan contract No. 2864-BR, signed on July 27, 1987, by the Government of Brazil and the International Bank for Reconstruction and Development (IBRD)	Brazil	MAARA/SNAD/DNPA	110.0	110.0
- Administrative Support Action: Administrative Support to the International Center for Tropical Agriculture (CIAT) of Brazil	Letter of Understanding between IICA and the International Center for Tropical Agriculture, for administrative support in Brazil	Brazil	CIAT	344.4	344.4
- Administrative support action: Supporting cooperation activities between North Carolina State University and the Brazilian Institute of Agricultural Research NCSU/EMBRAPA	Letter of Understanding between North Carolina State University (NCSU) and IICA, calling for renewal of technical cooperation between the two institutions, in coordination with the activities of EMBRAPA	Brazil	NCSU/EMBRAPA	5.5	5.5
III. Project: Supporting production activities of rural women	Technical cooperation agreement between the Agricultural Development Institute (INDAP) and IICA to develop a program to support production initiatives for women farmers who are beneficiaries of INDAP	Chile	INDAP	12.0	
Project: Supporting institutional development of the public agricultural sector	Technical cooperation agreement between the Agricultural Planning Office of the Ministry of Agriculture of Chile and IICA	Chile	ODEPA	68.1	65.6
	Technical cooperation agreement between the Ministry of Agriculture of Chile/SAG/IICA to support strengthening of Agricultural and Livestock Service (SAG)	Chile	SAG IDB	52.2 52.0	50.3 50.1

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
- Administrative Support Action: Supporting maintenance of the Central Agrometeorological Information Center of Region VI	Agreement between the Regional Secretariat of Agriculture -Region VI- and IICA, to administer resources in support of the maintenance of the Central Agrometeorological Information Center of Region VI	Chile	SEREMI	15.6	13.6
- Administrative Support Action: Support to the International Network for Research Methods on Production Systems (RIMISP)	Memorandum of Understanding between the International Development Research Centre (IDRC), the International Network for Research Methods on Production Systems (RIMISP) and IICA, to administer funds donated by IDRC and RIMISP for Phase II of the project "FRS Methodological Network (LA)."	Chile	IDRC	119.8	93.5
- Administrative Support Action: Administration of resources in support of overseas training and international technical assistance	Cooperation agreement between the Agricultural and Livestock Service (SAG) and IICA to administer resources in support of overseas training and international technical assistance	Chile	SAG	200.0	200.0
II. Project: Provision of technical cooperation services to the agricultural technology generation and transfer project	Operating Agreement between the Ministry of Livestock, Agriculture and Fisheries (MGAP) and IICA for the provision of technical cooperation to the technology generation and transfer project	Uruguay	MGAP/IDB	112.0	
II. Project: Support to the program to strengthen and modernize the dairy school of the Swiss colony	Agreement between the Professional Technical Education Council and IICA for the provision of technical cooperation services to the program to strengthen and modernize the dairy school of the Swiss colony	Uruguay	UTU/IDB	207.6	207.6

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
III. Project: Institutional strengthening of the granja sector	Agreement between the Ministry of Livestock, Agriculture and Fisheries of Uruguay and IICA to contribute to the development of the granja	Uruguay	MGAP	120.0	120.0
V. Project: Strengthening the agricultural health service of the Ministry of Agriculture, Livestock and Fisheries to promote agricultural exports in Uruguay	Technical cooperation agreement between the Ministry of Livestock, Agriculture and Fisheries and IICA for the institutional strengthening of the Directorate of Agricultural Health Services	Uruguay	MGAP/DIGRA	500.0	500.0
- Administrative Support Action: Supporting the Ministry of Agriculture, Livestock and Fisheries in improving management of the Minister's cabinet staff	Letter of Understanding PSA No. 5 between the Ministry of Livestock, Agriculture and Fisheries (MGAP) and IICA	Uruguay	MGAP	155.0	155.0
- Administrative Support Action: Supporting internal management at the National Granja Board (JUNAGRA)	Letter of Understanding G3 between the Ministry of Livestock, Agriculture and Fisheries (MGAP) and IICA to support internal management at the National Granja Board	Uruguay	MGAP	100.0	100.0
III. Project: Cooperative Program for the Development of Agricultural Technology in the Southern Cone (PROCLISUR)	Cooperation agreement between the National Agricultural Technology Institute (INIA), of Argentina; the Bolivian Institute of Agricultural Technology (IBTA), of the Republic of Bolivia; the Brazilian Institute of Agricultural Research (EMBRAPA), of the Federative Republic of Brazil; the Agricultural Research Institute (INIA), of the Republic of Chile; the Directorate of Agricultural and Forestry Research and Extension (DIEAF) of the Ministry of	Southern Area and Bolivia	Countries	750.0	750.0

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
III. Project: Cooperative Program for Rural Development in the Countries of the Southern Area (PROCODER)	Agriculture and Livestock, of the Republic of Paraguay; and the Alberto Boerger Agricultural Research Center (CIAAB), of the Republic of Uruguay, and IICA, in order to institutionalize the Cooperative Program for Agricultural Research in the Southern Cone (PROCISUR), which, upon the entry into force of the present agreement, shall be known as the Cooperative Program for the Development of Agricultural Technology in the Southern Cone (PROCISUR)	Southern Area	Countries	90.0	90.0
	Cooperation agreement between the Secretariat of Agriculture, Livestock and Fisheries (SAGYP) of the Republic of Argentina; the Ministry of Agriculture and Agrarian Reform (MARA) of the Republic of Brazil; the Ministry of Agriculture and Livestock (MIMAGRI) of the Republic of Chile; the Ministry of Agriculture and Livestock (MAG) of the Republic of Paraguay; the Ministry of Agriculture, Livestock and Fisheries (MGAP) of the Republic of Uruguay; the National Institute of Agricultural Technology (INTA) of the Republic of Argentina; the National Settlement and Agrarian Reform Institute (INCRA), the San Francisco Valley Development Corporation (CODEVASF), the Superintendency of Development for the Northeast (SUDENE), the Bank of Northeastern Brazil (BNB) of the Republic of Brazil; the Agricultural Development Institute (INDAP), the Agricultural Research Institute (INIA), of				

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
V. Project: Strengthening national plant protection services to facilitate the trade of agricultural products in the countries of the Southern area	the Republic of Chile, and IICA, to implement the Cooperative Program for Rural Development in the Countries of the Southern Area (PROCODER)	Southern Area	Countries/COSAVE	170.0	170.0
	Cooperation agreement between the Ministries of Agriculture of Argentina, Brazil, Chile, Paraguay and Uruguay and IICA, to provide technical and administrative support to the Regional Plant Protection Committee (COSAVE), with a view to better achieving its goals and objectives				
I. Project: Development and competitiveness in the agricultural sectors of Central America	General agreement between the Center for International Cooperation in Agricultural Research for Development (CIRAD) and IICA	Headquarters	CIRAD	60.0	60.0
III. Project: IICA participation in the Hemispheric Rural Agroindustry Development Program (PRODAR)	Memorandum of grant conditions between the International Development Research Centre (IDRC) and IICA to undertake Phase II of the research project entitled "Agroindustry networks (Latin America)", Centre file: 92-0025	Headquarters	IDRC	137.4	139.1
III. Project: Analysis of agricultural sector policy vis-à-vis women food producers in the Andean region, the Southern Cone and the Caribbean	Agreement of non-reimbursable technical cooperation between IICA and the Inter-American Development Bank (IDB) ATM/SF-4064-RE. to execute the project "Analysis of agricultural sector policy vis-à-vis women food producers in the Andean region, the Southern Cone and the Caribbean"	Headquarters	IDB	400.0	

NAME OF PROJECT/ADMINISTRATIVE SUPPORT ACTION	TITLE OF AGREEMENT/CONTRACT/LETTER OF UNDERSTANDING/OTHERS	COUNTRY	SOURCE OF FUNDING	US\$ X 000	
				1994	1995
Project: Regional program on communications, women and sustainable development	Agreement on Swedish contribution to IICA for the Regional Program for Communication, Women and Sustainable Development	Headquarters	SIDA	487.9	209.5
- Project: Strengthening of human resources in the countries of the hemisphere and IICA	Letter of Understanding between the Economic Development Institute (EDI) of the World Bank and IICA, to implement a program to upgrade the institutional capacity of public and private agencies providing training for rural development in Central America	Headquarters	World Bank	58.0	30.0
			TOTAL	37,561.7	24,938.5

2. Authorize the Director General to formalize and carry out projects funded with external resources, presently under negotiation, as presented in Annex 3 of this Proposed Program Budget.
3. Authorize the Director General to receive contributions and grants and to sign agreements not expressly included in this Resolution, as long as they are in keeping with the objectives of IICA's Programs, and as long as he informs the Member States of the Executive Committee in advance whenever such agreements exceed US\$500,000 annually. These contracts must contain provisions that ensure that the amounts involved cover IICA's indirect administrative and technical costs, in accordance with Resolution IICA/JIA/Res.70(III-0/85), approved at the meeting of the Inter-American Board of Agriculture in October 1985.
4. Provide for any unused balance from agreements, contracts, letters of understanding and others during 1994 and 1995 to be maintained separately in an IICA trust fund and to be used in accordance with the terms of the contributions.
5. Authorize the Director General to alter the amounts of projects prepared on the basis of estimated figures, as resources are actually confirmed by participating institutions.

IICA/CE/Res.191(XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 191AUTHORIZATION FOR THE FOURTEENTH REGULAR MEETING
OF THE EXECUTIVE COMMITTEE TO MAKE THE DECISIONS
NECESSARY TO CONVENE THE ELEVENTH INTER-AMERICAN
CONFERENCE OF MINISTERS OF AGRICULTURE (ICMA)

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.256(93) "Proposal to Authorize the Fourteenth Regular Meeting of the Executive Committee to Make the Decisions Necessary to Convene the Eleventh Inter-American Conference of Ministers of Agriculture (ICMA)";

CONSIDERING:

That the Inter-American Conferences of Ministers of Agriculture (ICMA) are fora in which the highest-ranking sectoral policy makers of the Member States of the Organization of American States (OAS) and of the Inter-American Institute for Cooperation on Agriculture (IICA) periodically meet to discuss common problems that affect the agricultural sector;

That these Conferences have been held every four years, the last having taken place in Madrid, Spain, in 1991;

That, in view of the above, the Eleventh ICMA would be held concurrently with the Eighth Regular Meeting of the Inter-American Board of Agriculture (IABA), in 1995;

RESOLVES:

To recommend that the Seventh Regular Meeting of the Inter-American Board of Agriculture (IABA) authorize the Fourteenth Regular Meeting of the Executive Committee to make the decisions necessary to convene the Eleventh Inter-American Conference of Ministers of Agriculture.

IICA/CE/Res.192 (XIII-O/93)
23 June 1993
Original: Spanish

RESOLUTION No. 192

REPORT ON THE STATUS OF THE RESOLUTIONS OF THE
TWELFTH REGULAR MEETING OF THE EXECUTIVE COMMITTEE

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.244(93), "Report on the Status of the Resolutions of the Twelfth Regular Meeting of the Executive Committee,"

CONSIDERING:

That after examining the aforementioned document, it was noted that the General Directorate of the Institute has satisfactorily complied with the recommendations of the Executive Committee,

RESOLVES:

To accept Document IICA/CE/Doc.244(93), "Report on the Status of the Resolutions of the Twelfth Regular Meeting of the Executive Committee."

IICA/CE/Res.193 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 193

REPORT ON THE STATUS OF THE RESOLUTIONS OF THE
SIXTH REGULAR MEETING OF THE INTER-AMERICAN BOARD OF
AGRICULTURE

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.245(93), "Report on the Status of the Resolutions of the Sixth Regular Meeting of the Inter-American Board of Agriculture,"

CONSIDERING:

That the Thirteenth Regular Meeting of the Executive Committee studied Document IICA/CE/Doc.245(93), "Report on the Status of the Resolutions of the Sixth Regular Meeting of the Inter-American Board of Agriculture;"

That the Executive Committee, after studying the document mentioned above, noted that the General Directorate of the Institute has complied satisfactorily with the recommendations of the IABA,

RESOLVES:

To accept Document IICA/CE/Doc.245(93), "Report on the Status of the Resolutions of the Sixth Regular Meeting of the Inter-American Board of Agriculture."

IICA/CE/Res.194 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 194

REPORT OF THE DIRECTOR GENERAL ON IICA'S PROGRAMS
(PROGRAMS II AND III)

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.249 (93), "Report of the Director General on IICA's Programs (Programs II and III),"

CONSIDERING:

That the document submitted by the Director General provides the Executive Committee with information on the development of Program II, "Technology Generation and Transfer," and Program III, "Organization and Management for Rural Development;"

That the oral presentations made by the Director General and the Directors of the respective Programs supplement the information contained in the document referenced above,

RESOLVES:

To accept Document IICA/CE/Doc.249 (93), "Report of the Director General on IICA's Programs (Programs II and III)."

IICA/CE/Res.195 (XIII-O/93)
23 June 1993
Original: Spanish/English

RESOLUTION No. 195

IICA AND THE PRIVATE AGRICULTURAL SECTOR:
ALTERNATIVES FOR ACTION

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.247(93), "IICA and the Private Agricultural Sector: Alternatives for Action,"

CONSIDERING:

That the Twelfth Regular Meeting of the Executive Committee, in Resolution No. 183, entrusted the Director General with presenting a document which examines the institutional options for expanding and strengthening the levels of dialogue and cooperation with the private sector involved in agriculture in the hemisphere;

That dialogue between the public and private sectors must be strengthened given the framework of economic and institutional adjustments being carried out in most of the countries of Latin America and the Caribbean,

RESOLVES:

1. To accept Document IICA/CE/Doc.247(93), "IICA and the Private Agricultural Sector: Alternatives for Action," as an interim document until

further study and meetings between private sector representatives, government leaders and IICA staff in the coming year to identify concrete limited proposals for potential future interventions through existing programs.

2. To congratulate the Director General for having furthered the initiative for incorporating the private sector into IICA's activities, and request that he take the necessary steps to begin implementing the suggestions included in the document, particularly those that will facilitate dialogue between the public and private sectors and those that will foster the organization of entities that represent the private sector.
3. To urge Institute officials to incorporate the ideas contained in Document IICA/CE/Doc.-247(93), "IICA and the Private Agricultural Sector: Alternatives for Action" into the next Medium Term Plan.

IICA/CE/Res.196 (XIII-O/93)
23 June 1993
Original: English

RESOLUTION No. 196

AUTHORIZATION FOR THE FOURTEENTH REGULAR MEETING OF THE
EXECUTIVE COMMITTEE TO APPROVE THE 1994-98
MEDIUM TERM PLAN

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.252 (93) "Progress Report on the Action of the Group of Experts (G-6) Evaluating the Medium Term Plan (MTP), "

CONSIDERING:

That by Resolution IICA/CE/Res.140 (X-O/90), the Executive Committee: (1) authorized the hiring of a group of external experts to evaluate the 1987-1993 Medium Term Plan; (2) requested that the results of their work "be used by the Director General, to be elected at the Regular Meeting of the Inter-American Board of Agriculture (IABA) in 1993, in preparing a draft 1994-1997 Medium Term Plan;" and (3) "recommend[ed] to the IABA that, during its Seventh Regular Meeting, to be held in 1993, it expressly empower the Executive Committee to study and approve the draft Medium Term Plan submitted by the Director General to the 1994 Regular Meeting, and the necessary adjustments to the 1994-95 Program Budget, in order to bring it into line with the new guidelines set forth in the approved Plan;"

That the new Medium Term Plan should cover the years 1994-98 instead of 1994-97, as originally anticipated in IICA/CE/Res.140 (X-O/90) ;

That it is in the interest of the Institute to have the 1994-98 Medium Term Plan approved within the first year of the mandate of the new Director General elected at the Seventh Regular Meeting of the IABA,

RESOLVES:

To recommend that the Inter-American Board of Agriculture:

1. Instruct the Director General elected at the Seventh Regular Meeting of the Inter-American Board of Agriculture (IABA) to prepare the 1994-98 Medium Term Plan for the review of the Executive Committee at its Fourteenth Regular Meeting.
2. Authorize the Executive Committee, at its Fourteenth Regular Meeting, to approve the 1994-98 Medium Term Plan.

IICA/CE/Res.197 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No.197

REPORT OF THE DIRECTOR GENERAL ON THE ACTIONS TO
EVALUATE IICA'S TECHNICAL COOPERATION

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.251(93), "Report of the Director General on the Actions to Evaluate IICA's Technical Cooperation;"

CONSIDERING:

That the document submitted by the Director General provides the Executive Committee with sufficient information on the results of the evaluation of IICA's technical cooperation;

That the results of the evaluation exercises have been positive as regards the technical capability and the quality of cooperation;

That the evaluation system used provides the information required by the highest management levels (the Executive Committee and the Inter-American Board of Agriculture) in making decisions aimed at improving the technical cooperation services offered to the Member States,

RESOLVES:

1. To accept with satisfaction Document IICA/CE/-Doc.251(93), "Report of the Director General on the Actions to Evaluate IICA's Technical Cooperation."
2. To request the Director General to continue applying the system to evaluate IICA's technical cooperation, in order to provide the Institute with suitable instruments for carrying out this important task.

IICA/CE/Res.198 (XIII-O/93)
23 June 1993
Original: English

RESOLUTION No. 198

PROPOSED AMENDMENTS TO THE FINANCIAL RULES

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.248 (93), "Proposed Amendments to the Financial Rules" and the Report of the Preparatory Working Session (Working Group) convened pursuant to Resolution IICA/CE/Res.176 (XII-O/92),

CONSIDERING:

That under Articles 3(g) and 4(s) of its Rules of Procedure, the Executive Committee is authorized to recommend to the Inter-American Board of Agriculture (IABA) adoption of the Financial Rules of the Institute and any modifications to those Rules;

That the present Financial Rules of the Institute, which were approved by the Inter-American Board of Agriculture in 1985, upon the recommendation of the Executive Committee, are unnecessarily complex, difficult to use, and do not fully reflect the Institute's current budgeting, financial and accounting procedures as they have evolved over the past eight years;

That the General Directorate has prepared Draft Amendments to those Rules which would conform them to the Institute's current practices and needs (Draft Amendments) and make them clearer and easier to use;

That after analyzing the Draft Amendments, the Working Group recommended that the Executive Committee submit the Draft Amendments to the IABA for approval.

That the Director General has informed the Executive Committee that he has agreed with the Delegation of the United States to incorporate in the proposed Draft Amendments certain minor modifications which are consistent with the purposes and objectives of those Amendments and which do not reflect a departure from current IICA policies and practice,

RESOLVES:

To recommend that the Inter-American Board of Agriculture, in its Seventh Regular Meeting, adopt the Draft Amendments to the Financial Rules proposed by the Director General.

IICA/CE/Res.199 (XIII-O/93)
23 June 1993
Original: English

RESOLUTION No. 199

PROPOSED AMENDMENT TO THE STAFF RULES TO REQUIRE
CERTAIN STAFF MEMBERS TO SUBMIT ANNUAL DISCLOSURE
STATEMENTS ON OUTSIDE ACTIVITIES
AND INTERESTS

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.248(93), "Proposed Amendments to the Financial Rules;" the Report of the Preparatory Working Session (Working Group) convened pursuant to IICA/CE/Res.176(XII-O/92); and Chapter III of the IICA Staff Rules,

CONSIDERING:

That upon reviewing the Proposed Amendments to the Financial Rules, the Working Group requested the Director General to prepare draft regulations which would require certain staff members to submit annual disclosure statements on outside activities and interests, in order to permit the Institute to take the appropriate measures to avoid possible conflicts of interest for IICA officials having authority to obligate or otherwise commit the resources of the Institute;

That other international organizations have in recent years adopted staff rules and other regulations

intended to limit the possibility of conflicts of interest for senior staff, and that those rules and regulations include provisions requiring senior staff to file annual disclosure statements on their outside activities and interests;

That IICA's regulations governing the outside activities and interests of staff members are set out in Staff Rule 3.5, entitled "Outside Activities and Interests," and there is currently no provision in that Rule requiring the filing of annual disclosure statements;

That by Resolution IICA/CE/Res.176(XII-O/92), the Executive Committee, in its Twelfth Regular Session, recommended to the Seventh Meeting of the Inter-American Board of Agriculture (IABA) the adoption of amendments to the Staff Rules,

RESOLVES:

1. To recommend that the Inter-American Board of Agriculture, in its Seventh Regular Meeting, amend Staff Rule 3.5 to include the following subsections 3.5.8 to 3.5.11:

3.5.8 On or before March 31 of each year, the Director General and any other IICA staff member who occupies a position of trust or serves as Representative in a country shall submit a fully completed Annual Disclosure Statement (ADS) to the Director of Human Resources. The ADS shall be dated and signed by the staff member under oath before a public notary provided by the Institute, and shall at a minimum, contain the following:

- a. A statement by the staff member that the information set out in the ADS is true and accurate to the best of his knowledge and belief.
- b. A list of all associations, enterprises, or companies with which the staff member is connected, directly or indirectly, with an indication of the nature of the connection, including the staff member's position, if any, within said association, enterprise, or company.
- c. A list of the staff member's creditors, except those to whom he is indebted for a mortgage on his personal residence or for ordinary living expenses such as household furnishings, automobiles, education, or vacations.
- d. Such other information which the Director General considers necessary and reasonable for avoiding conflicts of interest within the Institute.

3.5.9

Immediately prior to accepting and within thirty days of vacating any position of trust or the position of IICA Representative in a country, a staff member must

submit to the Director of Human Resources a written declaration signed before a notary public provided by the Institute, setting out his net worth at that time, and stating under oath that the information contained in the declaration is true and accurate to the best of his knowledge and belief.

3.5.10 All information provided by staff members under Staff Rules 3.5.8 and 3.5.9, shall be processed and maintained in the strictest confidentiality under the responsibility of the Directorate of Human Resources and shall be utilized only for the purpose of avoiding conflicts of interest within the Institute and for the implementation of Institute policies with respect to ethics and conflicts of interest.

3.5.11 A staff member who willfully submits false information on a disclosure statement or other declaration required under Staff Rules 3.5.8 and 3.5.9 or who otherwise fails to comply with those rules may be subject to summary dismissal under Staff Rule 9.6 or the disciplinary measures provided under Chapter X of these Staff Rules.

2. To request that the Director General present this amendment for the approval of the Seventh Regular Meeting of the Inter-American Board of Agriculture together with the other amendments to the Staff Rules recommended for Board approval by the Executive Committee in its Twelfth Regular Meeting.

IICA/CE/Res.200 (XIII-0/93)

23 June 1993

Original: English

RESOLUTION No. 200

CATIs

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

CONSIDERING:

That it is the desire of the Member States and of the General Directorate that CATIs (overhead costs) assessed to externally funded and related projects accurately reflect the administrative costs of the Institute, and that such projects not be subsidized by IICA's quota contributions,

RESOLVES:

1. To request that the General Directorate conduct a study each year for the purpose of determining the appropriate CATI rates to be charged to externally funded projects negotiated in the following year.
2. To direct the external auditor to examine the study and the resulting rates on a continuing basis.

IICA/CE/Res.201 (XIII-O/93)

23 June 1993

Original: English

RESOLUTION No. 201

USE OF MISCELLANEOUS INCOME

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

CONSIDERING:

That the Institute has miscellaneous income derived from unexpended quota resources, and that this income can be substantial in any given two-year period, and that the resources of the Institute should benefit the interests of the Member States,

RESOLVES:

To recommend that the Inter-American Board of Agriculture instruct the General Directorate to estimate all miscellaneous income derived from the use of quota and CATI resources and to apply that income to finance the Institute's Program Budget, and that the pertinent rules of the Institute be amended to reflect that mandate as required.

IICA/CE/Res.202 (XIII-O/93)

23 June 1993

Original: English

RESOLUTION No. 202

ALLOCATION OF BUDGET RESOURCES

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

CONSIDERING:

That the resources of the Institute are for the benefit of the Member States as determined in accordance with IICA's Convention and the resolutions of the Inter-American Board of Agriculture, and that it is the desire of the Member States that IICA operate in the most efficient manner,

RESOLVES:

To recommend that the General Directorate continue to implement measures for reallocating resources from Headquarters to projects in the field, and for reducing managerial and other administrative costs.

IICA/CE/Res.203 (XIII-0/93)

23 June 1993

Original: English

RESOLUTION No. 203ANALYSIS OF PROJECT REVIEW MECHANISMS

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

CONSIDERING:

That projects undertaken by IICA should respond to the needs of all the Member States in accordance with the policies established in the Medium Term Plan;

That consideration should be given to institutionalizing a mechanism which will ensure that the Institute's projects are consistent with the objectives of the Medium Term Plan and which will provide the Member States with a better understanding of such projects,

RESOLVES:

1. To request that the General Directorate present a report to the Fourteenth Regular Meeting of the Executive Committee on ways by which all projects in which the Institute is involved, including those funded by the Regular Fund as well as those funded by external resources, could be reviewed and their merits established.

2. To request that the Executive Committee, based on that report, make the corresponding recommendation to the Board at its Eighth Regular Meeting.

IICA/CE/Res.204 (XIII-0/93)
23 June 1993
Original: English

RESOLUTION No. 204

SCHOLARSHIPS

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

CONSIDERING:

That the Institute includes in its regular budget a program for awarding scholarships to promising students in the field of agricultural and related sciences; and

That in recent years, the Institute's expenditure of resources allocated to the scholarship program has fallen far short of the available budget,

RESOLVES:

1. To recommend that the Inter-American Board of Agriculture instruct the Director General, within the scope of the Program-Budget, to (a) expand significantly the scholarship program; (b) implement measures to ensure identification and selection of a larger number of qualified candidates, and (c) assure that the funds allocated for scholarships are used exclusively for this purpose and cannot be expended for other purposes.

2. To recommend that the Board request the Director General to report to the Executive Committee on the steps taken and progress made in implementing the scholarship program, explaining any reason for failing to execute fully the authorized budget.

IICA/CE/Res.205 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 205

BIENNIAL REPORT ON THE ACTIVITIES OF THE
TROPICAL AGRICULTURE RESEARCH AND TRAINING CENTER
(CATIE)

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.254(93), "Biennial Report on the Activities of the Tropical Agriculture Research and Training Center (CATIE),"

CONSIDERING:

That in accordance with Clause Nine of the CATIE Contract, the Center shall submit a biennial report to the Inter-American Board of Agriculture (IABA) covering technical, financial and administrative issues,

RESOLVES:

To submit to the consideration of the Inter-American Board of Agriculture (IABA), at its Seventh Regular Meeting, Document IICA/CE/Doc.-254(93) "Biennial Report on the Activities of the Tropical Agriculture Research and Training Center (CATIE)."

IICA/CE/Res.206 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 206PROPOSED AMENDMENTS TO THE CONTRACT OF THE TROPICAL
AGRICULTURE RESEARCH AND TRAINING CENTER (CATIE)

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.254-A(93), "Proposed Amendments to the Contract of the Tropical Agriculture Research and Training Center (CATIE)" and the Report of the Working Group of the Thirteenth Regular Meeting of the Executive Committee (Report of the Working Group),

CONSIDERING:

That Article Thirty-five of the CATIE Contract, which entered into effect on January 1, 1992, establishes that any amendments to same "may be effected at the request of any of the Member Countries and shall require the approval of the Council of Ministers and of the Inter-American Board of Agriculture, in both cases by a two-thirds majority;"

That by means of Resolution 5-93/III-ROCM, "Amendments to the Contract of the CATIE," the Council of Ministers, in accordance with the request of the Board of Directors of CATIE, approved amendments to the Contract in order to strengthen and enhance the work of the Institution;

That in its role as the Preparatory Committee of the Inter-American Board of Agriculture, in accordance with Article 3(e) of its Rules of Procedure, the Executive Committee, with the assistance of the Working Group, studied the above-mentioned amendments in order to make recommendations thereon to the Inter-American Board of Agriculture (IABA),

RESOLVES:

To recommend to the Inter-American Board of Agriculture that it approve the following amendments to the CATIE Contract:

1. Page 3, Chapter I, Article Three, line 5¹: In the Spanish version only, include the words "y fuera" after the word "dentro".
2. Page 5, Chapter III, Article Ten, lines 7-9: Immediately before the last sentence of Article Ten, add the sentence, "The Director General of CATIE, who serves as ex-officio Secretary, shall not have the right to vote."
3. Page 6, Chapter III, Article Thirteen, lines 3-4: Amend the second sentence of this article to read as follows: "The Director General of CATIE or his/her representative shall be ex-officio Secretary of the Council."
4. Page 8, Chapter III, Article Sixteen, last five lines: At the end of the paragraph before the penultimate paragraph of this

¹

The lines and pages mentioned refer to the text of the Contract as set forth in document IICA/-CE/Doc.254-A(93).

article, add: "Failure to attend two consecutive sessions or three alternate meetings shall be cause for separation from the Board, which may communicate its decision and initiate the process to appoint a replacement."

5. Page 12, Chapter III, Article Twenty-Four: Replace the text of this article with the following:

"The Director General of CATIE shall be the judicial and extrajudicial representative of the Association, with general power of attorney for sums up to US\$500,000.00 or the equivalent in other currencies. For contracts valued at more than US\$500,000.00, or their equivalent in other currencies, the Director General of CATIE must sign together with the Director General of IICA. The Deputy Director General of CATIE shall have the same authority when serving as delegate of the Director General in his/her absence.

The Director General of CATIE shall report on his/her performance at each meeting of the Board of Directors, including information on financial status, programs, cash flow, and budgetary execution."

6. Page 13, Chapter III, Article Twenty-five, last paragraph: In the Spanish version only, delete the word "explicitarán" and replace with "definirán".
7. Page 15, Chapter V, Article Thirty, end of line 1: Beginning with the third sentence of this article (page 14), amend the text to read as follows:

"Regular Member Countries of CATIE agree to include in their budgets, for the life of this Contract, an annual sum of no less than US\$50,000.00 (fifty thousand US dollars), increments of which shall be set by the Council of Ministers of CATIE for each Member Country, or an equivalent sum agreed upon in advance with the Director General of CATIE, to contribute to covering the costs of CATIE. Such contributions shall be used to cover the basic maintenance and operating expenses of CATIE and shall not be considered as contributions of capital. Likewise, contributions made by Supporting Members shall not be considered contributions of capital."

8. Page 15, Chapter VI, Article Thirty-two, in lines 2 and 3: Delete the expression "by one or two." In line 5 of the Spanish version only, delete the word "el" and replace it with "la".

IICA/CE/Res.207 (XIII-O/93)
23 June 1993
Original: English

RESOLUTION NO. 207

BIENNIAL REPORT OF THE CARIBBEAN AGRICULTURAL
RESEARCH AND DEVELOPMENT INSTITUTE
(CARDI)

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Session,

CONSIDERING:

That both CARDI and the Tropical Agricultural Research and Training Center (CATIE) have received significant funding from the Institute under its 1992-1993 Program Budget and are scheduled to receive substantial funds from the Institute under the proposed 1994-1995 Program Budget;

That because of its special relationship with the Institute, CATIE is required to submit to the Inter-American Board of Agriculture (IABA) its Biennial Report on its Activities and, for that reason, consideration of CATIE's Biennial Report is on the agenda of this meeting of the Executive Committee and of the Seventh Regular Meeting of the Inter-American Board of Agriculture (IABA);

That in light of its special relationship with the Institute, CARDI should also be required to submit a Biennial Report on its activities to the IABA for its consideration,

RESOLVES:

To instruct the General Directorate:

1. To include on the provisional agenda of the Seventh Regular Meeting of the Inter-American Board of Agriculture the review of the biennial report on the activities of CARDI.
2. To include the revision of the biennial report on the activities of CARDI on the agendas of subsequent meetings of both the Inter-American Board of Agriculture and the Executive Committee.

IICA/CE/Res.208 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 2081992-1993 INTER-AMERICAN AGRICULTURAL MEDAL

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

The report submitted by the Selection Committee for the Inter-American Awards in the Rural Sector, and its recommendations concerning the conferring of the corresponding awards for the 1992-1993 period,

CONSIDERING:

That, as evidenced in the aforementioned report, the Committee conducted an exhaustive study of the nominations received, taking into consideration the new Regulations for conferring the Inter-American Awards in the Rural Sector, approved during the Fifth Regular Meeting of the Inter-American Board of Agriculture;

That these Regulations stipulate that the Inter-American Agricultural Medal may be awarded on a biennial basis to only one person;

That Mr. Carlos Ochoa Nieves was nominated by the Government of Peru as a candidate for the 1992-1993 Inter-American Agricultural Medal, and that his nomination was submitted in compliance with all established requirements; and

That all documentation examined indicates that the candidate is qualified to receive this honor,

RESOLVES:

To recommend to the Seventh Regular Meeting of the Inter-American Board of Agriculture that the 1992-1993 Inter-American Agricultural Medal be awarded to Mr. Carlos Ochoa Nieves, in public international recognition of his outstanding contributions to agricultural development and to improving rural life.

IICA/CE/Res.209 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 209

DESIGNATION OF THE MEMBERS OF THE AWARDS SELECTION
COMMITTEE FOR THE 1994-1995 BIENNIUM

THE EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.250(93), "Designation of the Members of the Awards Selection Committee for the 1994-1995 Biennium",

CONSIDERING:

That the regulations for conferring the Inter-American Awards in the Rural Sector, approved in Resolution IICA/JIA/Res.174(V-O/89), establishes a committee for selecting candidates for the awards, with one representative each from five Member States sitting on the Executive Committee the years in which the IABA holds its Regular Meeting;

That the regulations establish that four of the appointees shall represent the four geographical areas of IICA's work and the fifth shall represent the United States of America and Canada, and that they shall be selected in alphabetical order in accordance with the established criteria; and

That it is necessary to establish the Selection Committee for the biennium beginning January 1, 1994,

RESOLVES:

To inform the Inter-American Board of Agriculture (IABA) that, in compliance with the pertinent regulations, the Selection Committee to bestow the Inter-American Awards in the Rural Sector for the 1994-1995 biennium shall be made up of one IABA representative from each of the following Member States: Canada, Colombia, Costa Rica, Chile and Guyana.

IICA/CE/Res.210 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 210

EMERITUS STATUS FOR DR. MARIANO SEGURA BUSTAMANTE

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.253(93), "Nominations for Granting Title of Personnel Emeritus,"

CONSIDERING:

That Dr. Mariano Segura Bustamante has devoted much of his professional life to the service of the Inter-American Institute for Cooperation on Agriculture, where he has held important positions and discharged them with great dedication, skill and success;

That Dr. Segura fulfills all the requirements established in Article 13 of the Rules of Procedure of the General Directorate, for achieving the status of "Personnel Emeritus,"

RESOLVES:

To recommend to the Inter-American Board of Agriculture that it grant Dr. Mariano Segura Bustamante the title of "Personnel Emeritus" of the Inter-American Institute for Cooperation on Agriculture, with all the rights and privileges this entails.

IICA/CE/Res.211 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 211

INCLUSION OF BELIZE ON THE SCHEDULE
OF THE EXECUTIVE COMMITTEE

THE EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.258(93), "Inclusion of Belize on the Schedule of the Executive Committee,"

CONSIDERING:

That Articles 8.e and 13 of the Convention on the Institute; Articles 2.e and 4.d of the Rules of Procedure of the Inter-American Board of Agriculture (IABA), and Article 5 of the Rules of Procedure of the Executive Committee stipulate that the Executive Committee shall be composed of twelve Member States, elected for two-year terms by the Inter-American Board of Agriculture, in accordance with the principles of partial rotation and equitable geographic distribution and that the IABA shall establish rules on how the Member States of the Committee are to be designated;

That Article 5.A of the Rules of Procedure of the Executive Committee establishes the procedural rules for setting up the Committee;

That the schedule of Executive Committee membership, approved in Resolution IICA/JIA/Res.2 (I-E/81), was amended in 1981 by Resolution IICA/JIA/Res.25 (II-E/83); in 1987 by Resolution IICA/JIA/Res.126 (IV-O/87) and in 1991 by Resolution IICA/JIA/Res.205 (VI-O/91), as a result of the inclusion of Dominica and St. Lucia; Antigua and Barbuda and St. Vincent and the Grenadines, and St, Kitts and Nevis, respectively, as Member States of the Institute.

That on November 9, 1992, Belize, through its authorized Representative, deposited its instrument of ratification of the Convention on the Inter-American Institute for Cooperation on Agriculture, and thus became a Member State of the Institute;

That this country will become a part of Group III of the Member States, in accordance with the procedure established by the Board and for this reason the schedule of the Executive Committee must be modified,

RESOLVES:

1. To recommend that the Inter-American Board of Agriculture amend, according to the attached table, the membership of the Executive Committee to include the Institute's new Member State, Belize, in Group III.
2. To recommend that the Inter-American Board of Agriculture authorize the Institute to amend Article 5.A of the Rules of Procedure of the Executive Committee to include Belize in Group III of the Member States.

IICA/CE/Res.212 (XIII-O/93)
23 June 1993
Original: Spanish

RESOLUTION No. 212

PROVISIONAL AGENDA FOR THE SEVENTH REGULAR MEETING
OF THE INTER-AMERICAN BOARD OF AGRICULTURE

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.259(93)rev.1, "Provisional Agenda for the Seventh Regular Meeting of the Inter-American Board of Agriculture,"

CONSIDERING:

That Article 4.p of the Rules of Procedure of the Executive Committee states that the Committee shall: "analyze the provisional agenda for the meetings of the Board...";

That the Executive Committee, at its Thirteenth Regular Meeting, analyzed the proposed agenda,

RESOLVES:

To accept the Provisional Agenda for the Seventh Regular Meeting of the Inter-American Board of Agriculture as presented in Document IICA/CE/Doc.-259(93)rev.1.

IICA/CE/Res.213 (XIII-O/93)

23 June 1993

Original: Spanish

RESOLUTION No. 213

DATE AND SITE OF THE FOURTEENTH REGULAR MEETING
OF THE EXECUTIVE COMMITTEE

The EXECUTIVE COMMITTEE, at its Thirteenth Regular Meeting,

HAVING SEEN:

Document IICA/CE/Doc.261(93), "Date and Site of the Fourteenth Regular Meeting of the Executive Committee,"

CONSIDERING:

That it is necessary to set the date and site of the Fourteenth Regular Meeting of the Executive Committee;

That in accordance with Article 19 of the Rules of Procedure of the Executive Committee, this governing body must hold one regular meeting annually; and

That in accordance with Article 22, if no site for the meeting is offered by one of the Member States, the meeting will be held at Institute Headquarters,

RESOLVES:

1. To hold the Fourteenth Regular Meeting of the Executive Committee at IICA Headquarters in San Jose, Costa Rica during the fourth week of June 1994.
2. To request the Director General to issue the call to the meeting and to invite the Member States and other participants, in compliance with the rules in effect.

SIGNING OF THE REPORT

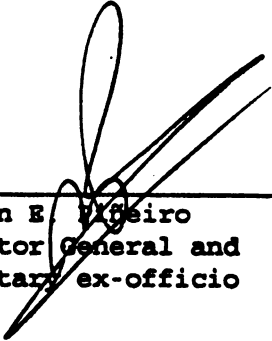
**SIGNING OF THE REPORT OF THE THIRTEENTH
REGULAR MEETING OF THE EXECUTIVE COMMITTEE**

In compliance with the provisions of Article 91 of the Rules of Procedure of the Executive Committee, the Report of the Thirteenth Regular Meeting of the Executive Committee, in Spanish and English, the official languages of that meeting, is hereby signed at 11:30 a.m. on the twenty-third day of June of the year nineteen hundred and ninety-three, at the Headquarters of the Inter-American Institute for Cooperation on Agriculture.

The Report will be edited by the Secretariat and the changes adopted during the Closing Session will be included before it is published in the four official languages of the Institute (English, French, Portuguese and Spanish) as part of the Official Documents Series, all versions being equally authentic and valid.

The Secretary shall file the original texts in the archives of the Inter-American Institute for Cooperation on Agriculture, and the General Directorate shall send copies of the official version of this Report to the Governments of the Member States, the Permanent Observers of the Institute and other participants in the meeting.

San Isidro de Coronado, San Jose, Costa Rica



Martín E. Alfaro
Director General and
Secretary ex-officio

P. A.



Ernesto Enriquez
Chairman



REPORT OF THE CREDENTIALS COMMITTEE

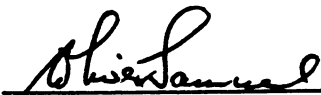
**REPORT OF THE CREDENTIALS COMMITTEE OF THE THIRTEENTH
REGULAR MEETING OF THE EXECUTIVE COMMITTEE**

Pursuant to Article 50 of the Rules of Procedure of the Executive Committee, the Thirteenth Regular Meeting of the Executive Committee designated a Credentials Committee composed of Representatives from the Dominican Republic, Mexico, Saint Vincent and the Grenadines and the United States of America.

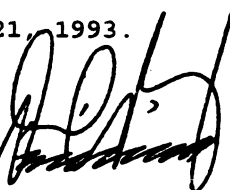
Meeting on the morning of June 21, 1993, the Credentials Committee elected its officers and proceeded to review the credentials of the Representatives on the Executive Committee.

The Credentials Committee concluded that the credentials were acceptable and that there was no reason to doubt their authenticity.


San Jose, Costa Rica, June 21, 1993.



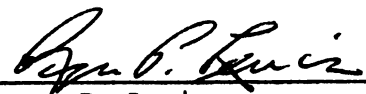
 Carlton O. Samuel
 Representative of Saint
 Vincent and the Grenadines
 Chairman



 Osmar Benitez
 Representative of the
 Dominican Republic
 Vice-Chairman



 Evangelina Beltran Pimienta
 Representative of Mexico
 Rapporteur



 Roger P. Lewis
 Representative of the United
 States of America

MINUTES OF THE 1992-1993 AWARDS SELECTION COMMITTEE



**MINUTES OF THE SELECTION COMMITTEE FOR THE
INTER-AMERICAN AWARDS IN THE RURAL SECTOR**

On June 19, 1993, the Awards Selection Committee met in compliance with the stipulations of Articles 9 to 15 of the Regulations Governing the Inter-American Awards in the Rural Sector.

The Committee was made up of Jose Salinas Castro (Bolivia), Roger Lewis (United States), Luis A. Alvarez (Paraguay), Valdemar Warner (St. Kitts and Nevis) and Eduardo Jaramillo (Mexico).

Also participating in the meeting were Jose Nagel, Technical Secretary of the Inter-American Board of Agriculture (IABA), and Fernando Suárez de Castro, Legal Advisor.

J The meeting was called to order at 9:30 a.m.

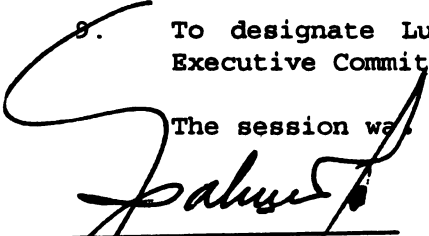
The following agreements were reached:

1. To elect Dr. Jose Salinas Castro as Chairman.
2. To declare void the Inter-American Award for the Participation of Women in Rural Development.
3. To declare void the Inter-American Agricultural Award for Young Professionals.
4. To grant the Inter-American Agricultural Medal to Carlos Ochoa Nieves, of Peru.
5. To draft a report to the Executive Committee of IICA setting forth the reasons for these decisions.
6. To request the Executive Committee, in the resolutions declaring void the awards referenced in points 2 and 3 above, to include a statement calling for greater promotion and dissemination of

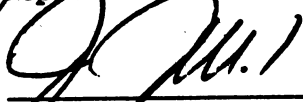
this initiative in order to receive a greater number of candidates of the highest quality.

7. In the introduction to the "Regulations Governing the Inter-American Awards in the Rural Sector", to include a paragraph emphasizing that these are the highest distinction for merit in agriculture in Latin America and the Caribbean. In addition, this should be supported with a reference to the historical background of the awards.
8. To add to the Guidelines for the Selection of Candidates, section A.2 (page 28, "and/or" in the reference to Latin America (and) the Caribbean.
9. To designate Luis A. Alvarez to report to the Executive Committee on this matter.

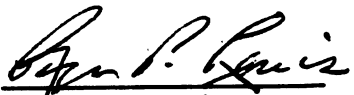
The session was adjourned at 16:50.




José Salinas Castro, Chairman
Representative of Bolivia




Eduardo Jaramillo
Representative of Mexico



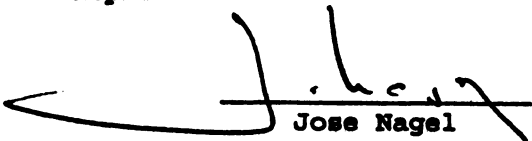
Roger P. Lewis
Representative of the
United States



Luis A. Alvarez
Representative of
Paraguay



Valdemar Warner
Representative of St. Kitts and Nevis



Jose Nagel
Secretary of the Committee

AGENDA



AGENDA

	<u>Document No.</u>
1. Provisional Schedule	IICA/CE/Doc.240 (93)
2. 1992 Annual Report	IICA/CE/Doc.241 (93)
3. Report of the External Auditors and Comments by the Director General on the 1992 Report of the External Auditors	IICA/CE/Doc.242 (93)
4. Proposed 1994-1995 Program Budget	IICA/CE/Doc.243 (93)
5. Report on the Status of the Resolutions of the Twelfth Regular Meeting of the Executive Committee	IICA/CE/Doc.244 (93)
6. Report on the Status of the Resolutions of the Sixth Regular Meeting of the Inter-American Board of Agriculture (IABA)	IICA/CE/Doc.245 (93)
7. Report on Actions taken in Connection with the Recommendations of the Tenth Inter-American Conference of Ministers of Agriculture (ICMA)	IICA/CE/Doc.246 (93)
8. IICA and the Private Agricultural Sector: Alternatives for Action	IICA/CE/Doc.247 (93)

9. Proposed Amendments to the Financial Rules IICA/CE/Doc.248(93)
10. Report of the Director General on IICA's Programs (Programs II and III) IICA/CE/Doc.249(93)
11. Report on the Selection of Candidates for the Inter-American Awards in the Rural Sector (1992-1993) No Number
12. Designation of the Members of the Awards Selection Committee for the 1994-1995 Biennium IICA/CE/Doc.250(93)
13. Report of the Director General on the Actions to Evaluate IICA's Technical Cooperation IICA/CE/Doc.251(93)
14. Progress Report on the Action of the Group of Experts (G-6) Evaluating the Medium Term Plan (MTP) IICA/CE/Doc.252(93)
15. Nominations for Granting Title of Personnel Emeritus IICA/CE/Doc.253(93)
16. Biennial Report on the Activities of the Tropical Agriculture Research and Training Center (CATIE) IICA/CE/Doc.254(93)
17. Proposed Amendments to the Contract of the Tropical Agriculture Research and Training Center (CATIE) IICA/CE/Doc.254-A(93)
18. Document withdrawn IICA/CE/Doc.255(93)

19. Proposal to Authorize the Fourteenth Regular Meeting of the Executive Committee to Make the Decisions Necessary to Convene the Eleventh Inter-American Conference of Ministers of Agriculture (ICMA) IICA/CE/Doc.256 (93)
20. Document withdrawn IICA/CE/Doc.257 (93)
21. Inclusion of Belize on the Schedule of the Executive Committee IICA/CE/Doc.258 (93)
22. Provisional Agenda for the Seventh Regular Meeting of the Inter-American Board of Agriculture IICA/CE/Doc.259 (93)
23. Progress Report of the Director General on the Upcoming Seventh Regular Meeting of the Inter-American Board of Agriculture IICA/CE/Doc.260 (93)
24. Date and Site of the Fourteenth Regular Meeting of the Executive Committee IICA/CE/Doc.261 (93)
25. Other Business

LIST OF PARTICIPANTS

MEMBER STATES OF IICA ON THE EXECUTIVE COMMITTEEANTIGUA AND BARBUDA**Regular:**

Hilroy Humphreys
Minister of Agriculture, Fisheries,
Lands and Housing
Ministry of Agriculture, Fisheries,
Lands and Housing
St. John's

ARGENTINA**Regular:**

Marcelo Muniagurria
Diputado de la Nación
Secretario de la Comisión de Agricultura
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Alternate:

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Coordinadora Asuntos Internacionales
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BOLIVIA**Regular:**

Oswaldo Antezana Vaca Diez
Ministro de Asuntos Campesinos
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Ministerio de Asuntos Campesinos
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La Paz

Alternates:

José Salinas Castro
Subsecretario Desarrollo Alternativo
Ministerio de Asuntos Campesinos y
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La Paz

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Embajada de Bolivia
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DOMINICAN REPUBLIC**Regular:**

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Subsecretario Técnico de
Planificación Sectorial
Secretaría de Estado de Agricultura
Santo Domingo

Alternates:

Carlos E. Aquino
Presidente
Consejo Asesor Iberoamericano de
Juventudes Rurales (CAJIR)
Santo Domingo

Osmar Benitez
Asesor del Secretario de Estado
de Agricultura en Desarrollo
Agroindustrial y Forestal y
Director Ejecutivo de la Junta
Agroempresarial Dominicana
Santo Domingo

Altagracia Rivera de Castillo
Directora Ejecutiva
Fundación de Desarrollo Agropecuario
Santo Domingo

Rafael Ledesma
Director Técnico Operativo de la
Cuenca de Río Nizao
Instituto de Recursos Hidráulicos
Presidencia de la República
Santo Domingo

Alfonso Arias
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Ministerio de Agricultura y Ganadería
Quito

EL SALVADOR**Regular:**

Mario Enrique Olivares Calderón
Viceministro de Agricultura
y Ganadería
Ministerio de Agricultura y Ganadería
San Salvador

GUATEMALA**Regular:**

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Coordinador General de USPADA
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Alternate:

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Secretaría de Agricultura y Recursos
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Embajadora Extraordinaria y Plenipotenciaria
de México en Costa Rica
Embajada de México
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Eduardo Jaramillo Navarrete
Secretario Técnico
Dirección General de Asuntos
Internacionales (DGAI)
México D.F.

Guadalupe Belloc
Asesora
Dirección General de Salud Animal
México, D.F.

Evangelina Beltrán Pimienta
Subdirectora para Asuntos Multilaterales
Dirección General de Asuntos
Internacionales (DGAI)
México, D.F.

Miguel Angel Cáceres
Consejero
Embajada de México
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1007 Centro Colón

PARAGUAY

Regular:

Luis Alberto Alvarez
Asesor Técnico
Ministerio de Agricultura y Ganadería
Asunción

ST. KITTS AND NEVIS

Regular:

Valdemar Warner
Permanent Secretary
Ministry of Agriculture, Lands
and Housing
Government Headquarters
Church Street, Basseterre

ST. VINCENT AND THE GRENADINES

Regular:

Allan Cruickshank
Minister of Agriculture, Industry
and Labour
Ministry of Agriculture, Industry
and Labour
Kingstown

Alternate:

Carlton O. Samuel
Permanent Secretary
Ministry of Agriculture, Industry
and Labour
Kingstown

UNITED STATES OF AMERICA**Regular:**

John Miranda
Acting Administrator USDA/OICD
OICD Room 3002 South Building
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Washington, D.C.

Alternate:

Howard Steele
Senior Professional Officer OICD
OICD Room 3117 South Building
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Washington, D.C.

Advisors:

Owen B. Lee
Alternate Representative
US Mission to the OAS
United States Department of Agriculture
Washington D.C. 20520

Roger P. Lewis
Intl. Relations Advisor OICD
OICD Room 3011 South Building
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Raymond Waldron
Rural Development Officer
USAID Regional Office
Embajada de los Estados Unidos de
América en Costa Rica
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David B. Young
Agregado Agrícola
Embajada de los Estados Unidos de
América en Costa Rica
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1200 Pavas

MEMBER STATES OF IICA NOT ON THE EXECUTIVE COMMITTEE

BARBADOS

Regular:

Ruall Harris
Permanent Secretary
Ministry of Agriculture, Food
and Fisheries
Graeme Hall
Christ Church

BRAZIL

Regular

Mónica Nasser
Secretaria
Embaajada de Brasil en Costa Rica
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1000 San José

CANADA

Regular:

Charles Stoll
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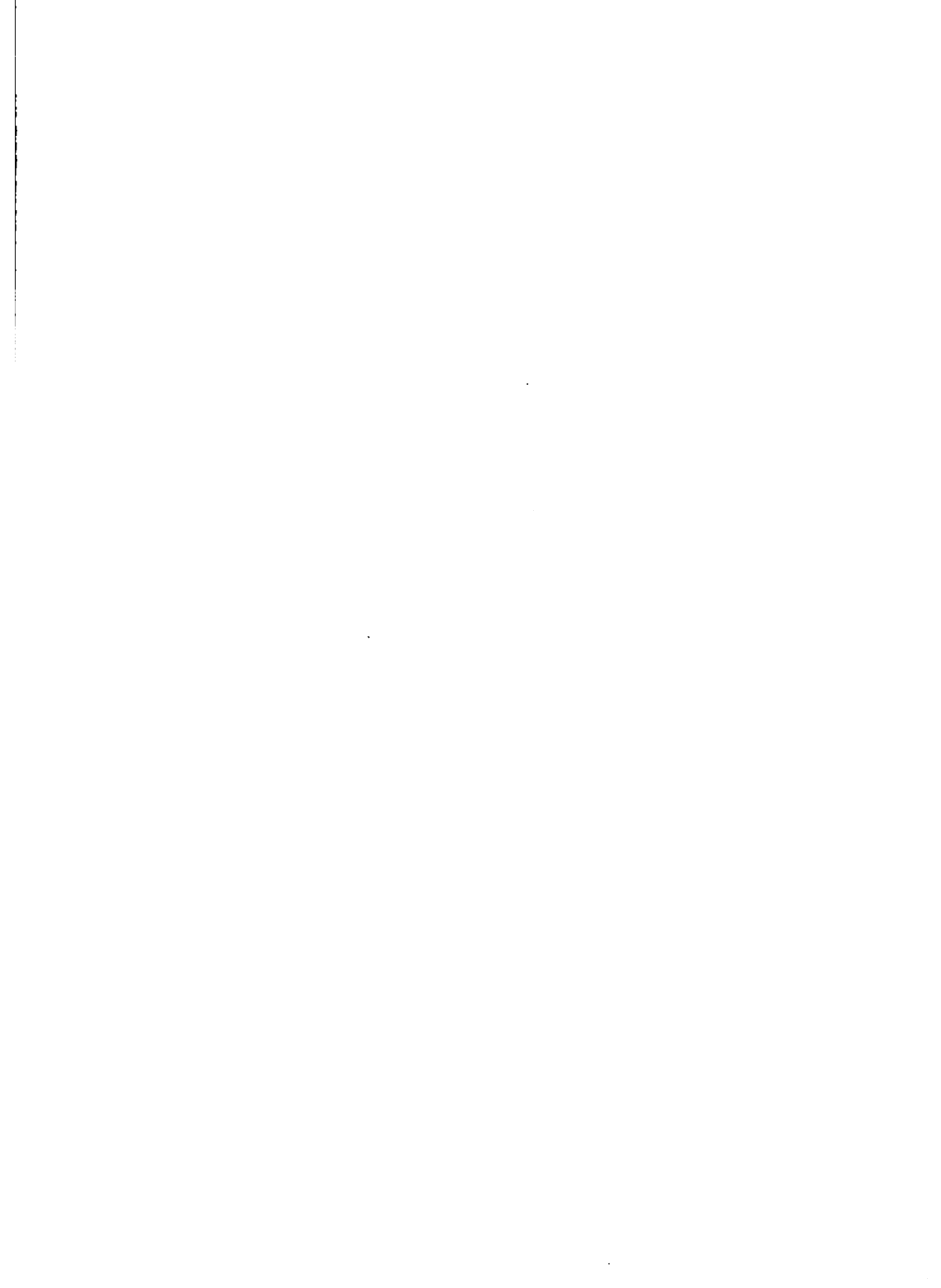
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- IICA/CE/Doc.241 (93) 1992 Annual Report
- IICA/CE/Doc.242 (93) Report of the External Auditors
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- IICA/CE/Doc.243 (93) Proposed 1994-1995 Program Budget
- IICA/CE/Doc.244 (93) Report on the Status of the Re-
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- IICA/CE/Doc.246 (93) Report on Actions taken in Connec-
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- IICA/CE/Doc.248 (93) Proposed Amendments to the Finan-
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IICA/CE/Doc.250 (93)	Designation of the Members of the Awards Selection Committee for the 1994-1995 Biennium
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IICA/CE/Doc.253 (93)	Nominations for Granting Title of Personnel Emeritus
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IICA/CE/Doc.254A (93)	Proposed Amendments to the Contract of the Tropical Agriculture Research and Training Center (CATIE)
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IICA/CE/Doc.256 (93)	Proposal to Authorize the Fourteenth Regular Meeting of the Executive Committee to Make the Decisions Necessary to Convene the Eleventh Inter-American Conference of Ministers of Agriculture (ICMA)
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- IICA/CE/Doc.258 (93) Inclusion of Belize on the Schedule of the Executive Committee
- IICA/CE/Doc.259 (93) Provisional Agenda for the Seventh Regular Meeting of the Inter-American Board of Agriculture
- IICA/CE/Doc.260 (93) Progress Report of the Director General on the Upcoming Seventh Regular Meeting of the Inter-American Board of Agriculture
- IICA/CE/Doc.261 (93) Date and Site of the Fourteenth Regular Meeting of the Executive Committee

OTHER REPORTS

**REPORT OF THE 1992-1993 AWARDS SELECTION COMMITTEE
SUBMITTED TO THE THIRTEENTH REGULAR MEETING
OF THE EXECUTIVE COMMITTEE**

The 1992-1993 Awards Selection Committee, made up of the representatives from Bolivia, United States, Mexico, Paraguay and St. Kitts and Nevis, met at IICA Headquarters in San Jose, Costa Rica on June 19, 1993, with the participation of the Secretary of the Committee and the Legal Advisor of IICA. The Committee examined the documentation submitted to the consideration of the Committee in support of the candidates for the Inter-American Awards in the Rural Sector.

The first point on the agenda was the election of the Chairperson of the Committee. Jose Salinas Castro, representative of Bolivia, was elected by unanimous vote.

Upon compliance with this requirement of the Regulations, the Committee proceeded to conduct a careful analysis of the background documents of 27 candidates nominated by the following Member States of IICA: Argentina, Barbados, Bolivia, Costa Rica, Dominica, Ecuador, El Salvador, Guatemala, Honduras, Panama, Paraguay, Peru and Uruguay.

Nominations were submitted as follows:

Inter-American Agricultural Medal: 20 candidates

Inter-American Agricultural Award for Young Professionals: 4 candidates

Inter-American Award for the Participation of Women in Rural Development: 3 candidates

By decision of the Committee, candidates nominated after the deadline were excluded from competition.

The Awards Selection Committee recommends that the Inter-American Awards in the Rural Sector for the 1992-1993 period be granted as follows:

1. Inter-American Agricultural Award for Young Professionals

After an exhaustive examination of the documentation presented in support of each of the candidates, it was unanimously agreed to declare this award void because the requirements established in the Regulations governing the Awards in the Rural Sector were not fully met in any single case.

2. Inter-American Award for the Participation of Women in Rural Development

After a careful study of the documentation submitted, it was unanimously agreed to recommend that this award be declared void, because the candidates did not fulfill the requirements set forth in the Regulations Governing the Inter-American Awards in the Rural Sector.

3. Inter-American Agricultural Medal

After a very extended analysis of the documentation presented, it was unanimously agreed to recommend that this award be granted to Mr. Carlos Ochoa Nieves, an agricultural engineer nominated by the Government of Peru.

Mr. Ochoa is a professional who has earned great prestige for his work on the genetics and taxonomy of potatoes. Thanks to his efforts, more than a dozen varieties of potatoes have been developed that are now being planted on 70,000 hectares of Peruvian land, which represents 25 percent of the land planted to potatoes in that country. He conducted many exploratory expeditions in search of genetic material of the Solanum genus, to a

number of areas in Mexico, Central America and South America. This field work resulted in the discovery of several new species for the scientific world. Over the past ten years, he contributed substantially to establishing the potato germplasm collection at the International Potato Center, which is presently a source of material for the work on this important food crop conducted by numerous research centers throughout the world.

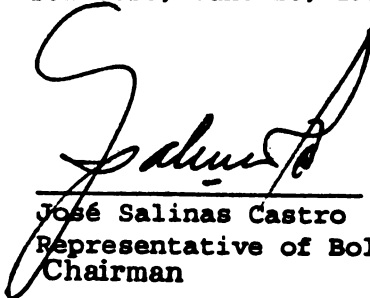
Mr. Ochoa began his professional career in 1949 at the Huancayo Experimental Station, where he served for several years as researcher, until he became Chief of the Department of Botany. In 1959 he organized the Potato Breeding Program at the Ministry of Agriculture in Peru, serving as Director of that Program. At the same time, he was professor of plant genetics at La Molina National Agricultural University, where he organized and directed that University's potato breeding program. In 1974 he was appointed Chief of the Department of Taxonomy at the International Potato Center in Lima, Peru. Presently he is Scientist emeritus and Consultant at that Center.

Mr. Ochoa has published numerous scientific articles on the Solanum genus in the most prestigious journals of Latin America, the United States and Europe. He is also the author of the following books: "Los Solanum Tuberosos Silvestres del Peru" published in 1962, and "The Potatoes of South America, Vol. I: Bolivia," published by Cambridge University Press in 1990.

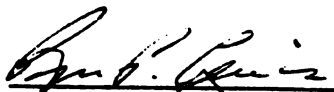
He has received numerous distinctions and awards for his scientific work, including: The Order of Agricultural Merit of Peru (1964); the National Daniel Alcides Carrión Cultural Award, of Peru (1964); the Diploma of Merit of the American Potato Association (1965); the Frank N. Meyer Award on Plant Genetic Resources of the Crop Science Society of America (1991); the Bernardo Houssay Inter-America Award for Science, of the Organization of American States-OAS (1992).

We hope that these recommendations will be accepted by the Executive Committee.

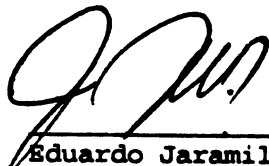
San Jose, June 20, 1993.




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Representative of the
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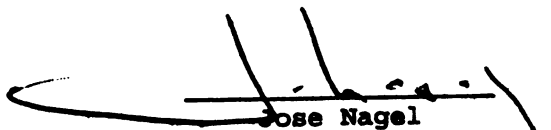
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APPENDIXES

**ADDRESS BY DR. MARTIN E. PINHEIRO,
DIRECTOR GENERAL OF IICA, AT THE INAUGURAL SESSION**

Thank you, Mr. Chairman, Representatives and Delegates of the Member States of the Executive Committee, Representatives of the Member States of the Institute, Representatives of the Diplomatic Corps and international organizations, ladies and gentlemen.

I would like to welcome you to IICA and to this, the Thirteenth Regular Meeting of the Executive Committee. I would also like to begin by calling attention to the attendance at this meeting of four ministers, especially the three ministers from the Caribbean, whose presence here reflects the growing ties between that region and IICA and the success IICA has had in gaining and maintaining the interest of countries from this area. This situation is also reflected in the decision of Belize to join the Institute as its newest Member State. We welcome Belize to our ranks.

This meeting of the Executive Committee, as you know, is particularly important because it is being held in preparation for the Seventh Regular Meeting of the Inter-American Board of Agriculture to be held in Mexico. The meeting in Mexico, in addition to addressing the issues you will be discussing at this Executive Committee Meeting, will also have the important duty of electing a new Director General.

Consequently, this Committee is partially responsible for organizing a difficult transition period. A lot will hinge on how we deal with the Program Budget, perhaps the most important item on the agenda. Of course, this Executive Committee has special significance for me; it is the last one I will attend in my capacity as Director General. It is precisely because of that, and because not only IICA, but the world at large, the region and other international organizations are also undergoing change,

that I would like to share with you three thoughts that have to do with the items on our agenda and, in particular, with the spirit in which we approach them.

In the first place, we must remember that in recent years there have been numerous and rapid changes aimed at the globalization of the world economy. The opening up of trade and new market opportunities, in which IICA has had a major role, have become major issues during this period and have led IICA to focus much of its effort on collaborating with you, the Member Countries, and helping you adjust to and deal with these new conditions. The key idea I want to share with you, however, as we move through our last year together, is that new difficulties have arisen in a process that had seemed to be fairly straightforward and predictable, but which, over the last two years, has become much less so.

Serious problems have arisen in connection with multilateral agreements and it is still not clear how the Uruguay Round of GATT will conclude. There are also serious problems in the area of agreements on staple products, such as coffee and bananas, which are so important to the region, and whose prices have fallen considerably, creating major complications for the exporting countries. Consequently, doubts have begun to surface as to whether or not this trend toward globalization and more open trade will continue and as to whether or not it should be the focus of our attention in the long term. I feel that these problems, and the serious implications they entail, are transitory and inherent to the process of moving toward a new international order in which the liberalization and globalization of trade are key factors. Nevertheless, the events of the past two years, as well as some of the problems that the process of opening up trade have created for international markets -and for certain countries in particular-, underscore the need for us to understand these processes, to help determine the order in which these processes are to take place and, at the same time, to try to better understand the impact that they

have on each country and to be aware of the special needs of each country and region. In the Caribbean and almost all of the countries of Latin America, adjustment programs are in the final stages of implementation. The new approach taken by World Bank, with its emphasis on the social programs of some of the largest countries of the region, is evidence that over the next few years the main concerns will be not only the issues of economic adjustment and trade liberalization --which will continue to be important, but also those related to the reform of the State, purely social programs --education, health and other related topics-- and of course, the environment, which is so closely linked to agriculture. What we will see in the next few years is a re-discovery of the term "development." In other words, the key concern of the countries should be not only growth or economic adjustment, but rather development.

Lastly, I would like to offer a few brief comments on the multilateral agencies. The multilateral agencies have been undergoing a "semicrisis" in recent years, but I believe that the crisis will peak within the next two or three years. It is essentially a crisis of resources, or funding capacity, and it can be explained in part by the recession in Europe and in some of the larger Member Countries of this Institute. Perhaps it is not necessarily a result of the recession, but rather of the decline in economic growth, which has had a direct impact on the donor countries' willingness to fund the multilateral, multinational agencies. But that is not the whole story. In my capacity as outgoing Director General of such an agency, I can say that, worldwide, there has been a decline in the level of confidence in the effectiveness of the multilateral agencies, i.e., in their ability to carry out their mission and have an impact, and, in particular, in their capacity to adapt to changing conditions in the world. All the multilateral agencies are experiencing this. The United Nations and many other agencies are planning a major restructuring of their operations; what this will mean, no one knows.

IICA has already made many of the necessary changes. In recent years, we have been more willing and flexible than some other agencies to adapt to new world conditions. Part of the credit for this belongs to the Ministers of Agriculture, who have given us very clear and precise mandates, especially in Ottawa and Madrid. Nevertheless, the next Administration will need to make additional changes. To accomplish this, it will be necessary for the countries to show wisdom and generosity and to offer the Institute their political and financial support. They will need to show their concern and interest by giving us clear and precise mandates to respond effectively to these changes.

IICA must find its place in this new world and in the new community of international agencies. It must define, clearly and precisely, what its basic role will be and what comparative advantages it has vis-a-vis with all those other international agencies.

The agenda for this Regular Meeting of the Executive Committee is full. We will have to work swiftly and efficiently if we are to cover all the topics within the time available. Fortunately, four of the most difficult topics were dealt with at the meeting of the Working Group on Thursday and Friday of last week. Three of those topics had to do with the Report of the External Auditors, the Amendments to the Financial Rules and the Amendments to the CATIE Contract. The consensus reached by the Working Group will certainly expedite the work of the Executive Committee. The other topics are those that are always dealt with by the Executive Committee: the Annual Report; the aforementioned Report of the External Auditors; the reports on the recommendations of the Executive Committee, of IABA and of ICMA; the evaluation reports; the reports on the Programs, and the activities carried out by this administration in 1992.

The main topic to be discussed at this meeting is the Program Budget. We will then discuss the proposal on a new approach to relations between IICA and the private

sector, an area being explored at the behest of the last Executive Committee. The CATIE Report follows, and we will focus on the Center's activities, as well as on the proposed amendments to its Contract.

Finally, on Tuesday, we will discuss a brief report on the establishment of the external group known as G-6, which has been entrusted with an evaluation of the Institute's Medium Term Plan.

At a round-table discussion to be held on Wednesday, this topic will be presented and dealt with in a more informal manner. The presentation will be made by the Chairman of the G-6, Dr. Roberto Vásquez Platero, whom I welcome to IICA. The recommendations and comments made by the representatives of the Member States at this meeting of the Executive Committee will serve as an initial response prior to the formal discussion of the Group's final recommendations at the meeting of the Inter-American Board of Agriculture.

In concluding my introductory remarks and in welcoming all the delegates, I wish to say that I believe that this Executive Committee is faced with a very difficult task and a great responsibility, which is to lay the groundwork for the renovation and consolidation of IICA. We are all aware that any transition between administrations is difficult, but we hope that it will take place in an orderly and effective manner. I thank you all for attending this meeting.

Thank you very much.

**ADDRESS BY MR. JOHN MIRANDA, CHAIRMAN OF THE TWELFTH
REGULAR MEETING OF THE EXECUTIVE COMMITTEE, AT THE
INAUGURAL SESSION**

Thank you for an excellent presentation. I think we would all agree that Dr. Pifeiro has hit upon several of the key problems and issues that we're going to have to consider in our deliberations over the next two and a half days. Certainly many changes are going on in the world and in many, many different fora, and Dr. Pifeiro has mentioned many of these. There are also, as you know, a lot of budgetary constraints at this time; this is going to make a very difficult situation for the organization, in general, as we go on over the next several years. In any event, I think, that it sets up a unique opportunity for IICA to take the lead and become an important organization in dealing with Western Hemispheric problems and agriculture-related subjects, not only over the next decade but into the next century. It is going to be important for all of us to help guide the organization in its efforts to meet these challenges as we move forward.

I'm fairly new to the organization; I've been working with Dr. Pifeiro and IICA over the last year or year and a half. I must say I've been tremendously impressed with the work of the organization and the dedication of the people that we've come in contact with during this time. And, as my country leaves the Chair of this Executive Committee, I want to personally thank Dr. Pifeiro and the organization for his support during this time. I also want to thank all of you for your support for my country as we managed the Chair of this Executive Committee.

Prior to this Inaugural Session, the heads of the delegations of Member States sitting on the Executive Committee this year met in private session and arrived at a consensus on the following items: Dr. Ernesto Enríquez from Mexico is proposed as Chair for this Executive Committee and Mr. Marcelo Muniagurria of Argentina is proposed as Rapporteur. The provisional agenda was adopted

with the exception of Item 18, which was proposed to be eliminated. The membership of the Credentials Committee was proposed to be made up of Mexico, St. Vincent and the Grenadines, the Dominican Republic and the United States of America. The membership of the Style Committee was proposed to be St. Kitts and Nevis and Ecuador. The deadline for submitting proposals was proposed to be Tuesday, June 22nd at 12 noon, and, it was agreed that the duration of the meeting would be as proposed by the Secretary. If this Plenary is in agreement with these proposals, I will consider them adopted as read and I would like to invite our elected Chair, Mr. Enríquez and the Rapporteur, Mr. Muniagurria, to come to the head table to assume their duties. Thank you.

**ADDRESS BY MR. ERNESTO ENRIQUEZ,
UNDERSECRETARY OF AGRICULTURE OF MEXICO AND CHAIRMAN
OF THE THIRTEENTH REGULAR MEETING OF THE EXECUTIVE
COMMITTEE, AT THE INAUGURAL SESSION**

Allow me to begin by thanking the Member States of the Executive Committee for their support of Mexico for the chairmanship of this Thirteenth Regular Meeting. This meeting is being held in preparation for the Seventh Regular Meeting of the IABA, to be held in Mexico City in September, and has some very special characteristics, which Dr. Pifeiro very ably pointed out on the basis of his extensive knowledge of agriculture in the Hemisphere. All items on the Agenda being important, there are, however, three of particular relevance.

The first of these, which is listed as Item Number 4. on the Agenda of this meeting, is the 1994-1995 Program Budget. As Dr. Pifeiro indicated, this topic is of particular importance to the Institute because our countries are concluding the process of implementing macroeconomic policy decisions, with a view to curbing inflation and improving our public finances. This involves generating basic operating surpluses, although this implies redesigning public agricultural policies, as demanded by our countries, or implementing various microeconomic measures to improve the well-being of our countries' rural populations.

The Program Budget is of particular importance since it will have a considerable impact on our countries' role in a global economy, in areas such as animal and plant health, harmonization, training, technology transfer, and aspects relating to marketing and agroindustry. It is for this reason that a discussion on the allocation of resources and the formulation of goals within the Program Budget for this biennium must be an integral part of this Regular Meeting of the Executive Committee.

The second item, which is Number 8. on the Agenda, refers to participation of the social sector in agricultural development in the Hemisphere. It also mentions redefining the role of the state, which during the last twenty years has been the force behind economic development in our countries. In redefining the role of the state in development, greater consideration must be given now to farmer organizations. This will, no doubt, imply new horizons for development in the Region.

The third point is Item Number 21. relating to Belize's recent incorporation into the Institute, which widens IICA's sphere of action and allows it to further hemispheric cooperation.

As Chairman of the Thirteenth Regular Meeting of the Executive Committee, I ask for your support in moving quickly through our deliberations so we can bring greater justice and equity to the agricultural sector of our Hemisphere which, as Dr. Pifeiro pointed out, no longer requires only economic growth, but also well-being and development in an environment that fosters liberty and dignity.

Thank you very much.

**ADDRESS BY MR. OSWALDO ANTEZANA VACA, MINISTER
OF AGRICULTURE OF BOLIVIA, AT THE CLOSING SESSION**

The members of this Executive Committee have asked me to represent them in addressing this closing session. I would like to begin my comments by thanking IICA for all its efforts on behalf of our countries.

Our expectations, of course, have to do with strengthening efforts to bring about rural development as a way to combat rural poverty. This difficult and complex mission is a challenge facing each and every one of our countries. It is a task that affects various sectors, under the lead of the agricultural sector, inasmuch as the primary function of rural areas is agricultural production and everything this involves.

We would like to congratulate the Chairman and the Rapporteur for the excellent job they have performed over the past three days, and all the participants for the merit of their comments and the respect that characterized each of their interventions. We also want to express our recognition of the quality of the reports presented during the meeting, and of the positive attitude of all in discussing and approving the agreements and resolutions before this body, which, I am sure, will produce actions of benefit to all.

We also want to express our gratitude to the present administration for the collaboration and support we have received, and a very special thanks to the Director General, Dr. Martin Piñeiro, whose term in office is drawing to a close. Under his successful leadership, important progress has been made in reorienting and modernizing the Institute. We congratulate him and offer him our best wishes for the future, and thank him again for his efforts over the years.

**ADDRESS BY DR. MARTIN E. PINHEIRO,
DIRECTOR GENERAL OF IICA, AT THE CLOSING SESSION**

Speaking on behalf of the other delegates, the Minister of Bolivia mentioned that this is the last meeting of the Executive Committee I will attend as Director General. For that reason, this meeting is of particular significance to me and I wish to thank the Minister very sincerely for his kind remarks regarding my seven or almost eight years at the helm of the Institute.

Our discussions of the Program Budget have been difficult at times, but very important. Once again you have shown your interest in and support for the Institute and the current administration, and for the next administration, in the recommendations and guidelines you have issued and in the economic support you have pledged to provide.

Of course, we have also discussed other important topics. The recommendations of the G-6, presented by Dr. Vasquez Platero, provide an important framework for the new administration, and are the first step in a process in which you, based on the decisions of the Inter-American Board of Agriculture, will have to give the incoming Director General clear guidelines on the shape the Institute takes in the coming years. I believe that the next administration will inherit a healthy Institute, but that it will face great difficulties, given the changes taking place worldwide that are affecting the member countries of the Institute. Consequently, the new administration will have to be capable of adapting to changing conditions and of being flexible in responding to the new demands of the countries.

Your approval of the Program Budget reflects a consensus. Once again the countries have agreed on the Program Budget and an increase in quotas. This represents not only a consensus, but also a significant commitment on the part of the countries, given their current economic

difficulties. The approved increase does not make up for the inflation of recent years or the inflation rates predicted for 1994 and 1995. I am certain that this lack of full compensation will require a certain degree of surgery. In preparing the Program Budget, this administration will have to perform minor surgery that will shed little blood but the new administration will have to make greater adjustments. Therefore, I would like to offer this thought. Inasmuch as the new administration is going to have to deal with these difficulties, the countries will have to be particularly supportive and comprehensive, especially during the first year, if the administration is to meet these challenges and take the Institute in the direction you want.

I want to conclude these comments by thanking all the countries, but especially our two principal donors, for deciding to continue their financial support of the Institute. I appreciate the willingness of the delegations to arrive at an agreement with which we can live for the next few years.

I would like to express my appreciation to the IICA staff for their efforts throughout the year and especially those who they helped the administration prepare for and execute this meeting. Special thanks go to the Technical Secretary of the meeting, Mr. Jose Nagel, who assumed responsibility for the Technical Secretariat at a time when the Institute was recovering from the death of our beloved colleague, J. Andre Ouellette, who served as Technical Secretary for seven years.

I also want to thank Mr. Ernesto Enriquez, Undersecretary of Agriculture of Mexico, for being a very able Chairman and for helping us to address the items on the agenda within the time allotted. His great skills during the working session yesterday made it possible for us to reach a consensus on the proposed Program Budget.

In closing, I want to thank Ms. Guadalupe Belloc for bringing the meeting to a successful conclusion, and it is with great pleasure that I present to her, as is the tradition in IICA, the gavel she used as an instrument of temporary power as Chair of the meeting.

Thank you very much.

**ADDRESS BY MRS. GUADALUPE BELLOC, REPRESENTATIVE
OF MEXICO, AT THE CLOSING SESSION**

On behalf of Mr. Ernesto Enriquez, Undersecretary of Agriculture of my country, I want to thank you for entrusting Mexico with the chairmanship of this meeting. Mr. Enriquez lamented having to return to Mexico before the closing session, due to special circumstances.

Also, I would like to praise you for your spirit of collaboration -which in some cases required imagination- and, above all, for your commitment to developing cooperation, which, through IICA, strengthens the ties among our countries.

To Mr. Jose Nagel, Technical Secretary of the Meeting, and all those who help him, our congratulations for having done a magnificent job.

Today, Wednesday, June twenty-third, at fourteen hundred fifty hours, I hereby declare the Thirteenth Regular Meeting of the Executive Committee adjourned.

Thank you very much.

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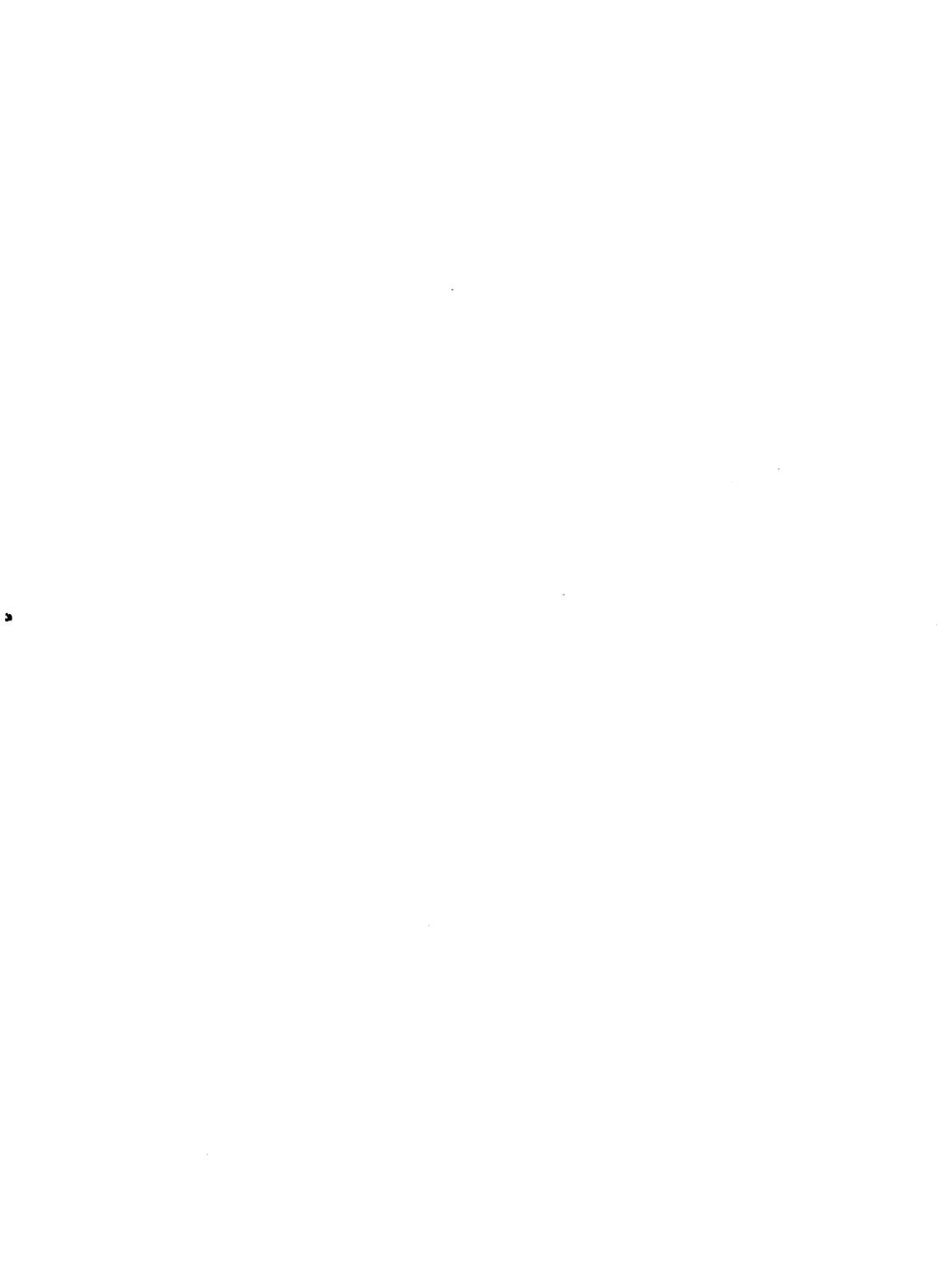
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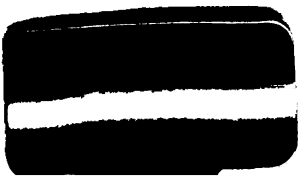
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